

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	6,800	11.7	80	(48.9)	100	(51.1)	50	(62.9)	6.88
Full year	13,600	5.8	230	(19.3)	250	(35.0)	120	(43.0)	16.51

4. Notes

- (1) Significant changes in the scope of consolidation during the year ended March 31, 2026: Yes
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	7,743,000 shares	As of March 31, 2025	7,743,000 shares
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Number of treasury shares at the end of the period

As of March 31, 2026	467,662 shares	As of March 31, 2025	472,057 shares
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Average number of shares during the period

Year ended March 31, 2026	7,273,954 shares	Year ended March 31, 2025	7,269,557 shares
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Consolidated financial statements
Consolidated balance sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	4,878,090	4,528,088
Notes receivable - trade	18,676	–
Accounts receivable - trade	2,855,743	2,526,433
Electronically recorded monetary claims - operating	1,199,936	1,211,684
Securities	192,653	201,525
Merchandise and finished goods	810,417	1,058,213
Work in process	82,309	107,573
Raw materials and supplies	1,333,809	1,566,370
Other	174,066	264,844
Allowance for doubtful accounts	(3,985)	(3,543)
Total current assets	11,541,717	11,461,190
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,385,848	1,345,526
Machinery, equipment and vehicles, net	1,285,465	1,681,692
Tools, furniture and fixtures, net	520,570	422,792
Leased assets, net	18,361	58,949
Land	1,171,754	1,171,478
Construction in progress	120,000	–
Total property, plant and equipment	4,501,999	4,680,440
Intangible assets	189,125	145,114
Investments and other assets		
Investment securities	1,225,958	1,676,129
Insurance funds	1,095,222	921,404
Deferred tax assets	–	4,305
Other	51,323	75,608
Total investments and other assets	2,372,503	2,677,447
Total non-current assets	7,063,629	7,503,002
Total assets	18,605,346	18,964,192

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	751,584	1,013,725
Electronically recorded obligations - operating	788,316	720,346
Short-term borrowings	450,000	450,000
Income taxes payable	28,254	100,144
Provision for bonuses	217,735	189,205
Provision for bonuses for directors (and other officers)	20,000	–
Lease liabilities	–	6,304
Other	620,399	565,306
Total current liabilities	2,876,290	3,045,033
Non-current liabilities		
Lease liabilities	16,002	58,213
Retirement benefit liability	433,326	433,859
Deferred tax liabilities	52,545	109,529
Other	2,650	13,406
Total non-current liabilities	504,524	615,009
Total liabilities	3,380,814	3,660,042
Net assets		
Shareholders' equity		
Share capital	1,617,000	1,617,000
Capital surplus	1,445,304	1,448,798
Retained earnings	11,523,716	11,152,255
Treasury shares	(244,396)	(242,125)
Total shareholders' equity	14,341,623	13,975,928
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	517,947	790,971
Foreign currency translation adjustment	320,089	491,458
Remeasurements of defined benefit plans	44,871	45,790
Total accumulated other comprehensive income	882,907	1,328,220
Total net assets	15,224,531	15,304,149
Total liabilities and net assets	18,605,346	18,964,192

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	11,871,771	12,857,567
Cost of sales	8,935,697	10,057,839
Gross profit	2,936,073	2,799,728
Selling, general and administrative expenses	2,339,545	2,514,894
Operating profit	596,527	284,833
Non-operating income		
Interest income	8,163	7,750
Dividend income	46,180	58,034
Foreign exchange gains	–	25,037
Subsidy income	7,299	8,053
Other	3,667	8,021
Total non-operating income	65,311	106,898
Non-operating expenses		
Interest expenses	3,715	6,244
Commission expenses	–	849
Foreign exchange losses	72,449	–
Other	97	139
Total non-operating expenses	76,262	7,233
Ordinary profit	585,576	384,498
Extraordinary income		
Gain on sale of non-current assets	229	–
Gain on sale of investment securities	–	16,398
Total extraordinary income	229	16,398
Extraordinary losses		
Loss on sale of non-current assets	–	467
Loss on retirement of non-current assets	2,803	1,296
Impairment losses	–	1,361
Product Defect Remediation Costs	–	40,227
Total extraordinary losses	2,803	43,352
Profit before income taxes	583,003	357,545
Income taxes - current	206,606	213,939
Income taxes - deferred	(25,155)	(66,784)
Total income taxes	181,451	147,154
Profit	401,552	210,390
Profit attributable to owners of parent	401,552	210,390

Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	401,552	210,390
Other comprehensive income		
Valuation difference on available-for-sale securities	(32,550)	273,024
Foreign currency translation adjustment	48,605	171,369
Remeasurements of defined benefit plans, net of tax	45,755	919
Total other comprehensive income	61,810	445,313
Comprehensive income	463,363	655,703
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	463,363	655,703
Comprehensive income attributable to non-controlling interests	—	—

Consolidated statements of changes in equity

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,617,000	1,440,058	11,759,220	(246,674)	14,569,603
Changes during period					
Change in scope of consolidation			2,575		2,575
Dividends of surplus			(348,794)		(348,794)
Dividends from surplus (interim dividend)			(290,837)		(290,837)
Profit attributable to owners of parent			401,552		401,552
Purchase of treasury shares					–
Disposal of treasury shares		5,246		2,277	7,524
Net changes in items other than shareholders' equity					
Total changes during period	–	5,246	(235,503)	2,277	(227,979)
Balance at end of period	1,617,000	1,445,304	11,523,716	(244,396)	14,341,623

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	550,497	271,483	(883)	821,096	15,390,700
Changes during period					
Change in scope of consolidation					2,575
Dividends of surplus					(348,794)
Dividends from surplus (interim dividend)					(290,837)
Profit attributable to owners of parent					401,552
Purchase of treasury shares					–
Disposal of treasury shares					7,524
Net changes in items other than shareholders' equity	(32,550)	48,605	45,755	61,810	61,810
Total changes during period	(32,550)	48,605	45,755	61,810	(166,168)
Balance at end of period	517,947	320,089	44,871	882,907	15,224,531

Fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,617,000	1,445,304	11,523,716	(244,396)	14,341,623
Changes during period					
Dividends of surplus			(290,837)		(290,837)
Dividends from surplus (interim dividend)			(291,013)		(291,013)
Profit attributable to owners of parent			210,390		210,390
Purchase of treasury shares		–		(7)	(7)
Disposal of treasury shares		3,494		2,277	5,772
Net changes in items other than shareholders' equity					–
Total changes during period	–	3,494	(371,460)	2,270	(365,695)
Balance at end of period	1,617,000	1,448,798	11,152,255	(242,125)	13,975,928

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	517,947	320,089	44,871	882,907	15,224,531
Changes during period					
Dividends of surplus					(290,837)
Dividends from surplus (interim dividend)					(291,013)
Profit attributable to owners of parent					210,390
Purchase of treasury shares					(7)
Disposal of treasury shares					5,772
Net changes in items other than shareholders' equity	273,024	171,369	919	445,313	445,313
Total changes during period	273,024	171,369	919	445,313	79,618
Balance at end of period	790,971	491,458	45,790	1,328,220	15,304,149

Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	583,003	357,545
Depreciation	954,795	1,206,650
Share-based payment expenses	5,643	6,210
Impairment losses	–	1,361
Increase (decrease) in allowance for doubtful accounts	112	(442)
Increase (decrease) in provision for bonuses	(20,329)	(29,555)
Increase (decrease) in provision for bonuses for directors (and other officers)	(20,000)	(20,000)
Increase (decrease) in retirement benefit liability	(61,206)	532
Interest and dividend income	(54,344)	(65,785)
Interest expenses	3,715	6,244
Foreign exchange losses (gains)	5,813	(26,770)
Loss (gain) on sale of non-current assets	(229)	467
Loss on retirement of non-current assets	2,803	1,296
Product Defect Remediation Costs	–	40,227
Loss (gain) on sale of investment securities	–	(16,398)
Decrease (increase) in trade receivables	(70,913)	369,062
Decrease (increase) in inventories	155,260	(475,082)
Increase (decrease) in trade payables	(227,211)	176,346
Decrease (increase) in other assets	(4,224)	(109,008)
Increase (decrease) in other liabilities	14,750	114,462
Other, net	45,755	1,146
Subtotal	1,313,192	1,538,510
Interest and dividends received	54,414	65,785
Interest paid	(3,716)	(6,128)
Income taxes paid	(207,379)	(151,382)
Net cash provided by (used in) operating activities	1,156,510	1,446,785
Cash flows from investing activities		
Purchase of property, plant and equipment	(921,583)	(1,473,717)
Proceeds from sale of property, plant and equipment	230	756
Proceeds from redemption of investment securities	100,000	–
Proceeds from sale of investment securities	–	26,465
Purchase of shares of subsidiaries and associates	(110,579)	(61,545)
Purchase of insurance funds	(108,336)	(105,416)
Proceeds from maturity of insurance funds	–	279,234
Other, net	(33,868)	(42,720)
Net cash provided by (used in) investing activities	(1,074,137)	(1,376,944)
Cash flows from financing activities		
Purchase of treasury shares	–	(7)
Repayments of lease liabilities	(2,598)	(7,951)
Dividends paid	(638,701)	(582,273)
Net cash provided by (used in) financing activities	(641,299)	(590,231)
Effect of exchange rate change on cash and cash equivalents	21,229	179,260
Net increase (decrease) in cash and cash equivalents	(537,697)	(341,130)
Cash and cash equivalents at beginning of period	5,516,269	5,070,744
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	92,171	–
Cash and cash equivalents at end of period	5,070,744	4,729,614