

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 31, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Sansha Electric Manufacturing Co., Ltd.
Listing: Tokyo Standard
Securities code: 6882
URL: <https://www.sansha.co.jp>
Representative: Representative Director, President Tokushi Yamauchi
General Manager
Inquiries: Corporate Planning Division Hiroyuki Maruyama
Managing Operating Officer
Telephone: +81-06-6321-0321
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: No

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	5,841	7.9	129	—	113	—	51	—
June 30, 2025	5,413	(9.4)	(97)	—	(67)	—	(120)	—

Note: Comprehensive income For the three months ended June 30, 2026: ¥267 million [—%]
For the three months ended June 30, 2025: ¥(277) million [—%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	3.84	—
June 30, 2025	(9.06)	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	31,773	24,789	78.0	1,862.44
March 31, 2026	32,724	24,925	76.2	1,872.60

Reference: Owner's equity

As of June 30, 2026: ¥24,789 million
As of March 31, 2026: ¥24,925 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	10.00	—	30.00	40.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		10.00	—	30.00	40.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	28,000	5.1	1,300	(6.2)	1,300	14.3	910	138.7	68.39

Note: Revisions to the earnings forecasts most recently announced : None

Note: Our company conducts annual business management, therefore we are omitting the disclosure of the consolidated financial results forecast for the second quarter (cumulative).

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies (Company name)

Excluded: — companies (Company name)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	14,950,000 shares
As of March 31, 2026	14,950,000 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,639,522 shares
As of March 31, 2026	1,639,522 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	13,310,478 shares
Three months ended June 30, 2025	13,299,978 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The statements regarding future performance forecasts and other information included in this document are based on information available as of the date of this announcement, and actual results may differ from various forecasted figures.

Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	6,768	6,924
Notes receivable - trade	343	261
Accounts receivable - trade	6,913	4,881
Electronically recorded monetary claims - operating	1,286	1,483
Merchandise and finished goods	3,492	4,102
Work in process	2,020	2,182
Raw materials and supplies	2,669	2,851
Other	514	513
Allowance for doubtful accounts	△34	△69
Total current assets	23,974	23,131
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,518	1,480
Machinery, equipment and vehicles, net	1,177	1,365
Land	2,256	2,256
Leased assets, net	468	441
Construction in progress	1,064	791
Other, net	199	188
Total property, plant and equipment	6,686	6,524
Intangible assets		
Goodwill	3	2
Other	453	423
Total intangible assets	457	425
Investments and other assets		
Investment securities	1	1
Deferred tax assets	49	63
Retirement benefit asset	1,428	1,500
Other	126	127
Total investments and other assets	1,605	1,691
Total non-current assets	8,749	8,642
Total assets	32,724	31,773

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,193	1,164
Electronically recorded obligations - operating	568	703
Short-term borrowings	2,200	1,600
Accounts payable - other	565	391
Accrued expenses	732	824
Income taxes payable	441	86
Contract liabilities	123	264
Provision for bonuses	711	422
Provision for product warranties	36	33
Provision for loss on orders received	94	192
Other	501	660
Total current liabilities	7,169	6,342
Non-current liabilities		
Lease liabilities	334	315
Deferred tax liabilities	10	11
Provision for share based compensation expenses for directors	50	50
Retirement benefit liability	58	63
Liabilities from application of equity method	124	150
Other	49	49
Total non-current liabilities	629	640
Total liabilities	7,798	6,983
Net assets		
Shareholders' equity		
Share capital	2,774	2,774
Capital surplus	2,755	2,755
Retained earnings	18,237	17,885
Treasury shares	△1,583	△1,583
Total shareholders' equity	22,184	21,832
Accumulated other comprehensive income		
Foreign currency translation adjustment	2,278	2,454
Remeasurements of defined benefit plans	462	502
Total accumulated other comprehensive income	2,740	2,957
Total net assets	24,925	24,789
Total liabilities and net assets	32,724	31,773

(2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income
(Quarterly consolidated statements of income)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	5,413	5,841
Cost of sales	4,253	4,352
Gross profit	1,160	1,489
Selling, general and administrative expenses	1,258	1,360
Operating profit (loss)	△97	129
Non-operating income		
Interest income	7	8
Dividend income	2	0
Foreign exchange gains	20	—
Rental income	3	4
Gain on valuation of derivatives	—	22
Insurance claim income	26	—
Subsidy income	25	—
Other	11	13
Total non-operating income	96	48
Non-operating expenses		
Interest expenses	14	13
Share of loss of entities accounted for using equity method	30	25
Loss on valuation of derivatives	21	—
Foreign exchange losses	—	24
Other	0	0
Total non-operating expenses	66	63
Ordinary profit (loss)	△67	113
Profit (loss) before income taxes	△67	113
Income taxes - current	47	63
Income taxes - deferred	5	△0
Total income taxes	53	62
Profit (loss)	△120	51
Profit (loss) attributable to owners of parent	△120	51

(Quarterly consolidated statements of comprehensive income)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit (loss)	△120	51
Other comprehensive income		
Foreign currency translation adjustment	△173	176
Remeasurements of defined benefit plans, net of tax	16	39
Total other comprehensive income	△156	216
Comprehensive income	△277	267
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	△277	267