



FY2026/3

# Financial Results

May 12, 2026

**STANLEY ELECTRIC CO., LTD.**

# FY2026/3 Consolidated results summary



(Hundred million yen) Amounts rounded down	FY 2025/3 Results	FY 2026/3 Results	Year-on-Year		FY 2026/3 Plan on 2025/10	vs Plan	
			Amount	Percent		Amount	Percent
Net sales	5,095	5,184	88	1.7%	5,000	184	3.7%
Operating income	490	426	(63)	(12.9%)	450	(23)	(5.2%)
Operating income to net sales ratio	9.6%	8.2%	(1.4pt)	—	9.0%	(0.8pt)	—
Ordinary income	554	508	(46)	(8.3%)	500	8	1.7%
Net income attributable to owners of parent	320	328	7	2.4%	314	14	4.5%
Net income per share (yen)	205.73	240.51	34.78	16.9%	225.52	14.99	6.6%
Exchange rate (USD/JPY)	152.48	151.14	(1.34)	(0.9%)	145.58	5.56	3.8%

(Hundred million yen) Amounts rounded down	FY 2025/3 Results	FY 2026/3 Results
Capital investments	535	603
Of which strategic investments	222	235
Depreciation	436	418
R&D expenses	227	262

FX impact (Hundred million yen)	
Net Sales	By some + 19
Operating income	By some + 1

# FY2026/3 Consolidated results by Segment



		(Hundred million yen)		Year-on-Year		vs Plan		
		FY 2025/3 Results	FY 2026/3 Results	Amount	Percent	FY 2026/3 Plan on 2025/10	Amount	Percent
		Amounts rounded down						
Net Sales	Automotive Equipment Business	4,401	4,471	70	1.6%	4,290	181	4.2%
	Electronic Components Business	370	393	22	6.1%	403	(9)	(2.4%)
	Applied Electronic Products Business	1,163	1,125	(37)	(3.2%)	1,089	36	3.4%
	Others	31	32	0	—	35	(2)	—
	Adjustment	(871)	(837)	33	—	(817)	(20)	—
	Total	5,095	5,184	88	1.7%	5,000	184	3.7%
Operating income	Automotive Equipment Business	469 10.7%	449 10.0%	(20) (0.6pt)	(4.3%) —	457 10.7%	(7) (0.6pt)	(1.7%) —
	Electronic Components Business	24 6.7%	28 7.3%	3 0.6pt	15.6% —	50 12.4%	(21) (5.1pt)	(42.3%) —
	Applied Electronic Products Business	88 7.6%	93 8.3%	4 0.7pt	5.6% —	98 9.0%	(4) (0.7pt)	(5.1%) —
	Others	0	1	0	—	1	0	—
	Adjustment	(93)	(145)	(52)	—	(156)	10	—
	Total	490 9.6%	426 8.2%	(63) (1.4pt)	(12.9%) —	450 9.0%	(23) (0.8pt)	(5.2%) —

# FY2026/3 Information by geographical locations

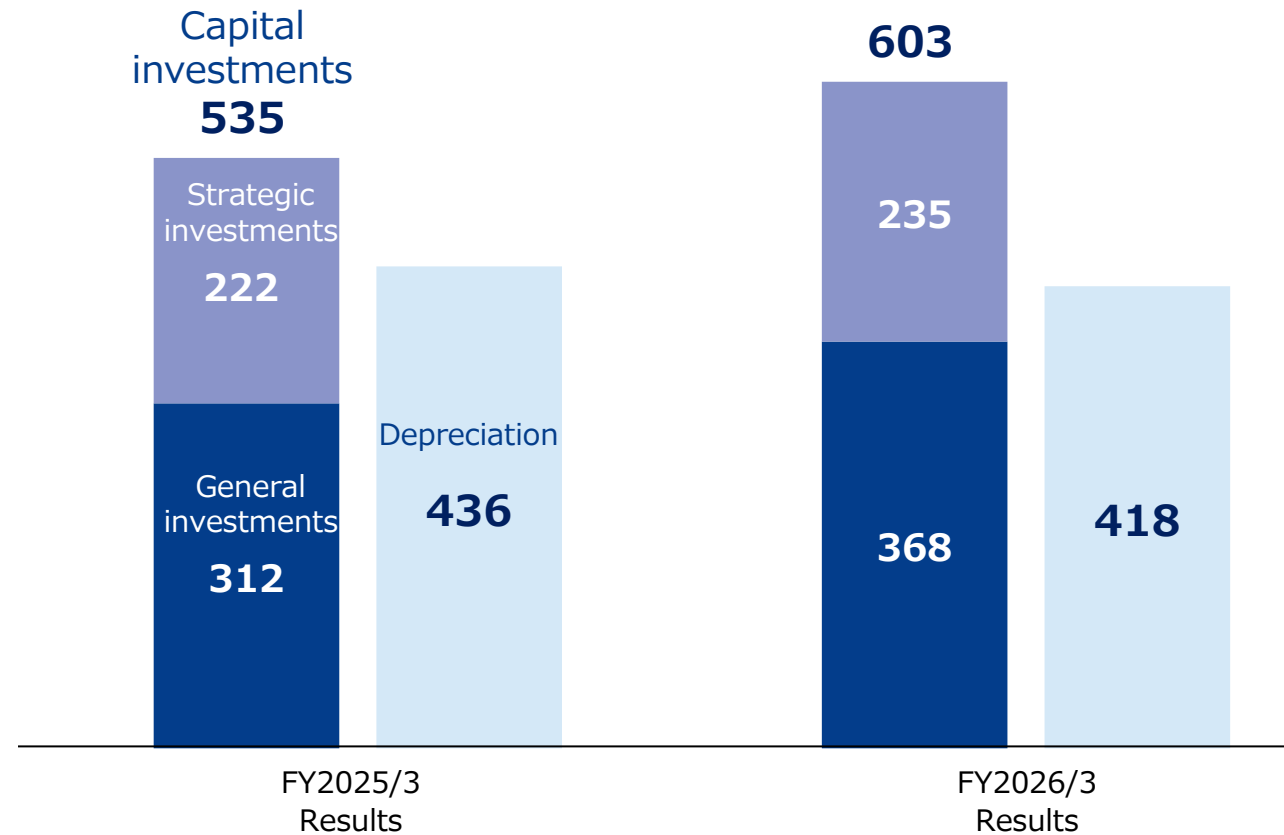


		(Hundred million yen)		FY 2025/3		FY 2026/3		Year-on-Year		FY 2026/3		vs Plan	
		Amounts rounded down		Results	Results	Amount	Percent	Plan on 2025/10	Amount	Percent			
Net sales	Japan	1,242	1,277	34	2.8%	1,296	(18)	(1.4%)					
	The Americas	1,422	1,507	85	6.0%	1,454	53	3.7%					
	Asia-Pacific	1,594	1,654	60	3.8%	1,509	145	9.7%					
	China	762	650	(111)	(14.7%)	638	12	1.9%					
	Europe	74	94	20	27.1%	103	(8)	(8.5%)					
	Total	5,095	5,184	88	1.7%	5,000	184	3.7%					
Operating income	Japan	45	13	(31)	(69.5%)	17	(3)	(18.2%)					
		3.7%	1.1%	(2.6pt)	—	1.3%	(0.2pt)	—					
	The Americas	93	65	(28)	(30.2%)	82	(16)	(20.1%)					
		6.6%	4.3%	(2.3pt)	—	5.6%	(1.3pt)	—					
	Asia-Pacific	300	310	10	3.5%	296	14	5.0%					
		18.8%	18.8%	(0.1pt)	—	19.6%	(0.8pt)	—					
China	72	54	(17)	(24.2%)	69	(14)	(20.4%)						
	9.5%	8.5%	(1.1pt)	—	10.8%	(2.4pt)	—						
Europe	(1)	(4)	(3)	—	2	(6)	—						
	(2.1%)	(5.2%)	(3.0pt)	—	1.9%	(7.1pt)	—						
Total	490	426	(63)	(12.9%)	450	(23)	(5.2%)						
	9.6%	8.2%	(1.4pt)	—	9.0%	(0.8pt)	—						

# FY2026/3 Consolidated capital investments



(Hundred million yen)  
Amounts less than shown are rounded down



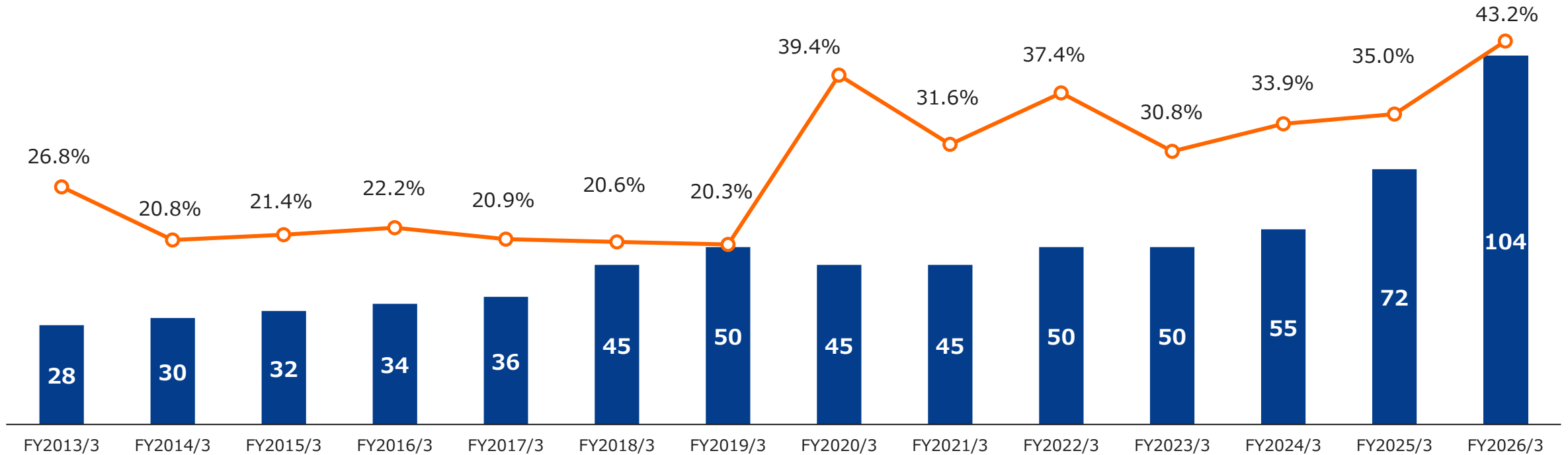
※Capital investments includes SaaS-related software investments.

# Reference Dividends



(yen)

■ Cash dividends per share ○ Consolidated payout ratio

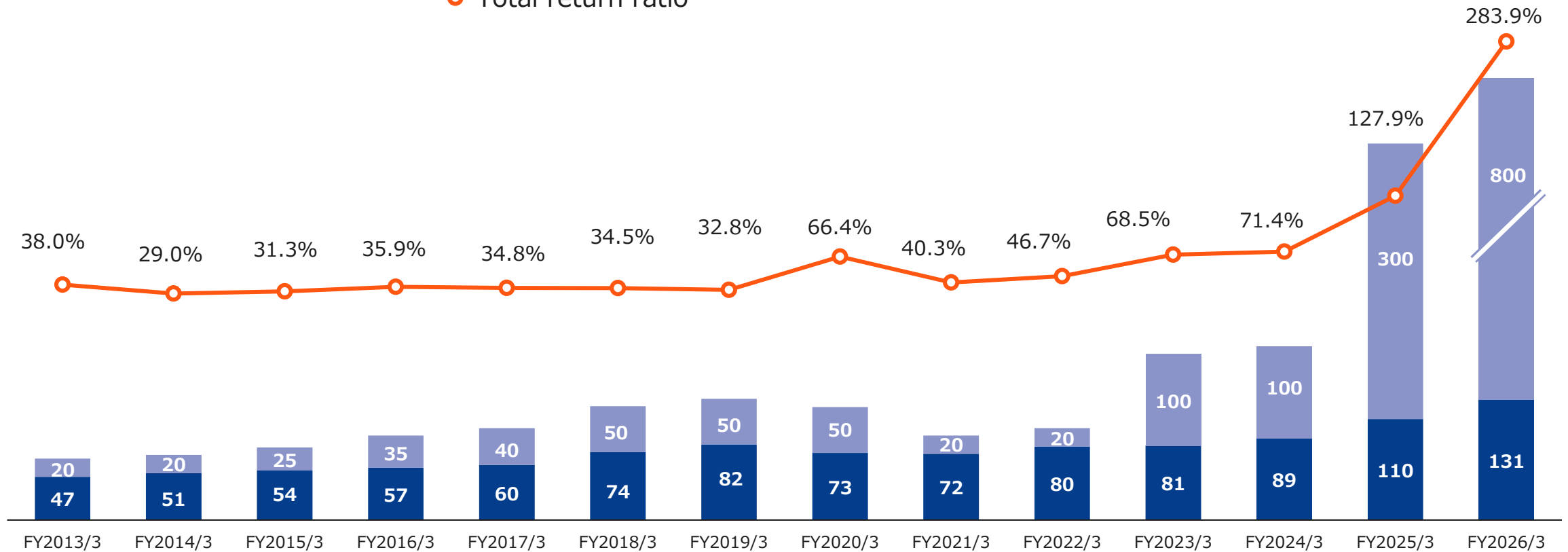


# Shareholder Returns



(Hundred million yen)

- Total dividends
- Purchase of treasury stock (approved)
- Total return ratio



# Exchange rate



Average rate (yen)	FY 2025/3 Results	FY 2026/3 Results
USD/JPY	152.48	151.14
EUR/JPY	163.57	175.61
IDR/JPY	0.0095	0.0091
VND/JPY	0.0060	0.0058
THB/JPY	4.39	4.69
CNY/JPY	21.11	21.35

## Disclaimer

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