(TRANSLATION)

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Consolidated Quarterly Financial Results

(based on Japanese standards)

For the three months ended June 30, 2026

July 31, 2026

Company name: FANUC CORPORATION Stock exchange listing: Tokyo Stock Exchange
Stock code: 6954 URL: https://www.fanuc.co.jp/eindex.html
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Scheduled date of commencing dividend payments: -
Availability of supplementary briefing material on quarterly financial results: Yes
Quarterly financial results briefing session: Yes

(Amounts are rounded to the nearest million yen)

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (April 1, 2026 – June 30, 2026)
(1) Consolidated Results of Operations (Cumulative)

(% represents changes from the previous corresponding three-month period.)

Three months ended June 30	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
2026	231,035	17.7	53,492	26.1	68,193	32.3	50,981	34.7
2025	196,363	0.6	42,428	28.7	51,552	25.3	37,844	31.4

Note: Consolidated comprehensive income: April-June 2026: ¥81,043 million 132.0%
April-June 2025: ¥34,926 million (49.6)%

Three months ended June 30	Net income per share	Net income per share (diluted)
	Yen	Yen
2026	54.63	—
2025	40.56	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
June 30, 2026	2,108,717	1,909,842	89.7
March 31, 2026	2,090,700	1,882,947	89.2

(Reference) Equity: June 30, 2026: ¥1,892,500 million March 31, 2026: ¥1,864,871 million

2. Dividends

	Dividends per share				
	1st Quarter	2nd Quarter	3rd Quarter	Fiscal year-end	Full year
	Yen	Yen	Yen	Yen	Yen
FY2025	—	51.33	—	55.76	107.09
FY2026	—				
FY2026 (forecast)		—	—	—	—

Note: We have not changed the forecasts of dividends from the latest ones.
Note: The 2nd quarter-end and year-end dividends for FY2026 will be disclosed promptly upon their availability.

3. Consolidated Financial Forecasts for FY2026 (April 1, 2026 – March 31, 2027)

(% for the 2Q cumulative period and for the full year represents changes from the same quarter of the previous fiscal year and changes from the previous fiscal year respectively.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
2nd Quarter (Cumulative)	466,000	14.3	104,400	21.4	134,900	25.0	100,300	25.7	107.48
Full year	948,100	10.5	218,000	18.6	271,200	19.2	198,000	18.9	212.18

Note: We have changed the forecasts of financial results from the latest ones.

*Notes

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2026 : No

(2) Adoption of Simplified and Specifically Applied Accounting Method for Quarterly Consolidated Financial Reporting : No

(3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements

1. Changes in accounting principles associated with changes in accounting standards : No
2. Changes in accounting principles other than 1 : No
3. Changes in accounting estimates : No
4. Revisions/Restatements : No

(4) Number of shares outstanding (Common shares)

1. Number of shares outstanding at the end of the period (including treasury stocks)

June 30, 2026	982,272,430 shares	March 31, 2026	982,383,493 shares

2. Number of treasury stocks at the end of the period

June 30, 2026	49,114,481 shares	March 31, 2026	49,224,684 shares

3. Average number of shares during the period

April-June 2026	933,158,294 shares	April-June 2025	933,143,934 shares

＊ Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or audit firms: None

＊ Notes on appropriate use of the financial forecasts, other notes.

Any forward-looking statements, such as financial forecasts described in this report, are subject to uncertain factors, including product supply and demand trends, industry competition, economic conditions, and others in major markets. Actual results may differ from these forecasts. For the details of the financial forecasts, please see “Financial Results Forecasts” on page 3 of the Accompanying Documents. The forecasts of the 2nd quarter-end and the year-end dividends for FY2026 will be disclosed promptly upon their availability.

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1. Results of Operations and Financial Position

(1) Overview of Results of Operations

During the three-month period of the fiscal year ending March 31, 2027 (from April 1 to June 30, 2026), in the environment surrounding the FANUC Group, the outlook remained uncertain due to concerns about the impact of rising geopolitical risks on the world economy, and other factors, although robust demand for capital expenditures continued overall. Under such circumstances, the Company made every effort to improve its financial results by undertaking company-wide initiatives such as proactive sales initiatives, stable procuring efforts for parts and cost reduction measures, with the full cooperation of all divisions, including R&D divisions, factories, sales divisions, service divisions, and administrative divisions.

As a result, for the three months ended June 30, 2026, FANUC posted consolidated net sales of ¥231,035 million, up 17.7% from the same period of the previous fiscal year; consolidated ordinary income of ¥68,193 million, up 32.3%; and net income attributable to owners of parent of ¥50,981 million, up 34.7%.

An overview of the results for each business division is as follows:

In the FA Division, demand from the machine tool industry, the primary market for CNC systems, was driven by robust external demand from domestic machine tool manufacturers in Japan, and remained strong in China, where demand was vigorous from industries that are actively undertaking capital investment, and India, despite weak demand in Europe. As a result, sales of the Company's CNC systems increased. Net sales in the FA Division amounted to ¥57,352 million, up 15.5% from the same period of the previous fiscal year.

In the ROBOT Division, although sales to automobile-related industries in Japan remained sluggish, sales to general industries remained strong, and sales surpassed those of the previous fiscal year. In the Americas, sales increased owing to brisk sales in both automobile-related industries and general industries. In China, sales increased due to firm demand from EV-related and general industries. As a result, net sales in the ROBOT Division amounted to ¥96,103 million, up 18.7% from the same period of the previous fiscal year.

In the ROBOMACHINE Division, sales of ROBODRILLs (compact machining centers) increased owing to favorable demand in Japan and China. With regard to ROBOSHOTs (electric injection molding machines), in addition to robust performance in the Americas, sales increased owing to favorable performance in China. Sales of ROBOCUTs (wire electrical-discharge machines) rose due to increased demand in China. As a result, net sales in the ROBOMACHINE Division amounted to ¥41,654 million, up 22.8% from the same period of the previous fiscal year.

In the Service Division, under the spirit of 'Service First', we have strengthened our service system globally to enhance customer satisfaction by focusing on CX (customer experience) utilizing IT. In addition, we promoted sales and provided implementation support for IoT products that can be used for preventive maintenance, such as the FIELD system Basic Package, which is helpful with maintenance, AI Servo Monitor that enables early detection of machine tool failures, and Zero Down Time for robots, and others. Net sales in the Service Division amounted to ¥35,926 million, up 13.0% from the same period of the previous fiscal year.

(2) Financial Position

Total assets were ¥2,108,717 million, up ¥18,017 million compared with the end of the previous fiscal year.

Total liabilities were ¥198,875 million, down ¥8,878 million compared with the end of the previous fiscal year.

Total net assets were ¥1,909,842 million, up ¥26,895 million compared with the end of the previous fiscal year.

(3) Financial Results Forecasts

As the business performance of the Company has been stronger than anticipated at the time of its previous announcement, the Company announces its consolidated financial results forecasts for the six months ending September 30, 2026 and its full-year financial forecasts for FY 2026 (the fiscal year ending March 31, 2027), as outlined below.

For the six months ending September 30, 2026

(Millions of yen)

	Previous forecast (announced on April 24, 2026) [A]	New forecast [B]	Comparison with Previous forecast (%) [(B-A) / A]
Net sales	444,200	466,000	+4.9%
Operating income	100,400	104,400	+4.0%
Ordinary income	127,400	134,900	+5.9%
Net income attributable to owners of parent	92,100	100,300	+8.9%

For FY 2026 (April 1, 2026 through March 31, 2027)

	Previous forecast (announced on April 24, 2026) [A]	New forecast [B]	Comparison with Previous forecast (%) [(B-A) / A]
Net sales	909,600	948,100	+4.2%
Operating income	212,200	218,000	+2.7%
Ordinary income	257,000	271,200	+5.5%
Net income attributable to owners of parent	184,900	198,000	+7.1%

Note: The currency rates applied for the period from July 2026 to March 2027 are assumed to be 150 yen/US dollar and 175 yen/Euro.

2. Consolidated Quarterly Financial Statements
(1) Consolidated Quarterly Balance Sheet

(Millions of yen)

	March 31, 2026	June 30, 2026
Assets		
Current assets		
Cash and bank deposits	718,071	721,468
Notes receivables, trade	5,631	4,906
Electronically recorded monetary claims	16,211	16,430
Accounts receivable, trade	148,933	145,168
Marketable securities	35,800	40,800
Merchandise and finished goods	128,770	126,622
Work in progress	78,986	82,380
Raw materials and supplies	84,430	82,460
Other current assets	22,428	39,743
Allowance for doubtful accounts	(2,234)	(2,359)
Total current assets	1,237,026	1,257,618
Noncurrent assets		
Property, plant and equipment		
Buildings, net	338,990	335,997
Land	165,049	165,346
Other, net	87,377	88,391
Total property, plant and equipment	591,416	589,734
Intangible assets	8,542	8,419
Investments and other assets		
Investment securities	223,287	231,110
Others	30,477	21,884
Allowance for doubtful accounts	(48)	(48)
Total investments and other assets	253,716	252,946
Total noncurrent assets	853,674	851,099
Total assets	2,090,700	2,108,717

(Millions of yen)

	March 31, 2026	June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payables, trade	46,262	51,820
Accrued income taxes	25,694	8,158
Warranty reserves	8,870	9,320
Other current liabilities	98,631	101,998
Total current liabilities	179,457	171,296
Long-term liabilities		
Net defined benefit liability	20,191	19,536
Other long-term liabilities	8,105	8,043
Total long-term liabilities	28,296	27,579
Total liabilities	207,753	198,875
Net assets		
Shareholders' equity		
Common stock	69,014	69,014
Capital surplus	95,995	95,995
Retained earnings	1,621,450	1,620,087
Treasury stock, at cost	(137,802)	(137,498)
Total shareholders' equity	1,648,657	1,647,598
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28,817	42,945
Foreign currency translation adjustment	173,487	188,544
Remeasurements of defined benefit plans	13,910	13,413
Total accumulated other comprehensive income	216,214	244,902
Non-controlling interests	18,076	17,342
Total net assets	1,882,947	1,909,842
Total liabilities and net assets	2,090,700	2,108,717

(2) Consolidated Quarterly Statement of Income and Consolidated Quarterly Statement of Comprehensive Income

Consolidated Quarterly Statement of Income

1st quarter (cumulative)

(Millions of yen)

	Three months ended June 30, 2025 (cumulative)	Three months ended June 30, 2026 (cumulative)
Net sales	196,363	231,035
Cost of goods sold	119,756	139,941
Gross profit	76,607	91,094
Selling, general and administrative expenses	34,179	37,602
Operating income	42,428	53,492
Non-operating income		
Interest income	1,869	2,249
Dividends income	296	374
Equity in earnings of affiliates	6,688	11,371
Miscellaneous income	1,080	1,284
Total non-operating income	9,933	15,278
Non-operating expenses		
Removal expenses of noncurrent assets	178	132
Miscellaneous expenses	631	445
Total non-operating expenses	809	577
Ordinary income	51,552	68,193
Income before income taxes	51,552	68,193
Income taxes-current	12,426	13,981
Income taxes-deferred	513	2,303
Total taxes and others	12,939	16,284
Net income	38,613	51,909
Net income attributable to non-controlling interests	769	928
Net income attributable to owners of parent	37,844	50,981

Consolidated Quarterly Statement of Comprehensive Income

(Millions of yen)

	Three months ended June 30, 2025 (cumulative)	Three months ended June 30, 2026 (cumulative)
Net income	38,613	51,909
Other comprehensive income		
Valuation difference on available-for-sale securities	1,134	14,128
Foreign currency translation adjustment	3,386	8,524
Remeasurements of defined benefit plans	427	(497)
Share of other comprehensive income of affiliates accounted for using equity method	(8,634)	6,979
Total other comprehensive income	(3,687)	29,134
Comprehensive income for the three months ended June 30	34,926	81,043
Comprehensive income attributable to:		
Owners of parent	34,308	79,669
Non-controlling interests	618	1,374

3. Other Information

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2026:

None

(2) Adoption of Simplified and Specifically Applied Accounting Method for Quarterly Consolidated Financial Reporting: None

(3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements:
None

(4) Note on Premise of a Going Concern: None

(5) Note on the Substantial Change in Shareholders' Equity: None

(6) Note on Segment Information, etc.:
(Segment information)
Three months ended June 30, 2025 (April 1, 2025 – June 30, 2025) and
Three months ended June 30, 2026 (April 1, 2026 – June 30, 2026)

FANUC Group focuses on the development, production, and sales of CNC systems and related application products based on FANUC's CNC system technologies as a comprehensive supplier of factory automation (FA) systems. Ultimately, FANUC CNC systems and the related application products are used in automated production systems.

FANUC Group uses its CNCs and servo motors to manufacture all of its products. For this reason, the investment decision is made, taking into consideration the status of orders, sales and production of all products, in addition to the status of particular products.

As mentioned above, FANUC Group runs only one business segment based on the decision that the entire group makes for investment. Thus, the segment information is not stated herein.

(7) Note on Statement of Cash Flows:

Quarterly consolidated statements of cash flows have not been prepared for the three months ended June 30, 2026. Depreciation and amortization expenses (including amortization expenses related to intangible assets apart from goodwill) for the three months ended June 30, 2026 are as follows.

	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)	Three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)
Depreciation and amortization expenses	¥11,077 million	¥11,182 million