



September 9, 2026

Financial Results for the Second Quarter of the Fiscal Year Ending January 31, 2027

Mitsui High-tec Inc. (Securities code: 6966)

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1. Summary

Second Quarter of the Fiscal Year Ending January 31, 2027 (First Half)

Driven by a favorable business environment, our core businesses delivered solid performance, resulting in YoY growth in both revenue and operating profit for the first time in four years

Net Sales ... JPY 130,672 million (+20.6% YoY / +JPY 22,338 million)

Operating Profit ... JPY 11,818 million (+86.2% YoY / +JPY 5,471 million)

- Electrical Parts Business (Motor Core) :
Revenue and profit increased due to higher sales, particularly for hybrid vehicle applications, increased customer demand supported by our global manufacturing footprint, and the recording of one-time gains during the period.
- Electronic Parts Business (Leadframe) :
Despite delayed price pass-through for rising precious metal costs, revenue and profit increased thanks to strong demand in automotive and consumer electronics, progress in cost pass-through, and the weak yen. In consumer electronics, expanding investments in AI data centers drove increased peripheral demand, providing a broad boost to performance.

Outlook

Full-year earnings forecast raised again on continued strong demand; second-half profit expected to decline due to upfront investments

- Although revenue is expected to increase in the second half on the back of continued strong demand, profit is anticipated to decline from the first half due to the absence of one-time gains recorded in the Electrical Parts Business, increased upfront investment expenses, and higher material and energy prices due to the worsening situation in the Middle East.
- Reflecting the favorable business environment, we have revised our full-year consolidated earnings forecast upward, increasing net sales from JPY 254.0 billion to JPY 272.0 billion, operating profit from JPY 14.5 billion to JPY 19.5 billion, and net profit attributable to owners of the parent from JPY 10.0 billion to JPY 14.5 billion.
- Looking ahead to FY2027, the Electrical Parts Business may be impacted by the absence of one-time gains and uncertainty over the sustainability of certain customer demand. Nevertheless, the core earning power of both businesses remains solid, and our medium- to long-term growth outlook remains unchanged.

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Financial Results for the Second Quarter of the Fiscal Year Ending January 31, 2027

Consolidated Financial Results (First Half, Year-on-Year)

[Unit: million yen]	FY2025 Q2 (2025/2-2025/7)	FY2026 Q2 (2026/2-2026/7)	Change	Percentage Change
Net Sales	108,334	130,672	+22,338	+20.6%
Operating Profit	6,347	11,818	+5,471	+86.2%
Operating Profit Margin	5.9%	9.0%	+3.2ppt	
Ordinary Profit	5,978	13,319	+7,340	+122.8%
Net Profit *1	4,189	9,943	+5,753	+137.3%
Net Profit Margin	3.9%	7.6%	+3.7ppt	
Capital Expenditure	15,700	17,710	+2,009	+12.8%
Depreciation	6,738	7,002	+263	+3.9%
EBITDA	13,085	18,820	+5,734	+43.8%
EBITDA Margin	12.1%	14.4%	+2.3ppt	
FOREX Rates US \$ *2	146.97yen	159.15yen	+12.18yen	

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

2. Financial Results for the Second Quarter of the Fiscal Year Ending January 31, 2027



Financial Results by Segment (First Half, Year-on-Year)

[Unit: million yen]

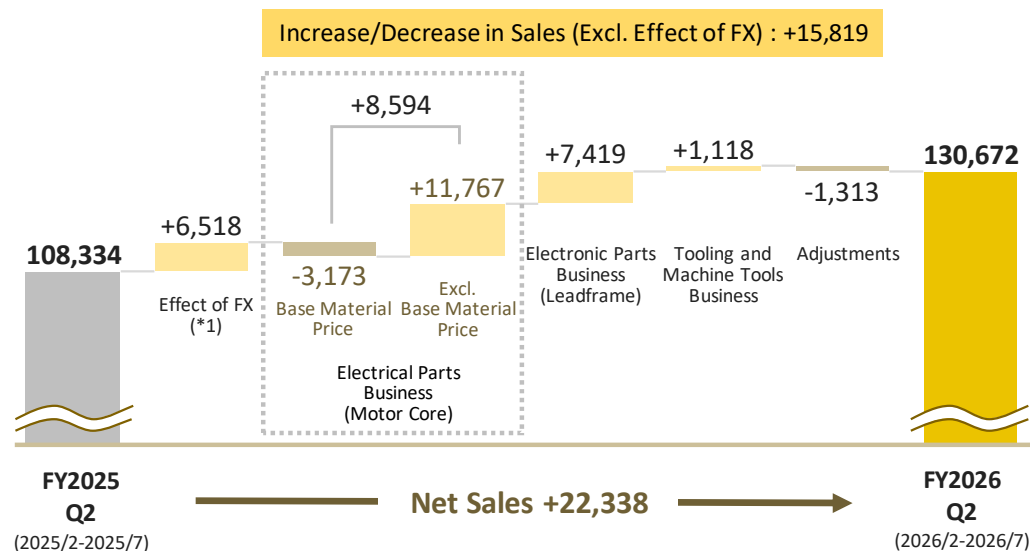
		FY2025 Q2 (2025/2-2025/7)	FY2026 Q2 (2026/2-2026/7)	Change	Percentage Change
Electrical Parts Business (Motor Core)	Net Sales	77,406	89,889	+12,482	+16.1%
	Operating Profit	5,325	8,992	+3,667	+68.9%
	Operating Profit Margin	6.9%	10.0%	+3.1ppt	
	Capital Expenditure	13,108	14,909	+1,800	+13.7%
	Depreciation	4,331	4,902	+571	+13.2%
	EBITDA Margin	12.5%	15.5%	+3.0ppt	
Electronic Parts Business (Leadframe)	Net Sales	28,753	38,749	+9,996	+34.8%
	Operating Profit	1,578	3,683	+2,105	+133.3%
	Operating Profit Margin	5.5%	9.5%	+4.0ppt	
	Capital Expenditure	1,665	1,967	+302	+18.1%
	Depreciation	1,748	1,577	- 170	-9.7%
	EBITDA Margin	11.6%	13.6%	+2.0ppt	
Tooling and Machine Tools Business	Net Sales	5,186	6,359	+1,172	+22.6%
	Operating Profit	51	341	+290	+562.7%
	Operating Profit Margin	1.0%	5.4%	+4.4ppt	
	Capital Expenditure	219	114	- 104	-47.8%
	Depreciation	275	221	- 54	-19.8%
	EBITDA Margin	6.3%	8.8%	+2.5ppt	
Adjustments	Net Sales	-3,012	-4,325	- 1,313	—
	Operating Profit	-608	-1,199	- 591	—
	Capital Expenditure	706	719	+12	+1.8%
	Depreciation	383	300	- 83	-21.7%

Factors Driving Changes in Consolidated Net Sales and Operating Profit (First Half, Year-on-Year)



● Factors Driving Net Sales Changes

[Unit: million yen]



(*1) Effect of FX [unit: million yen]

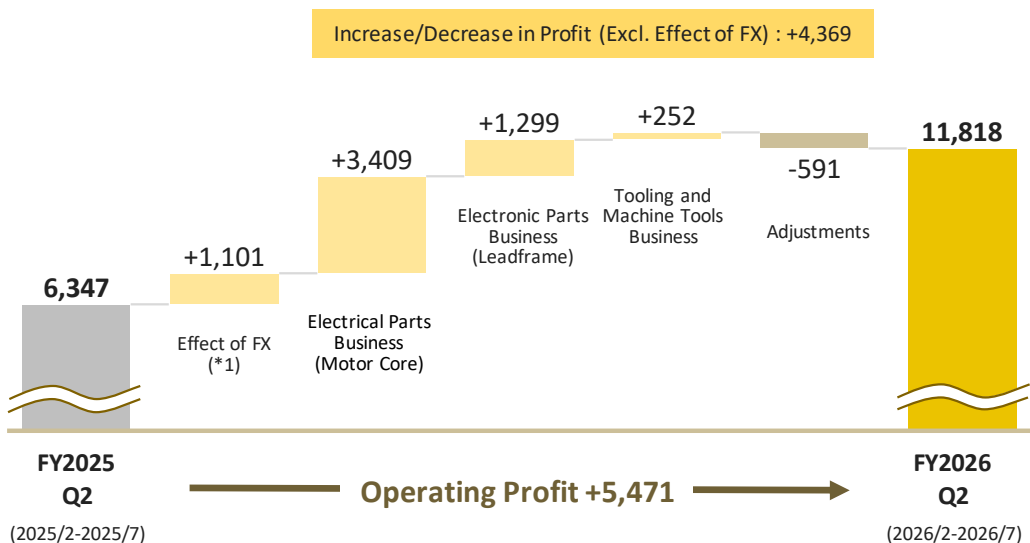
	Net Sales	Operating Profit
● Electrical Parts Business (Motor Core)	+ 3,887	+ 257
● Electronic Parts Business (Leadframe)	+ 2,576	+ 805
● Tooling and Machine Tools Business	+ 54	+ 37

Electrical Parts Business (Motor Core) : Sales Composition and Sales Volume Growth Rate by Application

	Sales Composition(*2)	Sales Volume(*3)
● HEVs (Drive and Power Generation)	84%	+ 16%
● BEVs (Drive)	4%	
● Others	12%	

● Factors Driving Operating Profit Changes

[Unit: million yen]



Electronic Parts Business (Leadframe) : Sales Composition and Sales Growth Rate by Application

	Sales Composition(*2)	Sales Growth (*2)
● Automotive	36%	+ 30%
● Consumer & Others	51%	+ 46%
● Information Terminal	13%	+ 11%

(*2) Including the effects of base material price and foreign exchange rates.

(*3) The number of motor cores installed per vehicle varies by vehicle model. Therefore, the trends in vehicle production volume at each OEM do not necessarily correspond to the growth rate of our motor core sales volume.

Consolidated Financial Results (3 months, FY2026 Q1 vs FY2026 Q2)

[Unit: million yen]	FY2026 Q1 (2026/2-2026/4)	FY2026 Q2 (2026/5-2026/7)	Change	Percentage Change
Net Sales	61,886	68,785	+6,898	+11.1%
Operating Profit	4,433	7,385	+2,952	+66.6%
Operating Profit Margin	7.2%	10.7%	+3.6ppt	
Ordinary Profit	5,891	7,428	+1,537	+26.1%
Net Profit *1	4,584	5,359	+775	+16.9%
Net Profit Margin	7.4%	7.8%	+0.4ppt	
Capital Expenditure	5,341	12,368	+7,027	+131.5%
Depreciation	3,428	3,573	+144	+4.2%
EBITDA	7,861	10,958	+3,096	+39.4%
EBITDA Margin	12.7%	15.9%	+3.2ppt	
FOREX Rates US \$ *2	157.71yen	160.58yen	+2.87yen	

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

Financial Results by Segment (3 months, FY2026 Q1 vs FY2026 Q2)

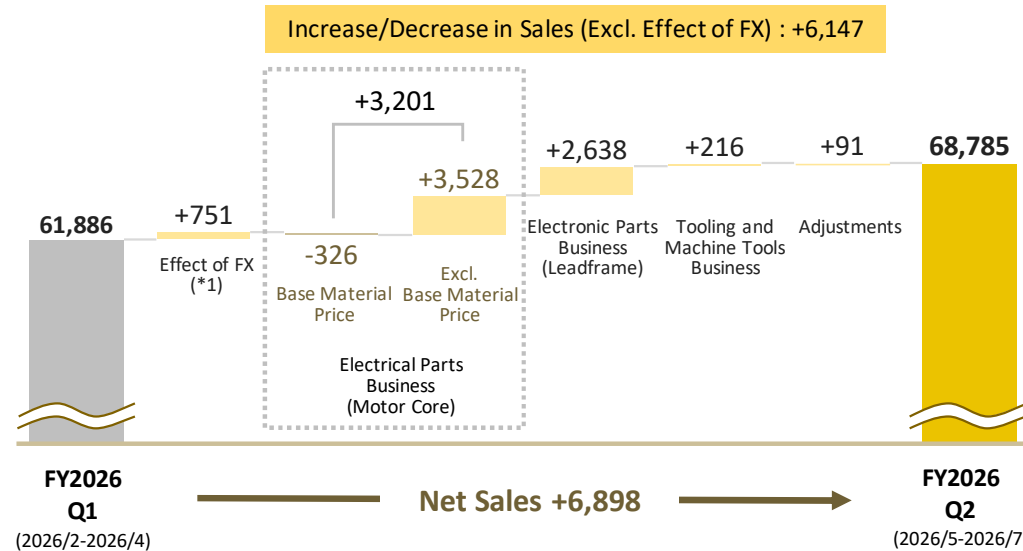
[Unit: million yen]		FY2026 Q1 (2026/2-2026/4)	FY2026 Q2 (2026/5-2026/7)	Change	Percentage Change
Electrical Parts Business (Motor Core)	Net Sales	43,114	46,774	+3,659	+8.5%
	Operating Profit	3,564	5,427	+1,862	+52.3%
	Operating Profit Margin	8.3%	11.6%	+3.3ppt	
	Capital Expenditure	3,900	11,008	+7,108	+182.3%
	Depreciation	2,398	2,504	+105	+4.4%
	EBITDA Margin	13.8%	17.0%	+3.1ppt	
Electronic Parts Business (Leadframe)	Net Sales	17,912	20,837	+2,924	+16.3%
	Operating Profit	1,670	2,013	+342	+20.5%
	Operating Profit Margin	9.3%	9.7%	+0.3ppt	
	Capital Expenditure	1,109	857	- 251	-22.7%
	Depreciation	773	804	+30	+4.0%
	EBITDA Margin	13.6%	13.5%	-0.1ppt	
Tooling and Machine Tools Business	Net Sales	3,067	3,291	+223	+7.3%
	Operating Profit	7	334	+326	—
	Operating Profit Margin	0.2%	10.2%	+9.9ppt	
	Capital Expenditure	31	82	+50	+158.2%
	Depreciation	109	111	+1	+1.1%
	EBITDA Margin	3.8%	13.5%	+9.7ppt	
Adjustments	Net Sales	-2,208	-2,117	+91	—
	Operating Profit	-809	-389	+419	—
	Capital Expenditure	299	419	+119	+40.0%
	Depreciation	146	153	+6	+4.6%

Factors Driving Changes in Consolidated Net Sales and Operating Profit (3 months, FY2026 Q1 vs FY2026 Q2)



Factors Driving Net Sales Changes

[Unit: million yen]



(*1) Effect of FX [unit: million yen]

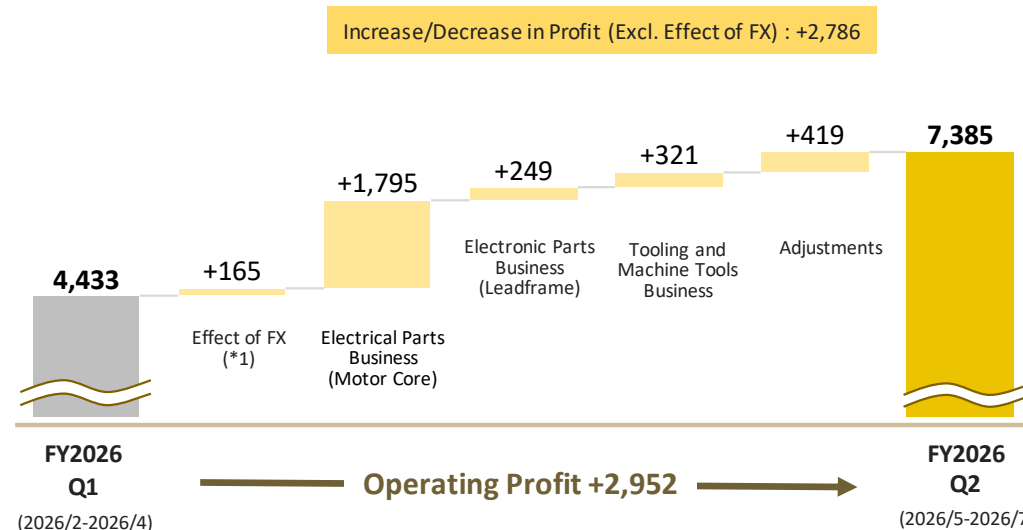
	Net Sales	Operating Profit
● Electrical Parts Business (Motor Core)	+ 457	+ 67
● Electronic Parts Business (Leadframe)	+ 286	+ 93
● Tooling and Machine Tools Business	+ 7	+ 4

Electrical Parts Business (Motor Core) : Sales Composition and Sales Volume Growth Rate by Application

	Sales Composition(*2)	Sales Volume(*3)
● HEVs (Drive and Power Generation)	84%	+ 7%
● BEVs (Drive)	4%	
● Others	12%	

Factors Driving Operating Profit Changes

[Unit: million yen]



Electronic Parts Business (Leadframe) : Sales Composition and Sales Growth Rate by Application

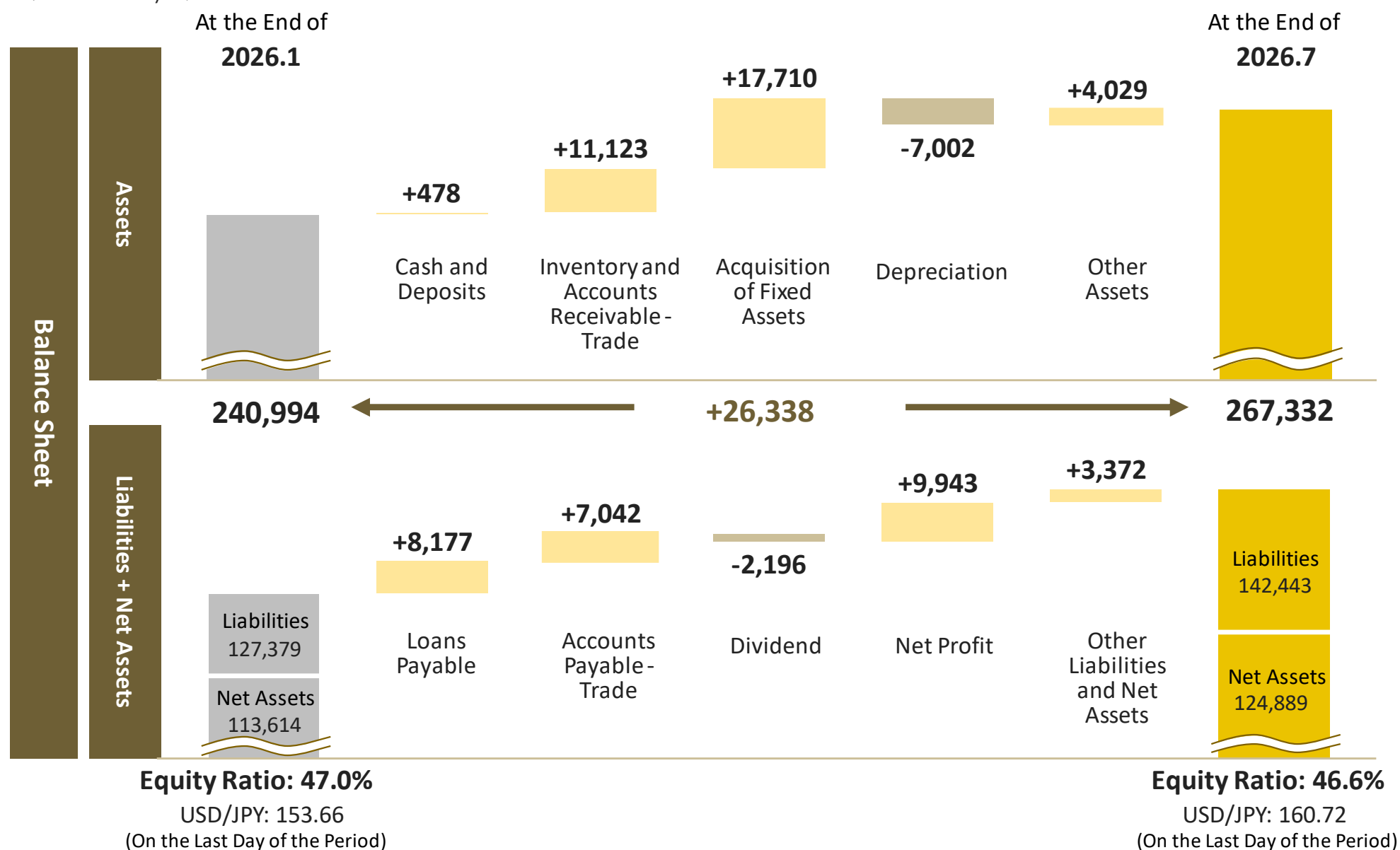
	Sales Composition(*2)	Sales Growth (*2)
● Automotive	35%	+ 11%
● Consumer & Others	53%	+ 25%
● Information Terminal	12%	△ 1%

(*2) Including the effects of base material price and foreign exchange rates.

(*3) The number of motor cores installed per vehicle varies by vehicle model. Therefore, the trends in vehicle production volume at each OEM do not necessarily correspond to the growth rate of our motor core sales volume.

Consolidated Balance Sheets (6 months Changes)

[Unit: million yen]



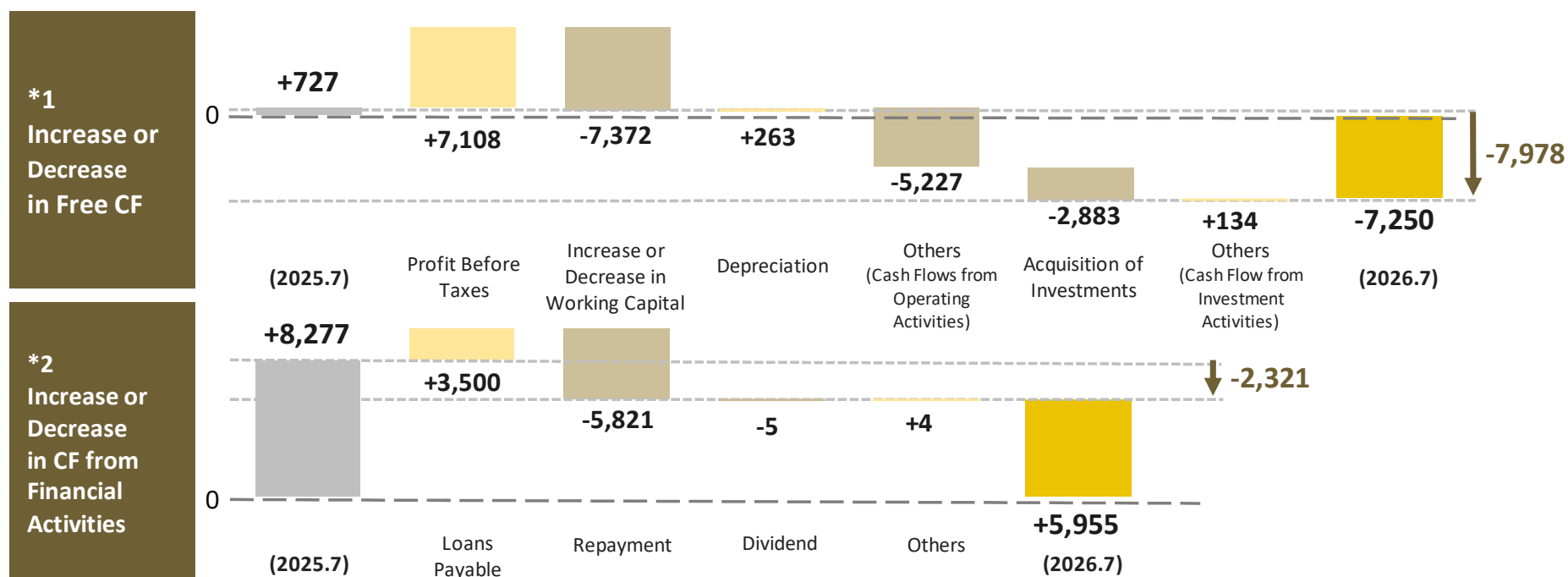
2. Financial Results for the Second Quarter of the Fiscal Year Ending January 31, 2027



Consolidated Cash Flows (First Half, Year-on-Year)

[Unit: million yen]

(Unit: million yen)	FY2025 Q2 (2025/2-2025/7)	FY2026 Q2 (2026/2-2026/7)	Change	
Cash Flows from Operating Activities	15,361	10,132	-5,228	
Cash Flow from Investment Activities	-14,634	-17,383	-2,749	
Free Cash Flow	727	-7,250	-7,978	*1
Cash Flows from Financing Activities	8,277	5,955	-2,321	*2
Increase or Decrease in Cash and Cash Equivalents	+9,005	-1,294	-10,300	
Effect of Exchange Rate Changes on Cash and Cash Equivalents	-2,448	+1,757	+4,206	
Closing Balance of Cash and Cash Equivalents	56,161	53,205	-2,956	



3

Revision of Earnings Forecast for the Fiscal Year Ending January 31, 2027

Revision of Full-Year Consolidated Earnings Forecast (FY2026)

Upward revision driven by strong sales growth in Electrical Parts and Electronic Parts Businesses

Lower capital expenditure and depreciation expected

[Unit: million yen]	FY2025	FY2026			vs. Previous Forecast	vs. FY2025 Results
	Results	Initial Forecast (Mar. 2026)	Previous Forecast (Jun. 2026)	Revised Forecast		
Net Sales	218,329	233,000	254,000	272,000	+18,000 (+7.1%)	+53,670 (+24.6%)
Operating Profit	12,651	11,000	14,500	19,500	+5,000 (+34.5%)	+6,848 (+54.1%)
Operating Profit Margin	5.8%	4.7%	5.7%	7.2%	+1.5ppt	+1.4ppt
Ordinary Profit	13,815	10,000	14,500	20,000	+5,500 (+37.9%)	+6,184 (+44.8%)
Net Profit ^{*1}	3,151	7,000	10,000	14,500	+4,500 (+45.0%)	+11,348 (+360.0%)
Net Profit Margin	1.4%	3.0%	3.9%	5.3%	+1.4ppt	+3.9ppt
Net Profit per Share	17.25	38.30	54.72	79.34	+ 24.62	+ 62.09
Capital Expenditure	30,116	41,000	41,000	38,000	-3,000 (-7.3%)	+7,883 (+26.2%)
Depreciation	13,380	16,500	16,500	15,000	-1,500 (-9.1%)	+1,619 (+12.1%)
EBITDA	26,032	27,500	31,000	34,500	+3,500 (+11.3%)	+8,467 (+32.5%)
EBITDA Margin	11.9%	11.8%	12.2%	12.7%	+0.5ppt	+0.8ppt
FOREX Rates US \$ ^{*2}	149.73yen	150.00yen	153.00yen	158.57yen	+5.57yen	+8.84yen

*1 Profit Attributable to Owners of Parent *2 Average Rate for the Period *3 Assumed Exchange Rate for 2H: JPY158.00/USD

Revision to Consolidated Earnings Forecast (FY2026)

— Electrical Parts Business (Motor Core)



Electrical Parts Business (Motor Core)

[Unit: million yen]	FY2025	FY2026			vs. Previous Forecast	vs. FY2025 Results
	Results	Initial Forecast (Mar. 2026)	Previous Forecast (Jun. 2026)	Revised Forecast		
Net Sales	154,649	165,000	176,000	182,000	+6,000 (+3.4%)	+27,350 (+17.7%)
Operating Profit	9,821	9,000	11,500	13,500	+2,000 (+17.4%)	+3,678 (+37.5%)
Operating Profit Margin	6.4%	5.5%	6.5%	7.4%	+0.9ppt	+1.1ppt
Capital Expenditure	24,515	33,000	33,000	28,000	-5,000 (-15.2%)	+3,484 (+14.2%)
Depreciation	8,959	11,000	11,000	10,500	-500 (-4.5%)	+1,540 (+17.2%)
EBITDA Margin	12.1%	12.1%	12.8%	13.2%	+0.4ppt	+1.0ppt

Reasons for Revision

Net sales revised upward on strong customer demand supported by our global manufacturing footprint and favorable foreign exchange effects.

Operating profit revised upward, supported by higher sales volumes, one-time gains, and other factors.

Capital expenditure revised downward following project delays and investment plan reviews.

Key Drivers of Sales Variances vs. June 2026 Forecast

- External: JPY + 3.0 bn
(Base Material and FX)
 - Internal: JPY +3.0 bn
(Volume and Price mix)
- Japan: JPY+ 0.1bn
Overseas: JPY +2.9bn

Key Drivers of OP Variances vs. June 2026 Forecast

- Sales (+)
- one-time gains (+)
- Lower fixed costs (+)

Profitability by Region

Region	OP Margin
Total	7.4%
Japan	9.5%
Overseas	5.1%

Revision to Consolidated Earnings Forecast (FY2026)

— Electronic Parts Business (Leadframe)

Electronic Parts Business (Leadframe)

[Unit: million yen]	FY2025	FY2026			vs. Previous Forecast	vs. FY2025 Results
	Results	Initial Forecast (Mar. 2026)	Previous Forecast (Jun. 2026)	Revised Forecast		
Net Sales	59,567	65,000	75,000	85,000	+10,000 (+13.3%)	+25,432 (+42.7%)
Operating Profit	4,046	4,500	6,000	8,000	+2,000 (+33.3%)	+3,953 (+97.7%)
Operating Profit Margin	6.8%	6.9%	8.0%	9.4%	+1.4ppt	+2.6ppt
Capital Expenditure	4,049	5,000	5,000	7,000	+2,000 (+40.0%)	+2,950 (+72.8%)
Depreciation	3,301	3,500	3,500	3,500	–	+198 (+6.0%)
EBITDA Margin	12.3%	12.3%	12.7%	13.5%	+0.9ppt	+1.2ppt

Reasons for Revision

Net sales revised upward on solid automotive and consumer demand and favorable foreign exchange effects.
 Operating profit revised upward, primarily driven by higher sales.
 Capital expenditure revised upward to expand production capacity in response to growing demand.

Key Drivers of Sales Variances vs. June 2026 Forecast

- Volume (+)
- Price mix (+)
- Effect of FX (+)

Key Drivers of OP Variances vs. June 2026 Forecast

- Volume (+)
- Price mix (+)
- Effect of FX (+)

Revision to Consolidated Earnings Forecast (FY2026)

— Tooling and Machine Tools Business / Adjustments



Tooling and Machine Tools Business / Adjustments

	[Unit: million yen]	FY2025	FY2026			vs. Previous Forecast	vs. FY2025 Results
		Results	Initial Forecast (Mar. 2026)	Previous Forecast (Jun. 2026)	Revised Forecast		
Tooling and Machine Tools Business	Net Sales	10,247	12,000	12,000	13,500	+1,500 (+12.5%)	+3,252 (+31.7%)
	Operating Profit	272	1,000	800	800	—	+527 (+193.6%)
	Operating Profit Margin	2.7%	8.3%	6.7%	5.9%	-0.8ppt	+3.3ppt
	Capital Expenditure	314	1,000	1,000	1,000	—	+685 (+218.4%)
	Depreciation	494	500	500	500	—	+5 (+1.1%)
	EBITDA Margin	7.5%	12.5%	10.8%	9.6%	-1.2ppt	+2.1ppt
Adjustments	Net Sales	-6,135	-9,000	-9,000	-8,500	+500 (—)	-2,364 (—)
	Operating Profit	-1,488	-3,500	-3,800	-2,800	+1,000 (—)	-1,311 (—)
	Capital Expenditure	1,237	2,000	2,000	2,000	—	+762 (+61.7%)
	Depreciation	625	1,500	1,500	500	-1,000 (-66.7%)	-125 (-20.1%)

Reasons for Revision

Tooling and Machine Tools Business: Net sales revised upward reflecting progress in passing rising cemented carbide prices through to customers.

Adjustments: Operating profit revised upward due to higher service income from group companies, cost optimization efforts, and other factors.

4 Shareholder Return Policy and Dividend

Shareholder Return Policy and Dividend

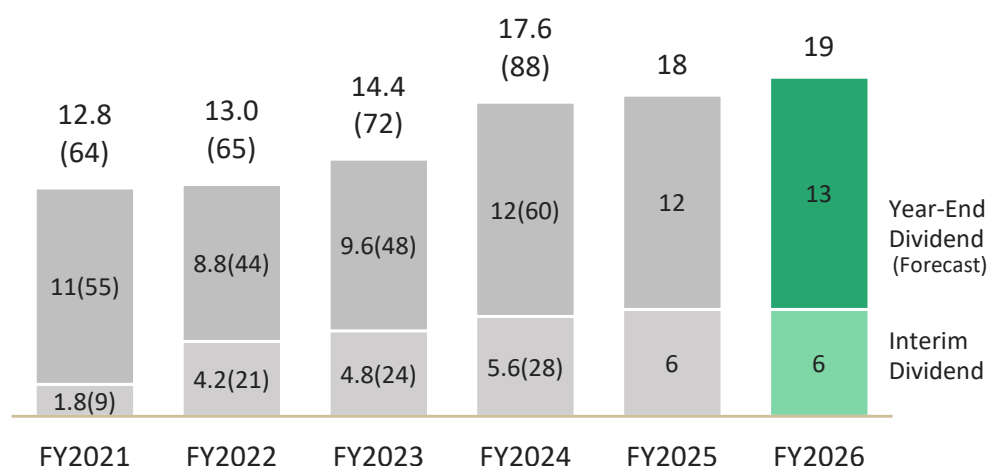
Shareholder Return Policy

- During the three-year period from FY2025 to FY2027, the Company prioritizes stable and sustainable dividend payment alongside investment expansion aimed at strengthening profitability and securing growth opportunities.
- The Company uses the Dividend on Equity (DOE)—a metric that measures the consistent stability of dividends relative to capital—as our shareholder return indicator and use a DOE of 3.0% or higher as a benchmark, based on consolidated performance, capital efficiency, and dividends.

(*) DOE=Total dividends / Equity attributable to owners of the parent

Dividend per share [Unit: JPY]

After adjusting for the stock split (1:5) on August 1, 2024
Figures in parentheses indicate amounts before the stock split.



Dividend Forecast for FY2026

**The annual dividend is as initially announced:
19 yen per share.**

Interim dividend per share: 6 yen

Year-end dividend per share: 13 yen (forecast)

**Dividend to be paid in accordance with our DOE(*) policy of
3.0% or higher once full-year earnings visibility improves.**

Total dividend [Unit: million yen]

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Interim	328	768	878	1,024	1,098	1,098
Year-end	2,010	1,610	1,757	2,196	2,196	2,379
Annual	2,339	2,379	2,635	3,221	3,294	3,477
DOE	4.3%	3.4%	3.0%	3.1%	3.0%	2.9%

5 Reference

Consolidated Financial Results (3 months, FY2025 Q2 vs FY2026 Q2)

[Unit: million yen]	FY2025 Q2 (2025/5-2025/7)	FY2026 Q2 (2026/5-2026/7)	Change	Percentage Change
Net Sales	53,656	68,785	+15,129	+28.2%
Operating Profit	2,878	7,385	+4,507	+156.6%
Operating Profit Margin	5.4%	10.7%	+5.4ppt	
Ordinary Profit	4,498	7,428	+2,929	+65.1%
Net Profit ^{*1}	3,220	5,359	+2,138	+66.4%
Net Profit Margin	6.0%	7.8%	+1.8ppt	
Capital Expenditure	8,244	12,368	+4,123	+50.0%
Depreciation	3,201	3,573	+372	+11.6%
EBITDA	6,079	10,958	+4,879	+80.3%
EBITDA Margin	11.3%	15.9%	+4.6ppt	
FOREX Rates US \$ ^{*2}	145.34yen	160.58yen	+15.24yen	

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

Financial Results by Segment (3 months, FY2025 Q2 vs FY2026 Q2)

[Unit: million yen]

		FY2025 Q2 (2025/5-2025/7)	FY2026 Q2 (2026/5-2026/7)	Change	Percentage Change
Electrical Parts Business (Motor Core)	Net Sales	37,753	46,774	+9,020	+23.9%
	Operating Profit	2,402	5,427	+3,025	+125.9%
	Operating Profit Margin	6.4%	11.6%	+5.2ppt	
	Capital Expenditure	6,884	11,008	+4,124	+59.9%
	Depreciation	2,182	2,504	+321	+14.7%
	EBITDA Margin	12.1%	17.0%	+4.8ppt	
Electronic Parts Business (Leadframe)	Net Sales	14,603	20,837	+6,233	+42.7%
	Operating Profit	683	2,013	+1,330	+194.6%
	Operating Profit Margin	4.7%	9.7%	+5.0ppt	
	Capital Expenditure	1,005	857	- 147	-14.7%
	Depreciation	787	804	+16	+2.1%
	EBITDA Margin	10.1%	13.5%	+3.4ppt	
Tooling and Machine Tools Business	Net Sales	2,612	3,291	+679	+26.0%
	Operating Profit	25	334	+308	—
	Operating Profit Margin	1.0%	10.2%	+9.2ppt	
	Capital Expenditure	78	82	+3	+4.6%
	Depreciation	122	111	- 11	-9.5%
	EBITDA Margin	5.7%	13.5%	+7.8ppt	
Adjustments	Net Sales	-1,312	-2,117	- 804	—
	Operating Profit	-233	-389	- 156	—
	Capital Expenditure	276	419	+143	+51.7%
	Depreciation	107	153	+45	+42.3%

 Financial Highlights


[Unit: million yen]	FY2021	FY2022	FY2023	FY2024	FY2025
Net Sales	139,429	174,615	195,881	214,890	218,329
Operating Profit	14,959	22,586	18,119	16,017	12,651
Net Profit or Loss *1	11,778	17,581	15,545	12,219	3,151
Gross Assets	134,036	159,803	195,696	223,698	240,994
Net Assets	61,383	80,607	96,993	110,327	113,614
Net Profit or Loss per Share *2	64.45 (322.24)	96.20 (480.99)	85.06 (425.30)	66.86	17.25
Net Assets per Share *2	334.41 (1,672.06)	439.42 (2,197.10)	528.77 (2,643.85)	601.83	619.71
Capital Expenditure	19,529	21,045	37,562	24,856	30,116
Depreciation	8,603	9,531	11,572	14,518	13,380
Interest-Bearing Liabilities	48,885	51,046	62,476	76,374	87,274
Net Interest-Bearing Liabilities	17,575	17,107	23,228	26,490	34,237
EBITDA	23,563	32,118	29,691	30,536	26,032
Equity Ratio	45.6%	50.3%	49.4%	49.2%	47.0%
ROE	21.7%	24.9%	17.6%	11.8%	2.8%
ROIC	9.5%	12.0%	7.9%	6.0%	4.4%
D/E Ratio (Multiple)	0.80	0.64	0.65	0.69	0.77
Net D/E Ratio (Multiple)	0.29	0.21	0.24	0.24	0.30

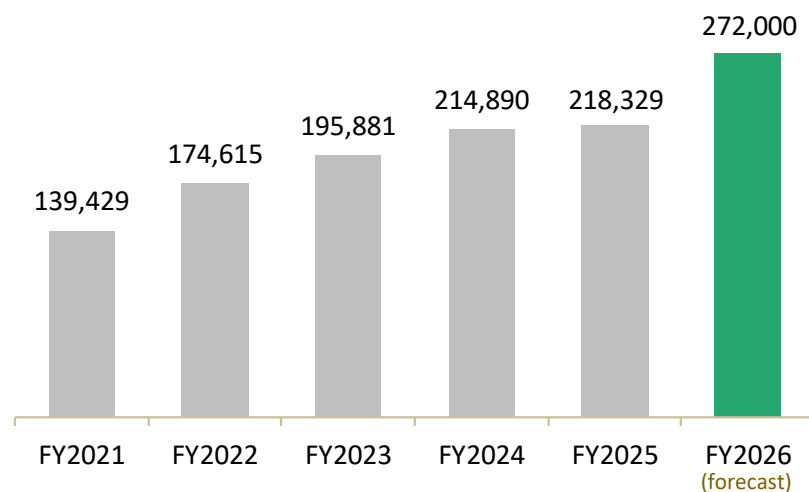
*1 Profit Attributable to Owners of Parent

*2 After adjusting for the stock split (1:5) on August 1, 2024. Figures in parentheses indicate amounts before the stock split.

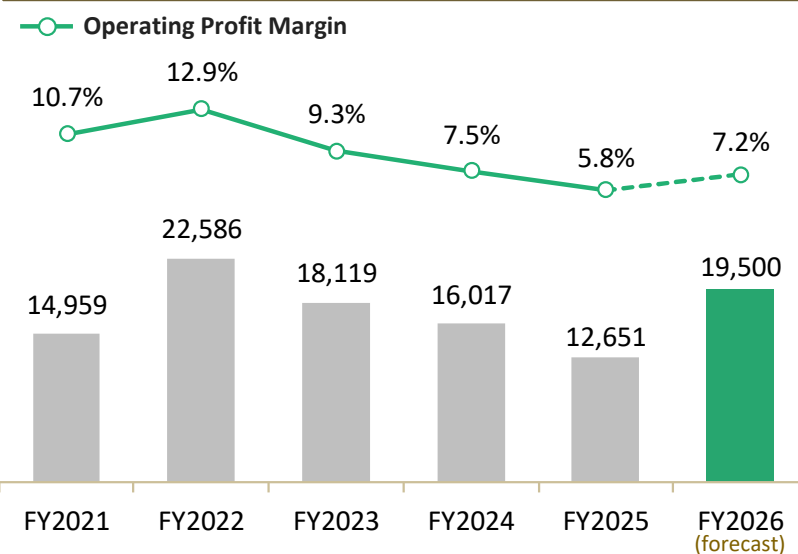
Trend in Consolidated Financial Results (Fiscal Year)

[Unit: million yen] * Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

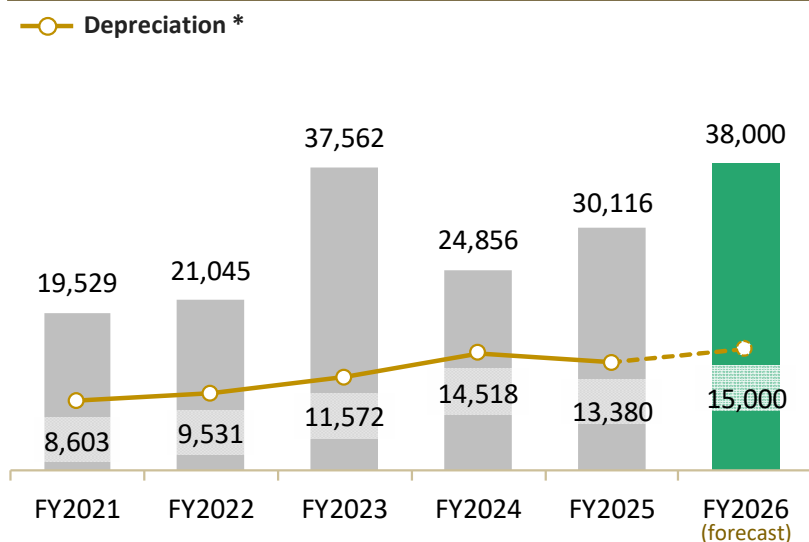
Net Sales



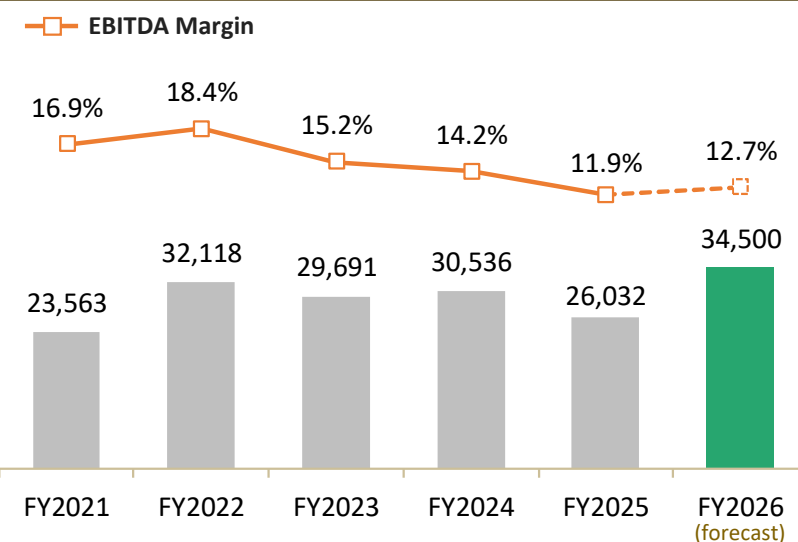
Operating Profit



Capital Expenditure



EBITDA

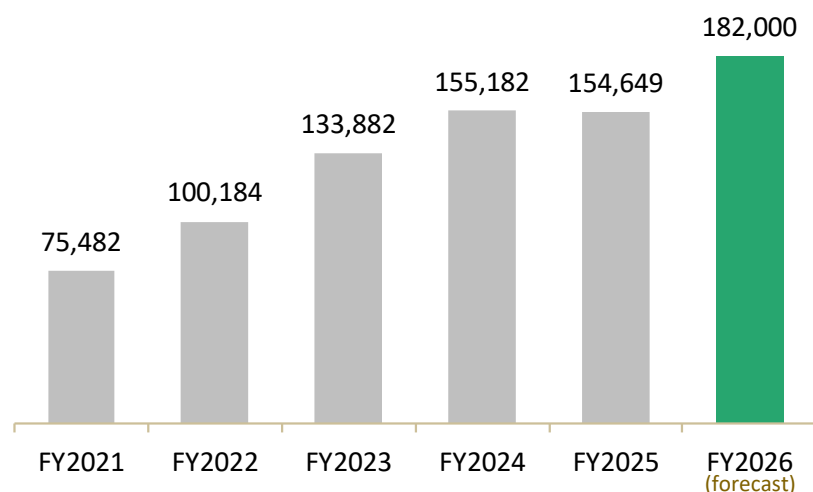


Trend in Financial Results of Electrical Parts Business (Motor Core) (Fiscal Year)



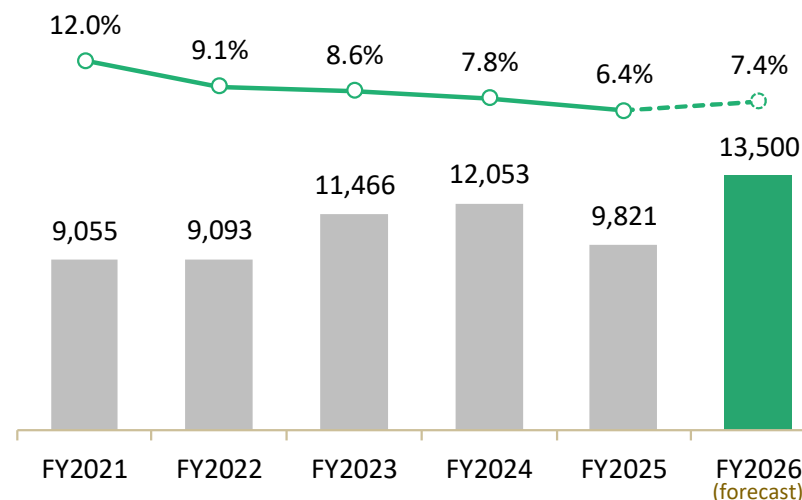
[Unit: million yen] * Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

Net Sales



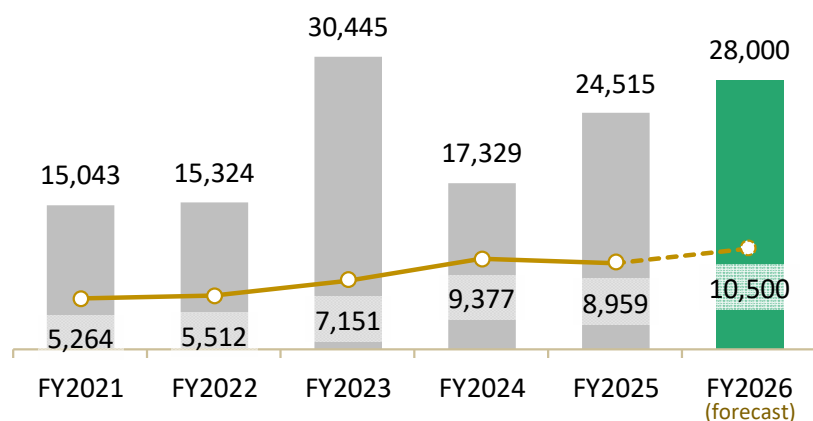
Operating Profit

Operating Profit Margin



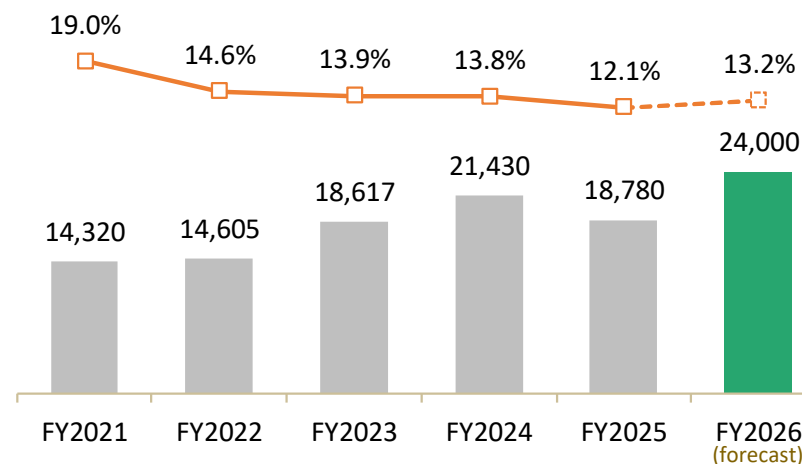
Capital Expenditure

Depreciation *



EBITDA

EBITDA Margin

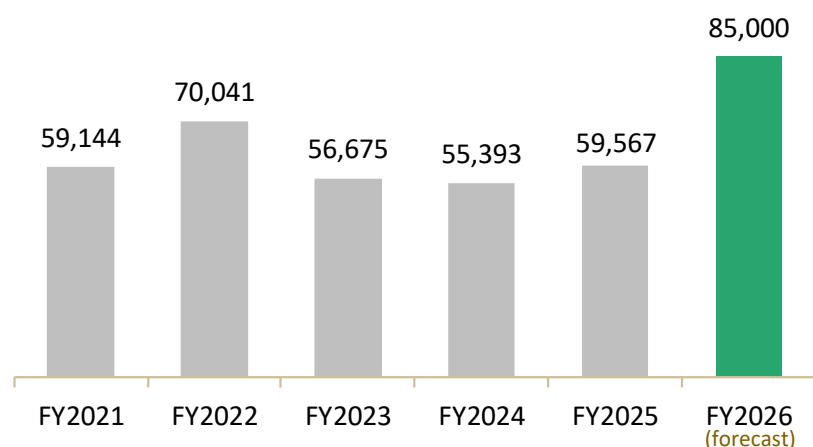


Trend in Financial Results of Electronic Parts Business (Leadframe) (Fiscal Year)

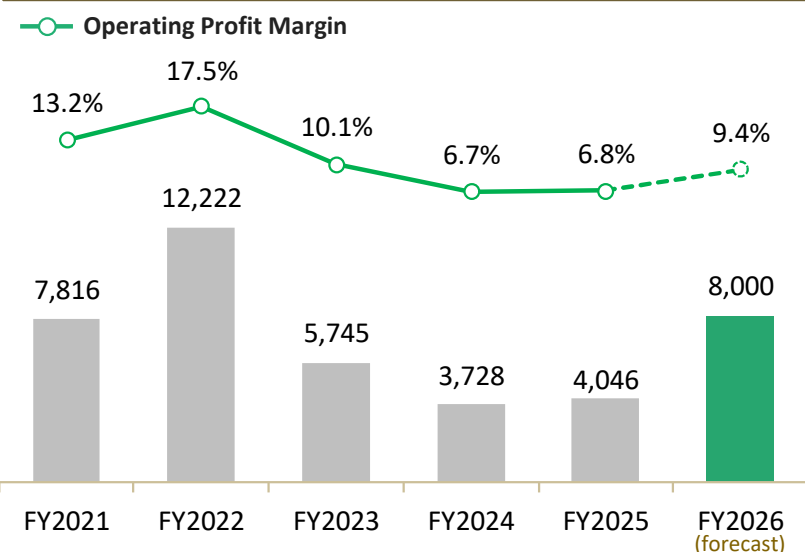


[Unit: million yen] * Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

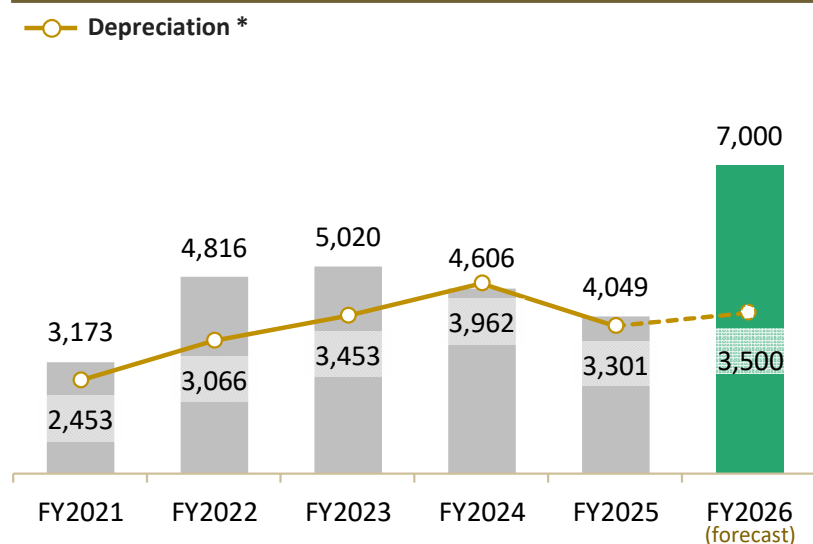
Net Sales



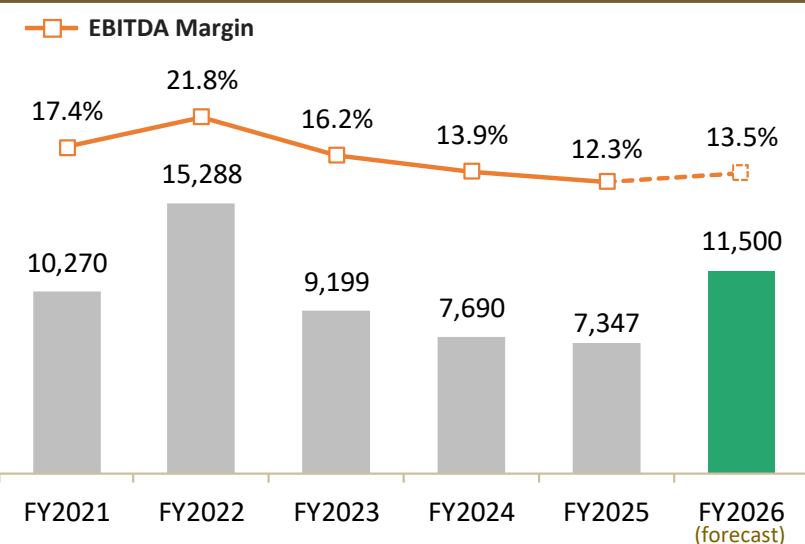
Operating Profit



Capital Expenditure



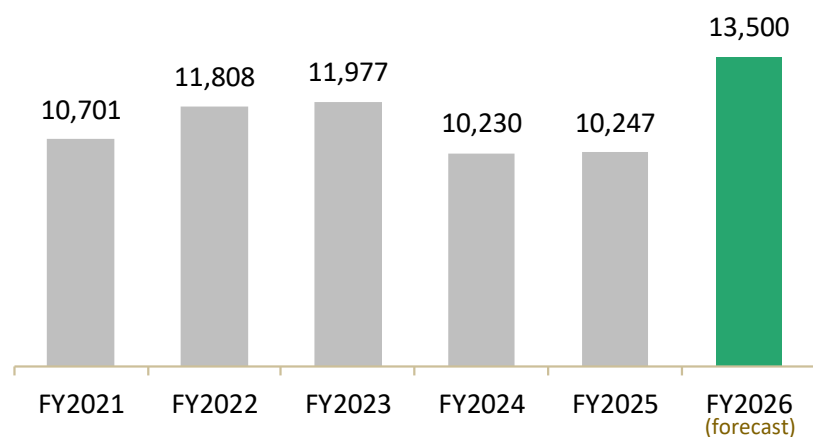
EBITDA



Trend in Financial Results of Tooling and Machine Tools Business (Fiscal Year)

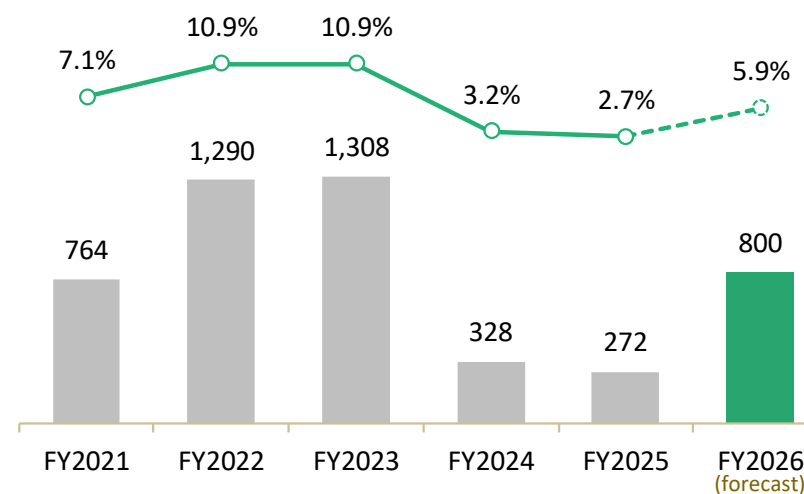
[Unit: million yen] * Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

Net Sales



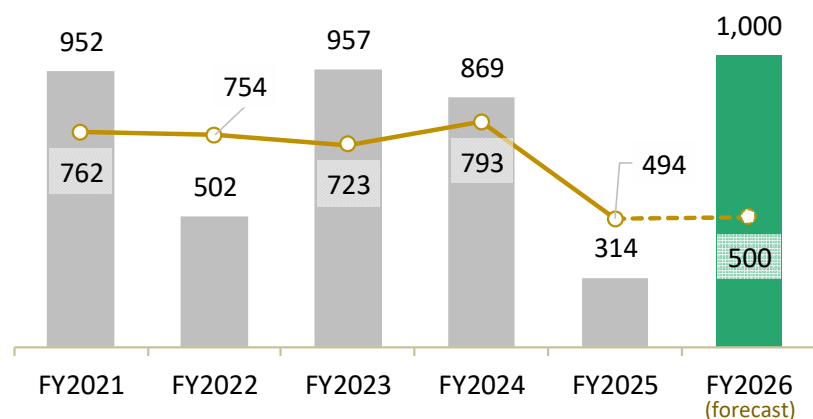
Operating Profit

Operating Profit Margin



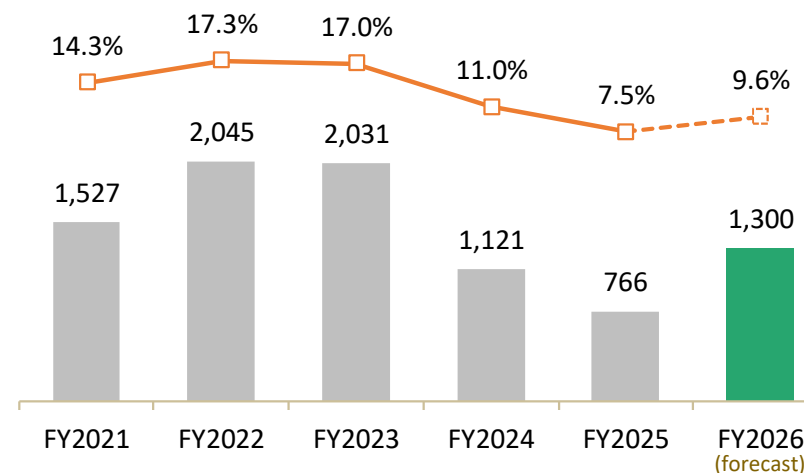
Capital Expenditure

Depreciation *



EBITDA

EBITDA Margin



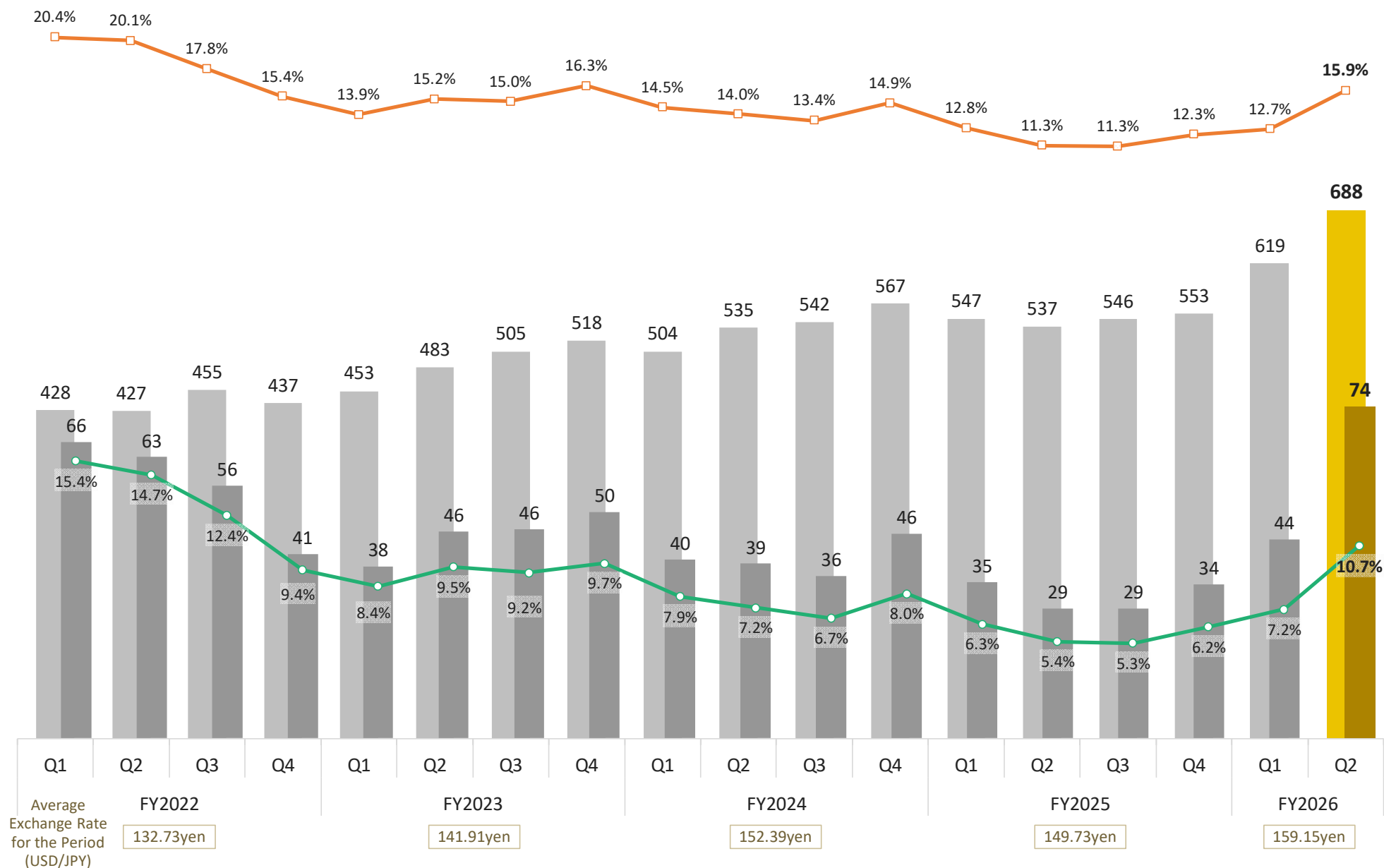
5. Reference



Trend in Consolidated Financial Results (Quarterly)

Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



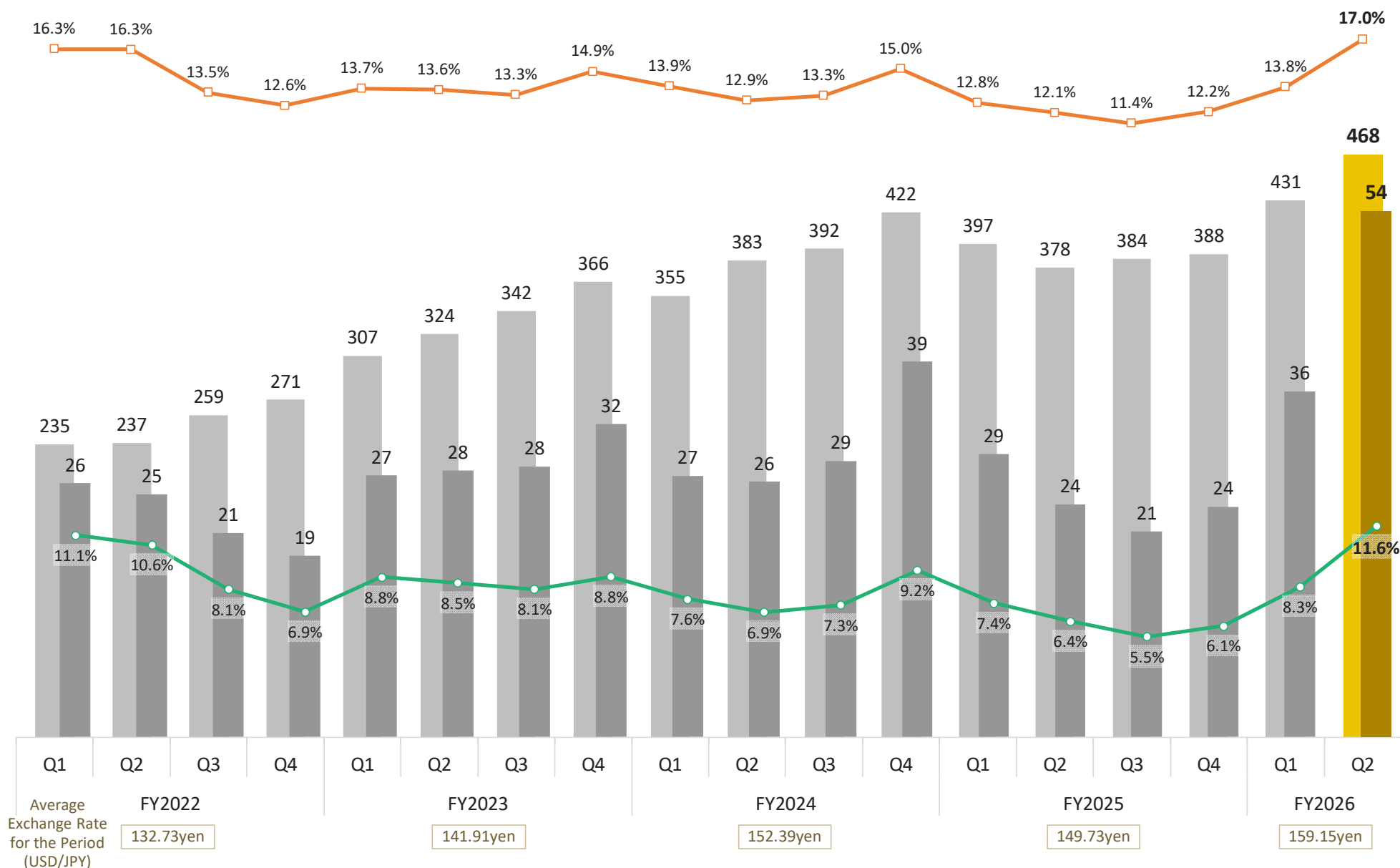
5. Reference



Trend in Financial Results of Electrical Parts Business (Motor Core) (Quarterly)

Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



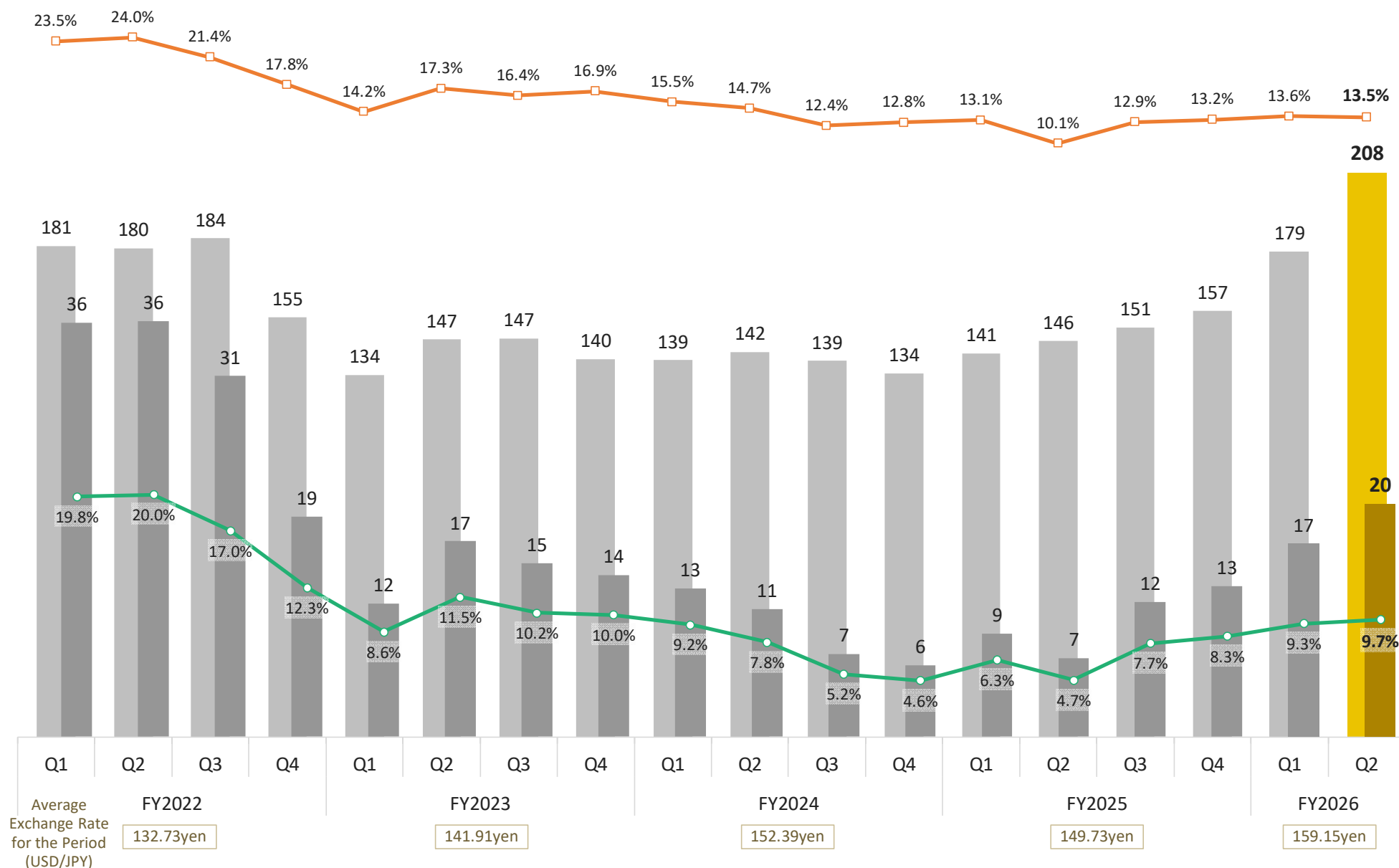
5. Reference



Trend in Financial Results of Electronic Parts Business (Leadframe) (Quarterly)

Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



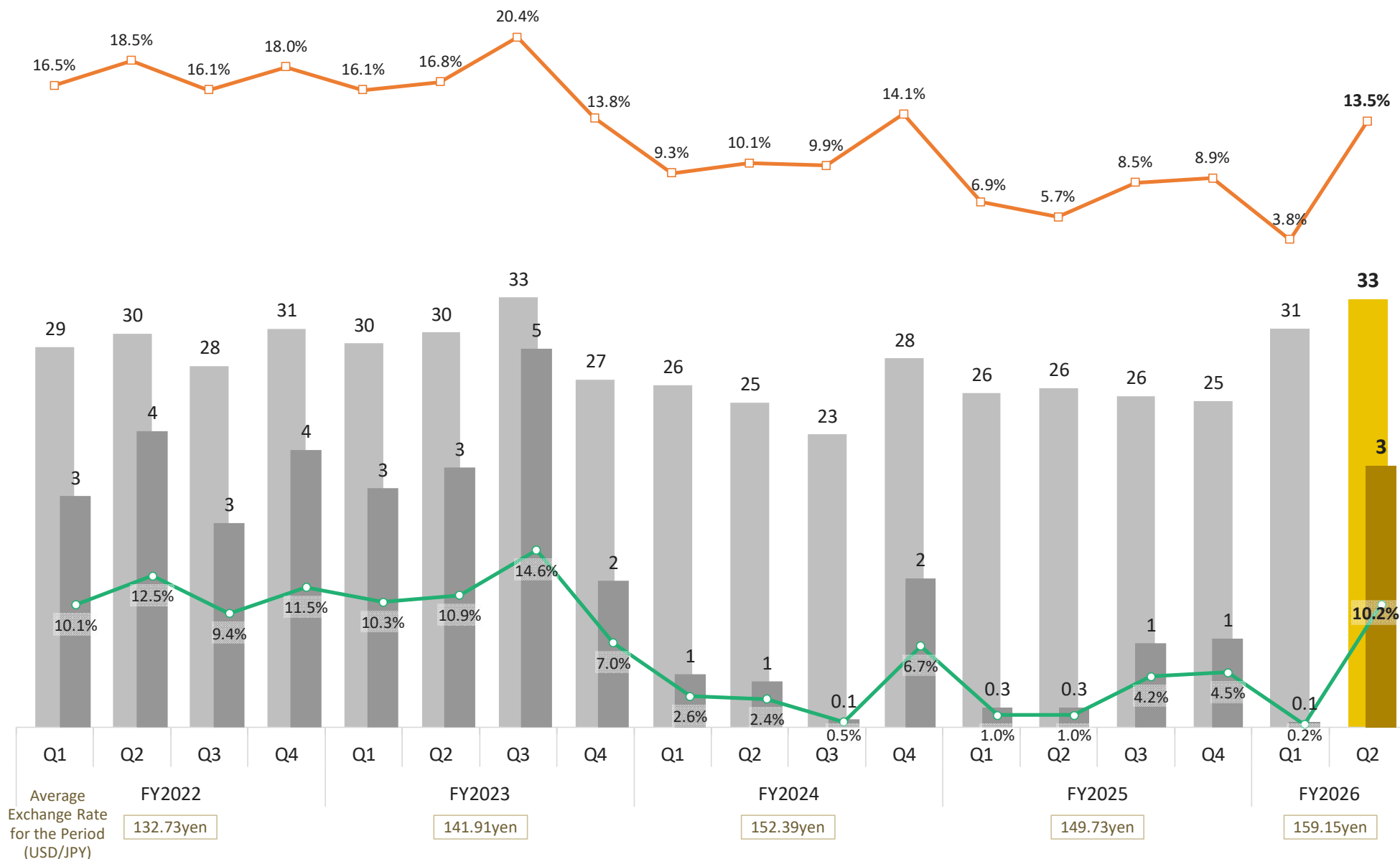
5. Reference



Trend in Financial Results of Tooling and Machine Tools Business (Quarterly)

Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]





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