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**Mitsui
High-tec
Inc.**

June 12, 2026

Financial Results for the First Quarter of the Fiscal Year Ending January 31, 2027

Save energy. Save earth. Save life.

Mitsui High-tec Inc. (Securities code: 6966)

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First Quarter of the Fiscal Year Ending January 31, 2027

Net sales and operating profit increased both YoY and QoQ, driven by higher sales resulting from favorable business conditions in our core businesses, despite increased costs to strengthen our management foundation.

Net Sales : JPY 61,886 million (up 13.2% or JPY 7,208 million YoY ; up 11.8% or JPY 6,538 million QoQ)

Operating Profit : JPY 4,433 million (up 27.8% or JPY 963 million YoY; up 29.6% or JPY 1,011 million QoQ)

- Electrical Parts Business (Motor Core) : Net sales increased due to strong selling performance driven by rising demand, particularly for hybrid vehicles (HEVs). Operating profit increased 22% YoY, as the positive impact of higher sales offset the increase in fixed costs associated with business growth.
- Electronic Parts Business (Leadframe) : Net sales increased due to higher sales driven by customer's inventory build-up and the impact of yen depreciation, as well as pass-through of rising precious metal prices into product prices. Operating profit increased 86% YoY, driven by higher sales and the impact of foreign exchange rates. The delayed pass-through of rising precious metal prices to product prices was a negative factor for profit both YoY and QoQ.

Outlook for the Fiscal Year Ending January 31, 2027

The full-year consolidated earnings forecast was revised upward, mainly reflecting strong recent performance. The forecast for the second half of the fiscal year newly incorporates increased costs resulting from rising material and energy prices due to the worsening situation in the Middle East.

- In the second quarter, sales are expected to continue increasing in both the Electrical Parts Business and Electronics Parts Business due to solid demand, and consolidated net sales are also expected to increase QoQ. Operating profit is expected to increase QoQ, mainly due to higher contribution margin driven by increased sales.
- While solid demand is expected to continue in the second half, operating profit is expected to decline from the first half due to upfront investment costs in the Electrical Parts Business, rising material and energy prices related to the Middle East situation, and the impact of the strong yen.
- The full-year consolidated earnings forecast has been revised upward to net sales of JPY 254.0 billion from JPY 233.0 billion (up 16.3%YoY), operating profit of JPY 14.5 billion from JPY 11.0 billion (up 14.6% YoY), and profit attributable to owners of parent of JPY 10.0 billion from JPY 7.0 billion (up 217.3% YoY).

2. Financial Results for the First Quarter of the Fiscal Year Ending January 31, 2027

2. Financial Results for the First Quarter of the Fiscal Year Ending January 31, 2027



Consolidated Financial Results (FY2025 Q1 vs FY2026 Q1)

| [Unit: million yen] | FY2025 Q1 (2025/2-2025/4) | FY2026 Q1 (2026/2-2026/4) | Change | Percentage Change |
|-------------------------|---------------------------------|---------------------------------|----------|----------------------|
| Net Sales | 54,677 | 61,886 | +7,208 | +13.2% |
| Operating Profit | 3,469 | 4,433 | +963 | +27.8% |
| Operating Profit Margin | 6.3% | 7.2% | +0.8ppt | |
| Ordinary Profit | 1,480 | 5,891 | +4,410 | +297.9% |
| Net Profit *1 | 968 | 4,584 | +3,615 | +373.2% |
| Net Profit Margin | 1.8% | 7.4% | +5.6ppt | |
| Capital Expenditure | 7,455 | 5,341 | -2,114 | -28.4% |
| Depreciation | 3,537 | 3,428 | -108 | -3.1% |
| EBITDA | 7,006 | 7,861 | +855 | +12.2% |
| EBITDA Margin | 12.8% | 12.7% | -0.1ppt | |
| FOREX Rates US \$ *2 | 148.59yen | 157.71yen | +9.12yen | |

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

2. Financial Results for the First Quarter of the Fiscal Year Ending January 31, 2027



Financial Results by Segment (FY2025 Q1 vs FY2026 Q1)

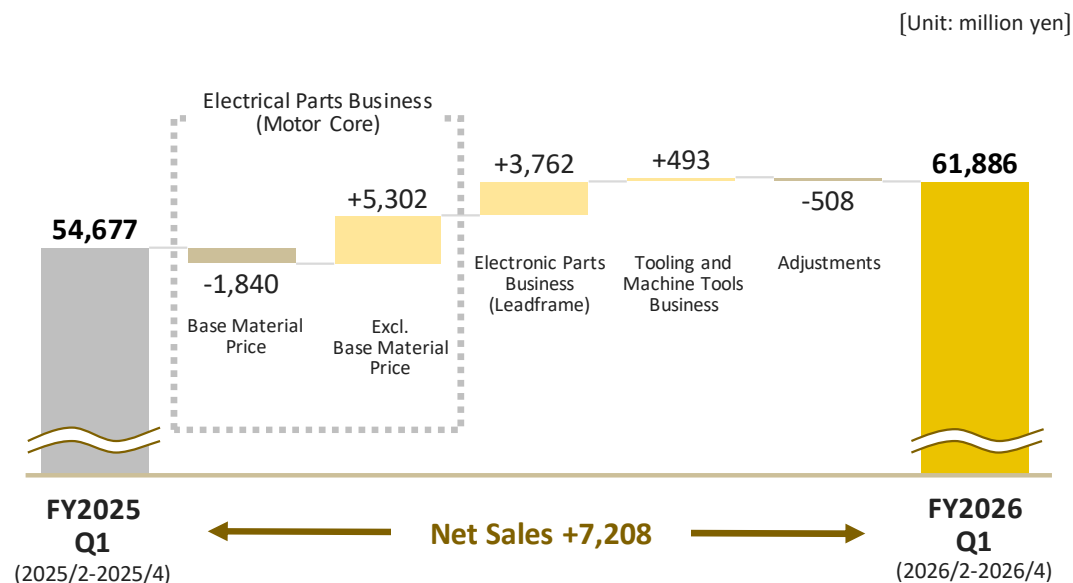
[Unit: million yen]

| | FY2025 Q1 (2025/2-2025/4) | FY2026 Q1 (2026/2-2026/4) | Change | Percentage Change | |
|---|---------------------------------|---------------------------------|---------------|----------------------|--------|
| Electrical Parts Business (Motor Core) | Net Sales | 39,653 | 43,114 | +3,461 | +8.7% |
| | Operating Profit | 2,922 | 3,564 | +642 | +22.0% |
| | Operating Profit Margin | 7.4% | 8.3% | +0.9ppt | |
| | Capital Expenditure | 6,224 | 3,900 | - 2,324 | -37.3% |
| | Depreciation | 2,148 | 2,398 | +249 | +11.6% |
| | EBITDA Margin | 12.8% | 13.8% | +1.0ppt | |
| Electronic Parts Business (Leadframe) | Net Sales | 14,149 | 17,912 | +3,762 | +26.6% |
| | Operating Profit | 895 | 1,670 | +774 | +86.5% |
| | Operating Profit Margin | 6.3% | 9.3% | +3.0ppt | |
| | Capital Expenditure | 660 | 1,109 | +449 | +68.1% |
| | Depreciation | 960 | 773 | - 186 | -19.4% |
| | EBITDA Margin | 13.1% | 13.6% | +0.5ppt | |
| Tooling and Machine Tools Business | Net Sales | 2,574 | 3,067 | +493 | +19.2% |
| | Operating Profit | 25 | 7 | - 18 | -70.5% |
| | Operating Profit Margin | 1.0% | 0.2% | -0.7ppt | |
| | Capital Expenditure | 140 | 31 | - 108 | -77.3% |
| | Depreciation | 152 | 109 | - 42 | -28.1% |
| | EBITDA Margin | 6.9% | 3.8% | -3.1ppt | |
| Adjustments | Net Sales | -1,699 | -2,208 | - 508 | |
| | Operating Profit | -374 | -809 | - 435 | |
| | Capital Expenditure | 430 | 299 | - 130 | -30.4% |
| | Depreciation | 275 | 146 | - 128 | -46.7% |

Factors Driving Changes in Consolidated Net Sales and Operating Profit (FY2025 Q1 vs FY2026 Q1)



● Factors Driving Net Sales Changes



Electrical Parts Business (Motor Core) : Sales Composition and Sales Volume Growth Rate by Application

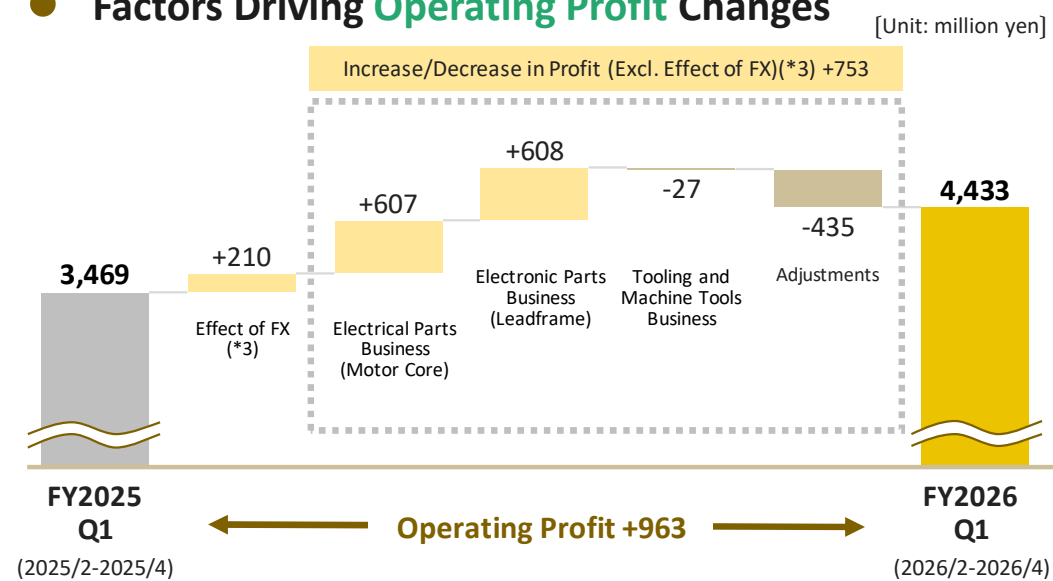
| | Sales Composition(*1) | Sales Volume(*2) |
|-------------------------------------|-----------------------|------------------|
| ● HEVs (Drive and Power Generation) | 84% | + 13% |
| ● BEVs (Drive) | 5% | |
| ● Others | 11% | |

Electronic Parts Business (Leadframe) : Sales Composition and Sales Growth Rate by Application

| | Sales Composition(*1) | Sales Growth (*1) |
|------------------------|-----------------------|-------------------|
| ● Automotive | 37% | + 23% |
| ● Consumer & Others | 49% | + 36% |
| ● Information Terminal | 14% | + 8% |

(*1) Including the effects of base material price and foreign exchange rates.
 (*2) The number of motor cores installed per vehicle varies by vehicle model. Therefore, the trends in vehicle production volume at each OEM do not necessarily correspond to the growth rate of our motor core sales volume.

● Factors Driving Operating Profit Changes



(*3) Effect of FX [unit: million yen]

| | |
|--|-------|
| ● Electrical Parts Business (Motor Core) | + 34 |
| ● Electronic Parts Business (Leadframe) | + 166 |
| ● Tooling and Machine Tools Business | + 9 |

Consolidated Financial Results (3 months, FY2025 Q4 vs FY2026 Q1)

| [Unit: million yen] | FY2025 Q4 (2025/11-2026/1) | FY2026 Q1 (2026/2-2026/4) | Change | Percentage Change |
|---------------------------------|----------------------------------|---------------------------------|----------|----------------------|
| Net Sales | 55,347 | 61,886 | +6,538 | +11.8% |
| Operating Profit | 3,421 | 4,433 | +1,011 | +29.6% |
| Operating Profit Margin | 6.2% | 7.2% | +1.0ppt | |
| Ordinary Profit | 3,451 | 5,891 | +2,439 | +70.7% |
| Net Profit ^{*1} | -4,260 | 4,584 | +8,844 | |
| Net Profit Margin | -7.7% | 7.4% | +15.1ppt | |
| Capital Expenditure | 6,410 | 5,341 | -1,068 | -16.7% |
| Depreciation | 3,367 | 3,428 | +61 | +1.8% |
| EBITDA | 6,788 | 7,861 | +1,073 | +15.8% |
| EBITDA Margin | 12.3% | 12.7% | +0.4ppt | |
| FOREX Rates US \$ ^{*2} | 155.98yen | 157.71yen | +1.73yen | |

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

Financial Results by Segment (3 months, FY2025 Q4 vs FY2026 Q1)

[Unit: million yen]

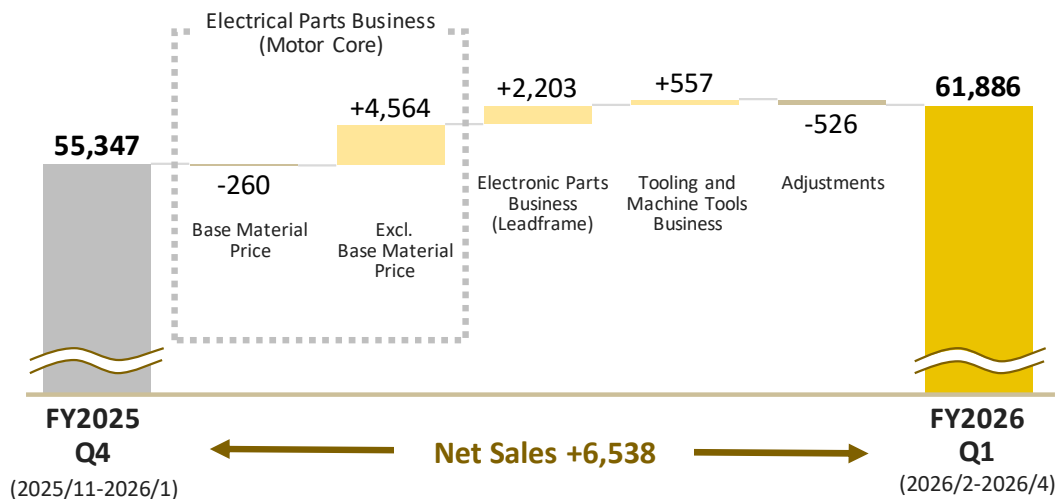
| | FY2025 Q4 (2025/11-2026/1) | FY2026 Q1 (2026/2-2026/4) | Change | Percentage Change | |
|---|----------------------------------|---------------------------------|---------------|----------------------|--------|
| Electrical Parts Business (Motor Core) | Net Sales | 38,810 | 43,114 | +4,304 | +11.1% |
| | Operating Profit | 2,375 | 3,564 | +1,189 | +50.1% |
| | Operating Profit Margin | 6.1% | 8.3% | +2.1ppt | |
| | Capital Expenditure | 4,651 | 3,900 | - 751 | -16.1% |
| | Depreciation | 2,354 | 2,398 | +43 | +1.9% |
| | EBITDA Margin | 12.2% | 13.8% | +1.6ppt | |
| Electronic Parts Business (Leadframe) | Net Sales | 15,708 | 17,912 | +2,203 | +14.0% |
| | Operating Profit | 1,301 | 1,670 | +368 | +28.3% |
| | Operating Profit Margin | 8.3% | 9.3% | +1.0ppt | |
| | Capital Expenditure | 1,354 | 1,109 | - 244 | -18.0% |
| | Depreciation | 773 | 773 | - 0 | -0.1% |
| | EBITDA Margin | 13.2% | 13.6% | +0.4ppt | |
| Tooling and Machine Tools Business | Net Sales | 2,510 | 3,067 | +557 | +22.2% |
| | Operating Profit | 113 | 7 | - 106 | -93.3% |
| | Operating Profit Margin | 4.5% | 0.2% | -4.3ppt | |
| | Capital Expenditure | 63 | 31 | - 31 | -49.9% |
| | Depreciation | 109 | 109 | +0 | +0.7% |
| | EBITDA Margin | 8.9% | 3.8% | -5.0ppt | |
| Adjustments | Net Sales | -1,681 | -2,208 | - 526 | |
| | Operating Profit | -369 | -809 | - 440 | |
| | Capital Expenditure | 341 | 299 | - 41 | -12.2% |
| | Depreciation | 129 | 146 | +17 | +13.2% |

Factors Driving Changes in Consolidated Net Sales and Operating Profit (3 months, FY2025 Q4 vs FY2026 Q1)



● Factors Driving Net Sales Changes

[Unit: million yen]



Electrical Parts Business (Motor Core) : Sales Composition and Volume by Application

| | Sales Composition(*1) | Volume (*2) |
|-------------------------------------|-----------------------|-------------|
| ● HEVs (Drive and Power Generation) | 84% | + 15% |
| ● BEVs (Drive) | 5% | |
| ● Others | 11% | |

Electronic Parts Business (Leadframe) : Sales Composition Ratio and Sales Growth Rate by Application

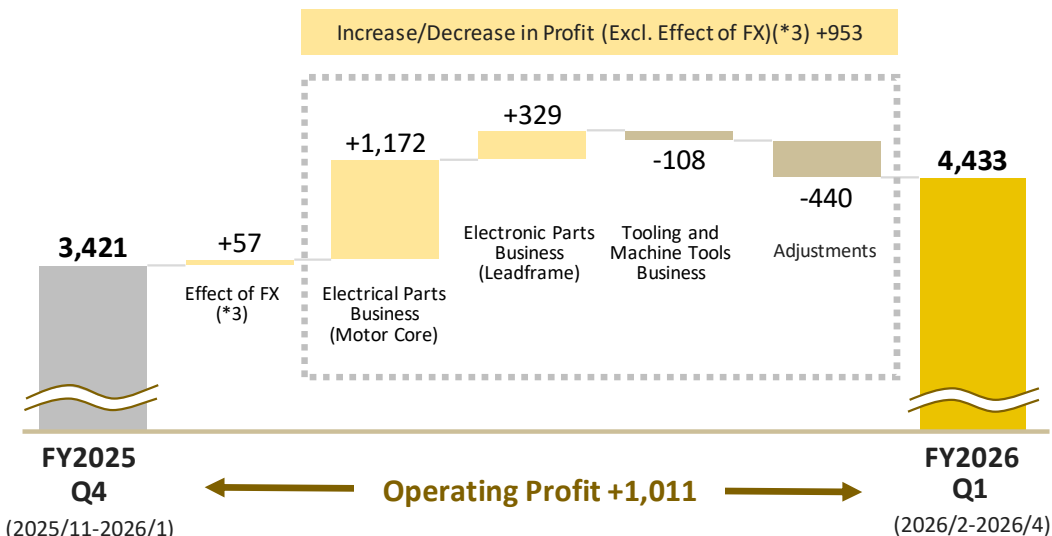
| | Sales Composition | Sales Growth(*1) |
|------------------------|-------------------|------------------|
| ● Automotive | 37% | + 11% |
| ● Consumer & Others | 49% | + 22% |
| ● Information Terminal | 14% | - 1% |

(*1) Including the effects of base material price and foreign exchange rates.

(*2) The number of motor cores installed per vehicle varies by vehicle model. Therefore, the trends in vehicle production volume at each OEM do not necessarily correspond to the growth rate of our motor core sales volume.

● Factors Driving Operating Profit Changes

[Unit: million yen]

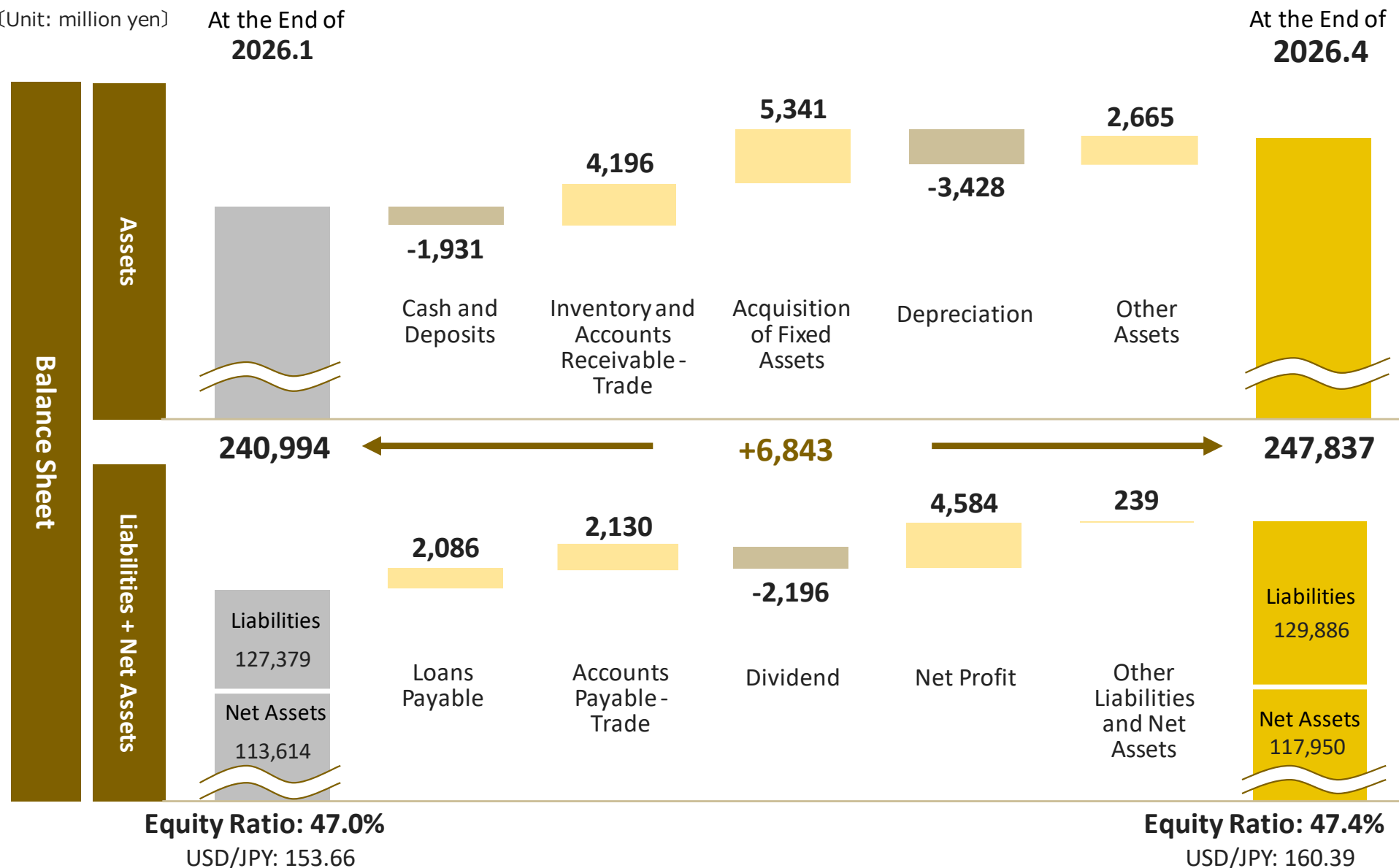


(*3) Effect of FX [unit: million yen]

| | |
|--|------|
| ● Electrical Parts Business (Motor Core) | + 16 |
| ● Electronic Parts Business (Leadframe) | + 38 |
| ● Tooling and Machine Tools Business | + 2 |

Consolidated Balance Sheets (3 months Changes)

(Unit: million yen)



Equity Ratio: 47.0%

USD/JPY: 153.66

(On the Last Day of the Period)

Equity Ratio: 47.4%

USD/JPY: 160.39

(On the Last Day of the Period)

3. Revision to Earnings Forecast for the Fiscal Year Ending January 31, 2027

Revision of Full-Year Consolidated Earnings Forecast (FY2026)

Earnings are expected to exceed the initial forecast due to strong sales in Electrical and Electronic Parts Business during the first half of the fiscal year. This forecast includes increased costs, such as rising material and energy prices, mainly in the second half, due to the worsening situation in the Middle East.

| [Unit: million yen] | Initial Forecast (Announced in 2026.3) | Revised Forecast | Change | Percentage Change | FY2025 (2025.2-2026.1) | Change | Percentage Change |
|-------------------------|--|---------------------|-----------|----------------------|---------------------------|----------|----------------------|
| Net Sales | 233,000 | 254,000 | +21,000 | + 9.0% | 218,329 | +35,670 | + 16.3% |
| Operating Profit | 11,000 | 14,500 | +3,500 | + 31.8% | 12,651 | +1,848 | + 14.6% |
| Operating Profit Margin | 4.7% | 5.7% | +1.0ppt | | 5.8% | -0.1ppt | |
| Ordinary Profit | 10,000 | 14,500 | +4,500 | + 45.0% | 13,815 | +684 | + 5.0% |
| Net Profit *1 | 7,000 | 10,000 | +3,000 | + 42.9% | 3,151 | +6,848 | + 217.3% |
| Net Profit Margin | 3.0% | 3.9% | +0.9ppt | | 1.4% | +2.5ppt | |
| Net Profit per Share | 38.30 | 54.72 | +16 | | 17.25 | +37 | |
| Capital Expenditure | 41,000 | 41,000 | No change | | 30,116 | +10,883 | + 36.1% |
| Depreciation | 16,500 | 16,500 | No change | | 13,380 | +3,119 | + 23.3% |
| EBITDA | 27,500 | 31,000 | +3,500 | + 12.7% | 26,032 | +4,967 | + 19.1% |
| EBITDA Margin | 11.8% | 12.2% | +0.4ppt | | 11.9% | +0.3ppt | |
| FOREX Rates US \$ *2 | 150.00yen | 153.00yen | +3.00yen | | 149.73yen | +3.27yen | |

*1 Profit Attributable to Owners of Parent

*2 Average Rate for the Period

Revision to Consolidated Earnings Forecast (FY2026)

— Electrical Parts Business (Motor Core)



Electrical Parts Business (Motor Core)

| [Unit: million yen] | Initial Forecast (Announced in 2026.3) | Revised Forecast | Change | Percentage Change | FY2025 (2025.2-2026.1) | Change | Percentage Change |
|-------------------------|--|---------------------|-----------|----------------------|---------------------------|---------|----------------------|
| Net Sales | 165,000 | 176,000 | +11,000 | +6.7% | 154,649 | +21,350 | +13.8% |
| Operating Profit | 9,000 | 11,500 | +2,500 | +27.8% | 9,821 | +1,678 | +17.1% |
| Operating Profit Margin | 5.5% | 6.5% | +1.0ppt | | 6.4% | +0.1ppt | |
| Capital Expenditure | 33,000 | 33,000 | No change | | 24,515 | +8,484 | +34.6% |
| Depreciation | 11,000 | 11,000 | No change | | 8,959 | +2,040 | +22.8% |
| EBITDA Margin | 12.1% | 12.8% | +0.7ppt | | 12.1% | +0.6ppt | |

Reasons for Revision

Net sales are expected to increase for the full year, as sales in the first half exceeded expectations. Operating profit is also expected to increase for the full year.

The positive impact of higher sales is projected to offset cost increases mainly in the second half, including higher material and energy prices due to the worsening situation in the Middle East.

Key Drivers of Sales Variances vs. Initial Plan

- External: JPY+ 0.8 bn
(Base Material and FX)
 - Internal: JPY +10.2 bn
(Volume and Price mix)
- Japan: JPY+ 0.4bn
Overseas: JPY +9.8bn

Key Drivers of OP Variances vs. Initial Plan

- Sales (+)
- Material and energy costs due to the worsening situation in the Middle East (-)

Profitability by Region

| Region | OP Margin |
|----------|-----------|
| Total | 6.5% |
| Japan | 9.2% |
| Overseas | 3.4% |

Revision to Consolidated Earnings Forecast (FY2026)

— Electronic Parts Business (Leadframe)



Electronic Parts Business (Leadframe)

| [Unit: million yen] | Initial Forecast (Announced in 2026.3) | Revised Forecast | Change | Percentage Change | FY2025 (2025.2-2026.1) | Change | Percentage Change |
|-------------------------|--|---------------------|-----------|----------------------|---------------------------|---------|----------------------|
| Net Sales | 65,000 | 75,000 | +10,000 | +15.4% | 59,567 | +15,432 | +25.9% |
| Operating Profit | 4,500 | 6,000 | +1,500 | +33.3% | 4,046 | +1,953 | +48.3% |
| Operating Profit Margin | 6.9% | 8.0% | +1.1ppt | | 6.8% | +1.2ppt | |
| Capital Expenditure | 5,000 | 5,000 | No change | | 4,049 | +950 | +23.5% |
| Depreciation | 3,500 | 3,500 | No change | | 3,301 | +198 | +6.0% |
| EBITDA Margin | 12.3% | 12.7% | +0.4ppt | | 12.3% | +0.3ppt | |

Reasons for Revision

Net sales are expected to increase for the full year, reflecting stronger-than-expected sales in the first half, partly driven by customer inventory build-ups.

Operating profit is also expected to increase for the full year. The positive impact of higher sales is projected to outweigh the negative impact of delayed pass-through of higher precious metal prices, as well as cost increases mainly in the second half, including higher material and energy prices due to the worsening situation in the Middle East.

Key Drivers of Sales Variances vs. Initial Plan

- Volume (+)
- Price mix (+)
- Effect of FX (+)

Key Drivers of OP Variances vs. Initial Plan

- Sales (+)
- Effect of FX(+)
- Material and energy costs due to the worsening situation in the Middle East (-)
- Passing on price increases due to rising metal prices(-)

Revision to Consolidated Earnings Forecast (FY2026)

— Tooling and Machine Tools Business / Adjustments



Tooling and Machine Tools Business / Adjustments

| | [Unit: million yen] | Initial Forecast (Announced in 2026.3) | Revised Forecast | Change | Percentage Change | FY2025 (2025.2-2026.1) | Change | Percentage Change |
|---|-------------------------|--|---------------------|-----------|----------------------|---------------------------|---------|----------------------|
| Tooling and Machine Tools Business | Net Sales | 12,000 | 12,000 | No change | | 10,247 | +1,752 | 17.1% |
| | Operating Profit | 1,000 | 800 | -200 | -20.0% | 272 | +527 | 193.6% |
| | Operating Profit Margin | 8.3% | 6.7% | -1.6ppt | | 2.7% | +4.0ppt | |
| | Capital Expenditure | 1,000 | 1,000 | No change | | 314 | +685 | 218.4% |
| | Depreciation | 500 | 500 | No change | | 494 | +5 | 1.1% |
| | EBITDA Margin | 12.5% | 10.8% | -1.7ppt | | 7.5% | +3.3ppt | |
| Adjustments | Net Sales | -9,000 | -9,000 | No change | | -6,135 | -2,864 | |
| | Operating Profit | -3,500 | -3,800 | -300 | | -1,488 | -2,311 | |
| | Capital Expenditure | 2,000 | 2,000 | No change | | 1,237 | +762 | 61.7% |
| | Depreciation | 1,500 | 1,500 | No change | | 625 | +874 | 139.7% |

Reasons for Revision

Tooling and Machine Tools Business : Operating profit decreases due to delays in passing on rising prices for cemented carbide to product prices.
Adjustments : Operating profit decreases due to additional expenses related to enhanced global management strategies.

4. Reference

Shareholder Return Policy and Dividend



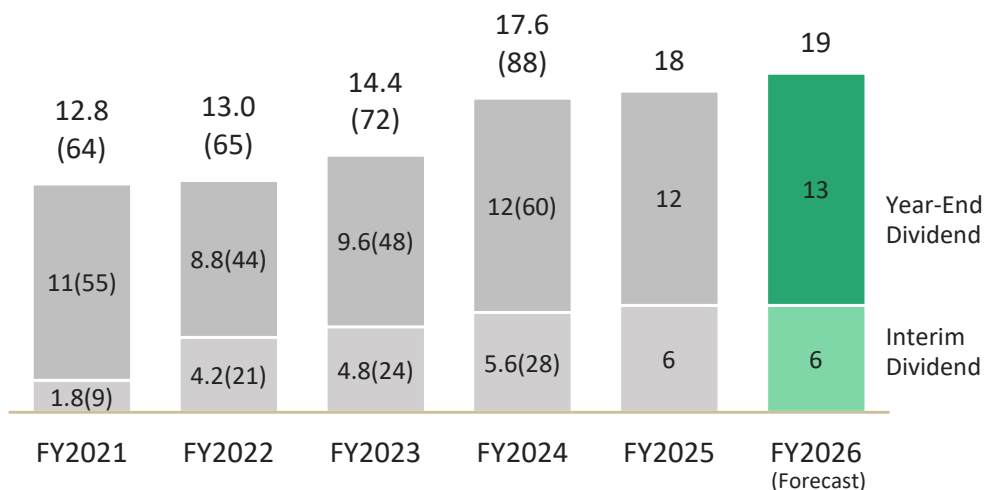
Shareholder Return Policy

- During the three-year period from FY2025 to FY2027, the Company prioritizes stable and sustainable dividend payment alongside investment expansion aimed at strengthening profitability and securing growth opportunities.
- The Company uses the Dividend on Equity (DOE)—a metric that measures the consistent stability of dividends relative to capital—as our shareholder return indicator, and use a DOE of 3.0% or higher as a benchmark, based on consolidated performance, capital efficiency, and dividends.

(*) DOE=Total dividends / Equity attributable to owners of the parent

● Dividend per share [Unit: JPY]

After adjusting for the stock split (1:5) on August 1, 2024
Figures in parentheses indicate amounts before the stock split.



Dividend Forecast for FY2026

The assumed dividend is 19yen per share for FY2026

Interim dividend per share: 6yen
Year-end dividend: 13yen

● Total dividend [Unit: million yen]

| | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 (Forecast) |
|----------|--------|--------|--------|--------|--------|-------------------|
| Interim | 328 | 768 | 878 | 1,024 | 1,098 | 1,098 * |
| Year-end | 2,010 | 1,610 | 1,757 | 2,196 | 2,196 | 2,379 * |
| Annual | 2,339 | 2,379 | 2,635 | 3,221 | 3,294 | 3,477 * |
| DOE (*) | 4.3% | 3.4% | 3.0% | 3.1% | 3.0% | 3.0% * |

*This is based on the current business environment and earnings forecast.


Financial Highlights


| 〔Unit: million yen〕 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 |
|----------------------------------|----------------------|----------------------|----------------------|---------|---------|
| Net Sales | 139,429 | 174,615 | 195,881 | 214,890 | 218,329 |
| Operating Profit | 14,959 | 22,586 | 18,119 | 16,017 | 12,651 |
| Net Profit or Loss *1 | 11,778 | 17,581 | 15,545 | 12,219 | 3,151 |
| Gross Assets | 134,036 | 159,803 | 195,696 | 223,698 | 240,994 |
| Net Assets | 61,383 | 80,607 | 96,993 | 110,327 | 113,614 |
| Net Profit or Loss per Share *2 | 64.45 (322.24) | 96.20 (480.99) | 85.06 (425.30) | 66.86 | 17.25 |
| Net Assets per Share *2 | 334.41 (1,672.06) | 439.42 (2,197.10) | 528.77 (2,643.85) | 601.83 | 619.71 |
| Capital Expenditure | 19,529 | 21,045 | 37,562 | 24,856 | 30,116 |
| Depreciation | 8,603 | 9,531 | 11,572 | 14,518 | 13,380 |
| Interest-Bearing Liabilities | 48,885 | 51,046 | 62,476 | 76,374 | 87,274 |
| Net Interest-Bearing Liabilities | 17,575 | 17,107 | 23,228 | 26,490 | 34,237 |
| EBITDA | 23,563 | 32,118 | 29,691 | 30,536 | 26,032 |
| Equity Ratio | 45.6% | 50.3% | 49.4% | 49.2% | 47.0% |
| ROE | 21.7% | 24.9% | 17.6% | 11.8% | 2.8% |
| ROIC | 9.5% | 12.0% | 7.9% | 6.0% | 4.4% |
| D/E Ratio (Multiple) | 0.80 | 0.64 | 0.65 | 0.69 | 0.77 |
| Net D/E Ratio (Multiple) | 0.29 | 0.21 | 0.24 | 0.24 | 0.30 |

*1 Profit Attributable to Owners of Parent

*2 After adjusting for the stock split (1:5) on August 1, 2024. Figures in parentheses indicate amounts before the stock split.

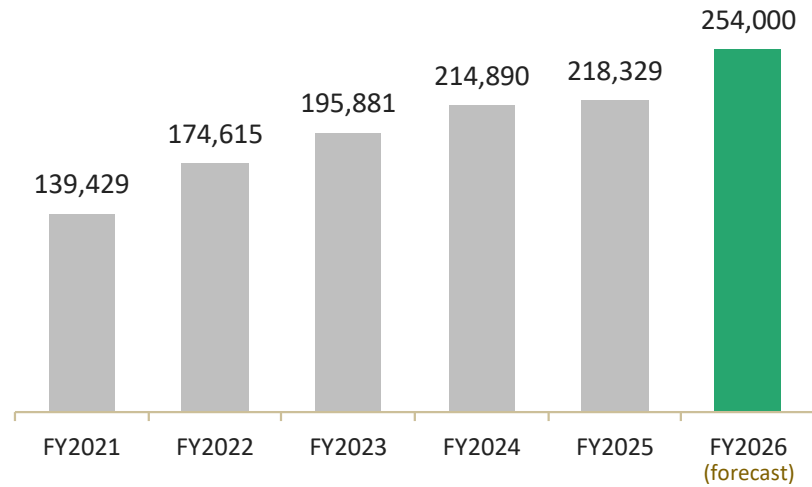
4. Reference

Trend in Consolidated Financial Results (Fiscal Year)



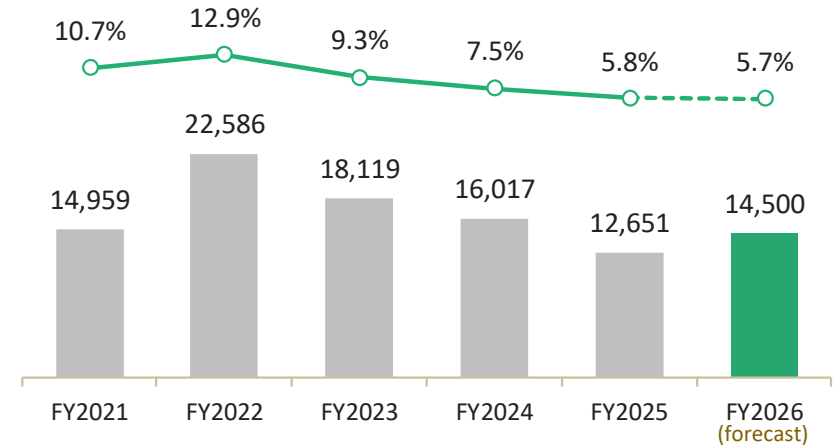
[Unit: million yen]

Net Sales



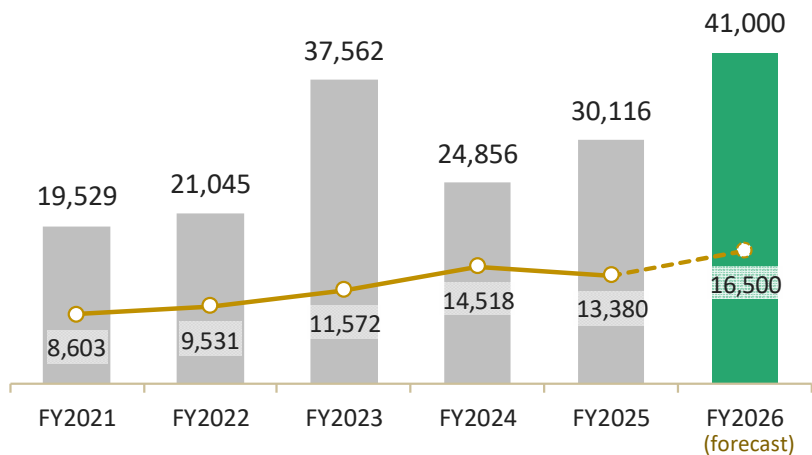
Operating Profit

Operating Profit Margin



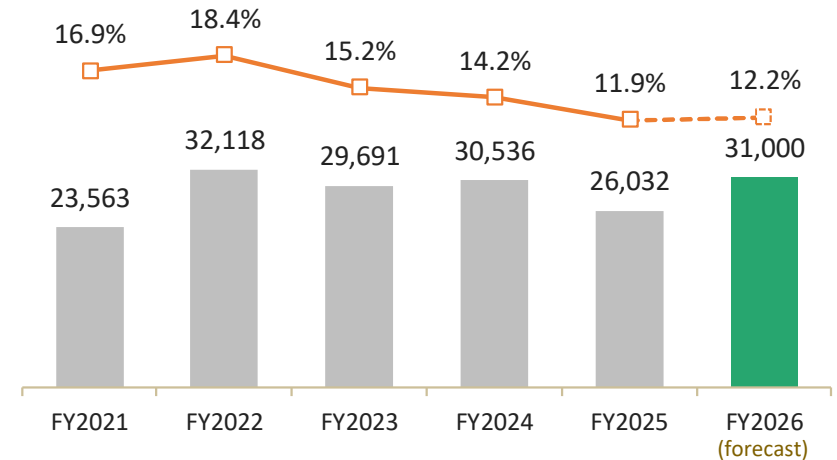
Capital Expenditure

Depreciation *



EBITDA

EBITDA Margin



* Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

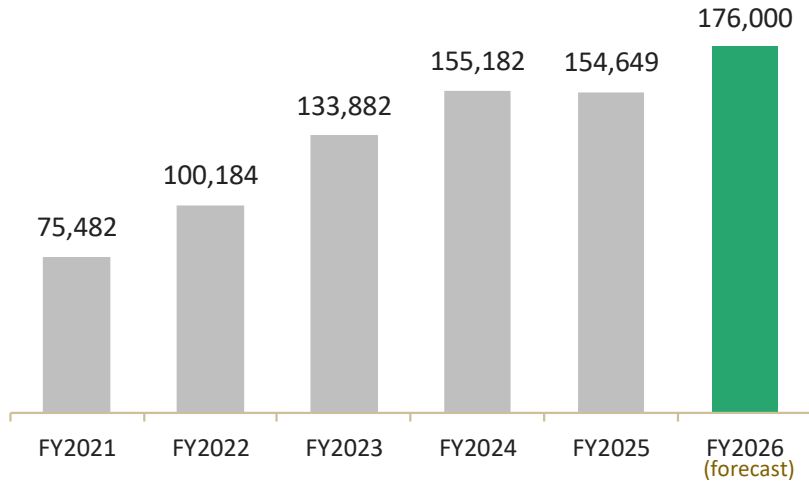
4. Reference

Trend in Financial Results of Electrical Parts Business (Motor Core) (Fiscal Year)



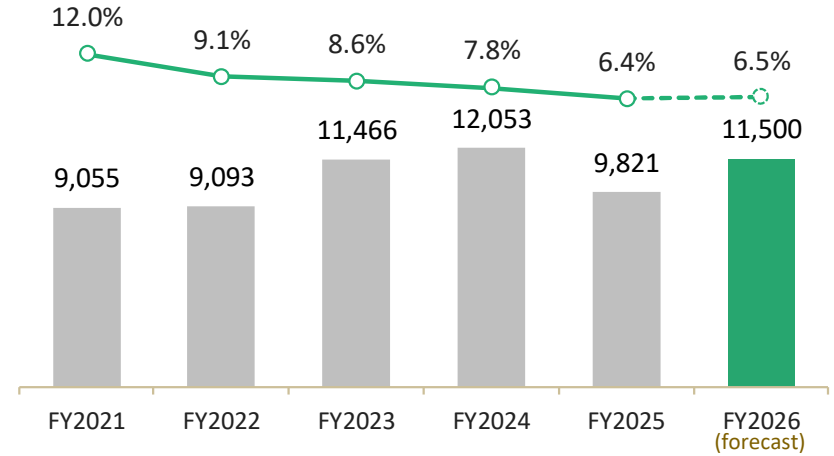
[Unit: million yen]

Net Sales



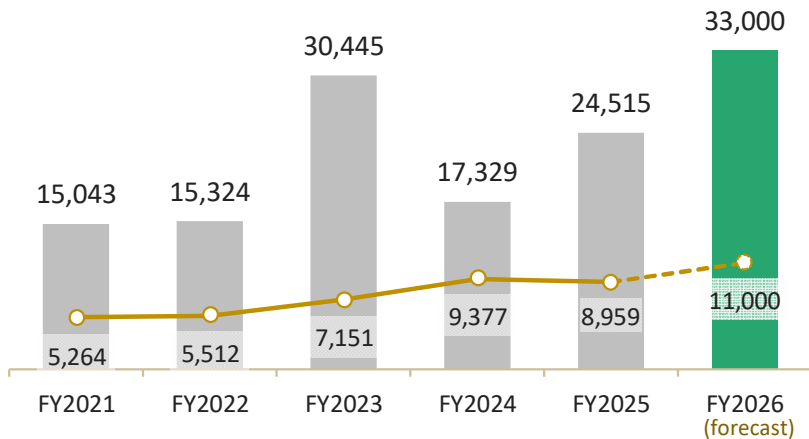
Operating Profit

Operating Profit Margin



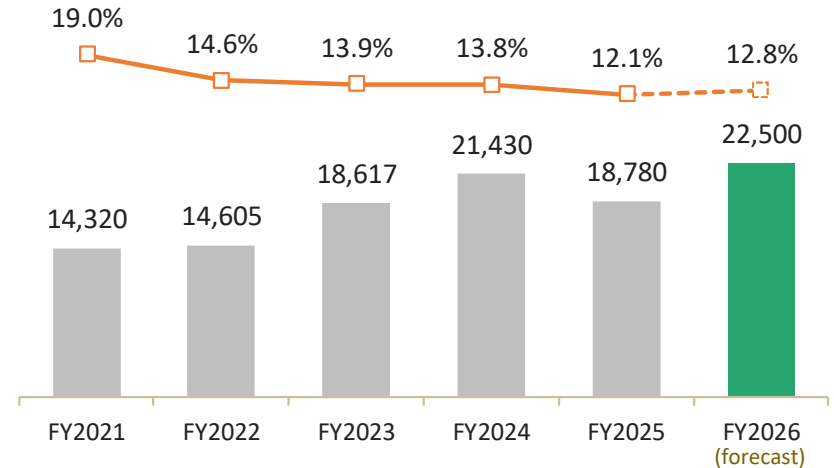
Capital Expenditure

Depreciation *



EBITDA

EBITDA Margin



* Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

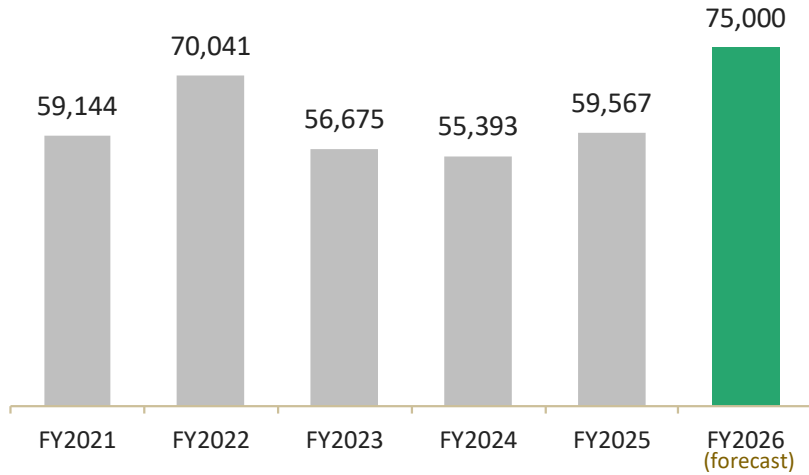
4. Reference

Trend in Financial Results of **Electronic Parts Business (Leadframe)** (Fiscal Year)



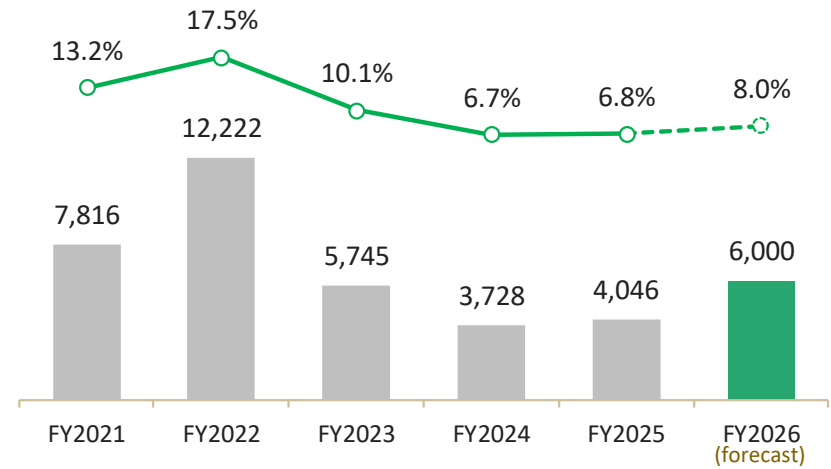
[Unit: million yen]

Net Sales



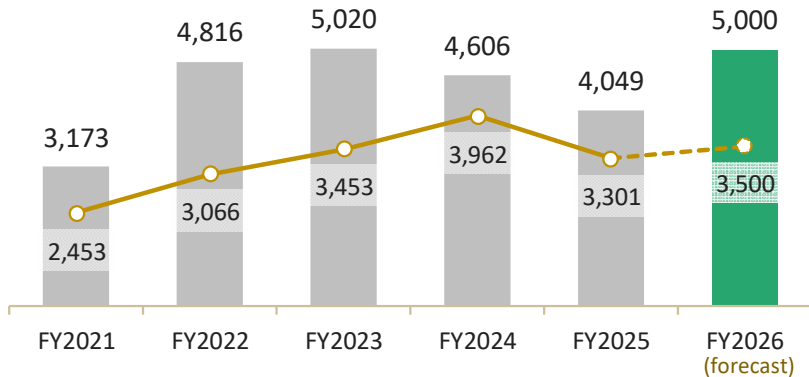
Operating Profit

Operating Profit Margin



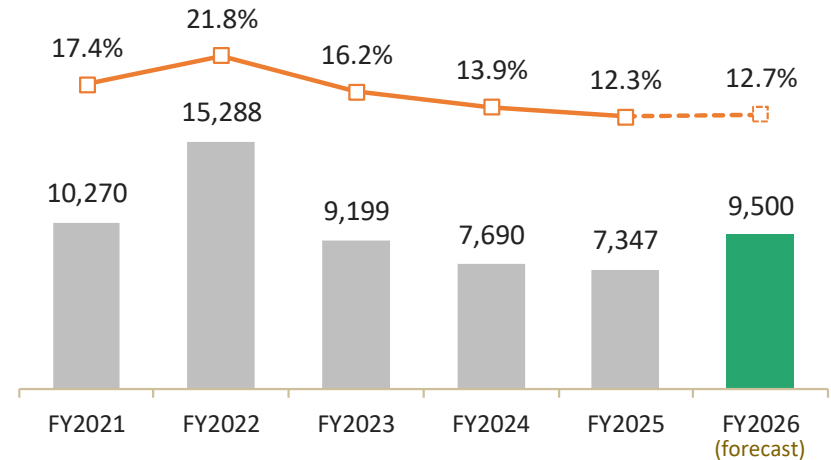
Capital Expenditure

Depreciation *



EBITDA

EBITDA Margin



* Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

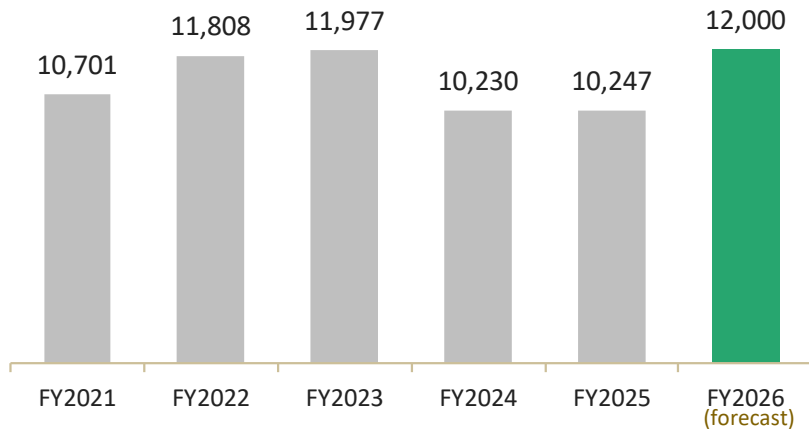
4. Reference

Trend in Financial Results of Tooling and Machine Tools Business (Fiscal Year)

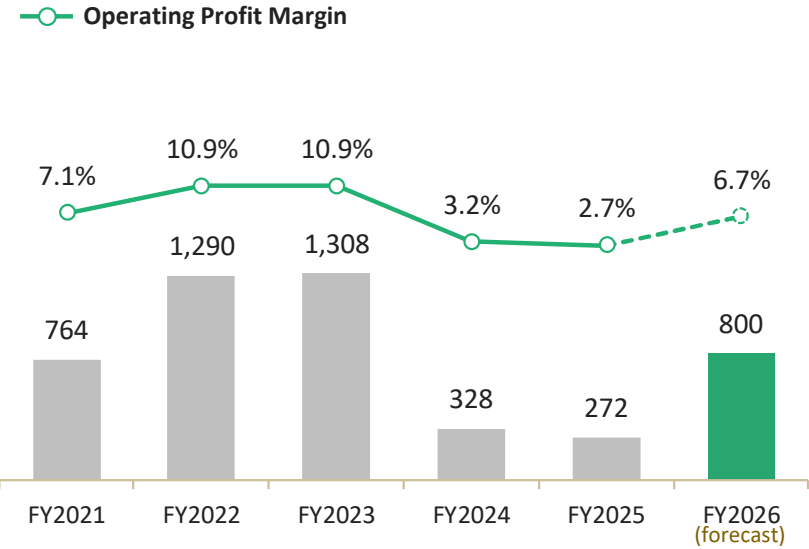


[Unit: million yen]

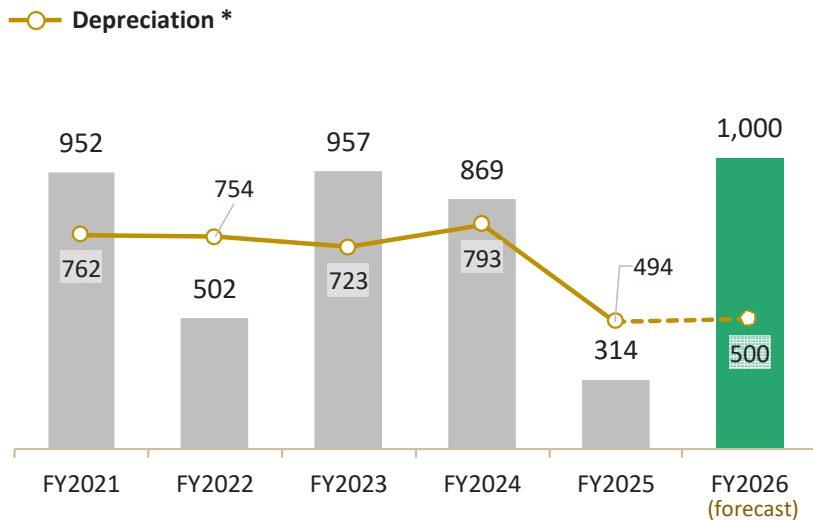
Net Sales



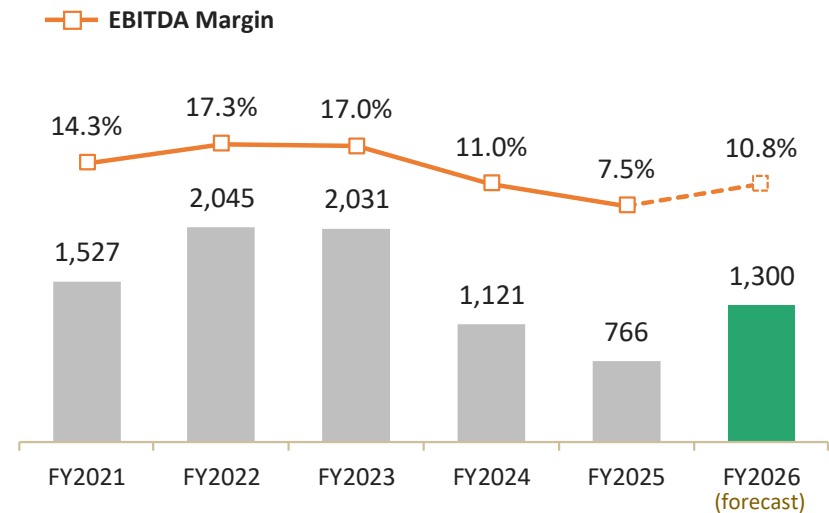
Operating Profit



Capital Expenditure



EBITDA



• Depreciation method was changed from declining-balance method to straight-line method from the fiscal year ending January 31, 2026.

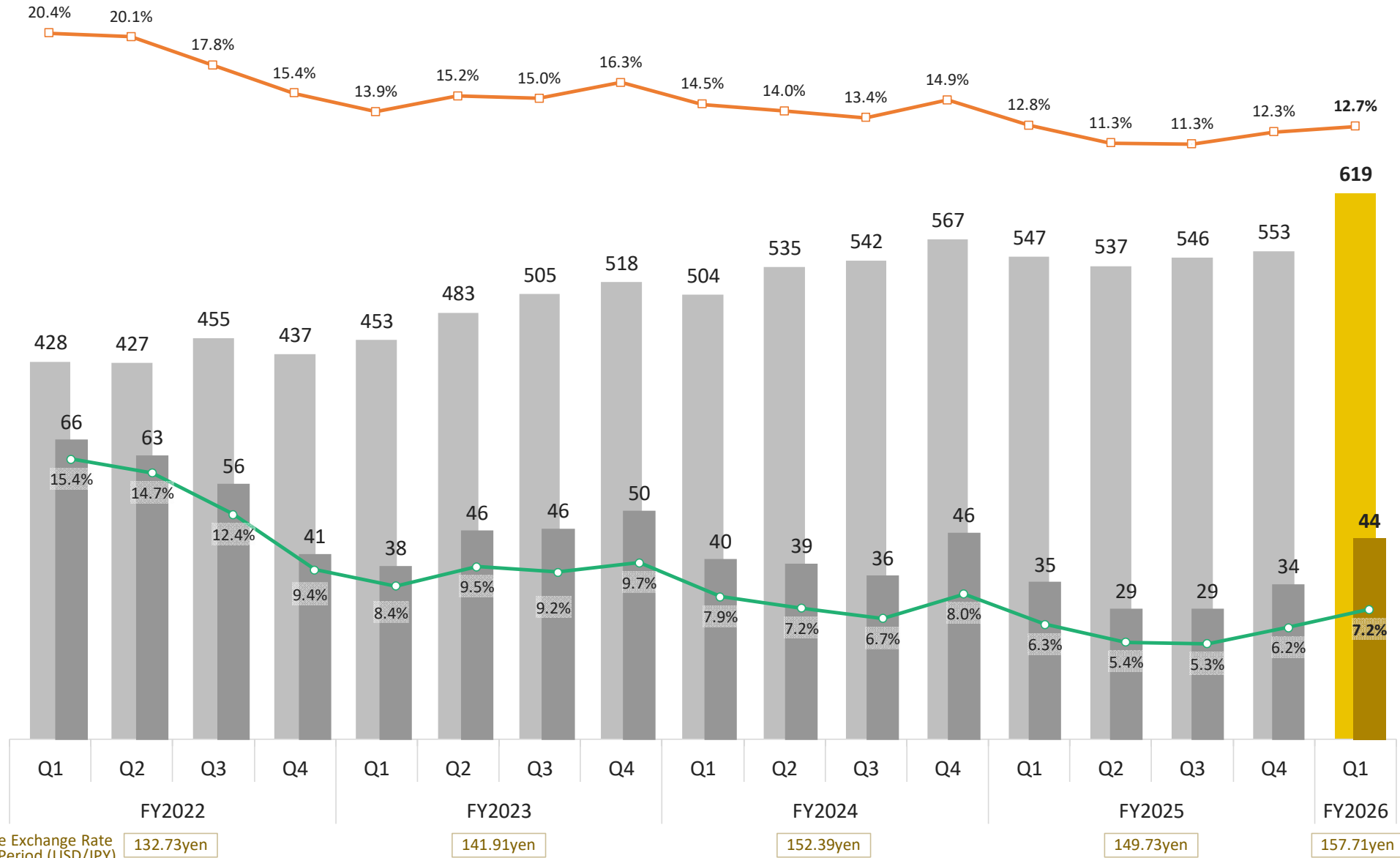
4. Reference



Trend in Consolidated Financial Results (Quarterly)

Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



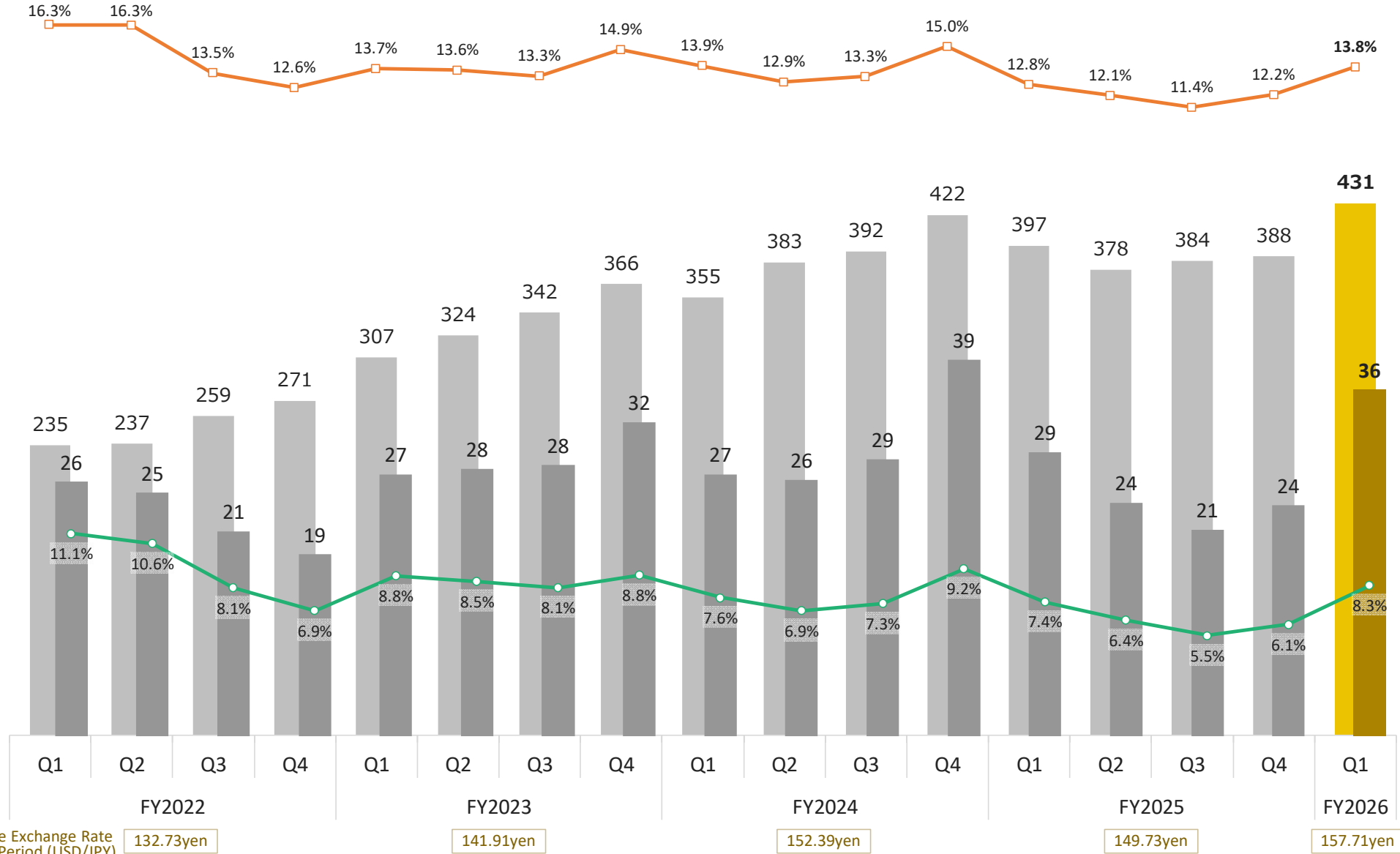
4. Reference

Trend in Financial Results of Electrical Parts Business (Motor Core) (Quarterly)



Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



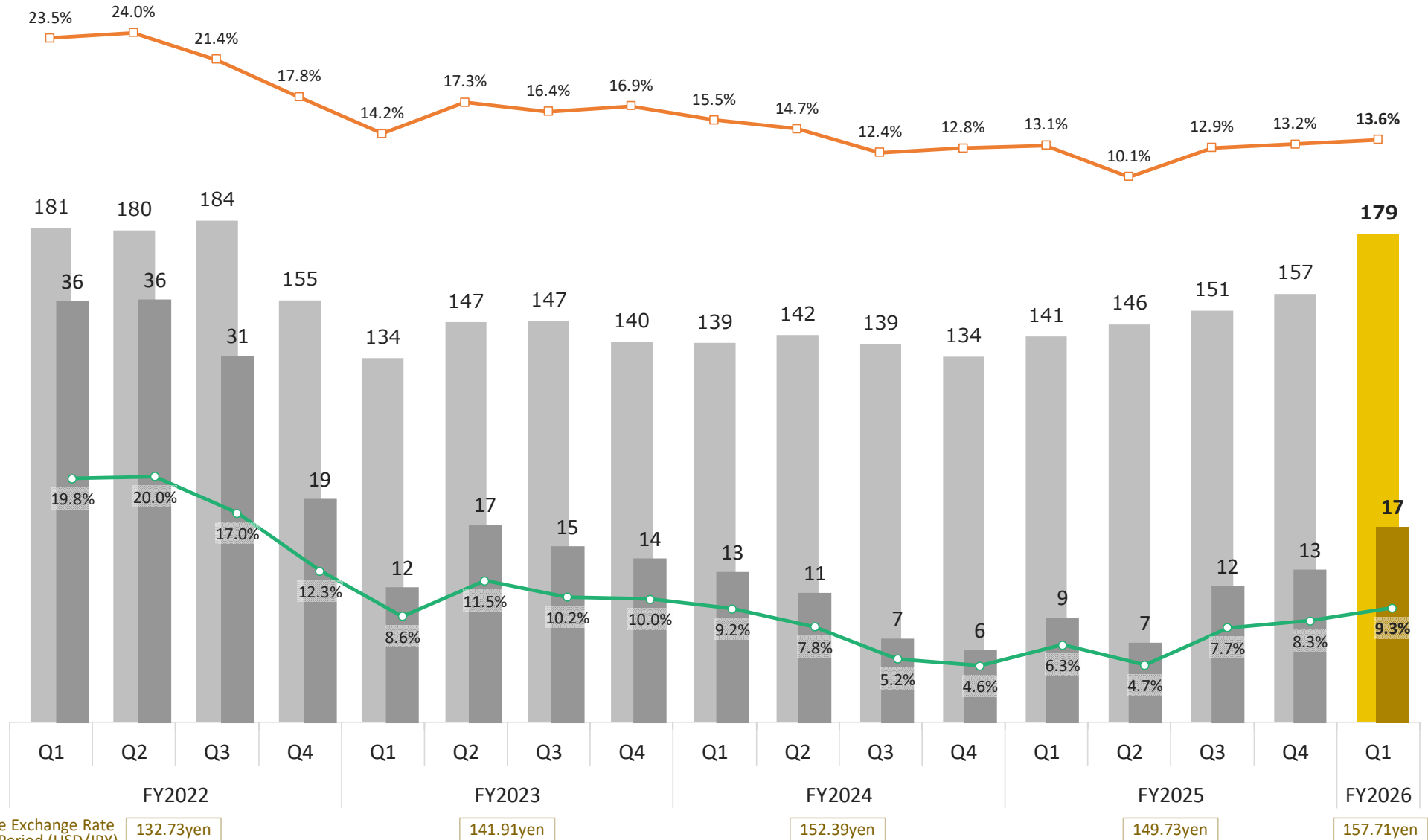
4. Reference

Trend in Financial Results of Electronic Parts Business (Leadframe) (Quarterly)



Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



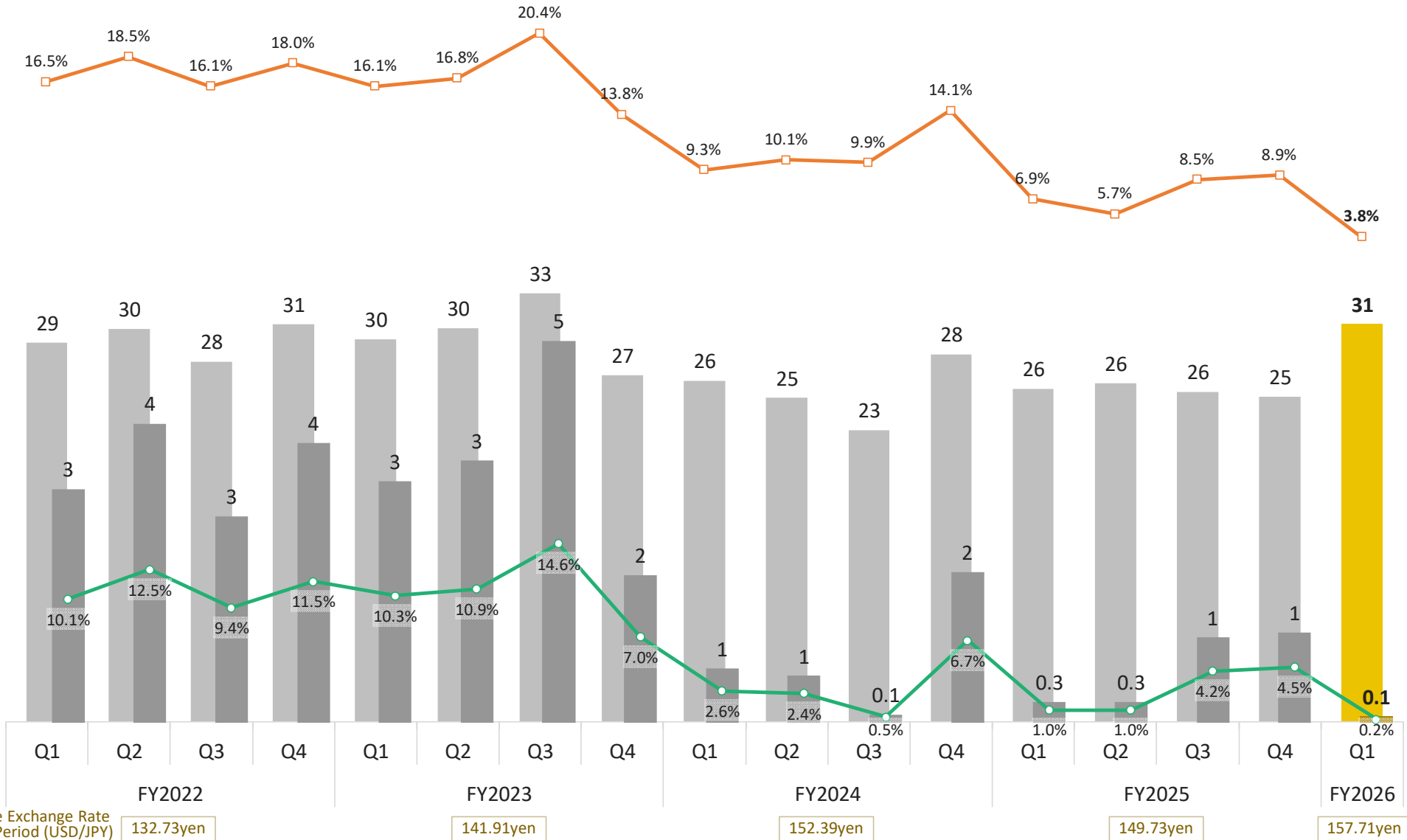
4. Reference

Trend in Financial Results of Tooling and Machine Tools Business (Quarterly)



Net Sales Operating Profit Operating Profit Margin EBITDA Margin

[Unit: hundred million yen]



Save energy. Save earth. Save life.



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High-tec
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Corporate Strategy Dept.**

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