



Electronics for the Future

Financial Results for FY2025

(From April 1, 2025 to March 31, 2026)

Katsumi Azuma
President, Chief Executive Officer
ROHM Co., Ltd.
As of May 13, 2026

| Financial Results

Financial Highlights



(Billion ¥)

	FY2025 Results		YoY	FY2026 Full Year Plan		YoY
Net sales	481.1	-	+7.3%	510.0	-	+6.0%
Operating profit	10.8	2.3%	-	30.0	5.9%	+176.1%
Net profit	-158.4	-32.9%	-	29.0	5.7%	-

Average exchange rate(¥/US\$)

(¥150.97)

(¥153.53)

FY2025 Results

Despite increase in variable costs from higher gold prices, operating profit turned positive YoY driven by higher sales and fixed cost reductions, mainly depreciation. However, net loss widened significantly due to impairment losses, primarily on fixed assets in the SiC business.

FY2026 Plan

While the effects of structural reforms are gradually taking effect, the impact remained limited due to Middle East tensions and further increases in gold prices. However, operating profit improved significantly, supported by reduction in depreciation due to booking of impairment losses recorded in FY25.

Future Inventory Policy

Continued inventory reduction, mainly for raw materials. Targeting inventory turnover of six months or less by the end of FY26.

Dividends

The year-end dividend is expected to be 25 yen per share, resulting in an annual dividend of 50 yen. The same amount is planned for FY26.

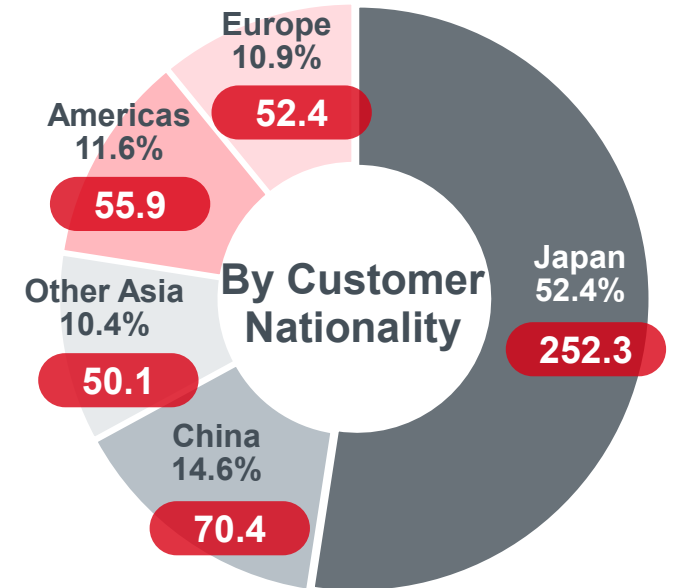
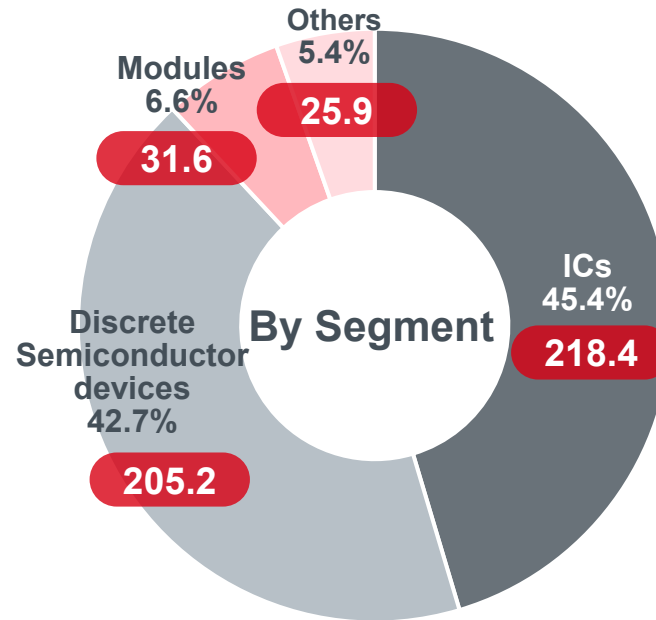
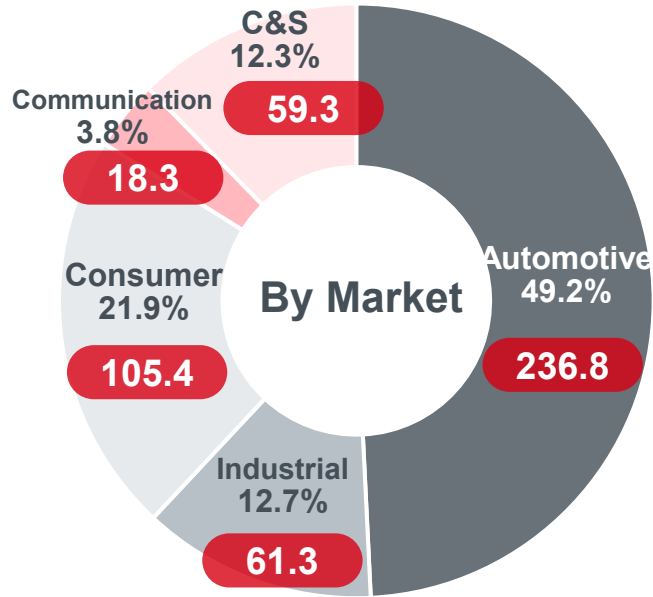
Business/Management Integration Progress

Due diligence has begun in preparation for the integration with Toshiba D&S's semiconductor business. Discussions regarding the integration with Mitsubishi Electric's power device business is proceeding in parallel.

[FY2025 Results] Sales Composition

FY2024 → ¥ 448.4 billion FY2025 → ¥ 481.1 billion **YoY +7.3%**

(Billion ¥)

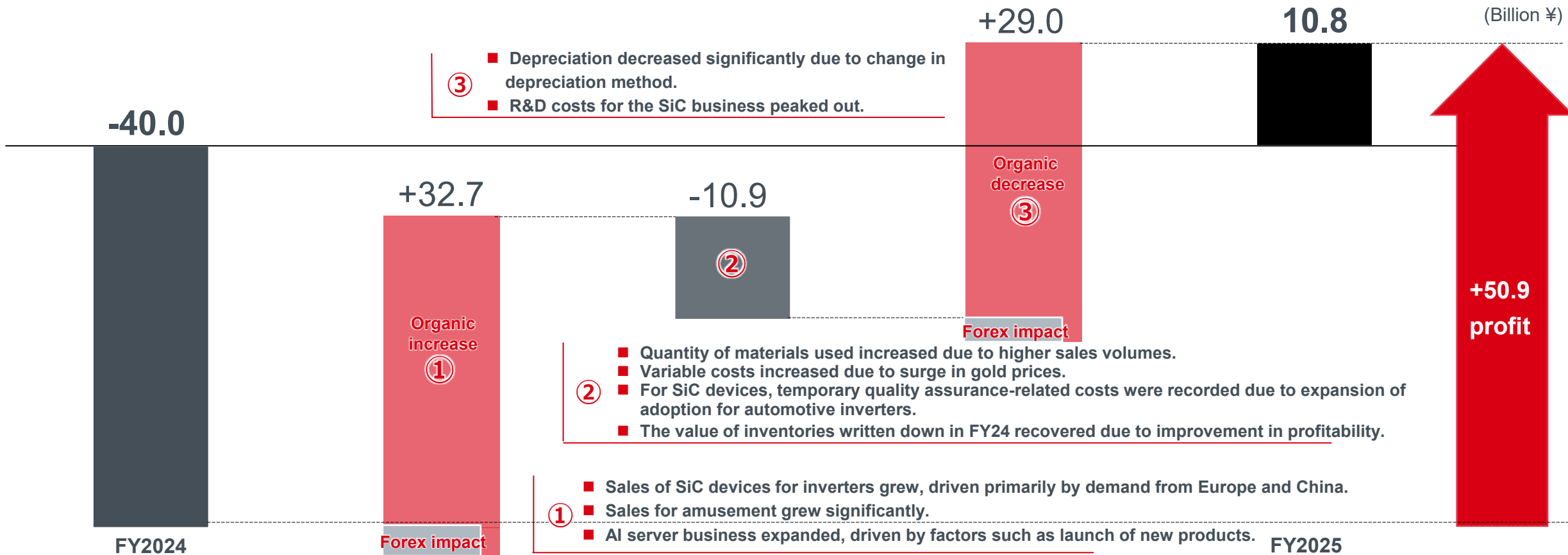


Market	YoY	
Automotive	+5.8%	<div style="width: 5.8%;"></div>
Industrial	+7.0%	<div style="width: 7.0%;"></div>
Consumer	+13.0%	<div style="width: 13.0%;"></div>
Communication	-7.0%	<div style="width: -7.0%;"></div>
Computer & Storage	+8.9%	<div style="width: 8.9%;"></div>

Segment	YoY	
ICs	+7.1%	<div style="width: 7.1%;"></div>
Discrete semiconductor devices	+9.7%	<div style="width: 9.7%;"></div>
Modules	-3.0%	<div style="width: -3.0%;"></div>
Others	+3.6%	<div style="width: 3.6%;"></div>

Customer Nationality	YoY	
Japan	+7.6%	<div style="width: 7.6%;"></div>
China	+5.1%	<div style="width: 5.1%;"></div>
Other Asia	+10.6%	<div style="width: 10.6%;"></div>
Americas	+3.6%	<div style="width: 3.6%;"></div>
Europe	+9.8%	<div style="width: 9.8%;"></div>

[FY2025 Results] Changes in Operating Profit (YoY)



FY2024 Results
(¥152.48/US\$)

Sales increase	+32.7
Forex impact	-2.9
Organic increase	+35.6

Material costs and inventory impact	-10.9
Material costs	-26.8
Inventory impact	+15.9

Fixed costs decrease	+29.0
Inventory impact	-2.3
Organic decrease	+31.3

FY2025 Results
(¥150.97/US\$)

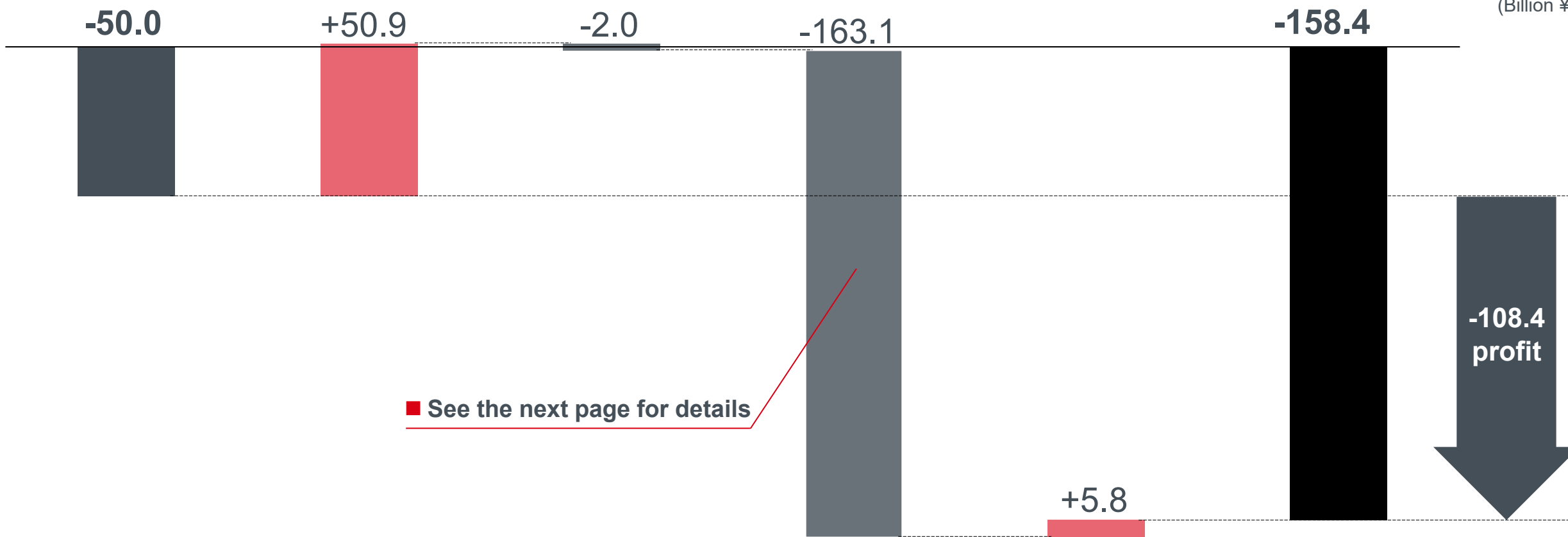
Breakdown by Market

Automotive	+13.1	Communication	-1.4
Industrial	+4.0	C&S	+4.9
Consumer	+12.1		

Manufacturing costs		SG&A	
Labor costs	-1.4	R&D costs	+10.6
Depreciation	+21.1	Others	-0.7
Expenses	-0.6		

[FY2025 Results] Changes in Net Profit (YoY)

(Billion ¥)



■ See the next page for details

FY2024 Results
(¥152.48/US\$)

OP impact	+50.9
See page 5 for details	

Non-operating income (loss) impact	-2.0
Interest and dividend income	-1.6
Forex gain (loss)	-1.3
Others	+0.9

Extraordinary gain (loss) impact	-163.1
Impairment loss	-163.2
Others	+0.1

Income taxes impact	+5.8
Pre-tax profit (standard tax rate) impact	+34.8
Valuation allowance	-32.2
Others	+3.2

FY2025 Results
(¥150.97/US\$)

Reasons for Recording Impairment Losses

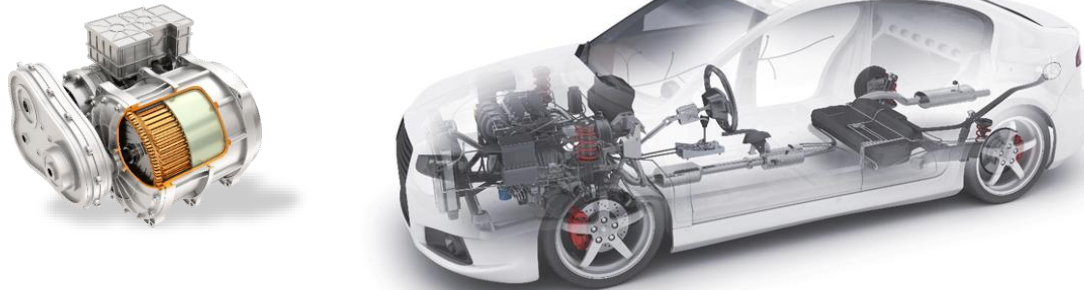
Changes in the macroeconomic environment

■ Slowing growth of BEVs

Market forecasts for BEVs peaked in 2023 and have been continuously revised downward since then.

Recently, the environment has undergone significant changes, including a shift back toward gasoline vehicles in the U.S. and delays in BEV development in Japan.

In the Medium-Term Management Plan formulated in FY25, we set more solid sales targets for the SiC business that take these market changes into account.



Changes in the business environment surrounding ROHM

■ Excessive investment due to upfront investment

While there is no change in the fact that the SiC business is a driver for future growth, the gap between the amount invested to date and market growth has widened, making the payback period longer.

■ The rise of SiC devices by China

Local Chinese SiC device manufacturers are aggressively pushing prices down, causing our market share in China to decline.

■ Shrinking business for external sales of SiC substrates

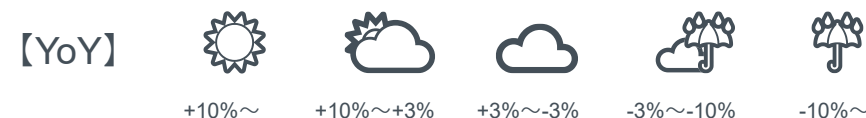
Demand for 6-inch substrates has declined due to oversupply in the market.

[FY2026 Plan] ROHM Net Sales Forecast Summary



Market	FY2026 Forecast	1H	2H
Automotive (+5.6%)	<ul style="list-style-type: none"> Automobile production is expected to increase slightly, and ROHM's sales are expected to follow this trend. While the external sales business for SiC substrates has been shrinking, sales of SiC devices will grow significantly, driven primarily by European and Japanese customers. This growth will drive expansion in the xEV segment. 	 +9.3%	 +2.2%
Industrial (+5.0%)	<ul style="list-style-type: none"> The prolonged inventory adjustments by customers have largely been resolved. Recovery is expected, particularly in the FA segment. 	 +8.3%	 +1.7%
Consumer & Others (+6.8%)	<ul style="list-style-type: none"> The white goods market in China is expected to slow down following the end of subsidies. Sales in the amusement segment are expected to remain strong. Adoption in servers and storages will grow, driven by market expansion and launch of new products. 	 +4.4%	 +9.7%

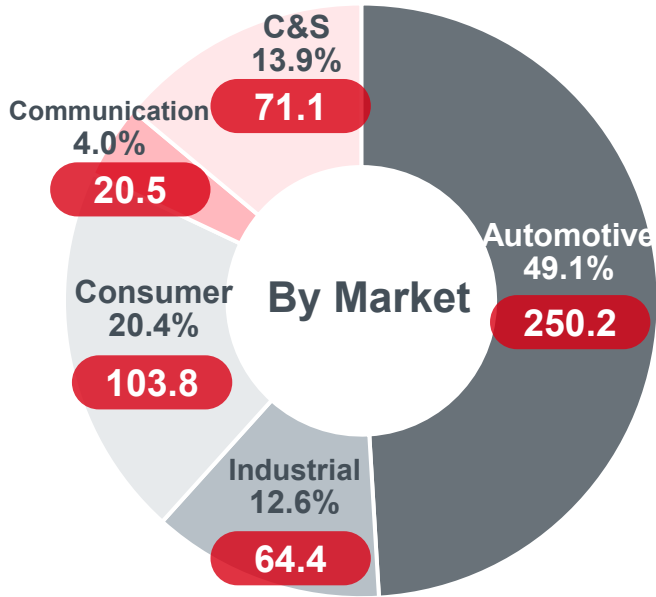
Figures in parentheses are YoY ROHM sales.



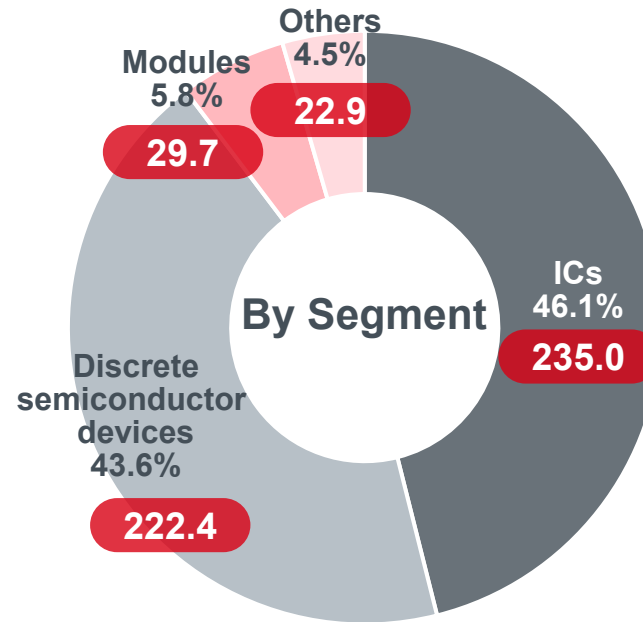
[FY2026 Plan] Sales Composition

FY2025 → ¥481.1 billion FY2026 → ¥510.0 billion **YoY +6.0%**

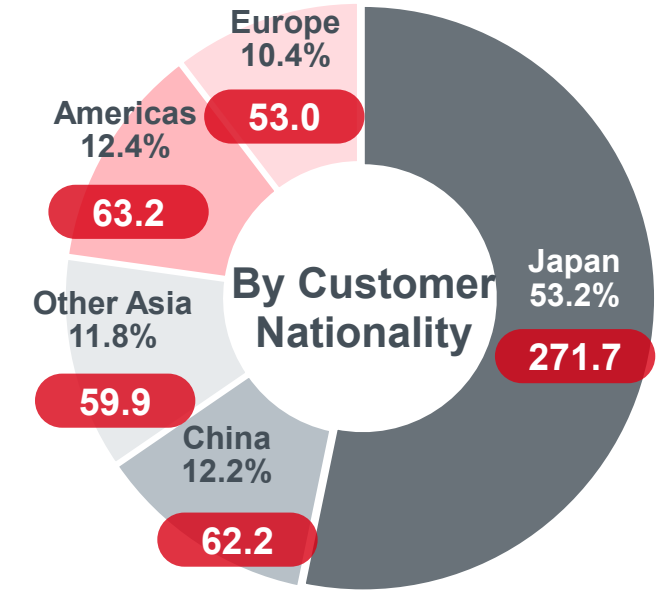
(Billion ¥)



Market	YoY	
Automotive	+5.6%	■
Industrial	+5.0%	■
Consumer	-1.5%	■
Communication	+12.2%	■
Computer & Storage	+19.9%	■



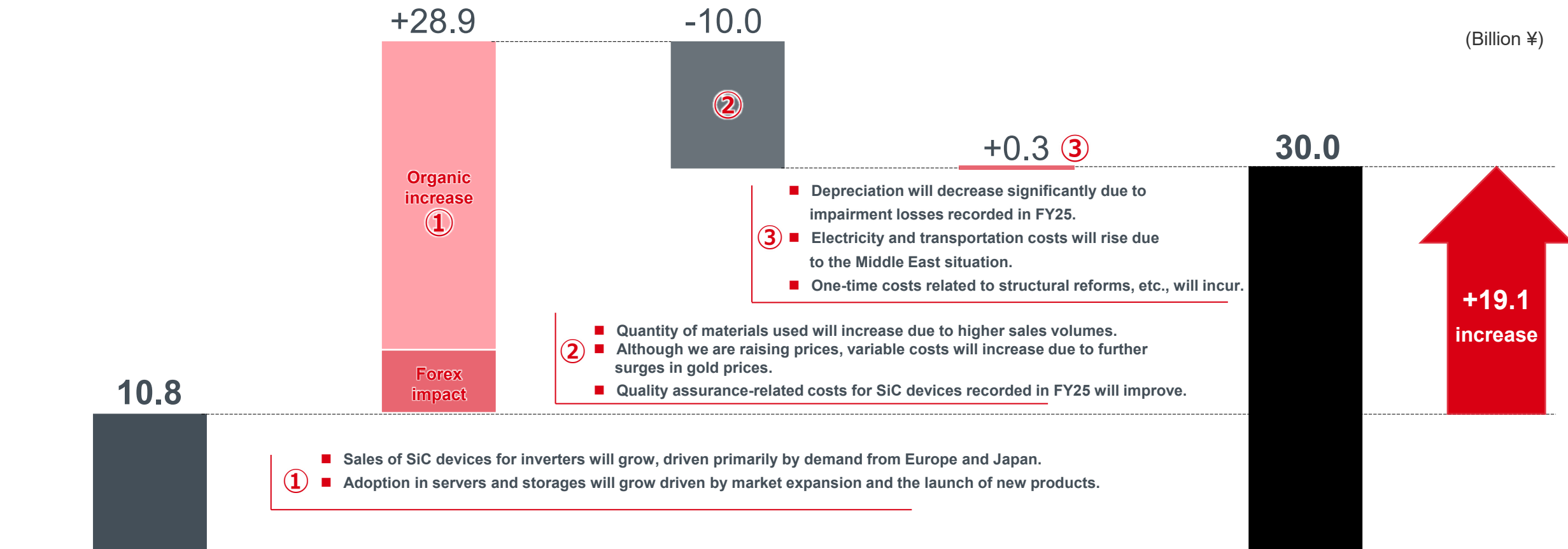
Segment	YoY	
ICs	+7.6%	■
Discrete semiconductor devices	+8.4%	■
Modules	-5.9%	■
Others	-11.8%	■



Customer Nationality	YoY	
Japan	+7.7%	■
China	-11.7%	■
Other Asia	+19.7%	■
Americas	+13.0%	■
Europe	+1.0%	■

[FY2026 Plan] Changes in Operating Profit (YoY)

(Billion ¥)



- ① Sales of SiC devices for inverters will grow, driven primarily by demand from Europe and Japan.
- ① Adoption in servers and storages will grow driven by market expansion and the launch of new products.
- ② Quantity of materials used will increase due to higher sales volumes.
- ② Although we are raising prices, variable costs will increase due to further surges in gold prices.
- ② Quality assurance-related costs for SiC devices recorded in FY25 will improve.
- ③ Depreciation will decrease significantly due to impairment losses recorded in FY25.
- ③ Electricity and transportation costs will rise due to the Middle East situation.
- ③ One-time costs related to structural reforms, etc., will incur.

FY2025 Results
(¥150.97/US\$)

Sales increase	+28.9
Forex impact	+4.9
Organic increase	+24.0

Material costs and inventory impact	-10.0
Material costs	-11.0
Inventory impact	+1.0

Fixed costs decrease	+0.3
Inventory impact	-0.3
Organic decrease	+0.6

FY2026 Plan
(¥153.53/US\$)

Breakdown by Market

Automotive	+13.3	Communication	+2.2
Industrial	+3.1	C&S	+11.8
Consumer	-1.6		

Manufacturing costs		SG&A	
Labor costs	-2.0	R&D costs	-1.2
Depreciation	+15.4	Others	-3.7
Expenses	-8.1		

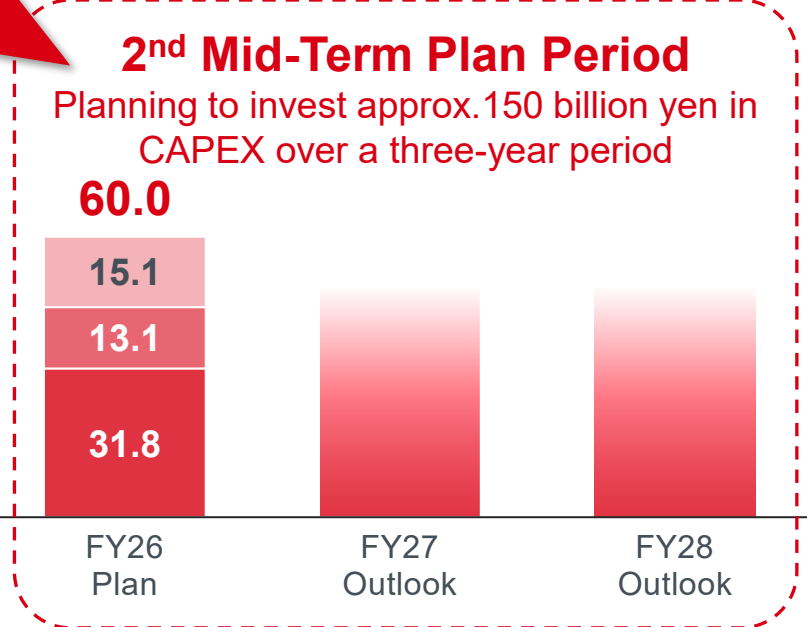
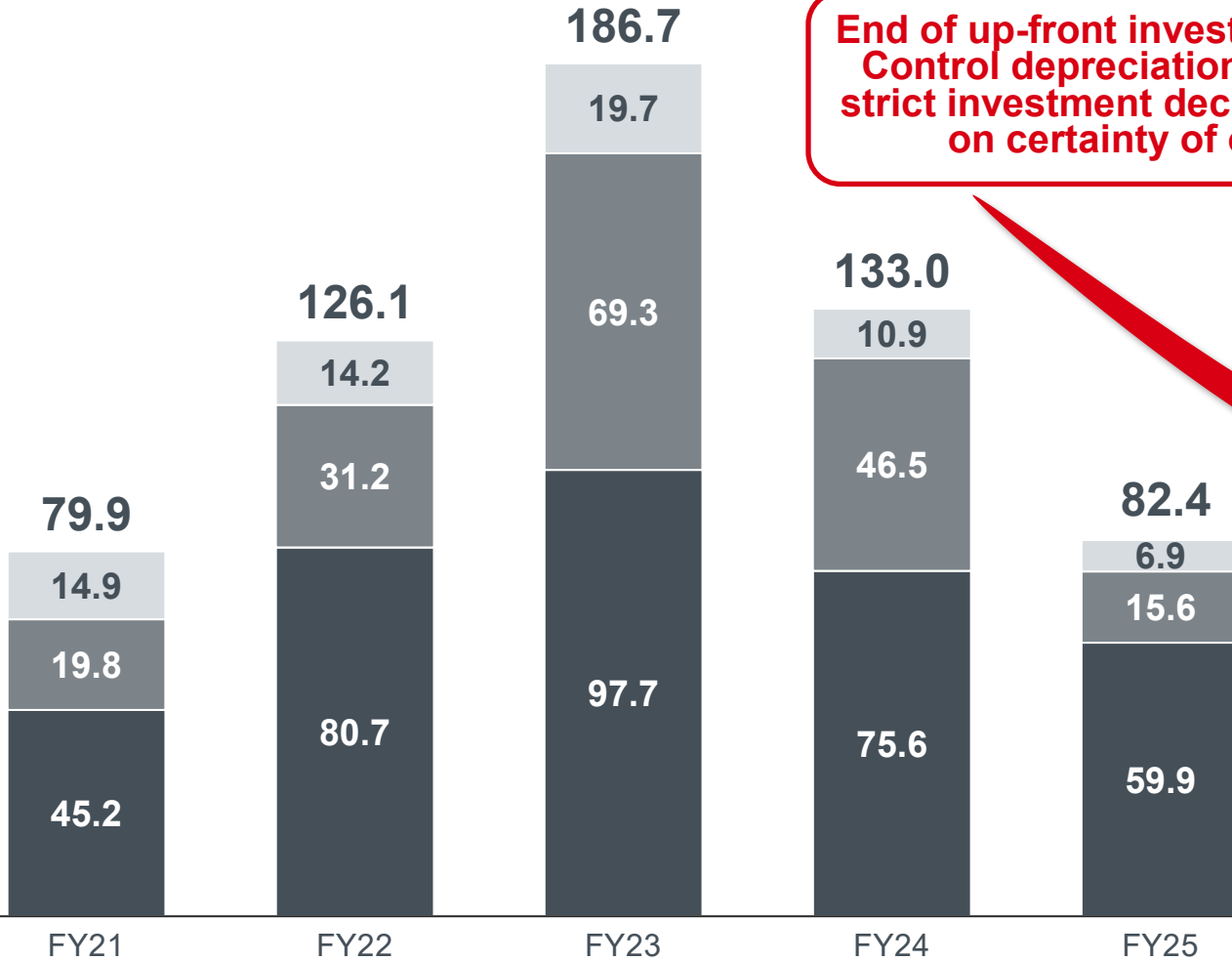
Capital Expenditures

Total CAPEX during the 1st Mid-Term Plan Period
¥608.2 billion

(Billion ¥)

- CAPEX
- Others
- Land/building
- Capacity increase

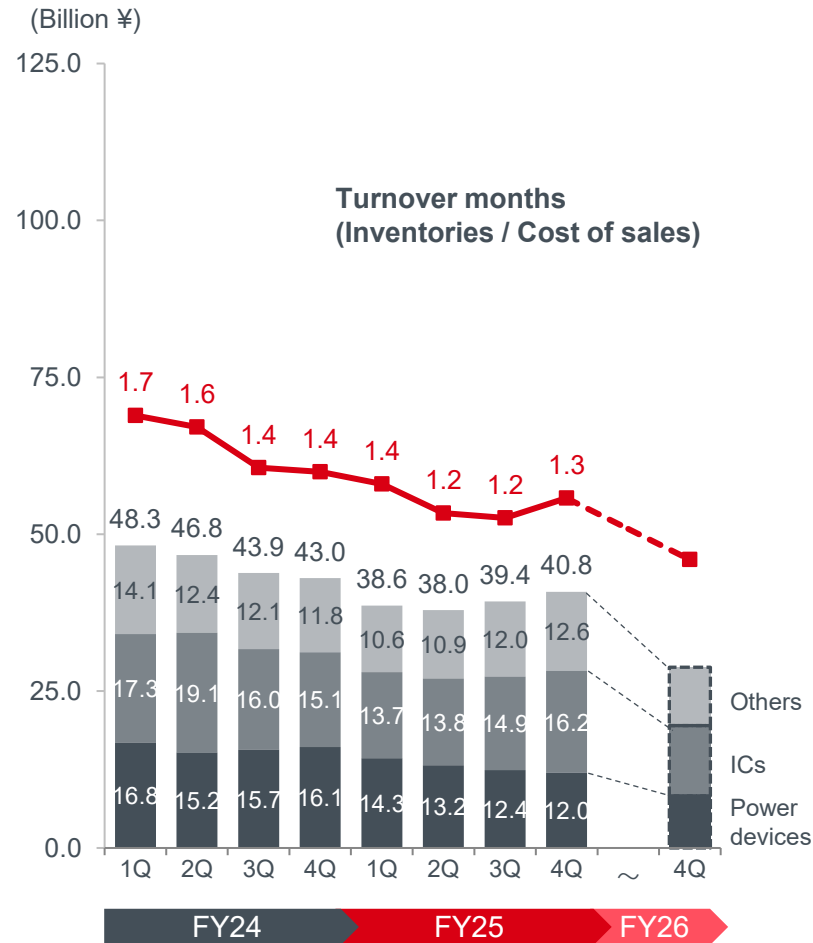
**End of up-front investment period.
 Control depreciation by making
 strict investment decisions based
 on certainty of orders.**



Inventory

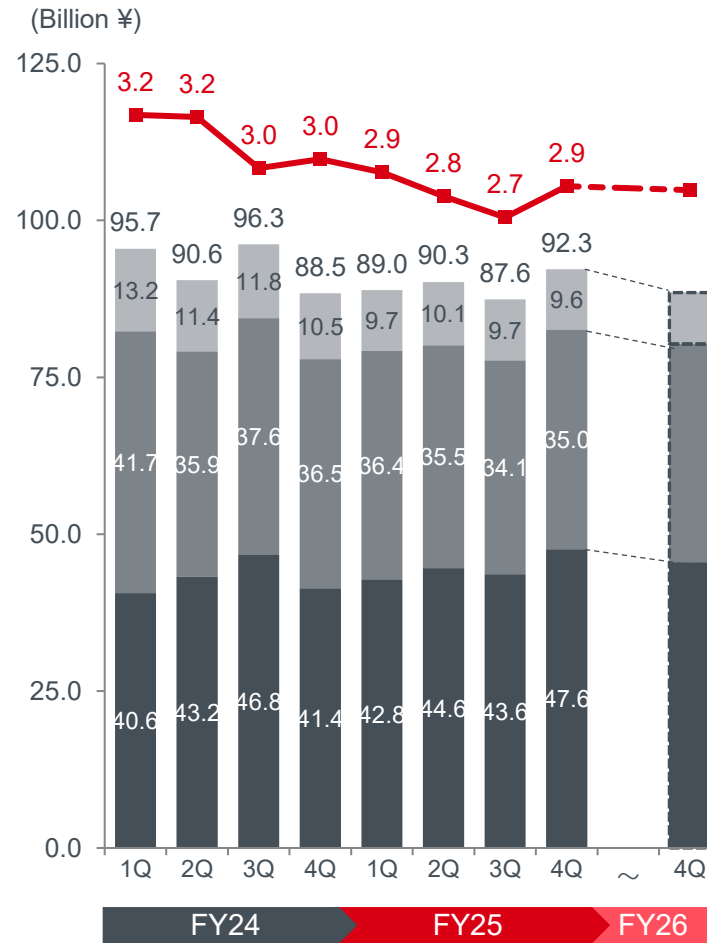
■ Merchandise and finished goods

Review the benchmark for BCP inventory and work to reduce them to an appropriate level.



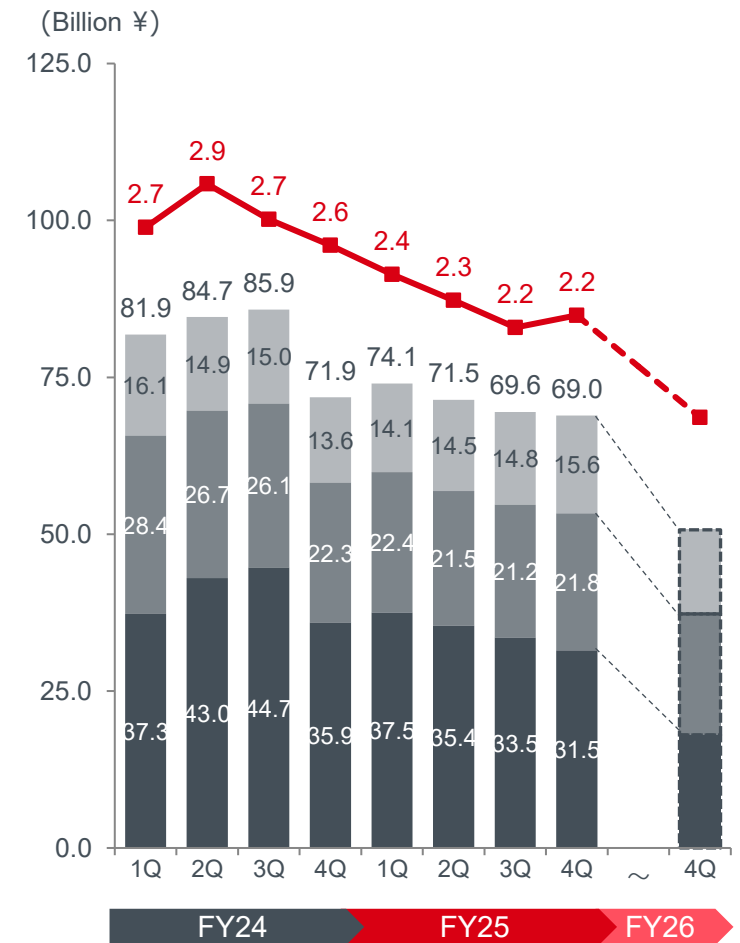
■ Work in process

Gradually reduce work-in-process inventory by shortening production lead times.



■ Raw materials and supplies

Reduce purchase volumes under LTA and cut back on new purchases. Ensure that existing inventory is fully utilized and proceed with inventory reduction.



Shareholder Returns



Payout ratio	24%
Total return ratio	24%

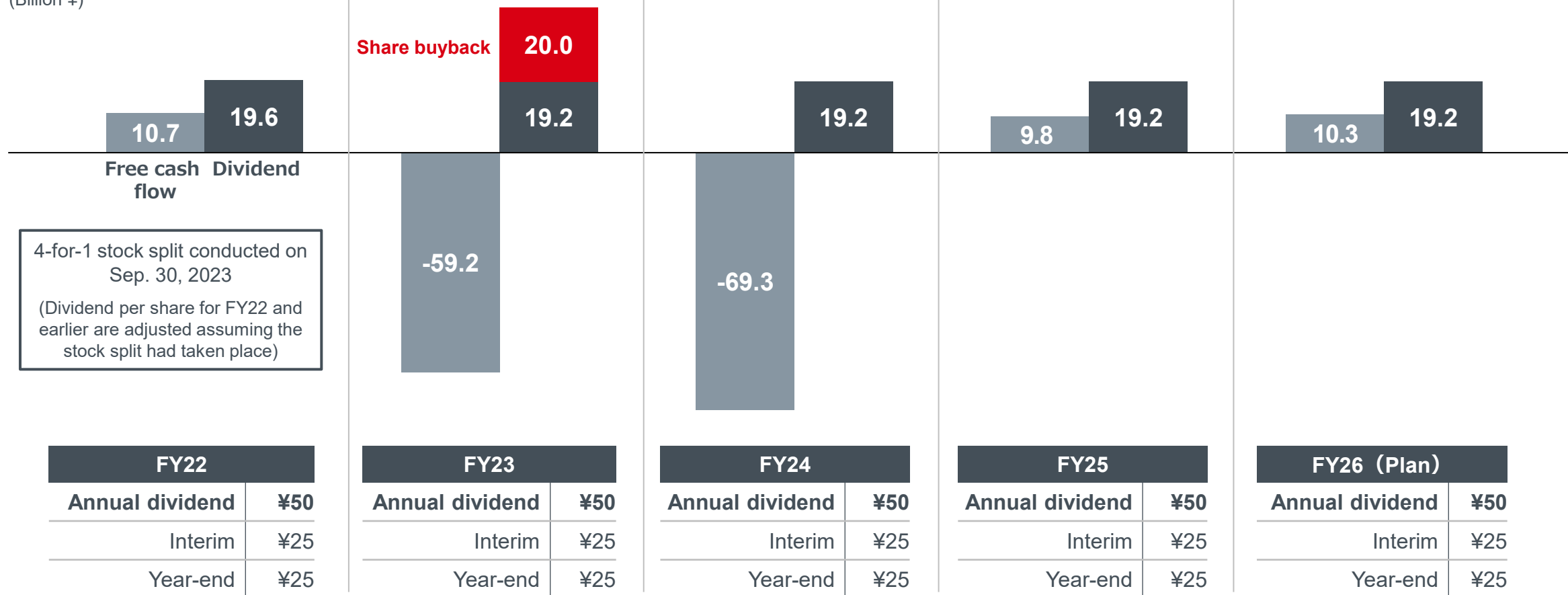
Payout ratio	36%
Total return ratio	73%

Payout ratio	-%
Total return ratio	-%

Payout ratio	-%
Total return ratio	-%

Payout ratio	67%
Total return ratio	67%

(Billion ¥)



FY22	
Annual dividend	¥50
Interim	¥25
Year-end	¥25

FY23	
Annual dividend	¥50
Interim	¥25
Year-end	¥25

FY24	
Annual dividend	¥50
Interim	¥25
Year-end	¥25

FY25	
Annual dividend	¥50
Interim	¥25
Year-end	¥25

FY26 (Plan)	
Annual dividend	¥50
Interim	¥25
Year-end	¥25

*Free cash flow = net profit + depreciation + impairment loss - CAPEX

| Medium-Term Management Plan / Structural Reforms

Financial Targets (FY2028)

<p>Net sales</p>	<p>Over ¥500 billion</p>
<p>Operating profit</p>	<p>Over 20%</p>
<p>ROE</p>	<p>Over 9%</p>

Non-Financial Targets (Excerpt)

<p>Environment (FY2030)</p>	<ul style="list-style-type: none"> ■ 50.5% reduction of GHG emissions (vs. FY2018) ■ Renewable energy Aim for 100% adoption by FY2050 ■ Zero waste emissions
<p>Human resource strategy and sustainable growth</p>	<ul style="list-style-type: none"> ■ 300% succession plan fulfillment rate ■ Transformation execution training: 100% participation rate of core personnel ■ Expansion of stock-based compensation system

Progress of Structural Reforms

Structural reforms have entered the execution phase, and profit improvements are steadily becoming apparent



Reorganization of Manufacturing Sites

Both front-end and back-end processes have entered the execution phase of structural reforms

9 locations

ICs and transistors at Headquarters, as well as ICs in Kasaoka, will be transferred to other locations, and production is scheduled to end.

Front-end process (wafer and device manufacturing)

Headquarters (Kyoto) <div style="border: 1px solid blue; padding: 2px; display: inline-block; margin-top: 5px;">Restructuring in progress</div>	Otsu (Shiga) Transistors Diodes IGBT
ICs Sensors SiC	Transistors LEDs Laser diodes

ROHM Device Manufacturing Co., Ltd.

Kasaoka (Okayama) <div style="border: 1px solid blue; padding: 2px; display: inline-block; margin-top: 5px;">Restructuring in progress</div> ICs Diodes	Miyagi (Ohira) ICs
Miyazaki (Miyazaki) ICs Diodes IGBT Sesnors SiC	Hamamatsu (Shizuoka) ICs GaN LEDs
Miyazaki (Kunitomi) SiC	Chikugo (Fukuoka) ICs Transistors Diodes SiC

SiCrystal GmbH (Germany) *Wafer manufacturing



9 locations ► 8 locations

Completion of the Transfer Agreement for Dalian Plant

Back-end Process (assembly and inspection) Mother factory

ROHM Assembly Manufacturing Co., Ltd.

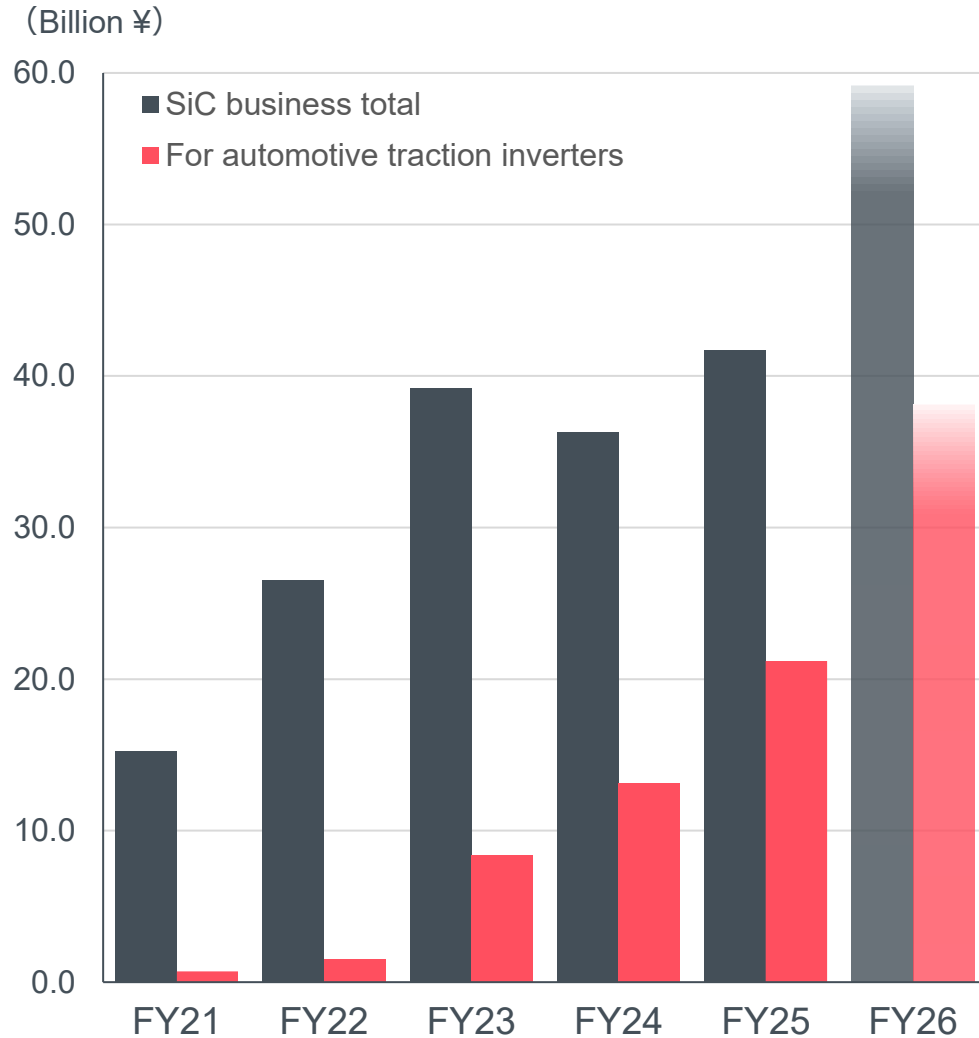
Kasaoka (Okayama) Diodes LEDs Laser diodes	Hirokawa (Fukuoka) Sensors Transistors Diodes Printheads	Yukuhashi (Fukuoka) ICs
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Back-end Process (assembly and inspection)

Thailand ICs SiC Optical sensors Transistors IGBT Resistors Diodes IPM Wireless modules	Korea Transistors SiC Diodes IGBT
Malaysia Transistors LEDs Diodes ICs	Dalian <div style="border: 1px solid red; padding: 2px; display: inline-block; margin-top: 5px;">Transfer agreement finalized</div> Printheads
Philippines ICs Resistors Transistors Printheads Sensors Diodes	Tianjin Diodes Laser Diodes Optical sensors LEDs Display

| SiC Business Strategy

■ SiC Business Sales Trend



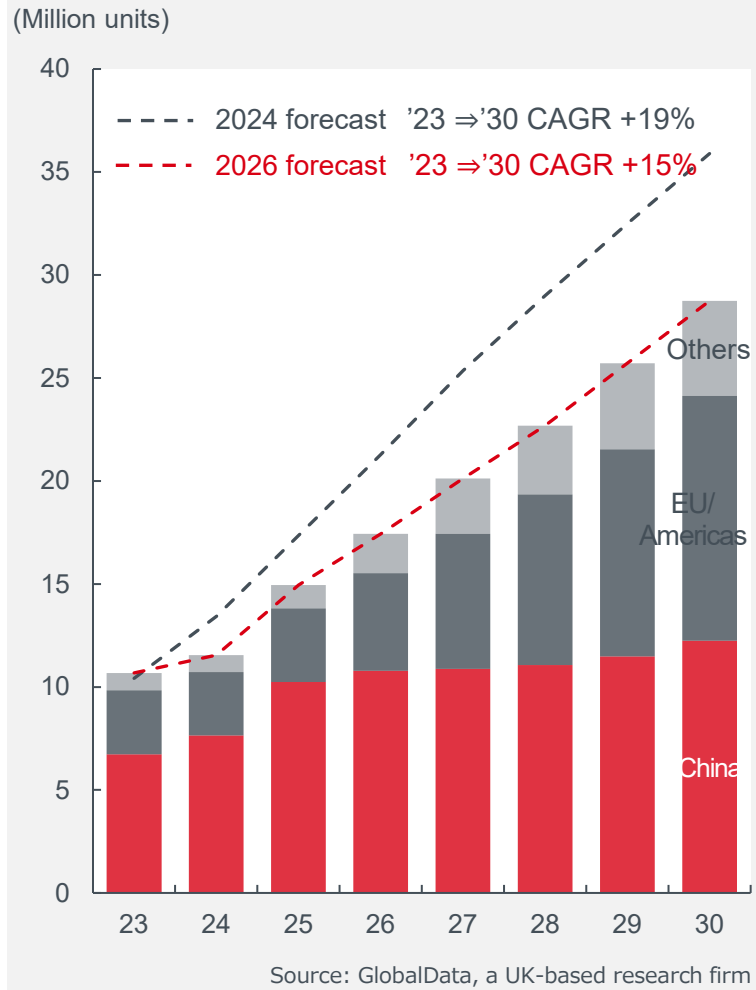
■ Sales Growth Rate of the SiC Business

YoY	FY25	FY26
SiC business	+14%	> +30%
SiC device/module business (excluding SiC wafer business)	+41%	> +55%

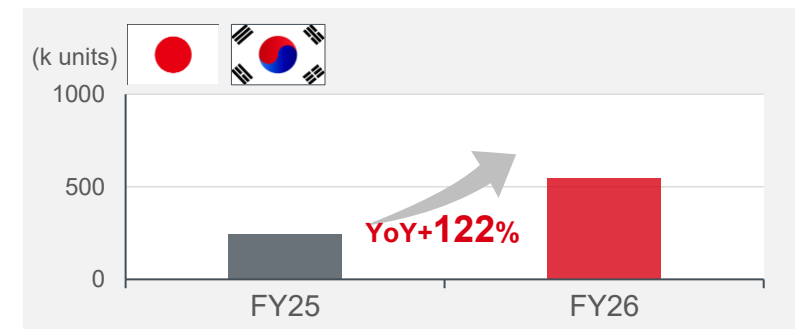
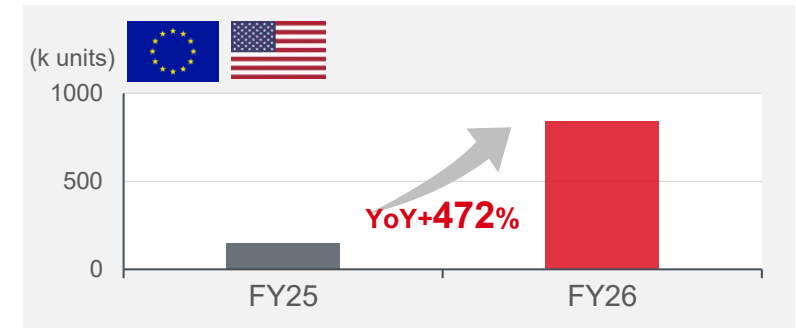
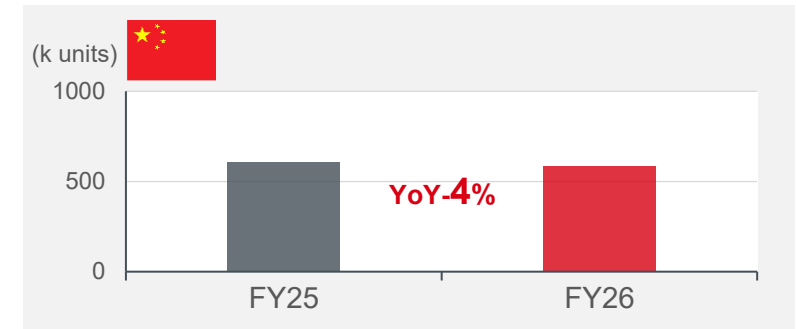
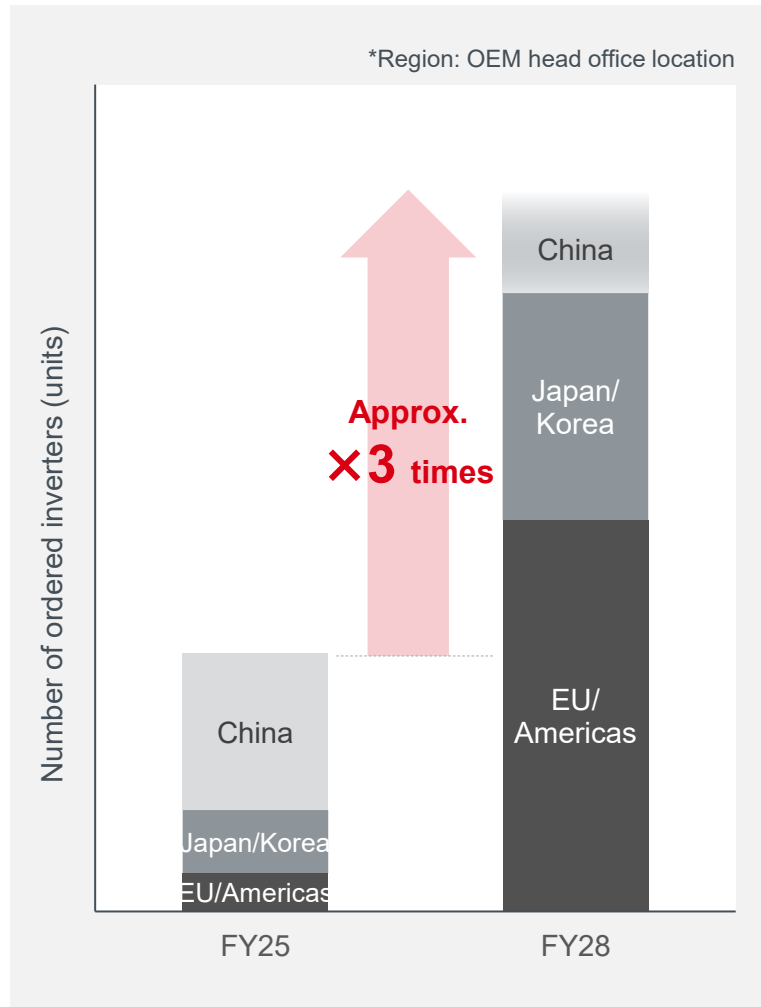
- Sales growth driven by automotive inverters
- Sales for computer/storage segments (for AI server power supplies) are projected to grow 2.5 times YoY in FY26
- Mass production shipments of 5th-Generation 8-inch SiC MOSFETs have begun
- The “Development of Next-Generation 8-inch SiC MOSFETs” project, subsidized by the NEDO Green Innovation Fund, completed two years ahead of schedule
- External sales business for substrates will be downsized in response to changes in the business environment

Update on Business for Traction Inverters

Market Forecast for BEV Production Volumes

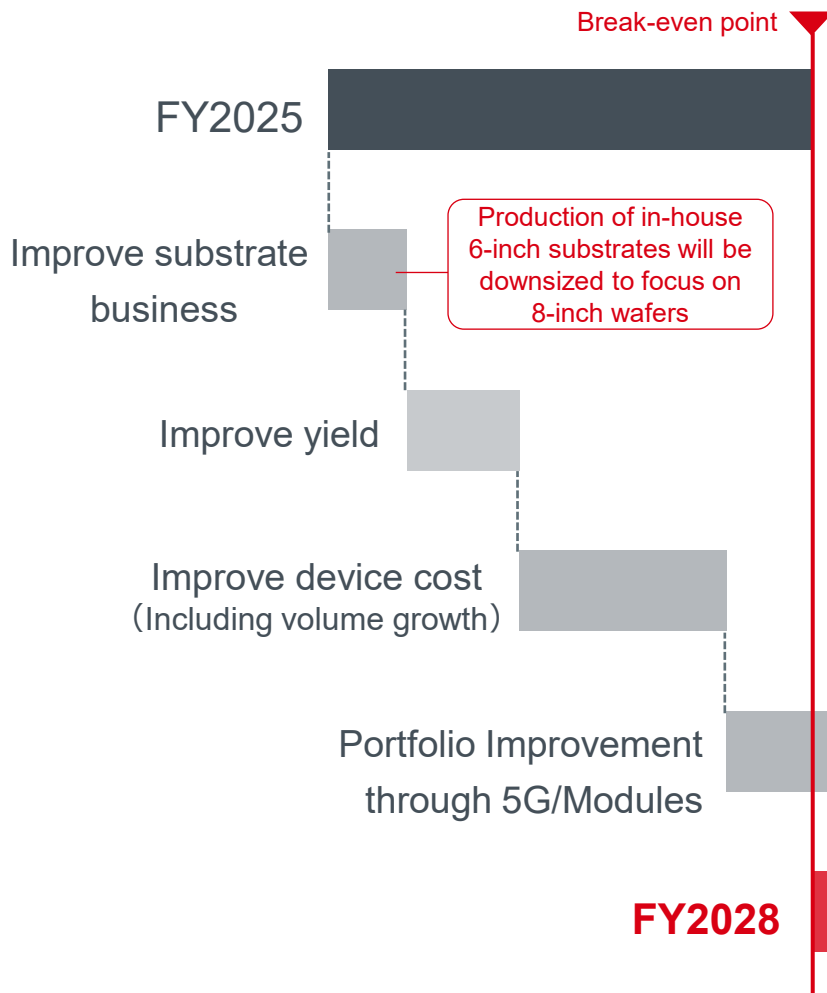


Regional Breakdown of Orders from OEMs for Traction Inverters



Efforts to Achieve Profitability in the SiC Business

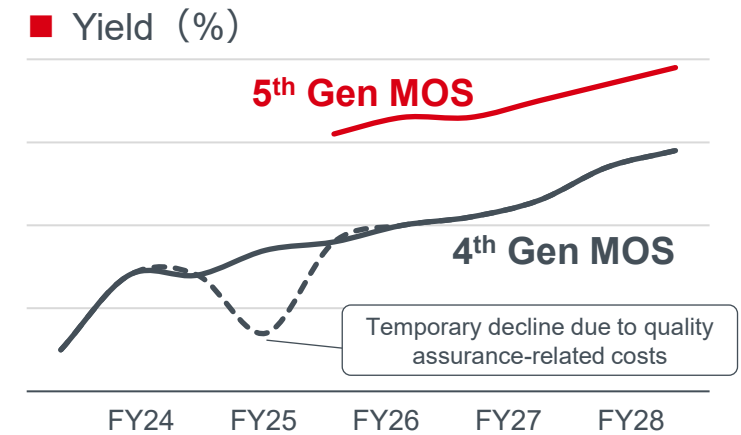
Roadmap to Profitability



Improve yield

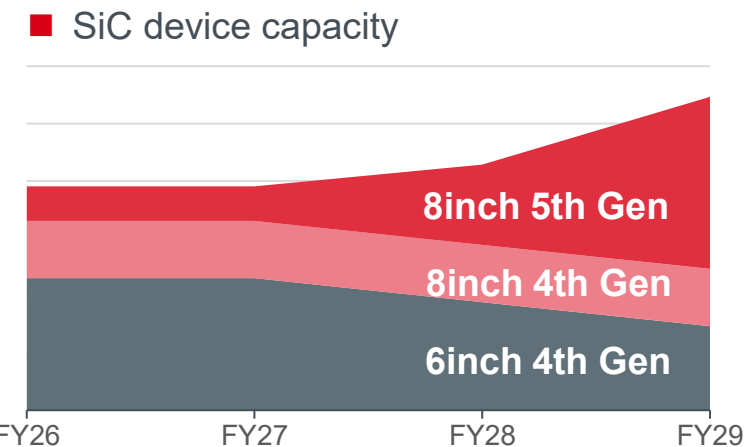
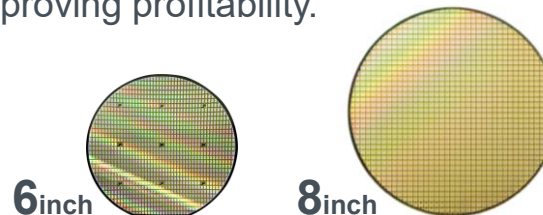
Accelerate improvements through device generation upgrades

The 5th generation SiC-MOSFET significantly improved yield through a review of device structure and optimization of the manufacturing process.



SiC Devices: Improve profitability and increase production capacity

Increasing the production and sales ratio of 8-inch 5th generation devices will significantly contribute to expanding production capacity and improving profitability.

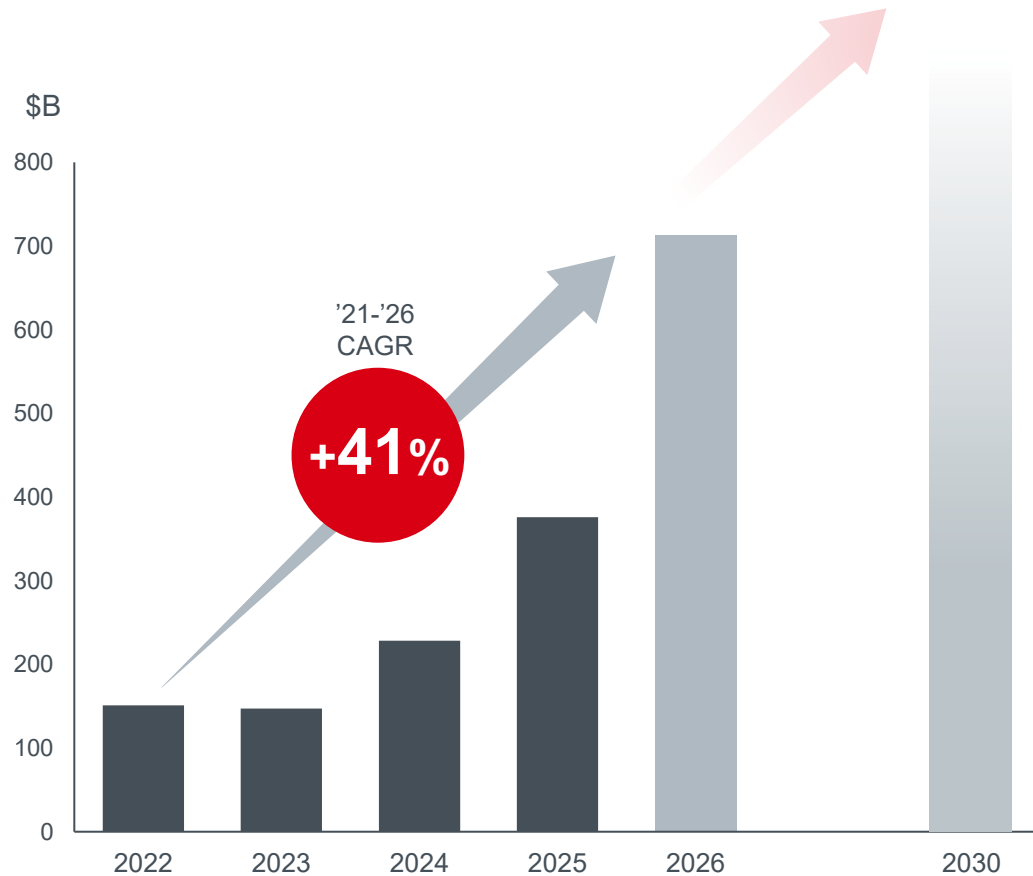


| Progress on the AI Server Business

Data Center CAPEX / ROHM's Addressable Demand Forecast

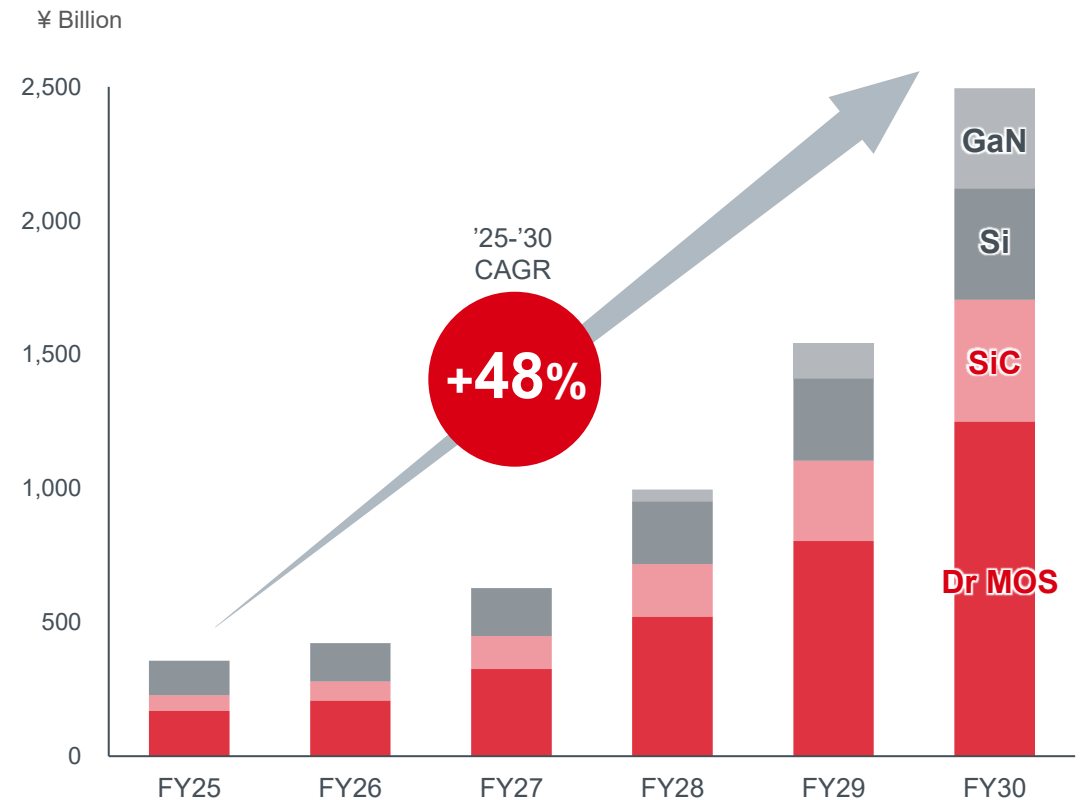


Data Center CAPEX (Amazon / Google / Microsoft / META)



Source: Based on information from various companies' investor relations materials; compiled by ROHM

Power Devices for AI Servers (Dr MOS included) ROHM's Addressable Demand Forecast

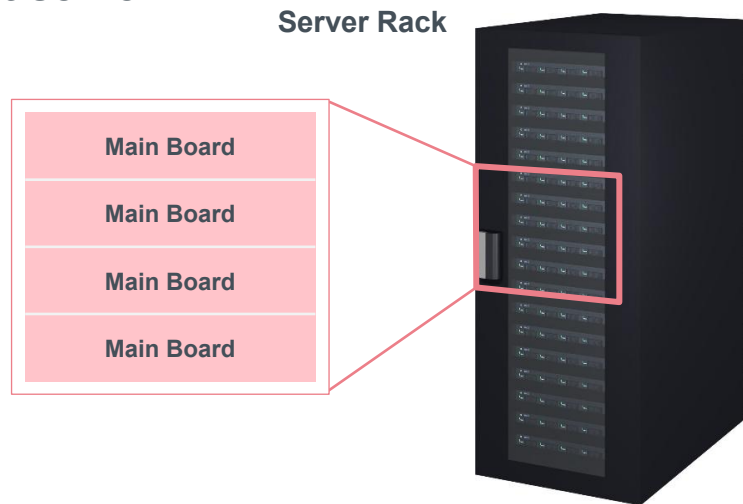


Source: Research by ROHM

The Advancement of AI Servers

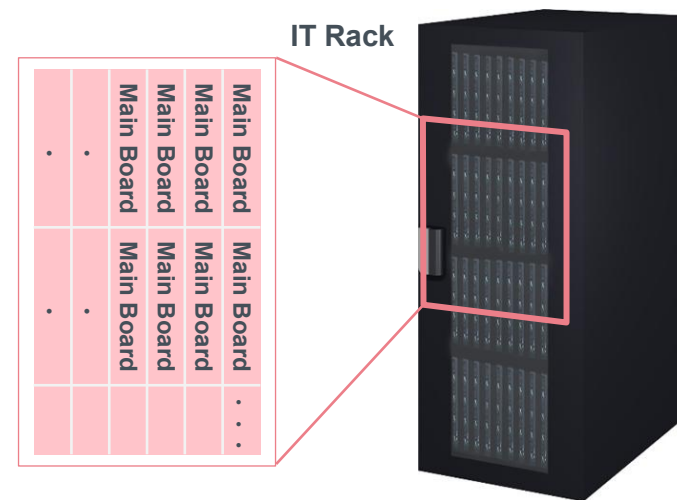
Advancement of server architectures is driving a sharp increase in the number of Power & Analog devices

■ Current server



Power	600pcs
Analog	300pcs
Main board configuration	Flat layout
Number of main boards	18 Trays
Power consumption	13kW

■ Next generation server (2027~)



Power	22,000pcs	×36 times
Analog	17,000pcs	×56 times
Main board configuration	Vertical layout	
Number of main boards	72 Trays	×4 times
Power consumption	1,000kW	×72 times

ROHM's Path to Success (Competitive Advantage)



With a diverse lineup of power and analog products, ROHM can provide solutions to meet our customers' specific requirements



As Asia's only one-stop manufacturer, ROHM will collaborate with leading players in the AI server market



Collaboration on 800V Power Supply System



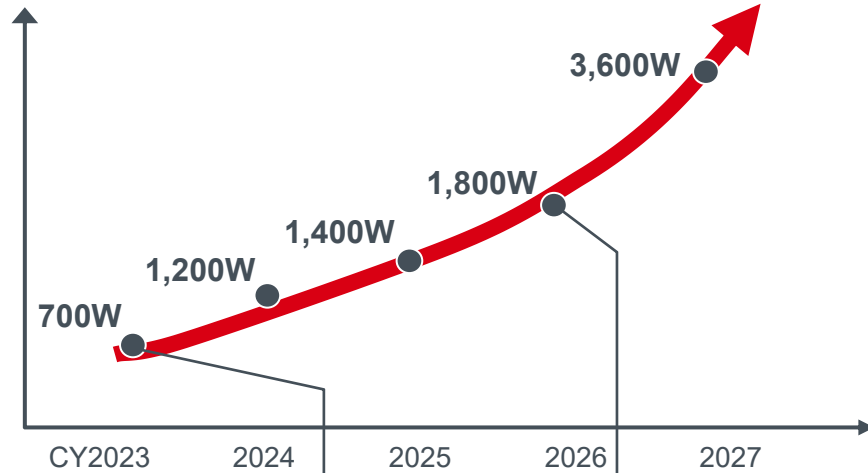
Power Supply System



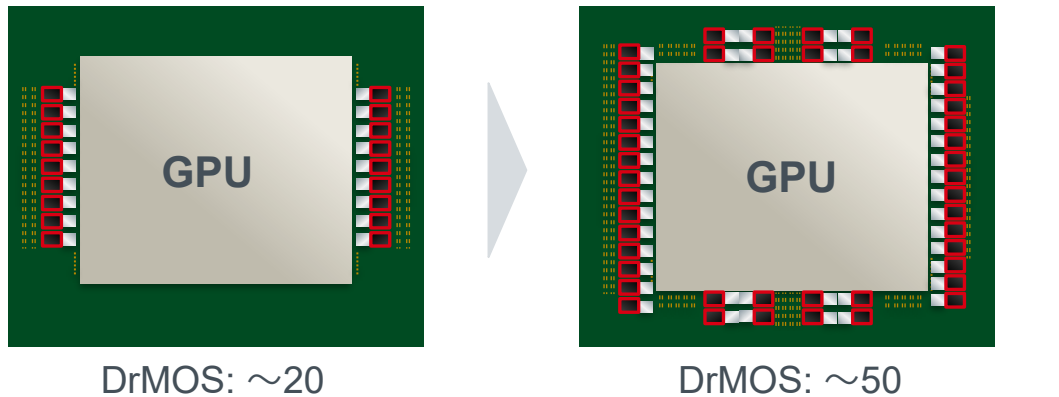
The World's Highest-Performance DrMOS

Market Trends and Numbers Used

Trends in GPU Power Consumption *Projection by ROHM



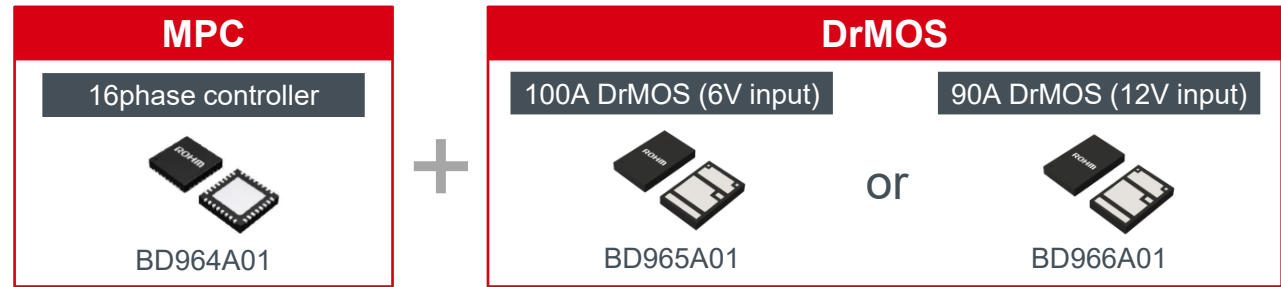
Number of DrMOS used



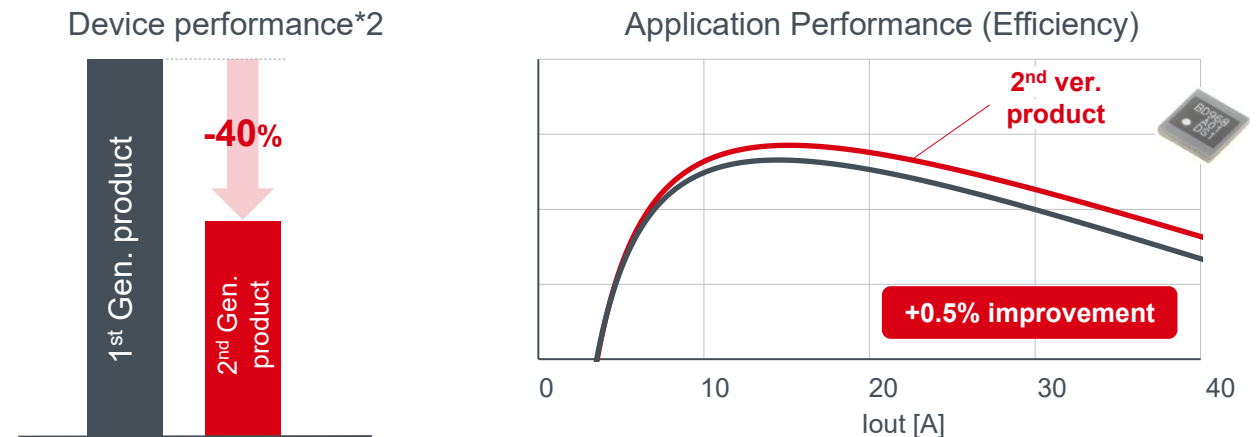
ROHM's Contribution

Development of High-Efficiency, High-Density, and Fast-Response MPC+DrMOS for Next-Generation Power Supplies

1st Gen. Developed solutions for current GPUs



2nd Gen. Achieved the world's highest performance*1 for next-generation GPUs

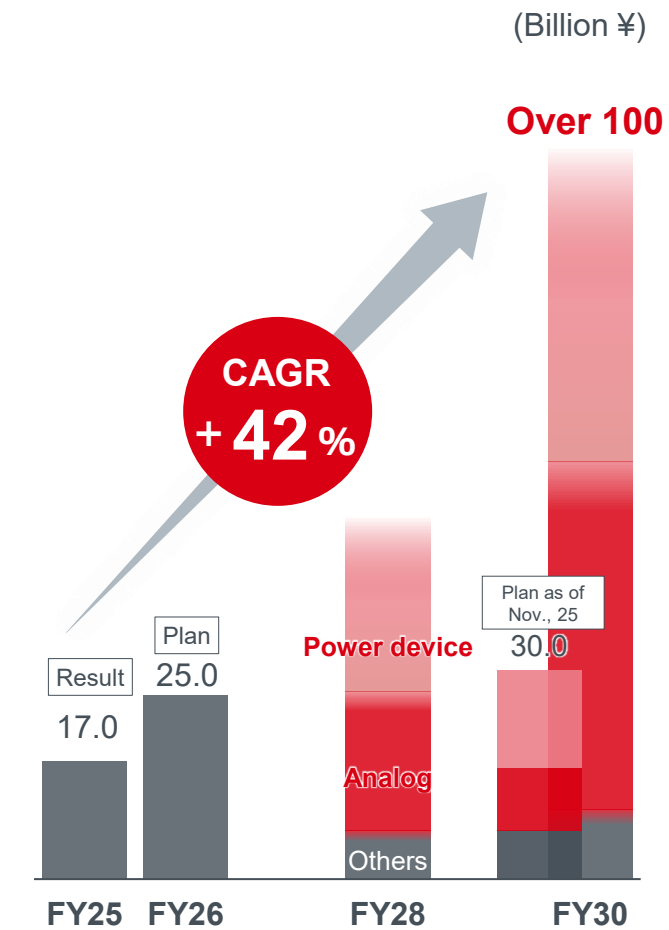


*1: As of April 2026, according to ROHM research *2: Device performance = Ron*Area

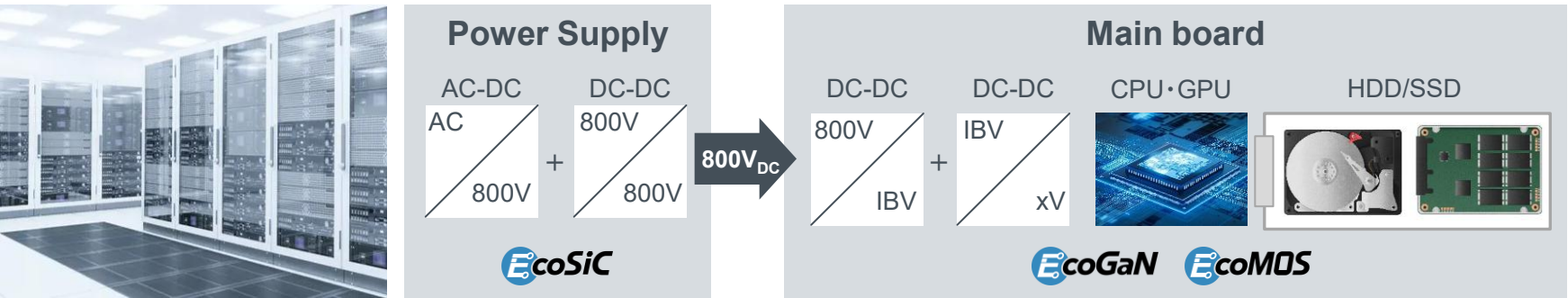
Sales Target for the Server Business

ROHM is accelerating efforts to expand adoption and develop new products for AI servers

Sales Target and Progress for Servers



Product Lineup



Power				Analog			Others	
SiC MOSFET	GaN HEMT	Si MOSFET		MPC + DrMOS	HSC	SSD PMIC	Shunt Resistors	Si Capacitor
DOT-247	GNP2070TD-Z	RY7P250BM	RS7N200BH		BD12780MUV	BD72649GWV		
Low Ron	Low FOM*1	Wide SOA/Low Ron		High speed control	High speed response	High efficiency	Small and High accurate TCR	Low loss
↑	→	↑		↑	↗	↗	↗	↗

(Compared to the figures released on Nov.,25)

↑ Adoption increased and launched development of new products

↗ Expanding adoption

→ Adopted as planned

*1:FOM(Figure of merit) = Ron*Qoss

| Business and Management Integration

Background on DENSO's Proposal to Acquire Shares / Future Collaboration

(Released Apr. 28th)



<Background and Decision-Making Process>

- After receiving the Proposal to acquire shares from DENSO, **ROHM established a special committee composed of independent outside directors and other members.**
- The special committee **examined the Proposal carefully and fairly from the perspectives of enhancing ROHM's corporate value and securing the common interests of shareholders.**
- The Board of Directors and the special committee conducted written Q&A exchanges and held sincere discussions with DENSO on multiple occasions.
- The two companies were able to deepen their understanding of the Proposal; however, ROHM did not reach a conclusion to support the Proposal.
- **Following a comprehensive review by DENSO, the proposal was withdrawn, and ROHM also concluded reviewing the Proposal.**

<Shared Understanding Between the Two Companies>

- Formed a shared recognition that the **co-creation by combining the two companies' strengths can further strengthen competitiveness in both technology and manufacturing**, contributing to the realization of next-generation mobility and a carbon-neutral society.
- **Agreed to further and more actively advance co-creation activities** including product development and supply, as well as personnel exchanges.

<Future Policy>

- Continue discussions regarding potential collaboration based on the ongoing Strategic Partnership.
- Promote collaboration measures **centered on analog ICs, including product development and supply, in the automotive/consumer/industrial fields, as well as by enhancing personnel exchanges.**

Business/Management Integration of Toshiba Electronic Devices & Storage Corporation's Semiconductor Business and Mitsubishi Electric Corporation's Power Devices Business (Released Mar. 27)



In order to grow sustainably in the semiconductor market due to intensifying international competition, it is essential to strengthen technological capabilities, production scale, and supply systems. In addition, geopolitical risks increase demand for supply chain resilience.

Initiation of discussions regarding business/management integration of power devices businesses



TOSHIBA

Toshiba Electronic Devices & Storage Semiconductor Business



Mitsubishi Electric Power Devices Business



ROHM's vision

Aiming to be a company with a global presence through semiconductor technology

~Become World's Top 10 in Power and Analog Semiconductors~

Pursuing to become a company that can establish a firm presence not only for customers in Japan but also worldwide

If a definitive agreement is reached for business integration with Toshiba Electronic Devices & Storage Corporation's semiconductor business and Mitsubishi Electric Corporation's power devices business, we will revise the Medium-Term Management Plan accordingly, including capital policy

Review of Financial Strategy

Cash generation

Recover business performance, reduce working capital through CCC improvement, optimize non-operational assets, sell investment securities

Strategic investment

Expand investment capacity through financing following the materialization of strategic investments

Shareholder returns

Dividend payout ratio > 30%
Implement additional shareholder returns, including share buybacks, upon realization of returns from LP investment in Toshiba

CAPEX

Suppress to appropriate level (Manufacturing site reorganization, maintenance, R&D)

Financial discipline

Temporary exceedance of the target D/E ratio of 0.5 due to use of financial leverage (D/E < 0.7)

Cash on hand

Reduce to approximately three months' worth of sales

Cash Allocation (FY26 - FY28 3-Year Total)

IN

Operating CF
Over ¥ **300** billion

Financing CF +
Investing CF
¥ **100~200** billion

Cash on hand*
Approx. ¥ **430** billion

OUT

CAPEX
Approx. ¥ **150** billion

Debt repayment ¥ **100** billion

Shareholder returns

Strategic investment
(M&A)

Cash on hand
Approx. ¥ **150** billion

*As of the end of FY2025

[Note]

1. This material is originally written in Japanese. In the event of any differences or discrepancies in the contents including contexts, figures, and others between Japanese and English version of the material, Japanese original version shall govern.
2. The forecasts for the fiscal year ending March 2027 are based upon the information which the company considers reasonable at this time. Actual results may differ considerably by the changes of environment and so forth.

[Contact]

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21, Saiin Mizosaki-cho, Ukyo-ku Kyoto 615-8585 Japan

E-mail : ir@rohm.co.jp



Electronics for the Future

| Appendix

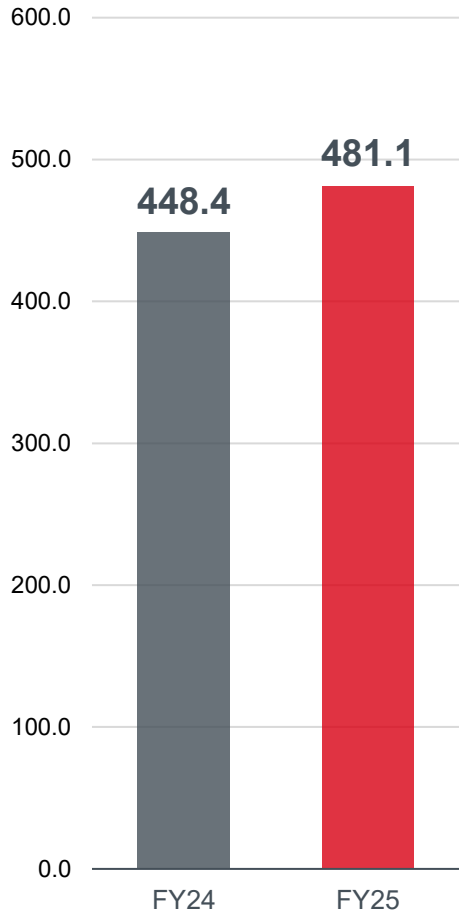
[FY2025 Results] Sales by Market Segment (YoY)



(Billion ¥)

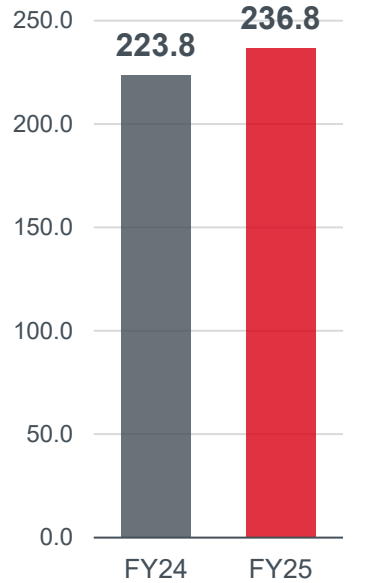
Full Year Net Sales

+7.3%



Automotive

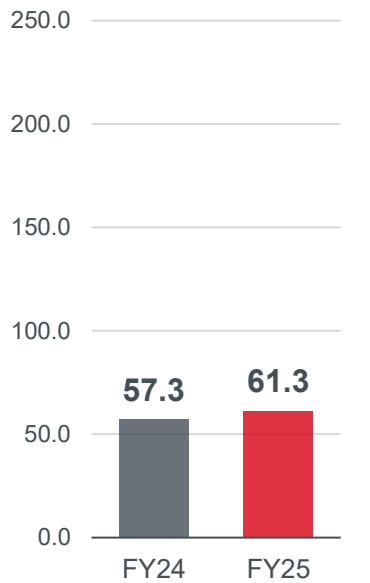
+5.8%



Infotainment	-2.6
Body	+4.4
Power train	-1.3
ADAS	-0.0
xEV	+10.1
OTers	+2.5

Industrial

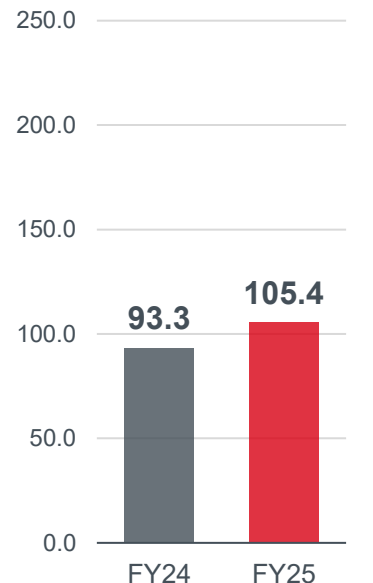
+7.0%



FA	+1.9
Energy	-0.2
Home building	-1.3
Others	+3.7

Consumer

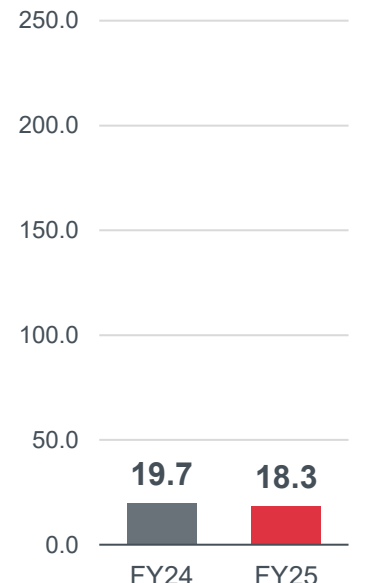
+13.0%



AV	-0.3
Home appliances	-1.6
Others	+14.0

Communication

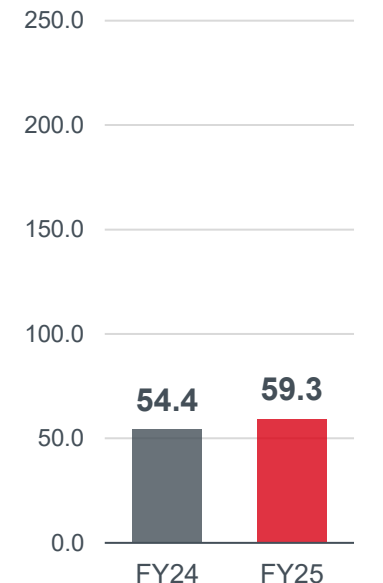
-7.0%



Smart phone & Mobile	-1.8
Base station & Infrastructure	+0.2
Wired communication	+0.2

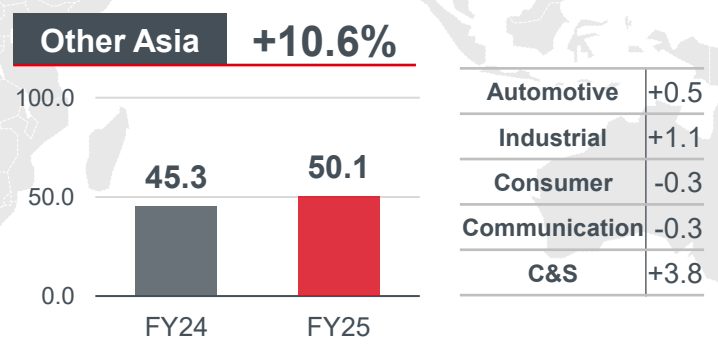
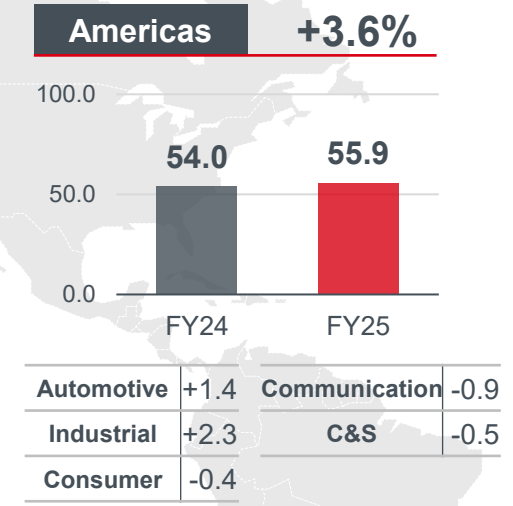
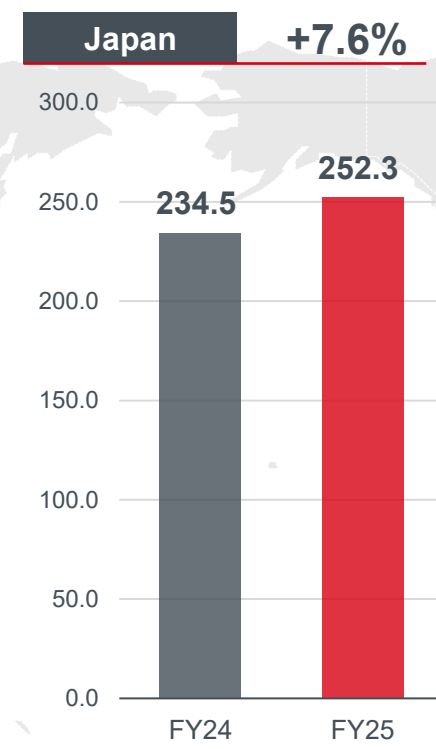
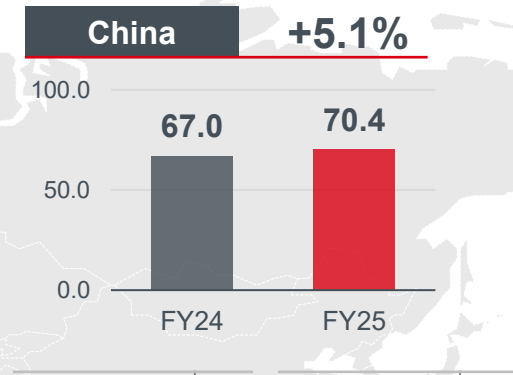
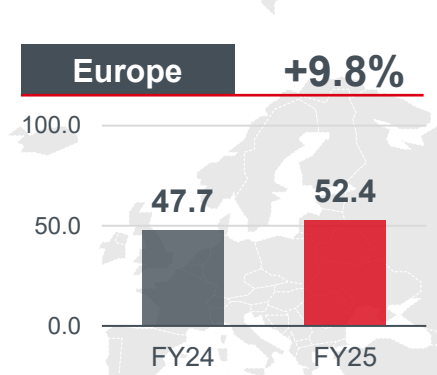
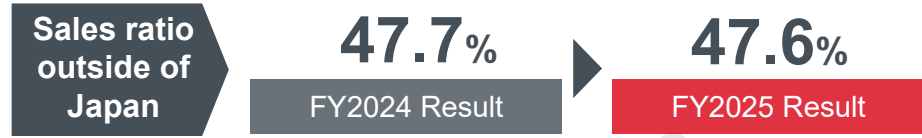
C&S

+8.9%



PC & Server	+3.6
POS	+0.1
OA	+1.2

[FY2025 Results] Sales by Customer Nationality (YoY)



*Calculated sales by customer nationality (Billion ¥)

[FY2025 Results] Operating Profit by Segment (YoY)

(Billion ¥)

		FY2025 Results	FY2024 Results	Difference in Amount	Difference in %
ICs	Net Sales	218.3	203.8	+14.6	+7.1%
	Segment Profit	24.5	-0.7	+25.3	-
	(Ratio)	(11.2%)	(-0.4%)	-	-
Discretetes	Net Sales	205.2	187.0	+18.2	+9.7%
	Segment Profit	-22.7	-45.8	+23.2	-
	(Ratio)	(-11.1%)	(-24.5%)	-	-
Modules	Net Sales	31.5	32.5	-1.0	-3.0%
	Segment Profit	3.5	2.6	+0.8	+30.9%
	(Ratio)	(11.2%)	(8.3%)	-	-
Others	Net Sales	25.9	25.0	+0.9	+3.5%
	Segment Profit	4.1	2.5	+1.6	+62.6%
	(Ratio)	(15.8%)	(10.1%)	-	-

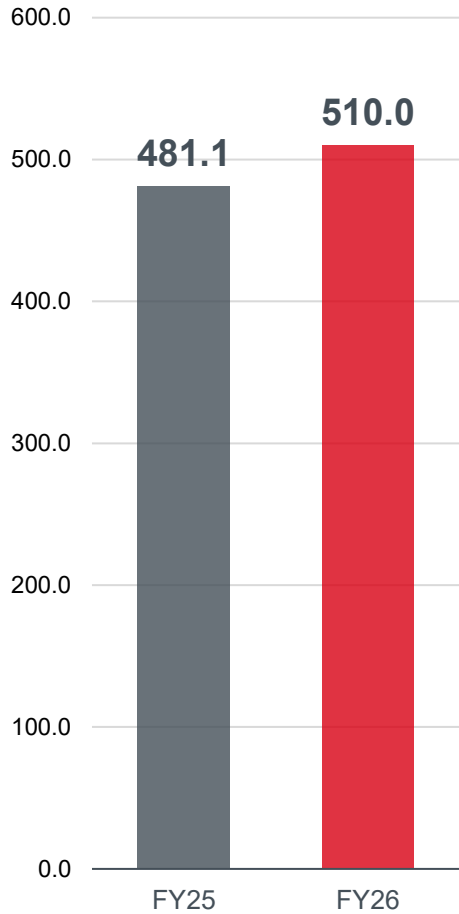
[FY2026 Plan] Sales by Market Segment (YoY)



(Billion ¥)

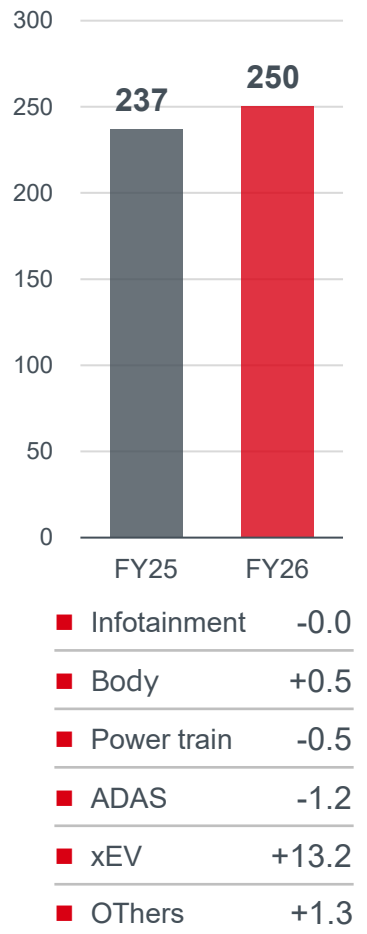
Full Year Net Sales

+6.0%



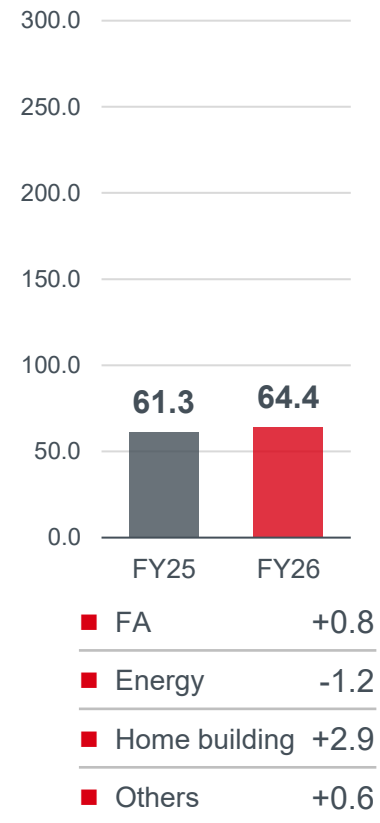
Automotive

+5.6%



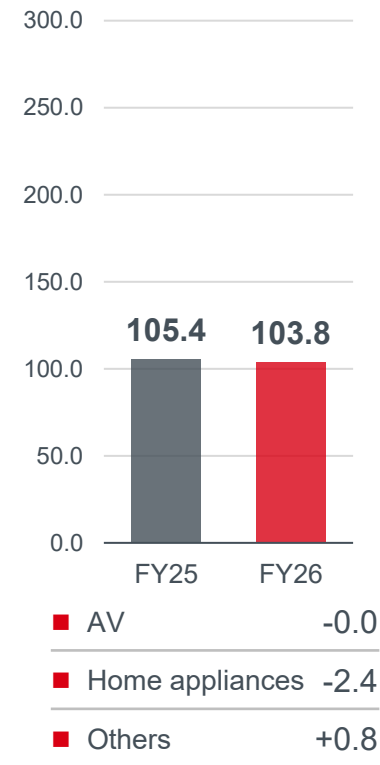
Industrial

+5.0%



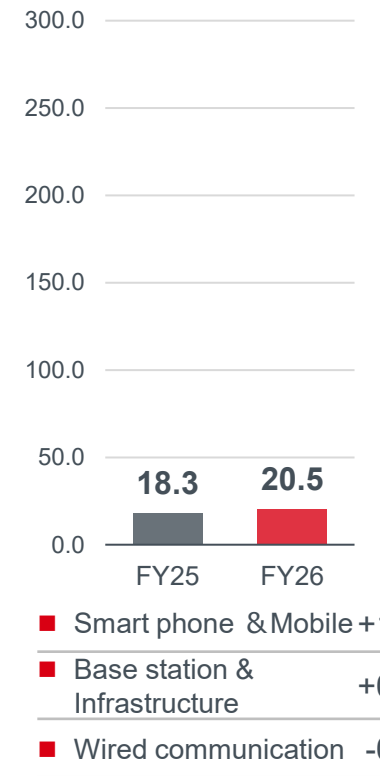
Consumer

-1.5%



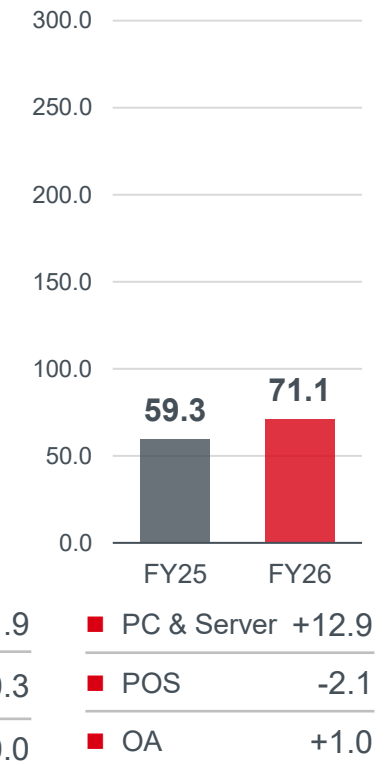
Communication

+12.2%

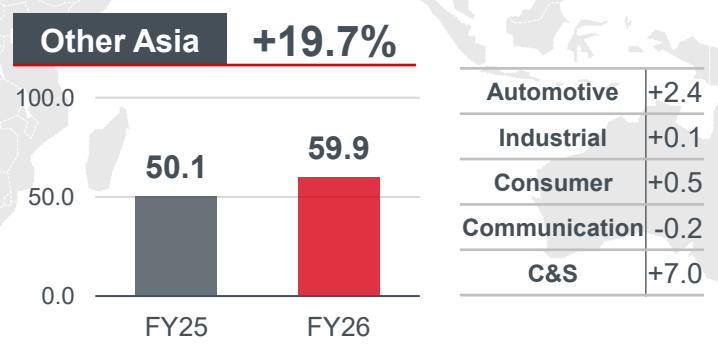
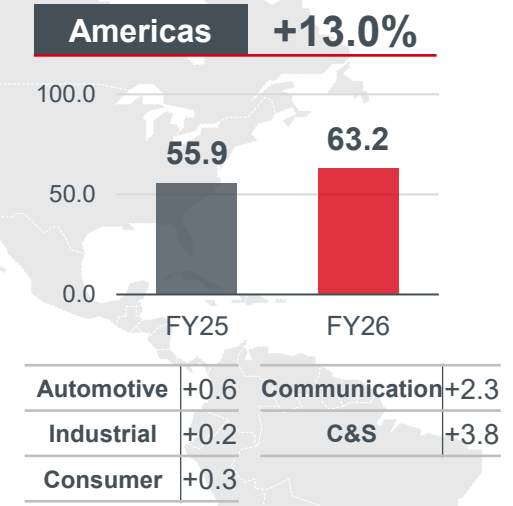
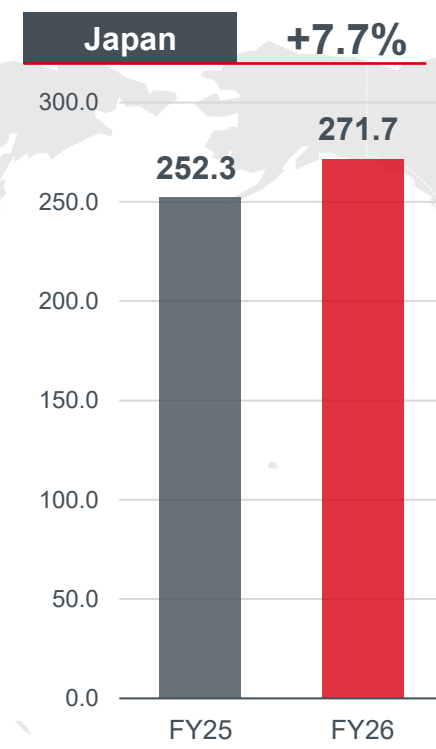
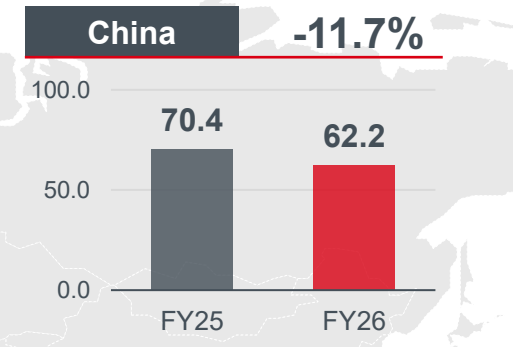
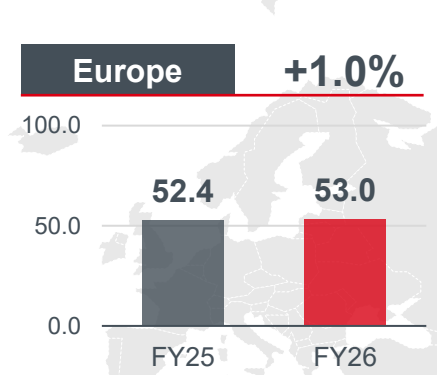
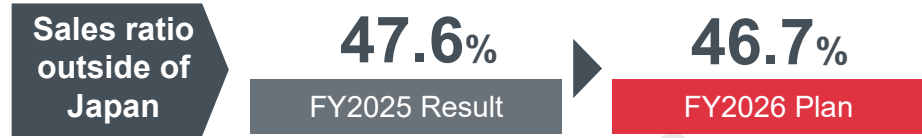


C&S

+19.9%



[FY2026 Plan] Sales by Customer Nationality (YoY)



*Calculated sales by customer nationality (Billion ¥)

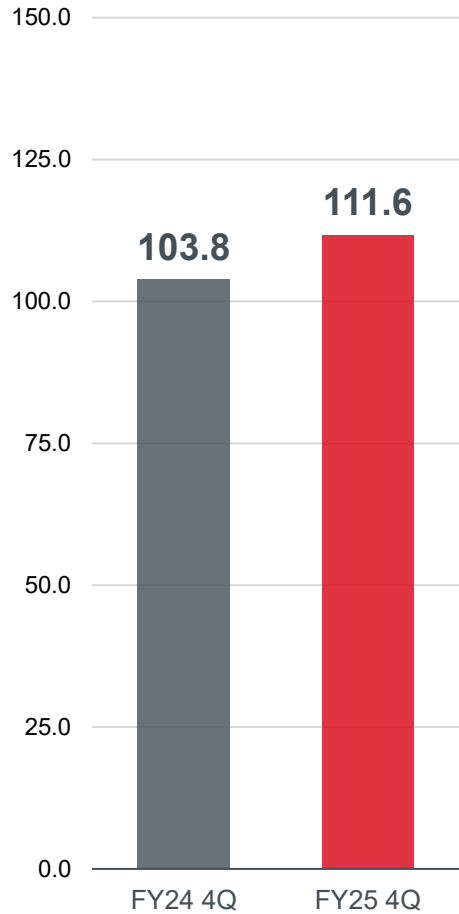
[FY2025 4Q Results] Sales by Market Segment (YoY)



(Billion ¥)

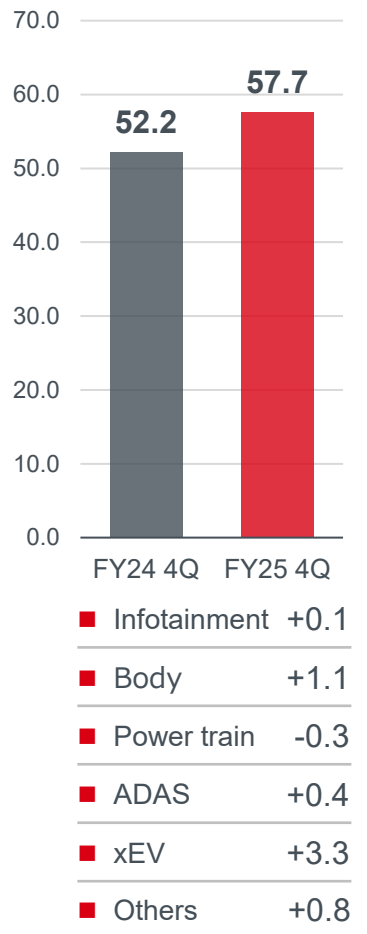
Full Year Net Sales

+7.5%



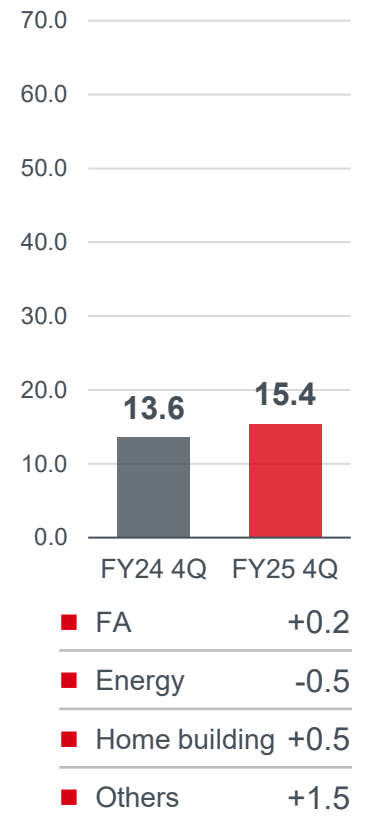
Automotive

+10.4%



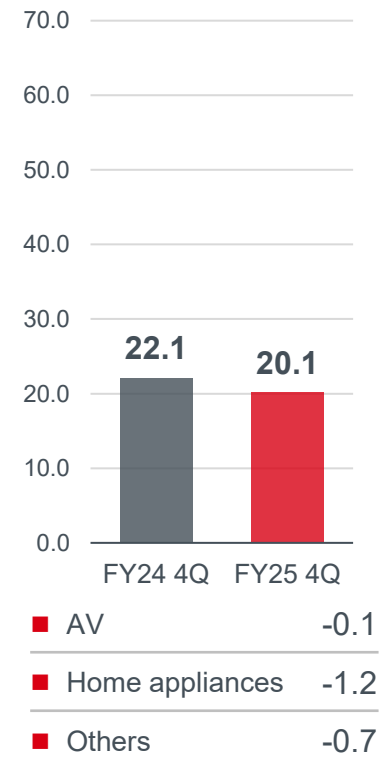
Industrial

+12.9%



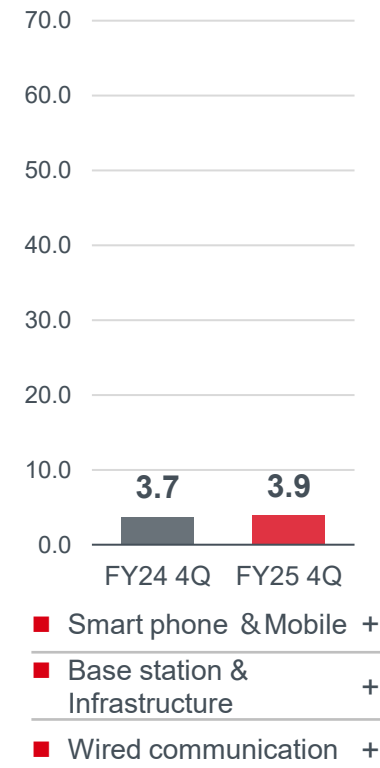
Consumer

-8.8%



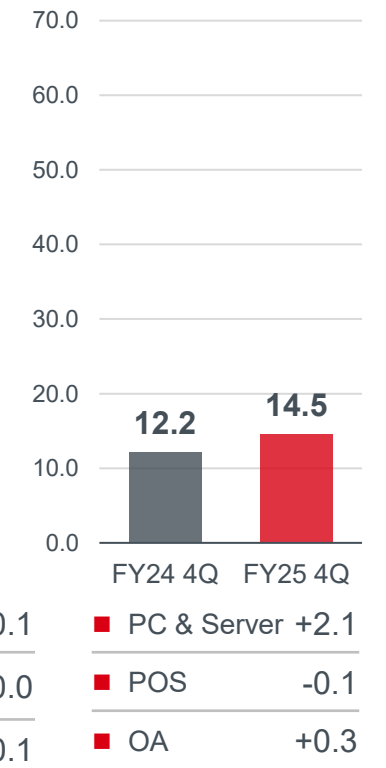
Communication

+6.2%

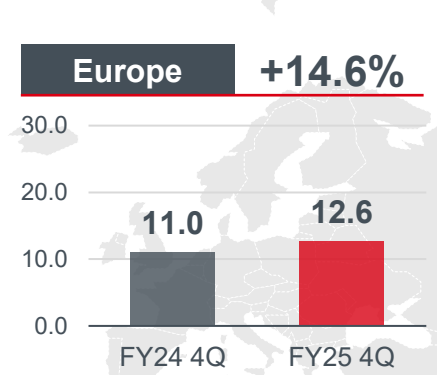
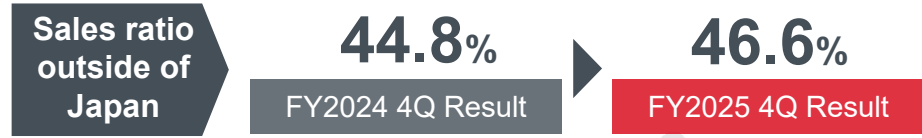


C&S

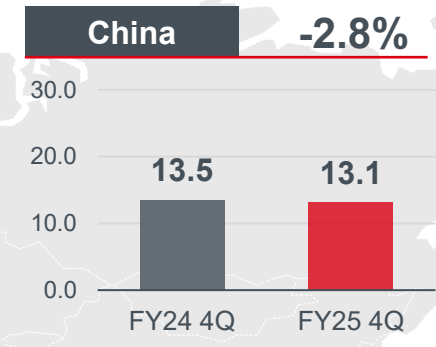
+19.3%



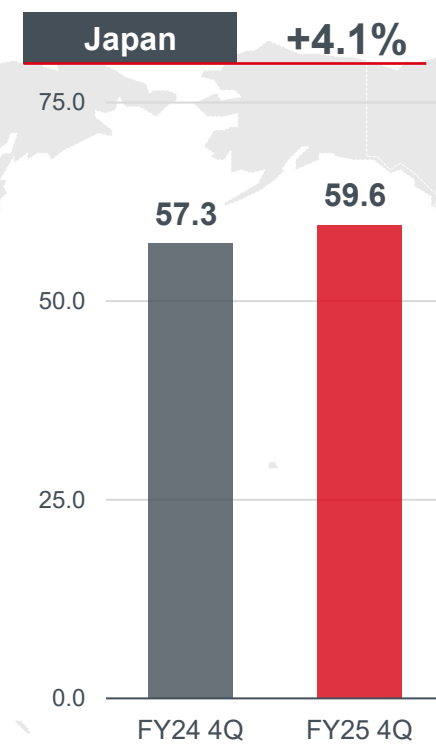
[FY2025 4Q Results] Sales by Customer Nationality (YoY)



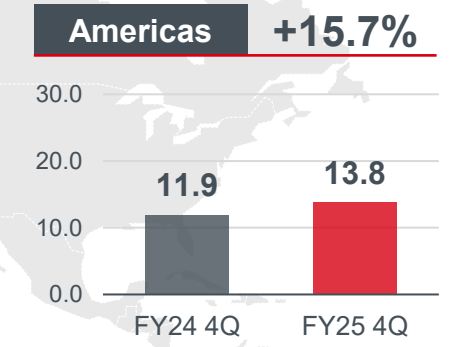
Automotive	+1.5	Communication	+0.0
Industrial	+0.0	C&S	+0.2
Consumer	-0.1		



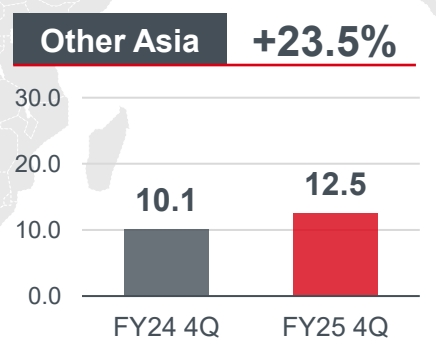
Automotive	+1.2	Communication	+0.1
Industrial	-0.4	C&S	-0.1
Consumer	-1.1		



Automotive	+1.9	Communication	-0.2
Industrial	+1.3	C&S	+0.2
Consumer	-0.9		



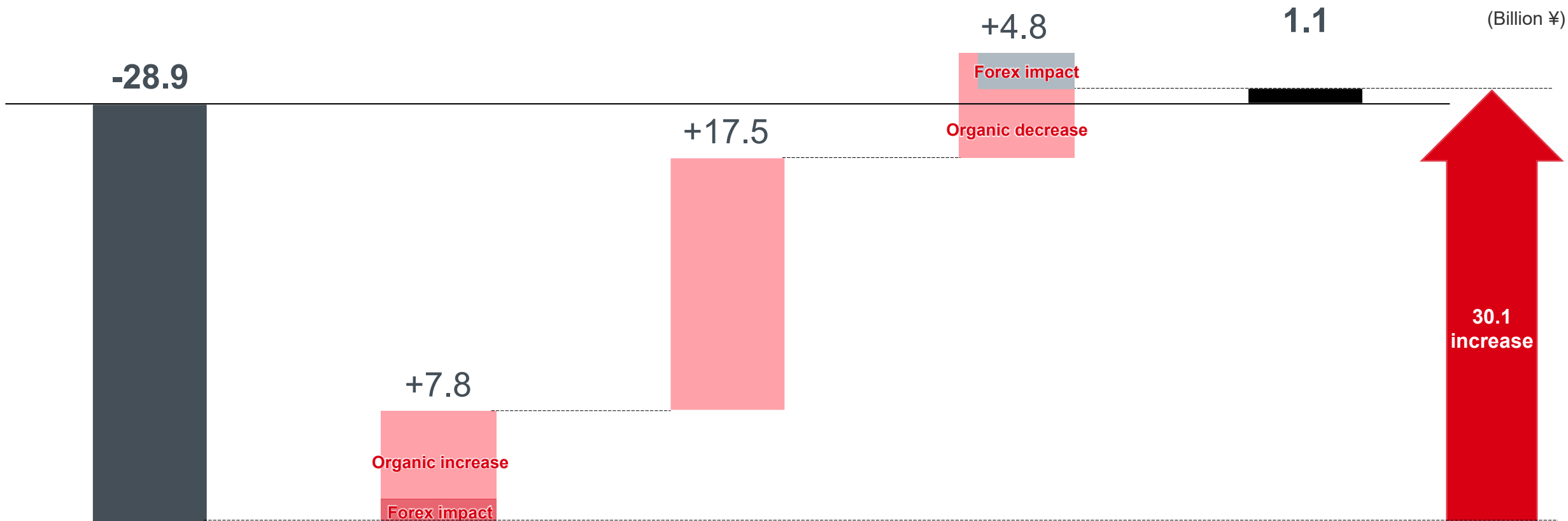
Automotive	+0.7	Communication	+0.3
Industrial	+0.9	C&S	+0.1
Consumer	-0.1		



Automotive	+0.2
Industrial	+0.0
Consumer	+0.2
Communication	+0.0
C&S	+1.9

*Calculated sales by customer nationality (Billion ¥)

[FY2025 4Q Results] Changes in Operating Profit (YoY)



**FY2024 4Q
Result**
(¥152.95/US\$)

Sales increase	+7.8
Forex impact	+1.7
Organic increase	+6.1

Material costs and inventory impact	+17.5
Material costs	-6.5
Inventory impact	+24.0

Fixed costs decrease	+4.8
Forex impact	-2.4
Organic decrease	+7.2

**FY2025 4Q
Result**
(¥156.48/US\$)

Breakdown by market

Automotive	+5.4	Communication	+0.2
Industrial	+1.8	C&S	+2.3
Consumer	-1.9		

Manufacturing costs

Labor costs	-0.9
Depreciation	+5.0
Expenses	+0.9

SG&A

R&D costs	+0.5
Others	-0.7

[FY2025 4Q Results] Operating Profit by Segment (YoY)



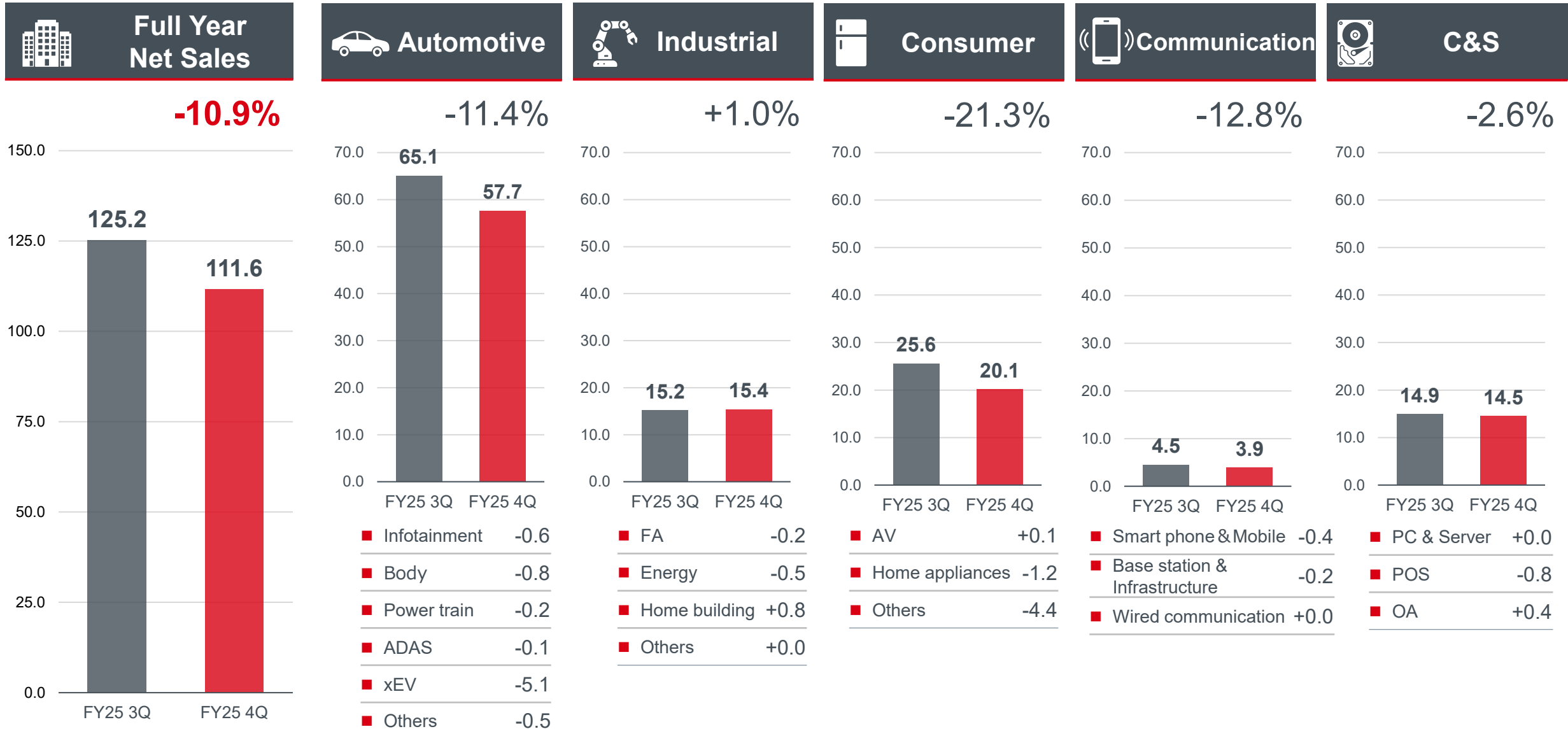
(Billion ¥)

		FY2025 4Q Results	FY2024 4Q Results	Difference in Amount	Difference in %
ICs	Net Sales	49.0	47.9	+1.1	+2.3%
	Segment Profit	4.5	-4.7	+9.4	-
	(Ratio)	(9.4%)	(-9.9%)	-	-
Discretetes	Net Sales	49.4	42.9	+6.5	+15.1%
	Segment Profit	-6.2	-25.4	+19.2	-
	(Ratio)	(-12.6%)	(-59.2%)	-	-
Modules	Net Sales	6.7	6.8	-0.2	-3.2%
	Segment Profit	0.5	-0.0	+0.5	-
	(Ratio)	(7.7%)	(-0.3%)	-	-
Others	Net Sales	6.5	6.0	+0.4	+7.3%
	Segment Profit	0.7	0.6	+0.1	+21.9%
	(Ratio)	(11.9%)	(10.4%)	-	-

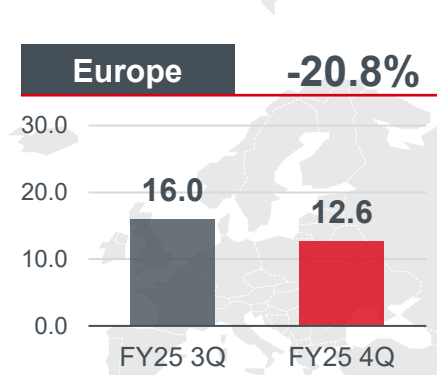
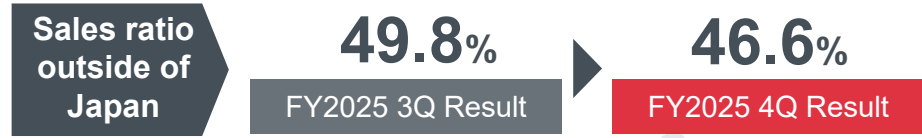
[FY2025 4Q Results] Sales by Market Segment (QoQ)



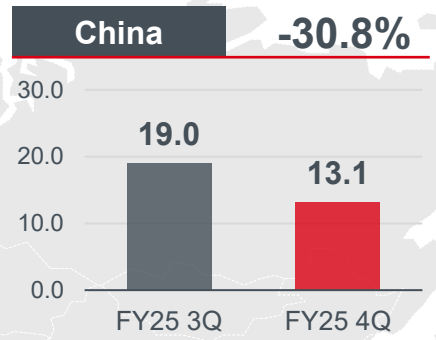
(Billion ¥)



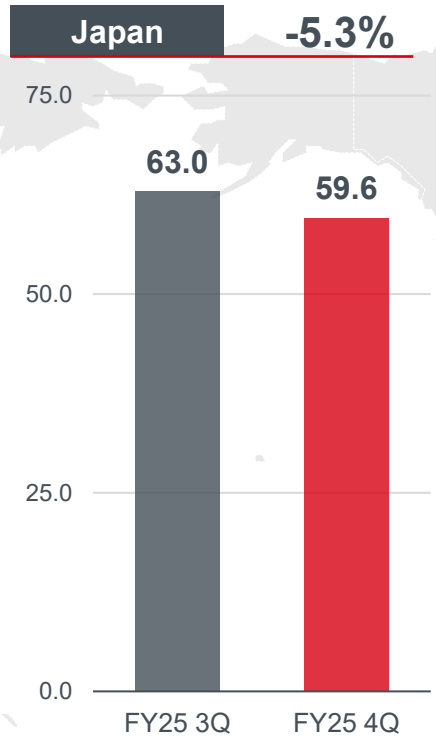
[FY2025 4Q Results] Sales by Customer Nationality (QoQ)



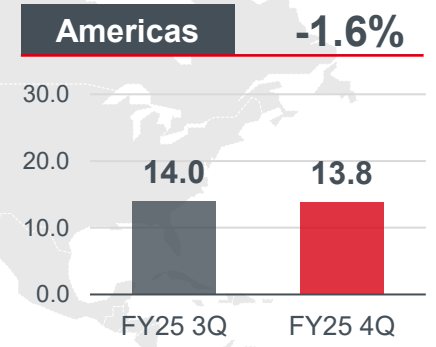
Automotive	-3.7	Communication	+0.0
Industrial	+0.2	C&S	+0.2
Consumer	-0.0		



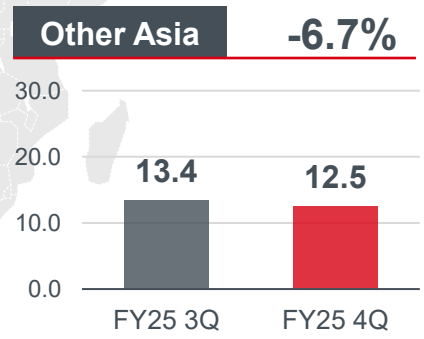
Automotive	-3.4	Communication	-0.2
Industrial	-0.5	C&S	-0.6
Consumer	-1.2		



Automotive	-0.1	Communication	-0.0
Industrial	+0.8	C&S	+0.0
Consumer	-4.1		



Automotive	+0.3	Communication	-0.2
Industrial	+0.2	C&S	-0.3
Consumer	-0.2		



Automotive	-0.5
Industrial	-0.6
Consumer	+0.0
Communication	-0.1
C&S	+0.3

*Calculated sales by customer nationality (Billion ¥)

[FY2025 4Q Results] Changes in Operating Profit (QoQ)



(Billion ¥)



Sales increase	-13.6
Forex impact	+1.2
Organic decrease	-14.8

Material costs and inventory impact	+18.0
Material costs	+8.6
Inventory impact	+9.4

Fixed costs decrease	-5.2
Forex impact	-0.8
Organic decrease	-4.4

Breakdown by market			
Automotive	-7.4	Communication	-0.6
Industrial	+0.2	C&S	-0.4
Consumer	-5.4		

Manufacturing costs		SG&A	
Labor costs	+0.4	R&D costs	-2.6
Depreciation	-0.9	Others	-1.2
Expenses	-0.9		

[FY2025 4Q Results] Operating Profit by Segment (QoQ)



(Billion ¥)

		FY2025 4Q Results	FY2025 3Q Results	Difference in Amount	Difference in %
ICs	Net Sales	49.0	55.1	-6.1	-11.1%
	Segment Profit	4.5	6.9	-2.4	-34.1%
	(Ratio)	(9.4%)	(12.7%)	-	-
Discretetes	Net Sales	49.4	55.8	-6.4	-11.5%
	Segment Profit	-6.2	-6.6	+0.5	-
	(Ratio)	(-12.6%)	(-12.0%)	-	-
Modules	Net Sales	6.6	7.7	-1.1	-14.2%
	Segment Profit	0.5	0.5	-0.1	-12.0%
	(Ratio)	(7.7%)	(7.5%)	-	-
Others	Net Sales	6.5	6.5	-0.0	-0.1%
	Segment Profit	0.7	1.2	-0.5	-39.5%
	(Ratio)	(11.9%)	(19.6%)	-	-