



Financial Presentation

for the Nine Months Ended Dec. 31, 2025

February 3, 2026

Hideo Tanimoto
President, Representative Director

1. Financial Results for Fiscal 2026 9 Months (9M)
2. Progress of the Strategic Business Transformation in Fiscal 2026
3. Financial Forecasts for Fiscal 2026
4. [Reference] Supplementary Information

Notes: This is an English translation of the Japanese original. This translation is prepared for the reference and convenience solely for those who do not use Japanese. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. Please refer to "Cautionary Statements with respect to Forward-Looking Statements" on the last page.

In this document, the year ended March 31, 2025 is referred to as "Fiscal 2025, the year ending March 31, 2026 is referred to as "Fiscal 2026", six months ended/ending September 30 is referred to as "1H," nine months ended/ending December 31 is referred to as "9M," and three months ended/ending June 30 is referred to as "1Q." Other fiscal years, half-year, nine months and quarterly periods are referred to in a corresponding manner.

Figures of change rates and business profit ratio are calculated based on millions of yen.

1. Financial Results for Fiscal 2026 9M

Note: Kyocera decided to change the classification of Jewelry & Applied Ceramic Related Products Business, which was included in "Others" under "Core Components Business" to "Others" under "Solutions Business" and Displays Business, which was included in "Others" under "Solutions Business" to "Industrial & Automotive Components Unit" under "Core Components Business" from fiscal 2026. With this change, the business results for fiscal 2025 have been reclassified in the same manner.

Financial Results for Fiscal 2026 9M (1)



Sales revenue: Increased due to increased sales of the Core Components Business, mainly due to the increased sales of the Semiconductor Components Unit, which exceeds the impact of stronger yen against USD

Profits: Increased significantly due to increased sales, as well as by factors such as the positive effect of structural reforms and the absence of one-time costs incurred in fiscal 2025 9M etc.

	Fiscal 2025 9M	Fiscal 2026 9M	Change	(Yen in millions)
			Amount	%
Sales Revenue	1,492,055	1,521,996	29,941	2.0%
Operating Profit	12,275 (0.8%)	70,621 (4.6%)	58,346 ^{*1}	475.3%
Profit Before Income Taxes	50,459 (3.4%)	122,030 (8.0%)	71,571 ^{*1}	141.8%
Profit Attributable to Owners of the Parent	18,331 (1.2%)	97,951 (6.4%)	79,620 ^{*1}	434.3%
Average Exchange Rates	US\$ Euro	153 yen 165 yen	149 yen 172 yen	Note: Figures in parentheses represent percentages to sales revenue.

**Impact from foreign exchange rate fluctuations
(as compared with fiscal 2025 9M)**

Sales revenue: -12.0 billion yen (approx.)
Profit before income taxes: +2.0 billion yen (approx.)

^{*1} Please refer to the next page for one-time costs, etc. included in each profit.

^{*2} The gap of 13.3 billion yen(approx.) between operating profit and profit before income taxes for fiscal 2026 9M is attributable to a significant decrease in foreign exchange losses, whereas foreign exchange losses surged in fiscal 2025 9M because of the rapid appreciation of the yen.

Financial Results for Fiscal 2026 9M (2)



OP: operating profit / PBT: profit before income taxes / PKG: package

(Yen in billions / Figures are approximate)

• One-time costs included in OP and PBT

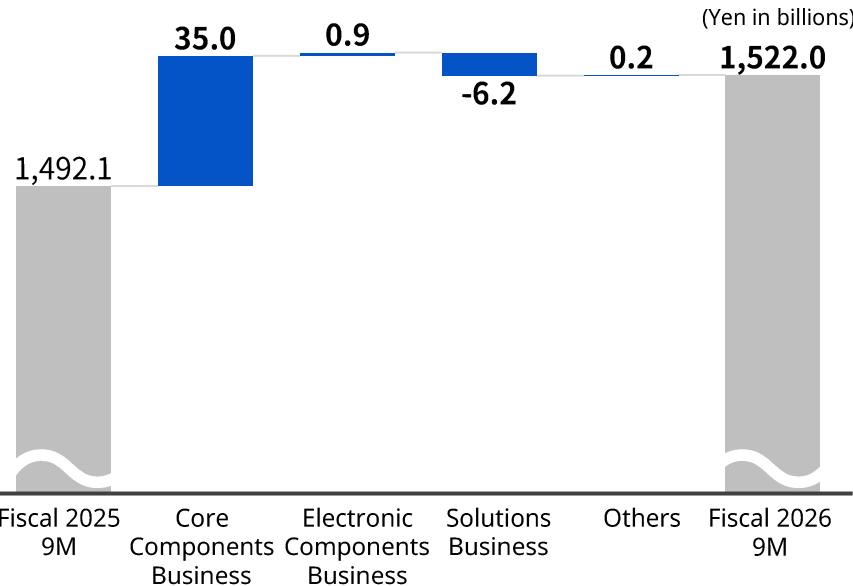
	Fiscal 2025 9M	Fiscal 2026 9M	Change (as compared with fiscal 2025 9M)
1) Organic PKGs and Boards Business: Impairment loss of PPE, etc.	-43.0	-	+43.0
2) Organic PKGs and Boards Business: Write-down of idle assets	-	-5.0	-5.0
3) Loss in connection with the execution of an agreement to transfer the silicon diode power semiconductor business	-	-2.1	-2.1
Total: One-time costs included in OP and PBT	-43.0	-7.1	+35.9

• One-time costs and profit included in profit attributable to owners of the parent

	Fiscal 2025 9M	Fiscal 2026 9M	Change (as compared with fiscal 2025 9M)
4) Aggregated amount of one-time costs of 1) to 3) on after-tax basis	-30.0	-5.0	+25.0
5) Reversal of deferred tax assets, etc. at overseas subsidiaries	-18.0	-	+18.0
6) Decrease in tax expenses due mainly to an adjustment in tax amount in consequence of the sale of KDDI Corporation (“KDDI”) shares	-	+9.6	+9.6
Total: One-time costs and profit included in profit attributable to owners of the parent	-48.0	+4.6	+52.6

Sales Revenue

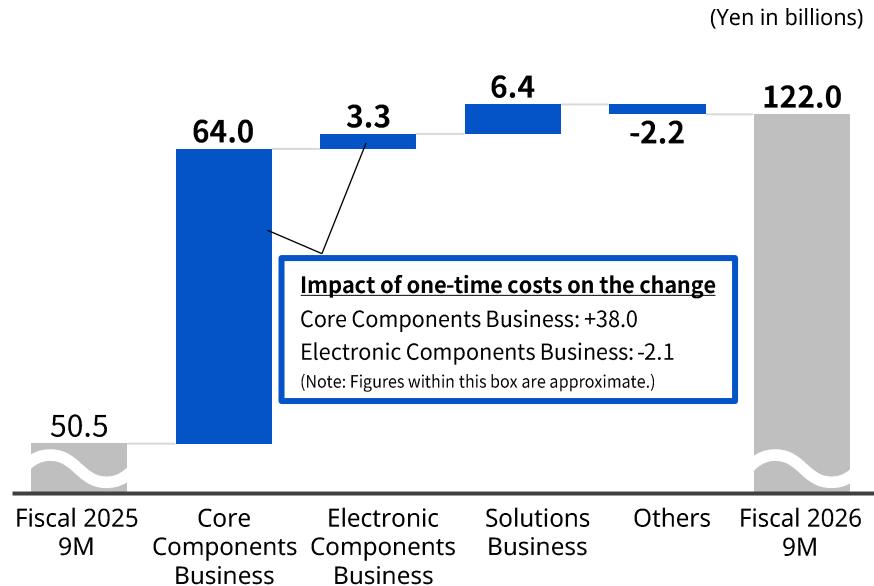
- Sales revenue of the Solutions Business decreased due mainly to decreased sales in the Document Solutions Unit.
- Sales revenue of the Core Components Business increased due mainly to increased sales in the Semiconductor Components Unit.



Profit Before Income Taxes

- Profits increased significantly due mainly to the positive effect of structural reforms in the Organic Packages and Boards Business and KAVX* Group, and cost reduction efforts in each business, as well as decrease in amount of one-time costs.

* Kyocera AVX Components Corporation



Capital Expenditures

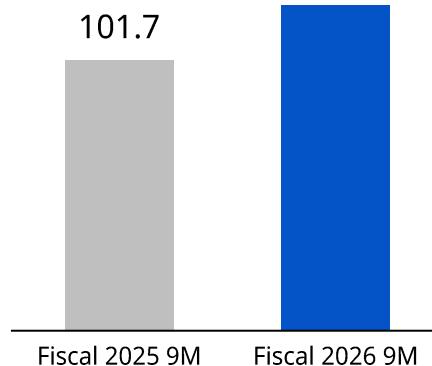
Increased due mainly to completion of new factory buildings* constructed in Japan from previous years to expand production capacities and to promote automation

* Kagoshima Sendai Plant: 37.0 billion yen (approx.)
Shiga Higashiomari Plant: 5.0 billion yen (approx.)

(Yen in billions)

122.7

101.7

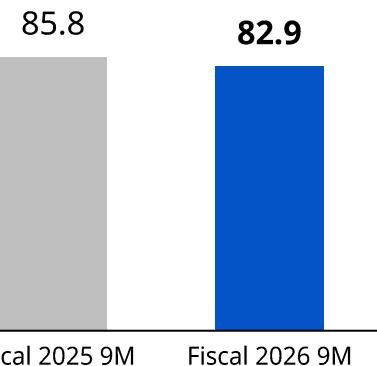


Depreciation Charge of PPE

Decreased due mainly to the recording of a loss for impairment in the Organic Packages and Boards Business in fiscal 2025 9M

(Yen in billions)

82.9

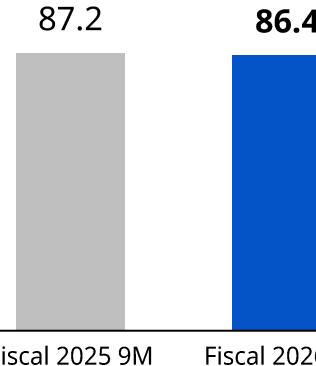


R&D Expenses

Decreased slightly due to the selection and concentration of R&D activities

(Yen in billions)

86.4



Sales Revenue by Reporting Segment for Fiscal 2026 9M



(Yen in millions)

	Fiscal 2025 9M		Fiscal 2026 9M		Change	
	Amount	Component Ratio	Amount	Component Ratio	Amount	%
Core Components Business	442,239	29.6%	477,170	31.3%	34,931	7.9%
Industrial & Automotive Components Unit	198,832	13.3%	202,828	13.3%	3,996	2.0%
Semiconductor Components Unit	225,735	15.1%	255,770	16.8%	30,035	13.3%
Others	17,672	1.2%	18,572	1.2%	900	5.1%
Electronic Components Business	266,301	17.8%	267,196	17.6%	895	0.3%
Solutions Business	797,541	53.5%	791,266	52.0%	-6,275	-0.8%
Industrial Tools Unit	231,796	15.5%	231,287	15.2%	-509	-0.2%
Document Solutions Unit	352,061	23.6%	342,655	22.5%	-9,406	-2.7%
Communications Unit	158,827	10.7%	152,964	10.1%	-5,863	-3.7%
Others	54,857	3.7%	64,360	4.2%	9,503	17.3%
Others	12,721	0.9%	10,570	0.7%	-2,151	-16.9%
Adjustments and Eliminations	-26,747	-1.8%	-24,206	-1.6%	2,541	-
Sales Revenue	1,492,055	100.0%	1,521,996	100.0%	29,941	2.0%

Business Profit (Loss) by Reporting Segment for Fiscal 2026 9M



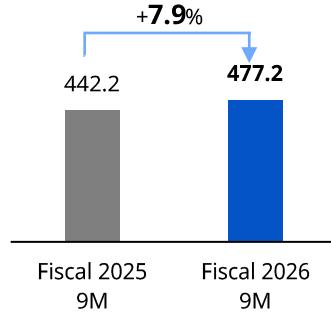
(Yen in millions)

	Fiscal 2025 9M		Fiscal 2026 9M		Change	
	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Amount	%
Core Components Business	-13,747	-	50,344	10.6%	64,091	-
Industrial & Automotive Components Unit	18,654	9.4%	21,870	10.8%	3,216	17.2%
Semiconductor Components Unit	-33,251	-	29,250	11.4%	62,501	-
Others	850	4.8%	-776	-	-1,626	-
Electronic Components Business	-1,411	-	1,937	0.7%	3,348	-
Solutions Business	51,623	6.5%	57,997	7.3%	6,374	12.3%
Industrial Tools Unit	11,804	5.1%	12,822	5.5%	1,018	8.6%
Document Solutions Unit	32,189	9.1%	29,144	8.5%	-3,045	-9.5%
Communications Unit	4,713	3.0%	7,659	5.0%	2,946	62.5%
Others	2,917	5.3%	8,372	13.0%	5,455	187.0%
Others	-35,165	-	-30,940	-	4,225	-
Total Business Profit	1,300	0.1%	79,338	5.2%	78,038	-
Corporate Gains and Others	49,159	-	42,692	-	-6,467	-13.2%
Profit Before Income Taxes	50,459	3.4%	122,030	8.0%	71,571	141.8%

Financial Results by Reporting Segment for Fiscal 2026 9M: Core Components Business

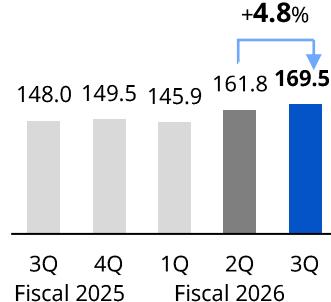
Sales Revenue

- 9M (YoY)



- ✓ Sales revenue increased due mainly to increased sales in the Semiconductor Components Unit, including sales of ceramic packages for information and telecommunication-related markets and organic packages for data centers.

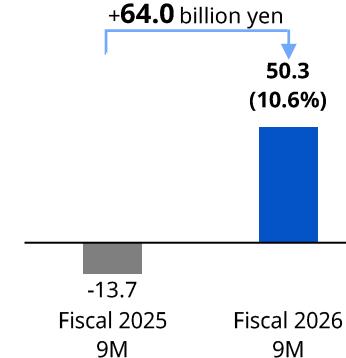
- 3Q (QoQ)



- ✓ Same as YoY.

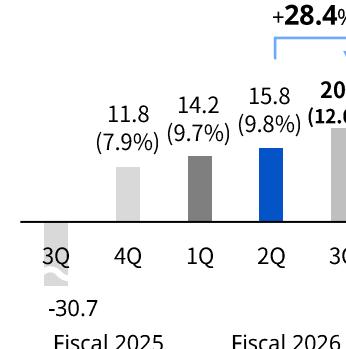
Business Profit (Ratio)

- 9M (YoY)



- ✓ Business profit increased significantly due to increased sales and the positive effect of structural reforms, as well as decrease in amount of one-time costs*.

- 3Q (QoQ)



- ✓ Business profit increased due to the increased sales and cost reduction efforts, which more than offset the impact of one-time costs*.

* Detail of one-time costs (both incurred in the Organic Packages and Boards Business; figures are approximate)

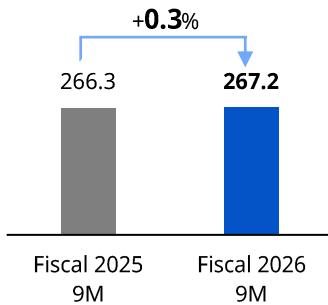
Fiscal 2025 3Q
Impairment loss of PPE, etc.: -43.0 billion yen

Fiscal 2026 3Q
Write-down of idle assets: -5.0 billion yen

Financial Results by Reporting Segment for Fiscal 2026 9M: Electronic Components Business

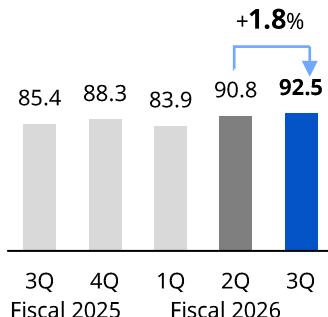
Sales Revenue

- 9M (YoY)



- ✓ Sales revenue was almost flat. Demand for capacitors, etc. in the automotive markets and information and telecommunication-related markets in KAVX Group increased. However, this was offset by the negative effect of an appreciation of the yen against USD.

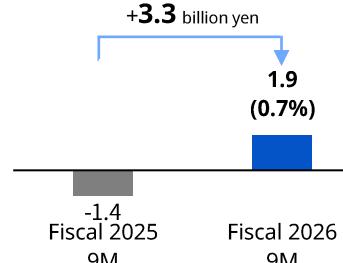
- 3Q (QoQ)



- ✓ Sales revenue increased due mainly to the depreciation of the yen, which more than offset seasonal sales decline of MLCCs, etc. for information and telecommunication-related markets.

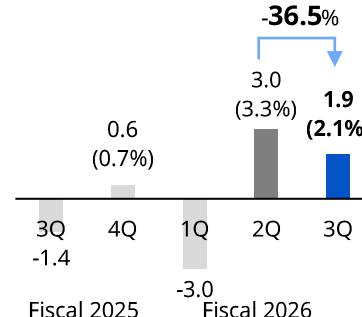
Business Profit (Ratio)

- 9M (YoY)



- ✓ Business profit increased due mainly to the positive effect of structural reforms in KAVX Group, which more than offset the negative impact of a one-time cost of approx. 2.1 billion yen incurred during fiscal 2026 1Q in connection with the execution of an agreement to transfer the silicon diode power semiconductor business.

- 3Q (QoQ)

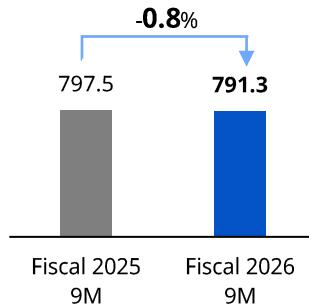


- ✓ Business profit decreased due to decreased sales of MLCCs for information and telecommunication-related markets, which more than offset effect of structural reforms in KAVX Group.

Financial Results by Reporting Segment for Fiscal 2026 9M: Solutions Business

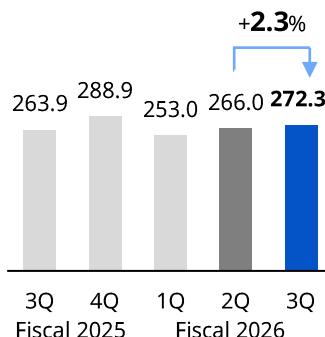
Sales Revenue

- 9M (YoY)



- ✓ Sales revenue of the Solutions Business as a whole decreased due mainly to the decreased sales in the Document Solutions Unit and the Communications Unit, which were partly offset by increased sales in the Printing Devices Business and the Smart Energy Business.

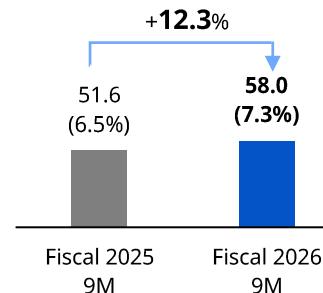
- 3Q (QoQ)



- ✓ Sales revenue of the Solutions Business as a whole increased due mainly to the depreciation of the yen and increased sales in the Document Solutions Unit, which more than offset decreased sales in the Industrial Tools Unit.

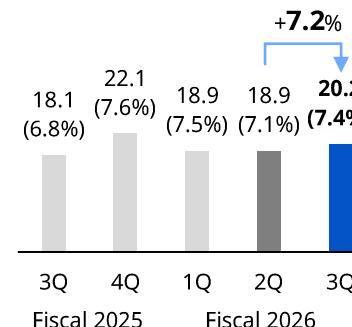
Business Profit (Ratio)

- 9M (YoY)



- ✓ Business profit increased as a result of cost reduction efforts in each business, which more than offset the decreased sales in the Document Solutions Unit.

- 3Q (QoQ)



- ✓ Business profit increased due mainly to increased sales in the Document Solutions Unit, which more than offset the impact of decreased sales mainly in the Industrial Tools Unit.

2. Progress of the Strategic Business Transformation in Fiscal 2026

Profit Improvement of Challenging Businesses

Organic Packages and Board Business (Core Components Business)

Current status

Continuously promoting cost structure transformation initiatives to improve profitability and returned to profitability* in fiscal 2026 3Q (three months period)

Fiscal 2026 9M: **Improved by 15 billion yen***

(approx.; as compared with fiscal 2025 9M)

*Excluding one-time costs

KA VX Group (Electronic Components Business)

Current status

Achieved profitability on fiscal 2026 9M by enhancing production technologies and equipment efficiencies through collaboration with the electronic components business of Kyocera Corp.

Fiscal 2026 9M: **Improved by 8 billion yen**

(approx.; as compared with fiscal 2025 9M)

Capital Strategies

Progress of Share Repurchases

- Total amount of shares repurchased by Dec. 31, 2025:
Approx. 120 billion yen (59 million shares)
- Total amount of shares to be repurchased by end of Mar. 2026:
Approx. 200 billion yen
(as adopted at the BoD meeting held in May 2025)

Previously announced

Reduction of Cross-shareholdings

- June 2025
Sold approx. 108 million shares of KDDI Corporation (worth approx. 250 billion yen)

Ratio of Cross-shareholdings to Net Assets
(including shares other than KDDI Corporation)

End of fiscal 2025

51.6%

End of fiscal 2026 3Q

47.9%

Transfer of the Chemical Business

New

Overview of the Business	
Reporting Segment	Core Components Business
Target Business	Chemical Business within the Ceramic Packages Business (Manufacture and sale of semiconductor-related products, mainly encapsulation materials and pastes, as well as chemical products and composite materials)
Branches Subject to Transfer	(Japan) Kawasaki Plant, Fukushima Koriyama Plant, Tochigi Moka Office (Overseas) Manufacturing subsidiary in China
Scale of the Business	Sales revenue of fiscal 2025 23.0 billion yen (approx.)
Transferee	Sumitomo Bakelite Co., Ltd.
Scheme	The target business will be transferred to a new company which will be established by Kyocera through a corporate split, and the shares of the new company will be transferred to Sumitomo Bakelite. (Tentative closing date of the share transfer: end of Oct. 2026)

Other Items of the Review

Previously announced

Silicon Diode Power Semiconductor Business (Electronic Components Business)

Established a new company through a corporate split, and transferred the shares of the new company to Shindengen

Current status

- [Jan. 2026: Executed company split and completed the transfer of all shares of the new company](#)

Pneumatic and Power Tools Business (Solutions Business)

Transferred a U.S. distributor of materials for construction and industries, SouthernCarlson, Inc.

Current status

- [Jan. 2026: Completed the transfer of all shares of the subsidiary to TL Sapphire Holdings, Inc.*](#)

* An affiliate of Truelink Capital Management, LLC

- [Gain recognized by the Transfer: +15 billion yen](#)
(in operating profit; approx.)

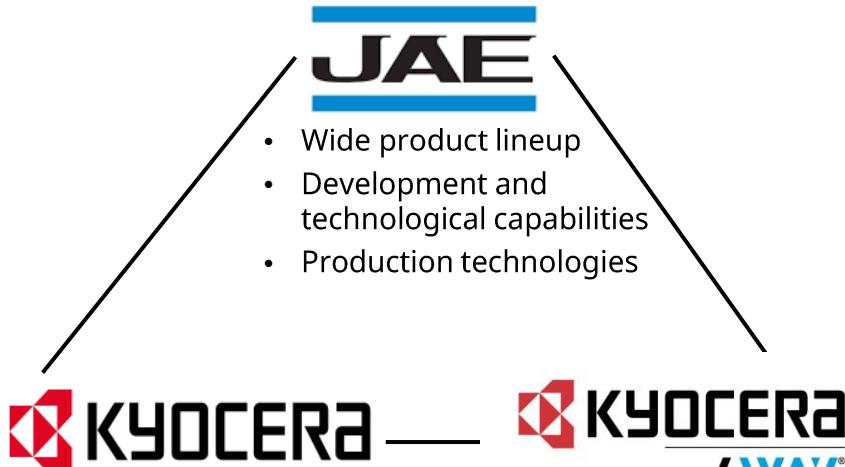
Strengthening the Connector Business

JAE: Japan Aviation Electronics Industry, Ltd.



Alliance with JAE

Aim to be among the world's top group in total sales



- Production technologies
- Production plants in Asia

- Worldwide sales channels and production plants

Progress of Alliance

Initiative to increase market share

- Will dispatch Kyocera Corp.'s personnel to strengthen JAE's development structure for mobile equipment and ICT* equipment in fiscal 2026

*Information and communication technology

Alliance in sales

- Scheduled to initiate cross-selling to European automotive and industrial markets by utilizing Kyocera Group's sales channels from fiscal 2027 1H

Alliance in manufacturing

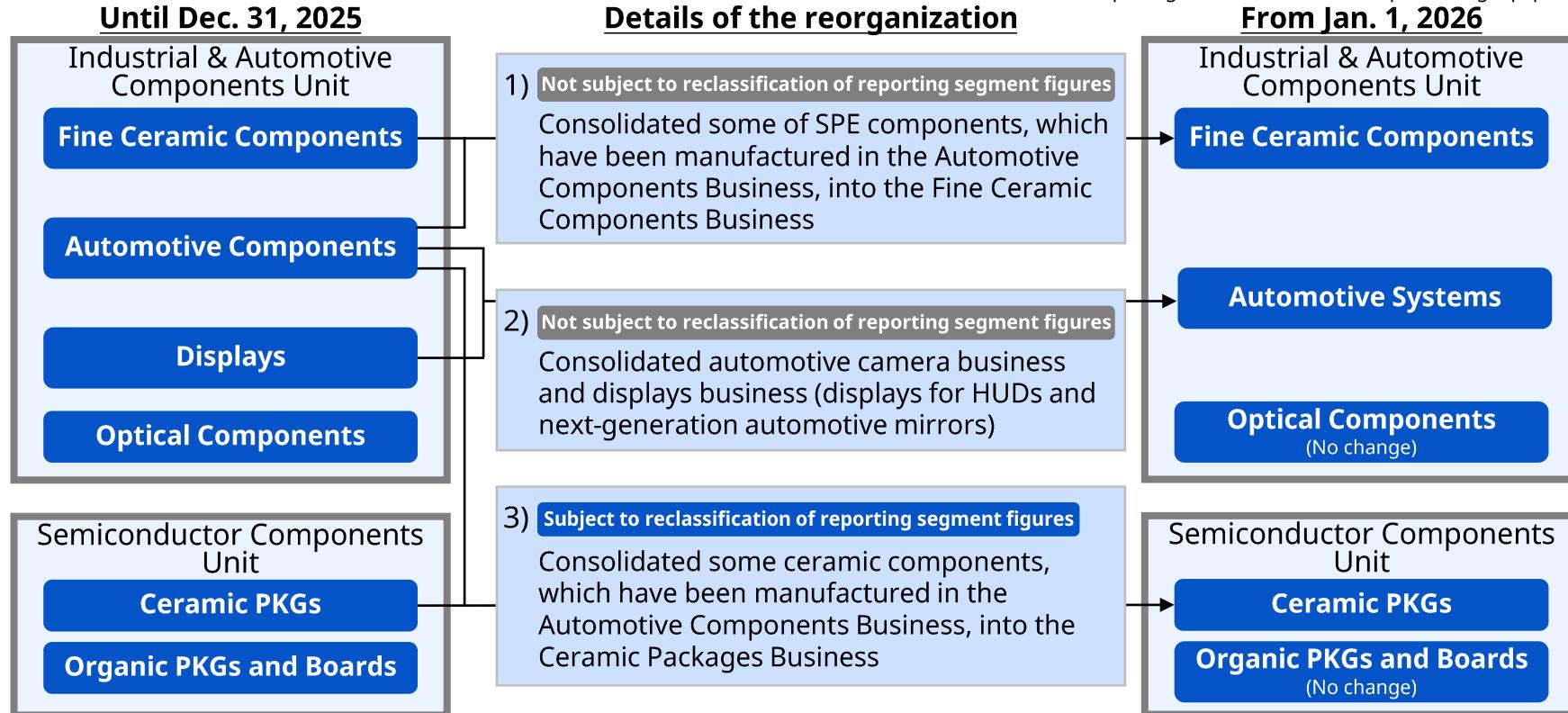
- Scheduled to begin mass production of JAE's products at KAVX Czech plant in fiscal 2028 1H

Organization Reform in the Core Components Business



Implemented following three reorganization within the Core Components Business in Jan. 2026 to strengthen business structure of focus areas

(As a result of 3) set forth below, figures of the "Industrial & Automotive Components Unit" and the "Semiconductor Components Unit" in the financial forecast section in this presentation material had been reclassified in a same manner) PKG: package / SPE: semiconductor processing equipment



3. Financial Forecasts for Fiscal 2026

Financial Forecasts for Fiscal 2026 (1)

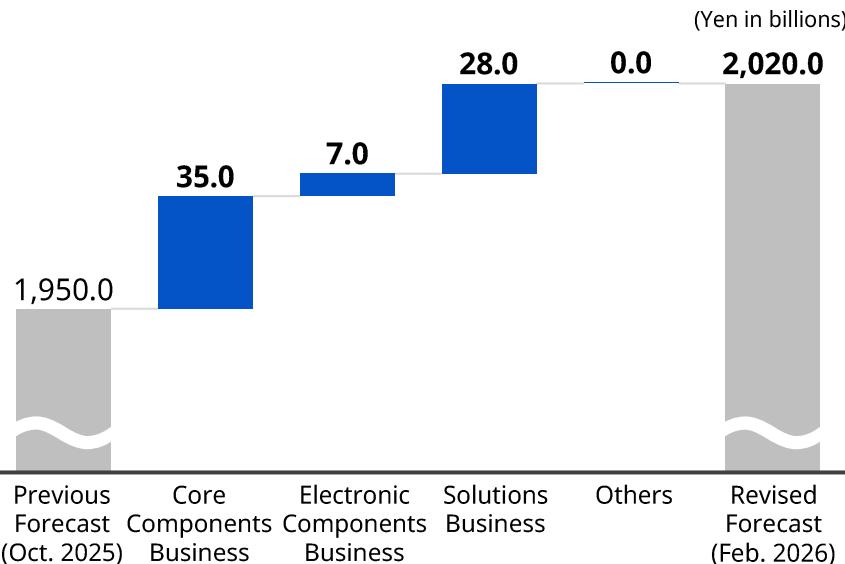
	Fiscal 2025	Fiscal 2026		Change from	
		Previous (Oct. 2025)	Revised (Feb. 2026)	Fiscal 2025	Previous Forecast
Sales Revenue	2,014,454	1,950,000	2,020,000	5,546	70,000
Operating Profit	27,299 (1.4%)	70,000 (3.6%)	100,000 (5.0%)	72,701	30,000
Profit Before Income Taxes	63,631 (3.2%)	117,000 (6.0%)	150,000 (7.4%)	86,369	33,000
Profit Attributable to Owners of the Parent	24,097 (1.2%)	95,000 (4.9%)	120,000 (5.9%)	95,903	25,000
EPS (Yen)	17.11	67.76	86.47		
Average Exchange Rates	US\$	153 yen	145 yen	150 yen	
	Euro	164 yen	170 yen	170 yen	
Capital Expenditures	141,932 (7.0%)	180,000 (9.2%)	160,000 (7.9%)	18,068	-20,000
Depreciation Charge of PPE	112,077 (5.6%)	120,000 (6.2%)	112,000 (5.5%)	-77	-8,000
R&D Expenses	116,087 (5.8%)	120,000 (6.2%)	115,000 (5.7%)	-1,087	-5,000

Notes: As for EPS for fiscal 2026, forecast as of Oct. 2025 is calculated using the average number of shares outstanding during fiscal 2026 1H and forecast as of Feb. 2026 is calculated using the average number of shares outstanding during fiscal 2026 9M.

Figures in parentheses represent percentages to sales revenue.

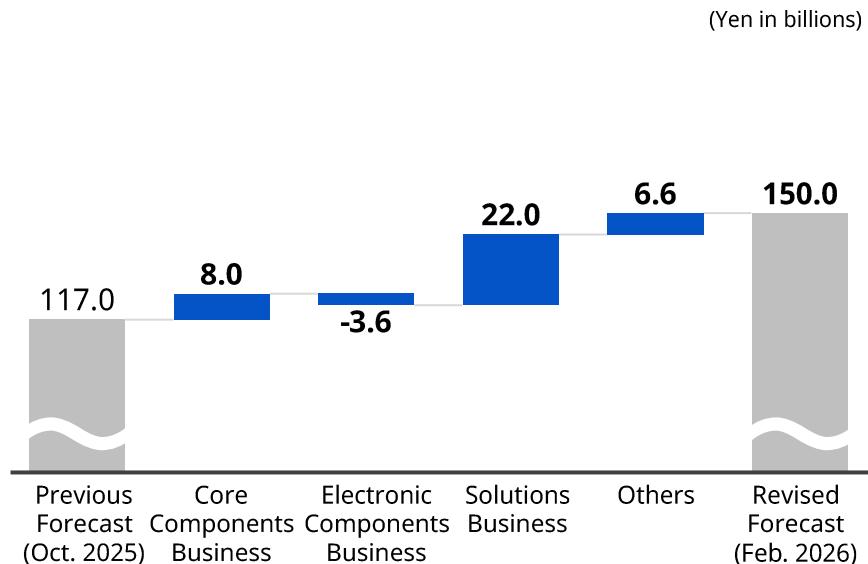
Sales Revenue

- Strong demand for components for the semiconductor-related markets continued



Profit Before Income Taxes

- Increased due to increased demand as well as efforts to reduce costs
- Gain from transfer of SouthernCarlson, Inc.: +15 billion yen (approx.; included in the Solutions Business)



Forecast of Sales Revenue by Reporting Segment for Fiscal 2026



*Figures in the table below have been reclassified in accordance with the organization reforms conducted within the Core Components Business, as explained in p.17.
(Yen in millions)

	Fiscal 2025		Fiscal 2026				Change from	
	Amount	Component Ratio	Previous (Oct. 2025)		Revised (Feb. 2026)		Fiscal 2025	Previous Forecast
			Amount	Component Ratio	Amount	Component Ratio		
Core Components Business	591,720	29.4%	592,000	30.4%	627,000	31.0%	35,280	35,000
Industrial & Automotive Components Unit	241,871	12.0%	238,000	12.2%	245,000	12.1%	3,129	7,000
Semiconductor Components Unit	327,049	16.3%	330,000	16.9%	358,000	17.7%	30,951	28,000
Others	22,800	1.1%	24,000	1.3%	24,000	1.2%	1,200	0
Electronic Components Business	354,646	17.6%	350,000	17.9%	357,000	17.7%	2,354	7,000
Solutions Business	1,086,367	53.9%	1,026,000	52.6%	1,054,000	52.2%	-32,367	28,000
Industrial Tools Unit	305,876	15.2%	272,000	13.9%	281,000	13.9%	-24,876	9,000
Document Solutions Unit	479,964	23.8%	455,000	23.3%	470,000	23.3%	-9,964	15,000
Communications Unit	225,497	11.2%	214,000	11.0%	216,000	10.7%	-9,497	2,000
Others	75,030	3.7%	85,000	4.4%	87,000	4.3%	11,970	2,000
Others	17,114	0.9%	12,000	0.6%	13,000	0.6%	-4,114	1,000
Adjustments and Eliminations	-35,393	-1.8%	-30,000	-1.5%	-31,000	-1.5%	4,393	-1,000
Sales Revenue	2,014,454	100.0%	1,950,000	100.0%	2,020,000	100.0%	5,546	70,000

Forecast of Business Profit (Loss) by Reporting Segment for Fiscal 2026



*Figures in the table below have been reclassified in accordance with the organization reforms conducted within the Core Components Business, as explained in p.17. (Yen in millions)

	Fiscal 2025		Fiscal 2026				Change from	
	Amount	% to Sales Revenue	Previous (Oct. 2025)		Revised (Feb. 2026)		Fiscal 2025	Previous Forecast
			Amount	% to Sales Revenue	Amount	% to Sales Revenue		
Core Components Business	-1,889	-	50,400	8.5%	58,400	9.3%	60,289	8,000
Industrial & Automotive Components Unit	23,295	9.6%	20,000	8.4%	24,800	10.1%	1,505	4,800
Semiconductor Components Unit	-26,447	-	31,000	9.4%	34,300	9.6%	60,747	3,300
Others	1,263	5.5%	-600	-	-700	-	-1,963	-100
Electronic Components Business	-818	-	10,000	2.9%	6,400	1.8%	7,218	-3,600
Solutions Business	73,696	6.8%	73,000	7.1%	95,000	9.0%	21,304	22,000
Industrial Tools Unit	15,707	5.1%	15,000	5.5%	33,200	11.8%	17,493	18,200
Document Solutions Unit	49,038	10.2%	40,000	8.8%	40,200	8.6%	-8,838	200
Communications Unit	9,347	4.1%	9,500	4.4%	10,700	5.0%	1,353	1,200
Others	-396	-	8,500	10.0%	10,900	12.5%	11,296	2,400
Others	-46,990	-	-46,000	-	-41,700	-	5,290	4,300
Total Business Profit	23,999	1.2%	87,400	4.5%	118,100	5.8%	94,101	30,700
Corporate Gains and Others	39,632	-	29,600	-	31,900	-	-7,732	2,300
Profit Before Income Taxes	63,631	3.2%	117,000	6.0%	150,000	7.4%	86,369	33,000

4. [Reference] Supplementary Information

Consolidated Results of Operations



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
売上高 Sales Revenue	498,868	499,720	493,467	522,399	2,014,454	478,038	513,347	530,611		
営業利益 Operating Profit	20,956	16,920	-25,601	15,024	27,299	18,550	23,395	28,676		
税引前利益 Profit Before Income Taxes	47,765	4,055	-1,361	13,172	63,631	44,563	23,387	54,080		
親会社の所有者に帰属する四半期利益 Profit Attributable to Owners of the Parent	36,797	-719	-17,747	5,766	24,097	37,143	18,397	42,411		

円 / Yen

平均為替レート Average Exchange Rates	米ドル / US\$	156	149	152	153	153	145	147	154	
	ユーロ / Euro	168	164	163	161	164	164	172	179	

百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
設備投資額 Capital Expenditures	31,914	37,019	32,815	40,184	141,932	59,015	29,725	33,913		
有形固定資産 減価償却費 Depreciation Charge of PPE	28,844	28,310	28,694	26,229	112,077	26,871	27,719	28,277		
研究開発費 R&D Expenses	29,529	28,403	29,265	28,890	116,087	27,705	29,473	29,193		

Sales Revenue by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	145,088	149,147	148,004	149,481	591,720	145,856	161,802	169,512		
産業・車載用部品 Industrial & Automotive Components Unit	65,722	65,155	67,955	68,196	267,028	65,270	67,648	69,910		
半導体関連部品 Semiconductor Components Unit	73,597	78,144	73,994	75,030	300,765	74,519	88,137	93,114		
その他 Others	5,769	5,848	6,055	6,255	23,927	6,067	6,017	6,488		
電子部品 Electronic Components Business	89,712	91,211	85,378	88,345	354,646	83,864	90,845	92,487		
ソリューション Solutions Business	269,042	264,559	263,940	288,826	1,086,367	253,007	266,014	272,245		
機械工具 Industrial Tools Unit	85,865	74,945	70,986	74,080	305,876	80,038	76,945	74,304		
ドキュメントソリューション Document Solutions Unit	115,037	117,185	119,839	127,903	479,964	107,415	113,505	121,735		
コミュニケーション Communications Unit	51,318	54,162	53,347	66,670	225,497	45,586	53,229	54,149		
その他 Others	16,822	18,267	19,768	20,173	75,030	19,968	22,335	22,057		
その他の事業 Others	4,214	3,865	4,642	4,393	17,114	3,430	3,193	3,947		
調整及び消去 Adjustments and Eliminations	-9,188	-9,062	-8,497	-8,646	-35,393	-8,119	-8,507	-7,580		
売上高 Sales Revenue	498,868	499,720	493,467	522,399	2,014,454	478,038	513,347	530,611		

Business Profit by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	12,917	4,130	-30,794	11,858	-1,889	14,188	15,832	20,324		
産業・車載用部品 Industrial & Automotive Components Unit	6,172	4,710	7,772	6,019	24,673	7,777	5,670	8,423		
半導体関連部品 Semiconductor Components Unit	6,472	-838	-38,885	5,427	-27,824	6,236	11,392	11,622		
その他 Others	273	258	319	412	1,262	175	-1,230	279		
電子部品 Electronic Components Business	1,055	-1,008	-1,458	593	-818	-3,008	3,025	1,920		
ソリューション Solutions Business	19,569	13,977	18,077	22,073	73,696	18,879	18,883	20,235		
機械工具 Industrial Tools Unit	6,010	3,424	2,370	3,903	15,707	6,551	3,733	2,538		
ドキュメントソリューション Document Solutions Unit	11,340	10,151	10,698	16,849	49,038	9,753	8,371	11,020		
コミュニケーション Communications Unit	679	440	3,594	4,634	9,347	206	3,994	3,459		
その他 Others	1,540	-38	1,415	-3,313	-396	2,369	2,785	3,218		
その他の事業 Others	-11,388	-11,635	-12,142	-11,825	-46,990	-10,129	-11,523	-9,288		
事業利益 計 Total Business Profit	22,153	5,464	-26,317	22,699	23,999	19,930	26,217	33,191		
本社部門損益等 Corporate Gains and Others	25,612	-1,409	24,956	-9,527	39,632	24,633	-2,830	20,889		
税引前利益 Profit Before Income Taxes	47,765	4,055	-1,361	13,172	63,631	44,563	23,387	54,080		

Orders by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	153,201	148,276	143,355	142,584	587,416	149,408	158,161	164,251		
産業・車載用部品 Industrial & Automotive Components Unit	75,836	68,038	67,924	65,967	277,765	66,639	67,744	71,516		
半導体関連部品 Semiconductor Components Unit	71,492	74,355	69,304	70,201	285,352	76,682	84,355	86,285		
その他 Others	5,873	5,883	6,127	6,416	24,299	6,087	6,062	6,450		
電子部品 Electronic Components Business	91,878	89,522	86,330	85,370	353,100	89,273	91,501	91,963		
ソリューション Solutions Business	278,732	268,288	263,127	299,185	1,109,332	268,411	270,096	267,088		
機械工具 Industrial Tools Unit	86,338	74,937	71,307	74,804	307,386	80,602	77,461	76,170		
ドキュメントソリューション Document Solutions Unit	114,824	117,507	118,036	127,134	477,501	107,807	113,431	121,647		
コミュニケーション Communications Unit	57,080	54,933	52,418	77,782	242,213	60,357	57,278	47,914		
その他 Others	20,490	20,911	21,366	19,465	82,232	19,645	21,926	21,357		
その他の事業 Others	2,997	2,605	3,022	3,662	12,286	2,758	2,570	3,180		
調整及び消去 Adjustments and Eliminations	-6,899	-7,743	-5,940	-11,758	-32,340	-6,684	-6,430	-5,197		
受注高 Orders	519,909	500,948	489,894	519,043	2,029,794	503,166	515,898	521,285		

Capital Expenditures by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	11,603	13,391	10,058	12,871	47,923	40,566	12,241	16,494		
電子部品 Electronic Components Business	6,526	13,153	7,501	7,829	35,009	7,240	7,733	5,269		
ソリューション Solutions Business	8,037	4,427	6,968	4,642	24,074	4,188	6,571	7,289		
その他の事業 Others	1,092	883	1,316	12,411	15,702	2,405	1,460	3,417		
本社部門 Corporate	4,656	5,165	6,972	2,431	19,224	4,616	1,720	1,444		
合計 Total	31,914	37,019	32,815	40,184	141,932	59,015	29,725	33,913		

Depreciation Charge of PPE by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	11,899	12,040	12,386	10,018	46,343	10,186	10,699	10,781		
電子部品 Electronic Components Business	7,971	7,612	7,305	7,167	30,055	7,568	7,619	7,783		
ソリューション Solutions Business	6,157	5,942	6,186	6,065	24,350	6,121	6,303	6,548		
その他の事業 Others	1,367	1,273	1,281	1,450	5,371	1,449	1,500	1,563		
本社部門 Corporate	1,450	1,443	1,536	1,529	5,958	1,547	1,598	1,602		
合計 Total	28,844	28,310	28,694	26,229	112,077	26,871	27,719	28,277		

R&D Expenses by Reporting Segment



百万円 / Yen in millions

	2025年3月期 / Fiscal 2025					2026年3月期 / Fiscal 2026				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	5,546	5,327	5,669	4,862	21,404	6,470	6,597	6,383		
電子部品 Electronic Components Business	4,132	3,556	3,338	2,962	13,988	3,097	4,423	4,116		
ソリューション Solutions Business	10,076	9,621	9,169	12,162	41,028	9,212	9,100	9,383		
その他の事業 Others	9,775	9,899	11,089	8,904	39,667	8,926	9,353	9,311		
合計 Total	29,529	28,403	29,265	28,890	116,087	27,705	29,473	29,193		

Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

- (1) General conditions in the Japanese or global economy;
- (2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
- (3) The effect of foreign exchange fluctuations on our results of operations;
- (4) Intense competitive pressures to which our products are subject;
- (5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
- (6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
- (7) The possibility that future initiatives and in-process research and development may not produce the desired results;
- (8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
- (9) Inability to secure skilled employees;
- (10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
- (11) Insufficient protection of our trade secrets and intellectual property rights including patents;
- (12) Expenses associated with licenses we require to continue to manufacture and sell products;
- (13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
- (14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
- (15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
- (16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
- (17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
- (18) Credit risk on trade receivables;
- (19) Fluctuations in the value of financial instruments held by us;
- (20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
- (21) Uncertainty over income tax and deferred tax assets; and
- (22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements.

We undertake no obligation to publicly update any forward-looking statements included in this document.



KYOCERA Corporation