FY2027/3 1st Quarter

Financial Results

July 30, 2026

STANLEY ELECTRIC CO., LTD.

Key points of financial results for 1Q of FY2027/3

Net sales	Operating profit
145.8 billion yen	**8.7 billion yen**
〔Compared to 1Q of FY2026/3 : +21.7%〕	〔Compared to 1Q of FY2026/3 : +1.8%〕

▌ Revenue and profit increased despite continued challenging business conditions in China, supported by solid performance in the Americas and Asia-Pacific (motorcycle business), newly consolidated subsidiaries, and favorable foreign exchange effects.

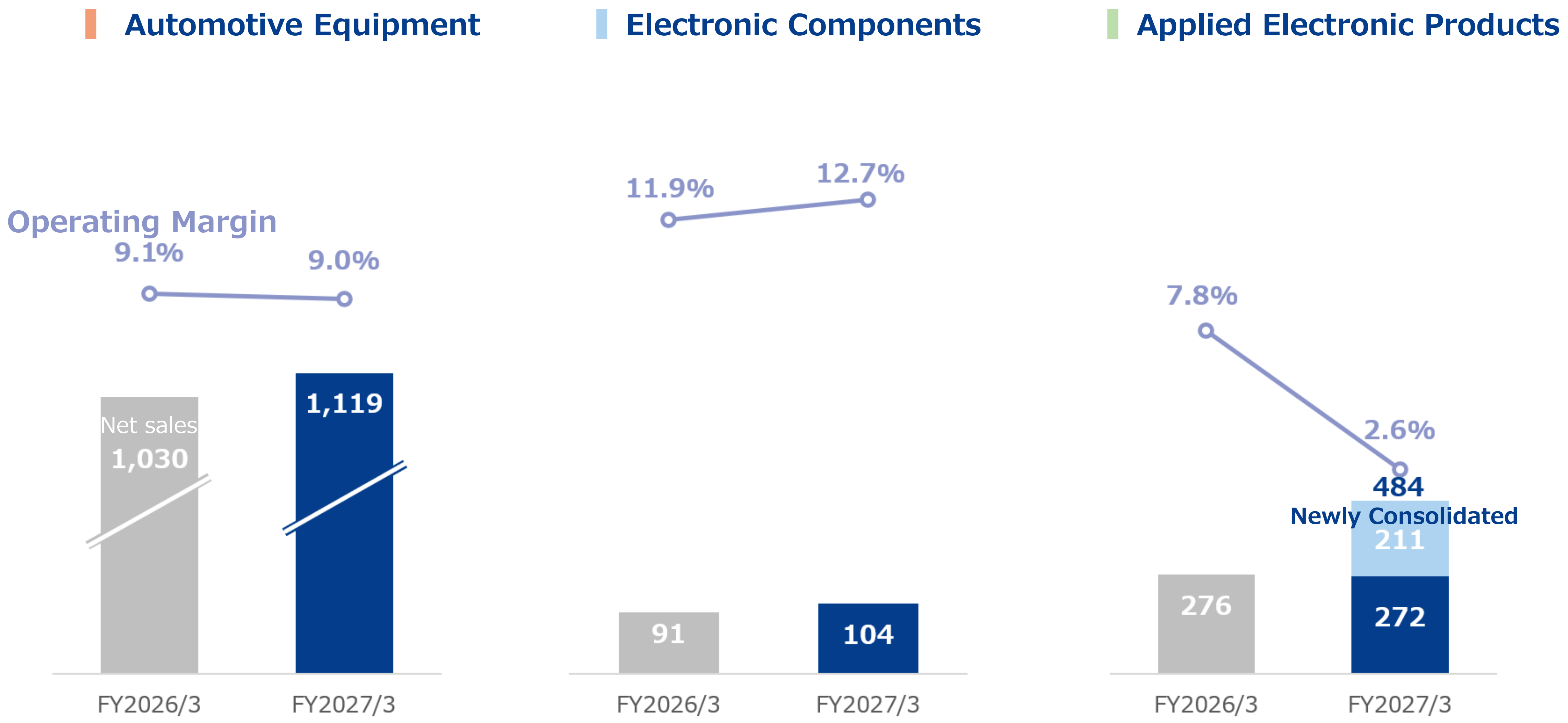
1Q of FY2027/3 Consolidated results summary

(Hundred million yen) Amounts rounded down	FY 2026/3 1Q Results	FY 2027/3 1Q Results	Year-on-Year Amount	Year-on-Year Percent
Net sales	1,198	1,458	260	21.7%
Operating profit	86	87	1	1.8%
	7.2%	6.0%	(1.2pt)	—
Ordinary profit	102	95	(6)	(6.6%)
Profit attributable to owners of parent	51	41	(10)	(19.7%)
	4.3%	2.8%	(1.5pt)	—
Capital investments	126	161	35	27.8%
Of which strategic investments	39	40	1	2.9%
Depreciation	100	111	11	11.0%
R&D expenses	67	91	23	35.0%
Equity Ratio	64.6%	49.4%	(15.2pt)	—
Basic earnings per share (yen)	34.58	33.68	(0.90)	(2.6%)
Exchange rate (USD/JPY)	143.93	160.54	16.61	11.5%

※ Capital expenditures include software investments related to SaaS.

1Q of FY2027/3 Consolidated results by Segment

(Hundred million yen)



※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1Q of FY2027/3 Consolidated results by Segment

STANLEY

(Hundred million yen) Amounts rounded down		FY 2026/3 1Q Results	FY 2027/3 1Q Results	Year-on-Year Amount	Year-on-Year Percent	Excluding Newly Consolidated: FY 2027/3 1Q Results	Excluding Newly Consolidated: Year-on-Year Amount	Excluding Newly Consolidated: Year-on-Year Percent
Net Sales	Automotive Equipment Business	1,030	1,119	89	8.7%	1,119	89	8.7%
	Electronic Components Business	91	104	12	13.7%	104	12	13.7%
	Applied Electronic Products Business	276	484	208	75.4%	272	(3)	(1.4%)
	Others	7	8	1	—	8	1	—
	Adjustment	(207)	(258)	(51)	—	(214)	(7)	—
	Total	1,198	1,458	260	21.7%	1,290	92	7.7%
Operating profit	Automotive Equipment Business	94 9.1%	100 9.0%	6 (0.2pt)	6.4% —	100 9.0%	6 (0.2pt)	6.4% —
	Electronic Components Business	10 11.9%	13 12.7%	2 0.7pt	20.8% —	13 12.7%	2 0.7pt	20.8% —
	Applied Electronic Products Business	21 7.8%	12 2.6%	(8) (5.2pt)	(41.0%) —	16 6.2%	(4) (1.6pt)	(21.5%) —
	Others	0	0	0	—	0	0	—
	Adjustment	(40)	(38)	1	—	(38)	1	—
	Total	86 7.2%	87 6.0%	1 (1.2pt)	1.8% —	91 7.1%	5 (0.1pt)	6.6% —

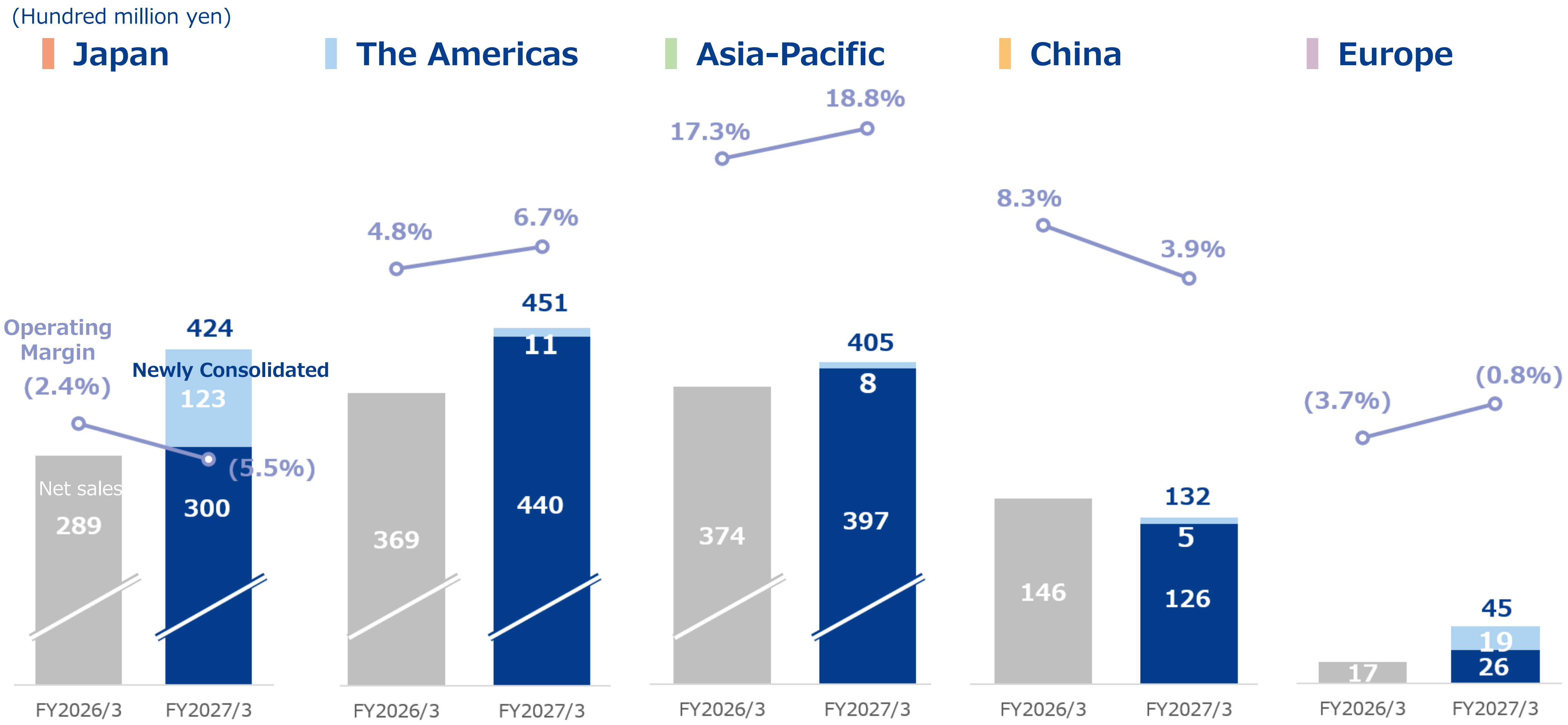
※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1Q of FY2027/3 Sales to outside customers by Segment

(Hundred million yen) Amounts rounded down		FY 2026/3 1Q Results	FY 2027/3 1Q Results	Year-on-Year Amount	Year-on-Year Percent
Automotive Equipment Business	Automobiles	818	862	44	5.4%
	Motorcycles	208	249	41	19.7%
	Subtotal	1,026	1,111	85	8.3%
Electronic Components Business		45	51	5	12.7%
Applied Electronic Products Business		126	127	1	1.0%
	Newly Consolidated	–	168	168	–
	Subtotal	126	295	169	134.3%
Total		1,198	1,458	260	21.7%

※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1Q of FY2027/3 Information by geographical locations



※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1Q of FY2027/3 Information by geographical locations

STANLEY

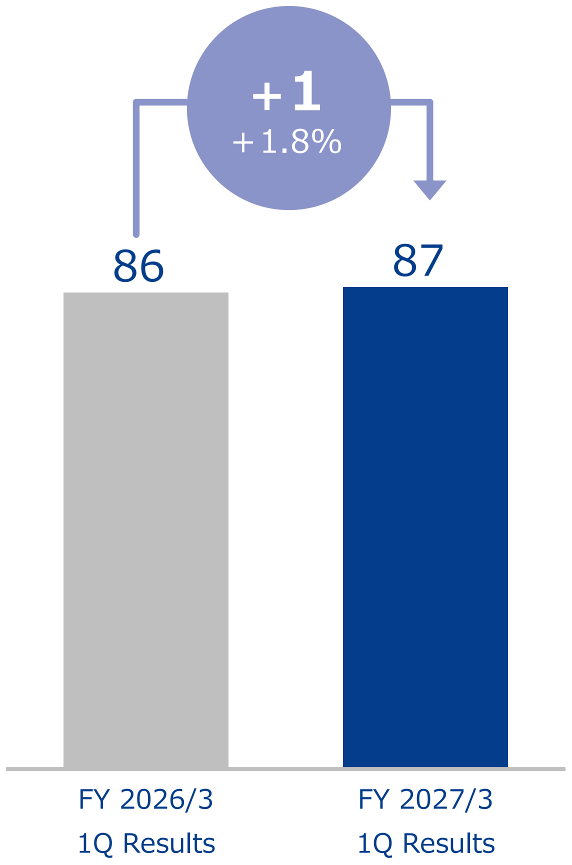
(Hundred million yen) Amounts rounded down		FY 2026/3 1Q Results	FY 2027/3 1Q Results	Year-on-Year Amount	Year-on-Year Percent	Excluding Newly Consolidated: FY 2027/3 1Q Results	Excluding Newly Consolidated: Year-on-Year Amount	Excluding Newly Consolidated: Year-on-Year Percent
Net sales	Japan	289	424	135	46.8%	300	11	4.0%
	The Americas	369	451	81	22.2%	440	70	19.1%
	Asia-Pacific	374	405	30	8.1%	397	22	6.0%
	China	146	132	(14)	(10.0%)	126	(20)	(14.0%)
	Europe	17	45	27	151.7%	26	8	45.1%
	Total	1,198	1,458	260	21.7%	1,290	92	7.7%
Operating profit	Japan	(6) (2.4%)	(23) (5.5%)	(16) (3.1pt)	— —	(11) (4.0%)	(5) (1.6pt)	— —
	The Americas	17 4.8%	30 6.7%	12 1.8pt	69.1% —	28 6.4%	10 1.6pt	59.4% —
	Asia-Pacific	64 17.3%	76 18.8%	11 1.6pt	17.9% —	73 18.5%	8 1.2pt	13.4% —
	China	12 8.3%	5 3.9%	(7) (4.4pt)	(57.8%) —	5 4.0%	(7) (4.3pt)	(58.9%) —
	Europe	(0) (3.7%)	(0) (0.8%)	0 2.9pt	— —	(2) (10.5%)	(2) (6.8pt)	— —
	Total	86 7.2%	87 6.0%	1 (1.2pt)	1.8% —	91 7.1%	5 (0.1pt)	6.6% —

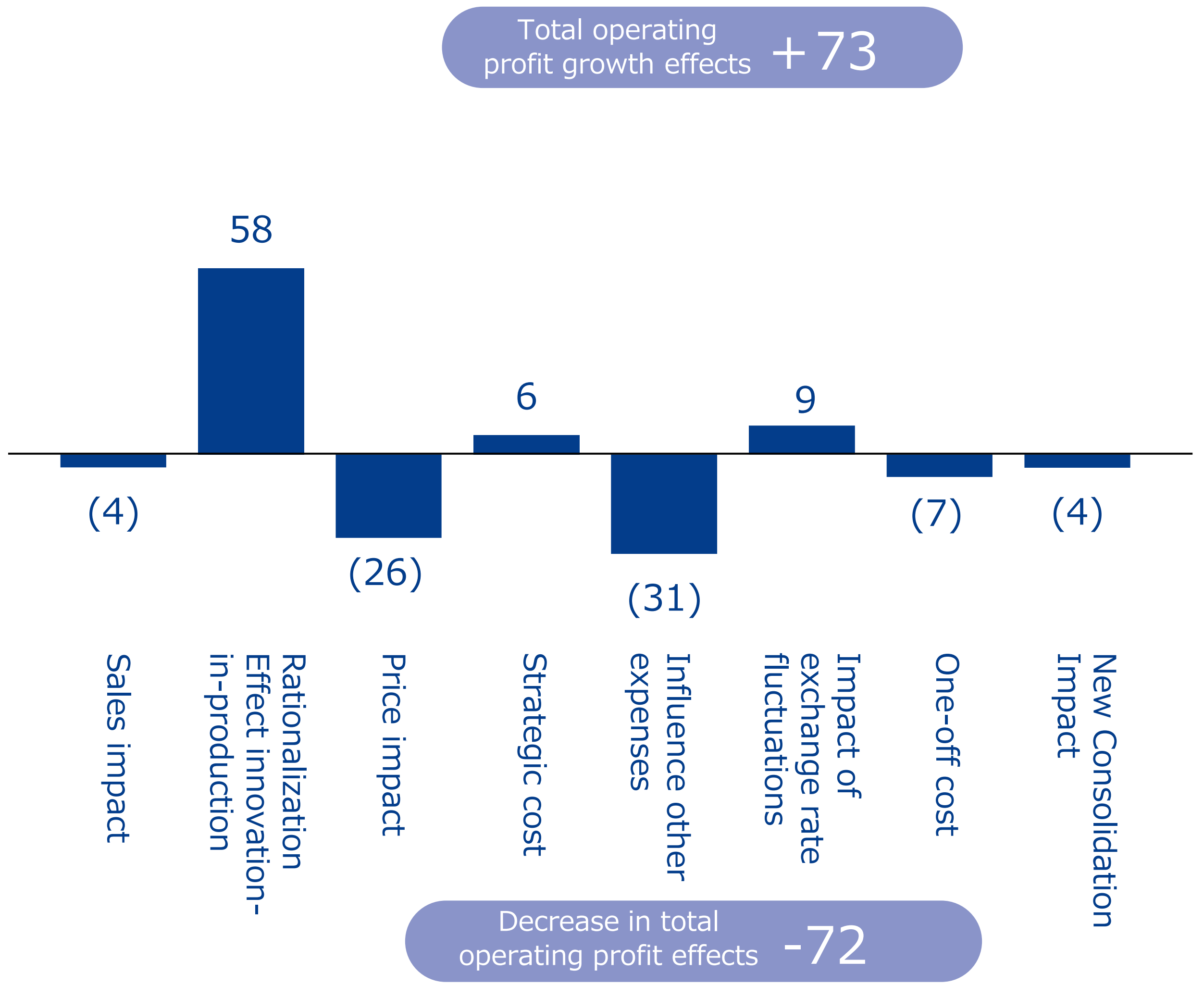
※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1Q of FY2027/3 Consolidated results affecting operating profit

Operating profit

(Hundred million yen)
Amounts rounded down





※ FY2027/3 New Consolidation (Electronic Applied Products Business): Iwasaki Electric / Stanley Mobility Electric

Reference

Exchange rate

Average rate (yen)	FY 2026/3 1Q Results	FY 2027/3 1Q Results	FY 2027/3 Forecasts
USD/JPY	143.93	160.54	150.00
EUR/JPY	165.25	185.90	180.00
IDR/JPY	0.0088	0.0091	0.0088
VND/JPY	0.0055	0.0061	0.0056
THB/JPY	4.38	4.90	4.71
CNY/JPY	19.94	23.59	22.02

FX sensitivity (Hundred Million Yen/Year) Impact of a ¥1 depreciation against the U.S. dollar	
Net Sales	By some ＋ 32
Operating income	By some ＋ 3

Disclaimer

All forward-looking statements in this document regarding Stanley Electric’s plans, forecasts, strategies and other future developments are based on the company’s current judgments in light of the information available as of the respective announcement dates and include known or unknown risks and uncertainties. Please be aware that the actual results may differ materially due to various factors, including economic conditions, exchange rates, and market trends. Also note that such information is subject to change without notice. Therefore, please use this document and material at your own discretion.

Moreover, this document and material have been prepared for the purpose of providing a better understanding of Stanley Electric and are not intended as a solicitation to invest or for any similar purpose. Stanley Electric is not liable for any other damages resulting from the use of this document and material.

This material has been filed with the Tokyo Stock Exchange for disclosure and is also available on our website.

<Contact>
Investor Relations Office
Corporate Communications Department
E-mail : stanley.ir@stanley-electric.com