

Summary of Consolidated Financial Results for Fiscal Year Ended March 31, 2026

May 14, 2026

Company Name: HARADA INDUSTRY CO., LTD.
Securities Code: 6904
URL: <https://www.harada.com>
Representative: Yasuharu Miyake, President and Representative Director
Date of General Shareholders' Meeting (as Planned): June 26, 2026
Filing Date of Annual Securities Report (as Planned): June 25, 2026
Dividend Payable Date (as Planned): June 29, 2026
Preparation of Supplementary Material on Financial Results: Yes
Holding of Financial Results Briefing: None

Listing: Tokyo Stock Exchange
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(Figures are rounded down to the nearest million yen.)

1. Consolidated Financial Results for Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

1) Consolidated Operating Results (Percentages indicate percent change from the previous year.)

	Net Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal 2025	42,192	(5.9)	2,398	38.7	2,311	73.9	433	160.9
Fiscal 2024	44,817	(4.6)	1,729	68.5	1,328	156.1	166	(81.2)

(Notes) Comprehensive income:

Fiscal 2025: 487 million yen (decrease of 76.7%)

Fiscal 2024: 2,093 million yen (increase of 144.7%)

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal 2025	20.51	-	3.2	6.2	5.7
Fiscal 2024	7.67	-	1.3	3.5	3.9

(Notes) Investment profit (loss) on equity method:

Fiscal 2025: (0) million yen

Fiscal 2024: (0) million yen

2) Consolidated Financial Positions

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of Yen	Millions of Yen	%	Yen
Fiscal 2025	35,843	13,709	38.2	648.15
Fiscal 2024	38,932	13,381	34.4	632.62

(Notes) Owner's equity:

Fiscal 2025: 13,709 million yen

Fiscal 2024: 13,381 million yen

3) Consolidated Cash Flows

	Cash flows from operating activities	Cash Flows from investing activities	Cash Flows from financing activities	Cash and equivalents, end of period
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen
Fiscal 2025	4,168	(569)	(3,119)	6,982
Fiscal 2024	855	(408)	573	6,448

2. Dividends

	Annual dividends					Total dividend paid	Payout ratio (consolidated)	Ratio of total amount of dividends to net assets (consolidated)
	First quarter	Second quarter	Third quarter	Year end	Annual			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal 2024	-	0.00	-	7.50	7.50	158	97.8	1.3
Fiscal 2025	-	0.00	-	7.50	7.50	158	36.6	1.2
Fiscal 2026 (forecasts)	-	0.00	-	10.00	10.00		35.3	

3. Consolidated Forecasts (April 1, 2026 to March 31, 2027)

(Percentages indicate percent change from the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	39,000	(7.6)	2,000	(16.6)	1,700	(26.4)	600	38.3	28.37

*Notes

1) Significant changes in the scope of consolidation during the period: None

Number of subsidiaries newly consolidated: - (Name: -)

Number of subsidiaries excluded from consolidated: - (Name: -)

2) Changes in accounting policies, changes in accounting estimates and restatements

(1) Changes in accounting policies associated with the revisions of accounting standards: None

(2) Changes in accounting policies other than above: None

(3) Changes in accounting estimates: None

(4) Restatements: None

3) Numbers of shares issued and outstanding (common stock)

(1) Numbers of shares issued and outstanding (including treasury stock):

(2) Numbers of treasury stock:

(3) Average number of shares outstanding:

Fiscal 2025	21,758,000	Fiscal 2024	21,758,000
Fiscal 2025	606,068	Fiscal 2024	606,068
Fiscal 2025	21,151,932	Fiscal 2024	21,683,470

(Reference) Overview of Non-consolidated Financial Results

Non-consolidated Financial Results for Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

1) Non-consolidated Operating Results

(Percentages indicate percent change from the previous year.)

	Net Sales		Operating profit		Ordinary profit		Profit	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal 2025	20,289	1.0	464	(66.2)	1,756	(27.8)	465	(70.3)
Fiscal 2024	20,093	4.5	1,372	31.3	2,434	90.9	1,563	4.5

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal 2025	21.99	-
Fiscal 2024	72.11	-

2) Non-consolidated Financial Positions

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of Yen	Millions of Yen	%	Yen
Fiscal 2025	28,780	7,644	26.6	361.41
Fiscal 2024	31,758	7,284	22.9	344.37

(Notes) Owner's equity:

Fiscal 2025: 7,644 million yen

Fiscal 2024: 7,284 million yen

*This summary of financial results is exempt from audit procedures by certified public accountants or an audit firm.

*Explanation regarding the appropriate use of financial forecasts and other special remarks

The forecast figures are based on information and assumptions associated to variable factors may impact on future results available at the date of disclosure of this document. Actual results may differ materially from various factors.