

Consolidated financial results for the fiscal year ended December 31, 2025 〔Japan GAAP〕

Company name:	Nippon Ceramic Co., Ltd.
Exchange listed on:	First Section of the Tokyo Stock Exchange
Securities code:	6929
URL:	https://www.nicera.co.jp/
Representative:	Shinichi Taniguchi, President & CEO
Contact:	Kiyoshi Honjo, Executive Officer
	Accounting department
	TEL +81-857-53-3838
Scheduled date of annual meeting of shareholders:	March 26, 2026
Scheduled date to commence dividend payments:	March 10, 2026
Scheduled date to file securities report:	March 25, 2026
Supplementary materials for financial results:	Yes
Financial results briefing:	Yes (for analysts)

(Amounts rounded down to the nearest millions of yen.)

1. Consolidated financial results for the fiscal year ended December 2025 (From January 1, 2025 to December 31 2025)

(1) Consolidated operating results

(Y.O.Y changes represented by %)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
Fiscal Year 2025	27,325	9.1	6,228	25.5	7,047	20.6	7,004	68.3
Fiscal Year 2024	25,037	2.4	4,961	8.5	5,844	10.0	4,162	12.7

Note: Comprehensive income Fiscal Year Ended December 2025 ¥3,209 million [(46.5)%]

Fiscal Year Ended December 2024 ¥5,994 million [(23.7)%]

	Net income per share	Diluted net income per share	Return on equity	Ordinary income/total assets	Operating income/net sales
	¥	¥	%	%	%
Fiscal Year 2025	324.59	-	14.4	12.3	22.8
Fiscal Year 2024	181.29	-	8.3	10.1	19.8

Reference: Equity in earnings (losses) of affiliates Fiscal Year Ended December 2025 ¥ — million

Fiscal Year Ended December 2024 ¥ — million

(2) Consolidated financial positions

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
Fiscal Year 2025	56,359	50,037	84.4	2,245.75
Fiscal Year 2024	58,347	52,247	85.5	2,262.03

Reference: Equity As of December 31, 2025 ¥47,594 million

As of December 31, 2024 ¥49,893 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	¥ million	¥ million	¥ million	¥ million
Fiscal Year 2025	4,888	(4,250)	(5,367)	20,099
Fiscal Year 2024	6,545	8,649	(6,425)	24,806

2. Dividends

	Annual dividends					Total amount of annual dividends	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	End of Q1	End of Q2	End of Q3	End of Q4	Total			
	¥	¥	¥	¥	¥	¥ million	%	%
Fiscal year 2024	-	0.00	-	125.00	125.00	2,757	69.0	5.7
Fiscal year 2025	-	0.00	-	165.00	165.00	3,496	50.8	7.3
Fiscal year 2026 (expected)	-	0.00	-	165.00	165.00		74.4	

Note: Fiscal year 2025 dividend included a special dividend 40 yen per share.

3. Consolidated earnings forecasts for the fiscal year 2026 (from January 1, 2026 to December 31, 2026)

(Y.O.Y changes represented by %)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net Income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	
First half	13,750	0.5	3,170	0.6	3,200	2.5	2,250	(46.3)	106.17
Full year	28,000	2.5	6,500	4.4	6,700	(4.9)	4,700	(32.9)	221.77

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - companies (Company name:)
 Excluded: 1 companies (Company name: Kunshan Nicera Electrical Appliance Co., Ltd.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: No
- (iii) Changes in accounting estimates: No
- (iv) Restatement: No

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

Fiscal year 2025	27,231,257 shares
Fiscal year 2024	27,231,257 shares

(ii) Number of treasury shares at the end of the period

Fiscal year 2025	6,038,295 shares
Fiscal year 2024	5,174,089 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Fiscal year 2025	21,578,899 shares
Fiscal year 2024	22,958,438 shares

Reference: Overview of non-consolidated performance

Non-consolidated financial results for the fiscal year ended December 31, 2025 (From January 1, 2025 to December 31 2025)

(1) Non-consolidated operating results

(Y.O.Y changes represented by %)

	Net sales		Operating income		Ordinary income		Net income	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
Fiscal Year 2025	24,393	10.4	4,815	13.2	5,841	20.4	7,262	107.0
Fiscal Year 2024	22,094	2.5	4,255	9.4	4,853	(27.5)	3,508	(30.9)

	Net income per share	Diluted net income per share
	¥	¥
Fiscal Year 2025	336.54	-
Fiscal Year 2024	152.80	-

(2) Non-consolidated financial positions

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
Fiscal Year 2025	42,751	37,647	88.1	1,776.44
Fiscal Year 2024	40,413	35,553	88.0	1,611.88

Reference: Equity As of December 31, 2025 ¥37,647 million
 As of December 31, 2024 ¥35,553 million

* The financial statements are not subject to audit by a certified public accountant or an auditing firm.

* Proper use of earnings forecasts, and other special matters

▸ Caution Regarding Forward-Looking Statements

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially due to various factors.

▸ How to obtain supplementary financial statements materials)

Supplementary financial statements will be posted on our website.

Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	32,330	29,938
Notes and accounts receivable - trade	3,919	3,933
Electronically recorded monetary claims - operating	3,741	3,951
Inventories	5,417	5,104
Other	364	349
Allowance for doubtful accounts	(0)	(0)
Total current assets	45,772	43,276
Non-current assets		
Property, plant and equipment		
Buildings and structures	9,117	9,085
Accumulated depreciation	(5,516)	(5,778)
Buildings and structures, net	3,600	3,306
Machinery, equipment and vehicles	12,035	12,472
Accumulated depreciation	(9,248)	(9,989)
Machinery, equipment and vehicles, net	2,787	2,482
Land	3,176	2,654
Construction in progress	643	1,958
Other	1,647	1,775
Accumulated depreciation	(1,501)	(1,592)
Other, net	145	183
Total property, plant and equipment	10,354	10,584
Intangible assets		
Leasehold right	249	243
Other	75	54
Total intangible assets	325	297
Investments and other assets		
Investment securities	1,779	2,095
Deferred tax assets	32	34
Other	207	194
Allowance for doubtful accounts	(125)	(123)
Total investments and other assets	1,893	2,200
Total non-current assets	12,574	13,083
Total assets	58,347	56,359

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,610	1,604
Notes payable - facilities	70	12
Electronically recorded obligations - operating	1,547	986
Accounts payable - other	366	296
Income taxes payable	943	1,751
Provision for bonuses	21	21
Provision for bonuses for directors (and other officers)	30	41
Other	340	332
Total current liabilities	4,931	5,045
Non-current liabilities		
Retirement benefit liability	418	398
Deferred tax liabilities	700	821
Other	49	55
Total non-current liabilities	1,167	1,276
Total liabilities	6,099	6,321
Net assets		
Shareholders' equity		
Share capital	10,994	10,994
Capital surplus	13,319	13,319
Retained earnings	32,526	36,769
Treasury shares	(12,997)	(15,613)
Total shareholders' equity	43,842	45,470
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	586	794
Foreign currency translation adjustment	5,347	1,196
Remeasurements of defined benefit plans	117	131
Total accumulated other comprehensive income	6,050	2,123
Non-controlling interests	2,354	2,443
Total net assets	52,247	50,037
Total liabilities and net assets	58,347	56,359

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Net sales	25,037	27,325
Cost of sales	17,847	18,753
Gross profit	7,189	8,571
Selling, general and administrative expenses		
Freight-out	334	350
Sales commission	25	28
Provision of allowance for doubtful accounts	(0)	0
Remuneration for directors (and other officers)	79	92
Salaries and bonuses	594	616
Retirement benefit expenses	(4)	(4)
Travel and transportation expenses	32	29
Depreciation	134	142
Commission expenses	104	116
Research and development expenses	367	403
Taxes and dues	254	280
Other	304	285
Total selling, general and administrative expenses	2,227	2,343
Operating profit	4,961	6,228
Non-operating income		
Interest income	423	375
Dividend income	63	73
Foreign exchange gains	304	310
Rental income from land and buildings	156	124
Other	27	15
Total non-operating income	975	899
Non-operating expenses		
Rental costs	91	79
Other	0	0
Total non-operating expenses	92	80
Ordinary profit	5,844	7,047

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Extraordinary income		
Gain on sale of non-current assets	0	61
Gain on liquidation of subsidiaries and associates	36	3,445
Compensation income	39	64
Total extraordinary income	76	3,570
Extraordinary losses		
Loss on retirement of non-current assets	1	11
compensation payment	17	-
Impairment losses	-	513
System failure countermeasure cost	-	85
Total extraordinary losses	18	610
Profit before income taxes	5,902	10,007
Income taxes - current	1,607	2,937
Income taxes - deferred	77	2
Total income taxes	1,685	2,940
Profit	4,217	7,067
Profit attributable to non-controlling interests	55	63
Profit attributable to owners of parent	4,162	7,004

Consolidated Statements of Comprehensive Income

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Profit	4,217	7,067
Other comprehensive income		
Valuation difference on available-for-sale securities	265	208
Foreign currency translation adjustment	1,510	(4,080)
Remeasurements of defined benefit plans, net of tax	1	14
Total other comprehensive income	1,776	(3,858)
Comprehensive income	5,994	3,209
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,748	3,076
Comprehensive income attributable to non-controlling interests	245	132

(3) Consolidated Statement of Changes in Equity

Previous consolidated fiscal year (From: January 1, 2024 to: December 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,994	13,319	30,723	(9,044)	45,993
Changes during period					
Dividends of surplus			(2,359)		(2,359)
Profit attributable to owners of parent			4,162		4,162
Purchase of treasury shares				(3,953)	(3,953)
Other					
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,802	(3,953)	(2,150)
Balance at end of period	10,994	13,319	32,526	(12,997)	43,842

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	321	4,027	115	4,464	2,174	52,631
Changes during period						
Dividends of surplus						(2,359)
Profit attributable to owners of parent						4,162
Purchase of treasury shares						(3,953)
Other						
Net changes in items other than shareholders' equity	265	1,319	1	1,586	179	1,766
Total changes during period	265	1,319	1	1,586	179	(384)
Balance at end of period	586	5,347	117	6,050	2,354	52,247

Current consolidated fiscal year (January 1, 2025 to December 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,994	13,319	32,526	(12,997)	43,842
Changes during period					
Dividends of surplus			(2,757)		(2,757)
Profit attributable to owners of parent			7,004		7,004
Purchase of treasury shares				(2,615)	(2,615)
Other			(3)		(3)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	4,243	(2,615)	1,628
Balance at end of period	10,994	13,319	36,769	(15,613)	45,470

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	586	5,347	117	6,050	2,354	52,247
Changes during period						
Dividends of surplus						(2,757)
Profit attributable to owners of parent						7,004
Purchase of treasury shares						(2,615)
Other						(3)
Net changes in items other than shareholders' equity	208	(4,150)	14	(3,927)	89	(3,837)
Total changes during period	208	(4,150)	14	(3,927)	89	(2,209)
Balance at end of period	794	1,196	131	2,123	2,443	50,037

(4) Consolidated Cash Flow Statement

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	5,902	10,007
Depreciation	1,370	1,317
Impairment losses	-	513
Increase (decrease) in allowance for doubtful accounts	12	(1)
Increase (decrease) in provision for bonuses	1	(0)
Increase (decrease) in provision for bonuses for directors (and other officers)	9	11
Increase (decrease) in retirement benefit liability	14	5
Interest and dividend income	(487)	(448)
Foreign exchange losses (gains)	(108)	9
Loss (gain) on sale of non-current assets	(0)	(61)
Loss on retirement of non-current assets	1	11
Loss (gain) on liquidation of subsidiaries and associates	(36)	(3,445)
Decrease (increase) in trade receivables	(552)	(204)
Decrease (increase) in inventories	892	350
Increase (decrease) in trade payables	415	(595)
Other, net	85	(930)
Subtotal	7,519	6,538
Interest and dividends received	482	520
Income taxes paid	(1,456)	(2,170)
Net cash provided by (used in) operating activities	6,545	4,888
Cash flows from investing activities		
Payments into time deposits	(7,982)	(22,513)
Proceeds from withdrawal of time deposits	18,194	20,279
Purchase of property, plant and equipment	(1,557)	(2,140)
Proceeds from sale of property, plant and equipment	0	131
Purchase of intangible assets	(5)	(2)
Other, net	(0)	(4)
Net cash provided by (used in) investing activities	8,649	(4,250)
Cash flows from financing activities		
Purchase of treasury shares	(3,953)	(2,615)
Decrease (increase) in deposit paid for repurchase of treasury stock	(47)	47
Dividends paid	(2,358)	(2,756)
Dividends paid to non-controlling interests	(65)	(43)
Net cash provided by (used in) financing activities	(6,425)	(5,367)
Effect of exchange rate change on cash and cash equivalents	300	22
Net increase (decrease) in cash and cash equivalents	9,069	(4,706)
Cash and cash equivalents at beginning of period	15,737	24,806
Cash and cash equivalents at end of period	24,806	20,099