



# FY2026/3 3<sup>rd</sup> Quarter Financial Results

January 29th, 2026

Note : This document has been translated from the Japanese original for reference purposes only.  
In the event of any discrepancy between this translated document and the Japanese original,  
the original shall prevail.

STANLEY ELECTRIC CO., LTD.

STANLEY GROUP VISION **Outshining Light**

## Net sales

**380.28** billion yen

(Compared to 9 months ended Dec. 31, 2024 : +1.2%)

## Operating income

**28.58** billion yen

(Compared to 9 months ended Dec. 31, 2024 : ▲13.2%)

### Key Points

- ◆ Operating income declined due to the impact of US tariffs, semiconductor shortages, and other factors.
- ◆ Asia-Pacific (two-wheel) remained strong.
- ◆ China experienced a decline in sales due to a harsh operating environment, but its income margin improved as a result of rationalization and other efforts.

# 9 months ended December 31, 2025

## Consolidated results summary

(Hundreds million yen) Amounts less than shown are rounded down	9 months ended Dec. 31, 2024 Results	9 months ended Dec. 31, 2025 Results	Compared to 9 months ended Dec. 31, 2024	
			Amount increase or decrease	Percent increase or decrease
<b>Net sales</b>	3,758.9	<b>3,802.8</b>	43.9	1.2%
<b>Operating income</b>	329.4	<b>285.8</b>	-43.6	-13.2%
<b>Operating income to net sales ratio</b>	8.8%	<b>7.5%</b>	-1.3pt	-
<b>Ordinary income</b>	367.5	<b>334.8</b>	-32.6	-8.9%
<b>Net income attributable to owners of parent</b>	189.6	<b>213.6</b>	23.9	12.6%
<b>Net income per share (yen)</b>	120.18	<b>152.08</b>	31.90	26.5%
<b>Exchange rate (yen)</b>	USD	152.90	<b>149.36</b>	-3.54
				-2.3%

### ■ Impact of foreign exchange fluctuations

**Net sales** Down by some 3.60bn yen

**Operating income** Down by some 0.39bn yen

### ■ Investments

**Capital investments**

Of which strategic  
investments

**Depreciation**

**R&D expenses**

9 months ended  
Dec. 31, 2024  
Results

9 months ended  
Dec. 31, 2025  
Results

**40.80bn yen**

**43.62bn yen**

**11.87bn yen**

**15.71bn yen**

**32.98bn yen**

**30.72bn yen**

**17.16bn yen**

**20.00bn yen**

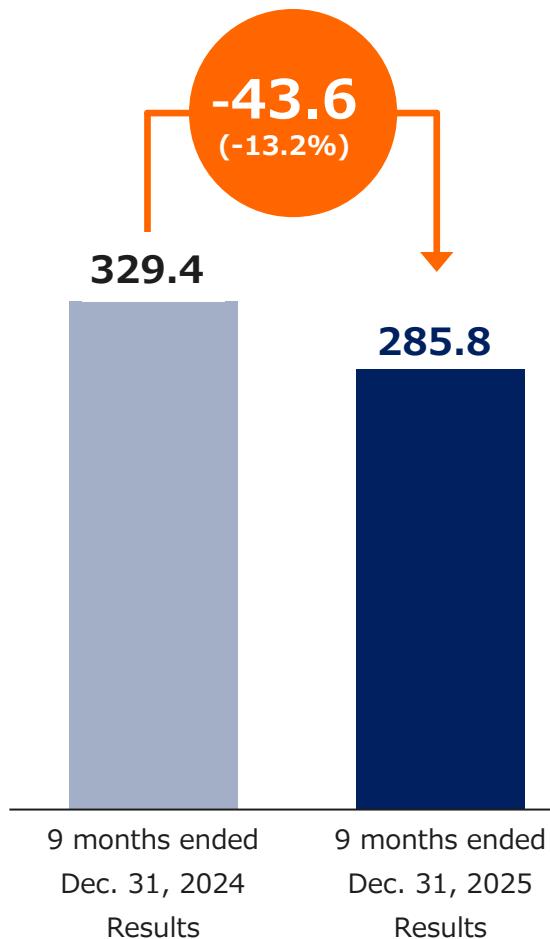
## Consolidated results affecting operating income [Year-over-year basis]

Operating income declined, weighed down by the impact of tariffs, semiconductor shortages, higher costs, and other factors.

## Operating income

(Hundred million yen)

Amounts less than shown are rounded down

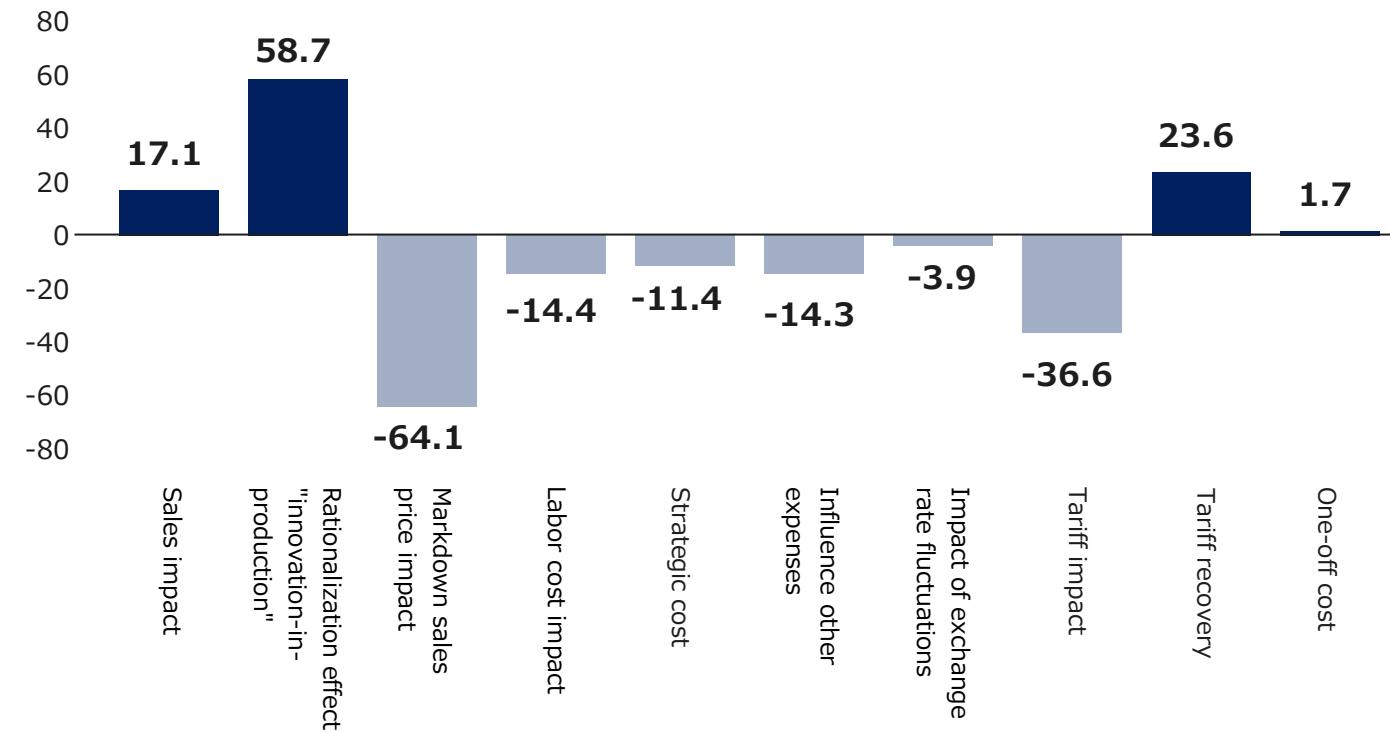


## Impact of operating income growth

Total operating income growth effects

**101.1**

(Hundred million yen)



## Impact of operating income decrease

Decrease in total operating income effects

**144.7**

# 9 months ended December 31, 2025

## Consolidated results by Segment

(Hundred million yen)  
Amounts less than shown are rounded down

		9 months ended Dec. 31, 2024 Results	9 months ended Dec. 31, 2025 Results	Compared to 9 months ended Dec. 31, 2024	
				Amount increase or Decrease	Percent increase or decrease
Net sales	Automotive Equipment Business	3,241.3	3,289.8	48.5	1.5%
	Electronic Components Business	276.2	286.6	10.3	3.7%
	Applied Electronic Products Business	871.6	831.9	-39.6	-4.6%
	Others	23.2	24.8	1.6	-
	Adjustment	-653.5	-630.4	23.0	-
	Total	3,758.9	3,802.8	43.9	1.2%
Operating income	Automotive Equipment Business	316.4	294.8	-21.5	-6.8%
		9.8%	9.0%	-0.8pt	-
	Electronic Components Business	21.7	28.4	6.7	30.9%
		7.9%	9.9%	2.0pt	-
	Applied Electronic Products Business	63.6	66.7	3.0	4.8%
		7.3%	8.0%	0.7pt	-
Profit	Others	0.2	0.8	0.6	-
	Adjustment	-72.5	-105.1	-32.5	-
	Total	329.4	285.8	-43.6	-13.2%
		8.8%	7.5%	-1.3pt	-

# 9 months ended December 31, 2025

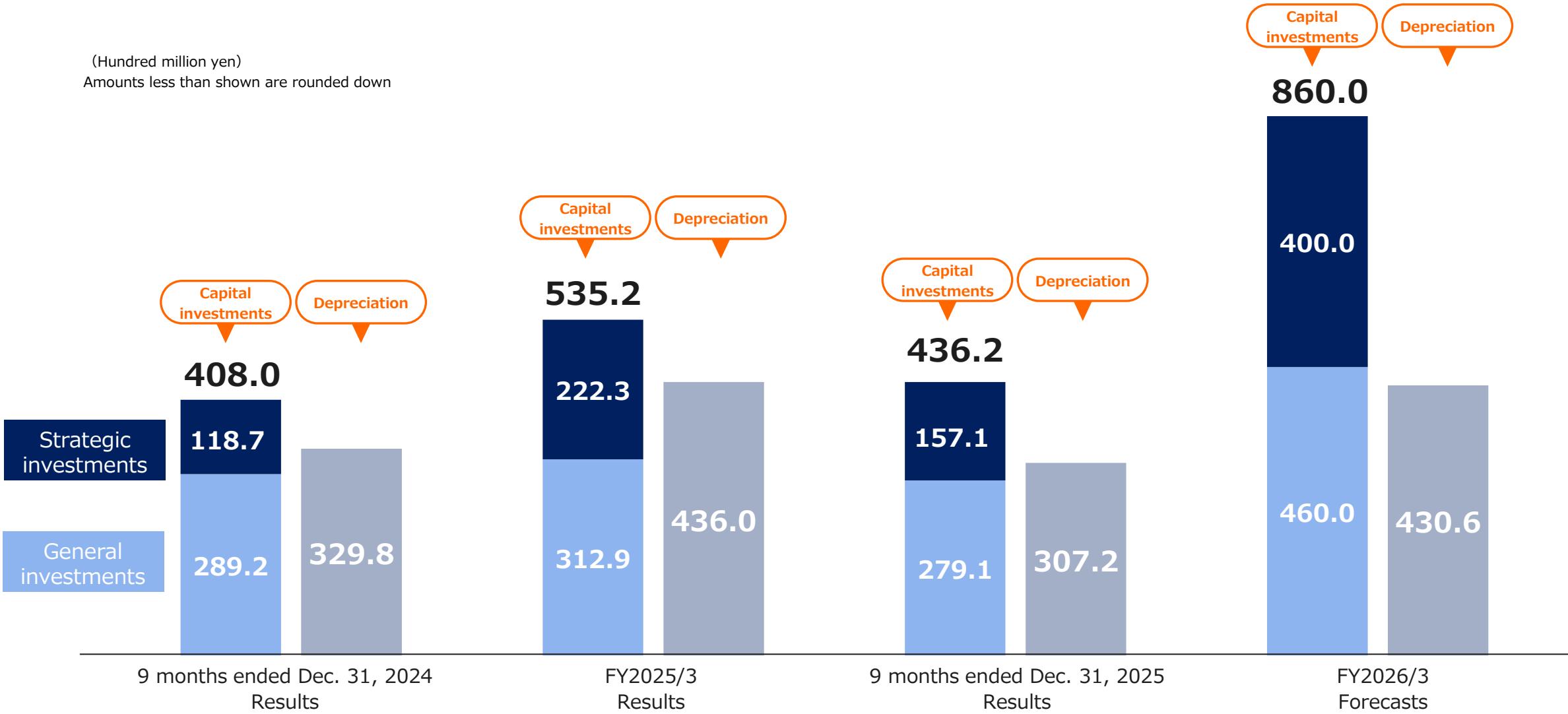
## Information by geographical locations

The Americas saw a decline in operating income due to the impact of tariffs and semiconductor shortages. Asia-Pacific's two-wheel vehicles remained solid. In China, streamlining led to improved operating income.

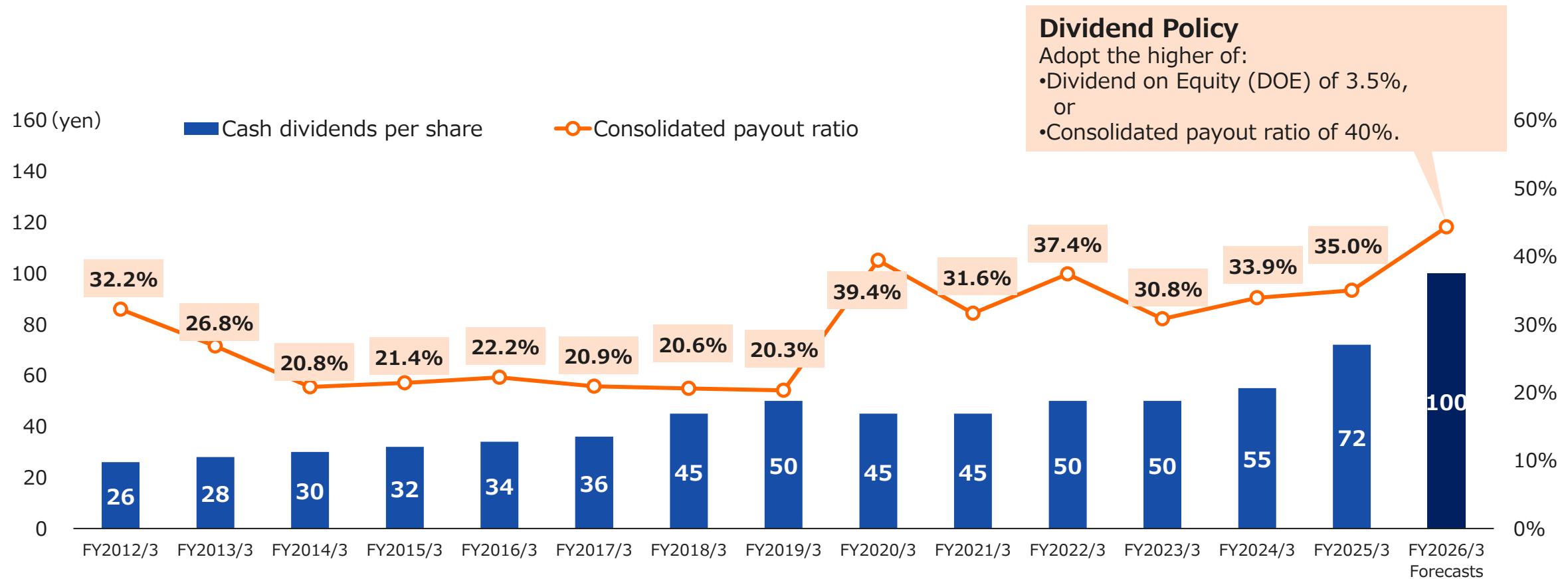
(Hundred million yen) Amounts less than shown are rounded down		9 months ended Dec. 31, 2024 Results	9 months ended Dec. 31, 2025 Results	Compared to 9 months ended Dec. 31, 2024	
				Amount increase or decrease	Percent increase or decrease
Net Sales	Japan	910.5	934.6	24.1	2.6%
	The Americas	1,011.3	1,093.1	81.8	8.1%
	Asia-Pacific	1,193.1	1,210.4	17.2	1.4%
	China	590.8	505.4	-85.3	-14.4%
	Europe	53.0	59.0	6.0	11.4%
	Total	3,758.9	3,802.8	43.9	1.2%
Operating income	Japan	26.6	-1.9	-28.5	-
		2.9%	-0.2%	-3.1pt	-
	The Americas	56.0	35.3	-20.7	-37.0%
		5.5%	3.2%	-2.3pt	-
	Asia-Pacific	217.3	218.8	1.4	0.7%
		18.2%	18.1%	-0.1pt	-
	China	47.7	45.2	-2.4	-5.2%
		8.1%	9.0%	0.9pt	-
Europe		-2.9	-2.9	0.0	-
		-5.5%	-5.1%	0.4pt	-
Total		329.4	285.8	-43.6	-13.2%
		8.8%	7.5%	-1.3pt	-

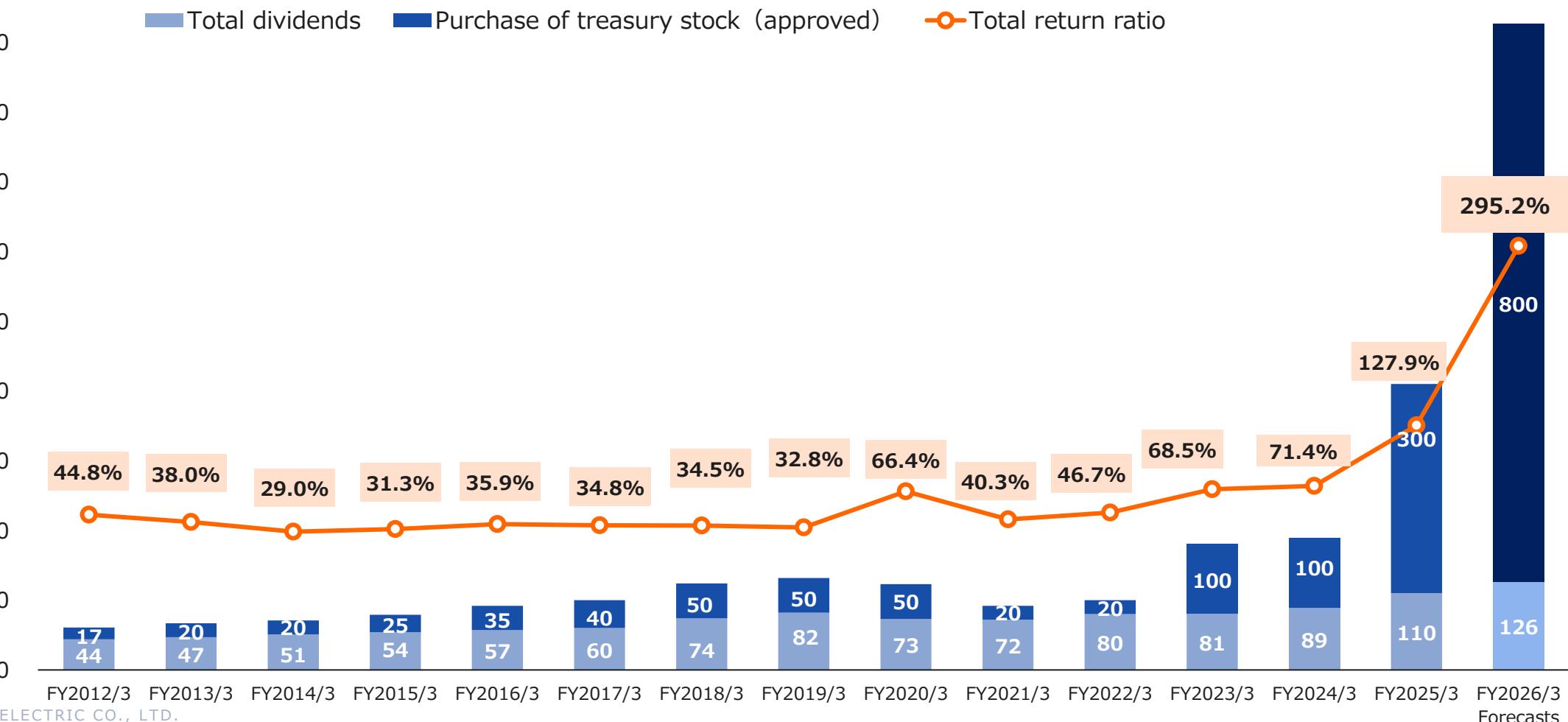
(Hundred million yen)

Amounts less than shown are rounded down



\*Capital investments includes SaaS-related software investments.



(Hundred million yen)  
1,000

	Average rate			
	9 months ended Dec. 31, 2024 Results	9 months ended Dec. 31, 2025 Results	FY2025/3 Results	FY2026/3 Forecasts
USD/Yen	152.90	149.36	152.48	145.58
EUR/Yen	164.97	172.96	163.57	169.33
Indonesia Rupiah/Yen	0.0096	0.0091	0.0095	0.0089
Vietnam 100 Dong/Yen	0.60	0.57	0.60	0.55
Thai Baht/Yen	4.37	4.61	4.39	4.49
Chinese Yuan/Yen	21.23	20.91	21.11	20.34

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