

Quarterly Consolidated Financial Statements and Primary Notes
Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	4,240	3,746
Notes receivable - trade	197	192
Accounts receivable - trade	3,233	1,745
Merchandise and finished goods	661	696
Work in process	1,467	2,030
Raw materials and supplies	1,375	1,341
Other	146	453
Total current assets	11,323	10,206
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,933	1,845
Land	4,358	4,358
Other, net	885	830
Total property, plant and equipment	7,177	7,033
Intangible assets	472	532
Investments and other assets		
Investment securities	2,102	2,676
Deferred tax assets	18	16
Other	215	223
Total investments and other assets	2,336	2,916
Total non-current assets	9,986	10,482
Total assets	21,309	20,689

(Millions of yen)

	As of December 31, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	536	431
Short-term borrowings	1,000	1,000
Current portion of long-term borrowings	268	197
Income taxes payable	394	30
Provision for bonuses	89	311
Other	1,165	980
Total current liabilities	3,452	2,949
Non-current liabilities		
Long-term borrowings	130	-
Deferred tax liabilities	147	328
Retirement benefit liability	1,543	1,520
Asset retirement obligations	21	21
Other	100	91
Total non-current liabilities	1,943	1,962
Total liabilities	5,395	4,912
Net assets		
Shareholders' equity		
Share capital	7,134	7,134
Capital surplus	1,800	1,800
Retained earnings	6,418	5,898
Treasury shares	(1,291)	(1,227)
Total shareholders' equity	14,061	13,605
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,082	1,463
Foreign currency translation adjustment	267	205
Remeasurements of defined benefit plans	207	190
Total accumulated other comprehensive income	1,557	1,860
Share acquisition rights	85	75
Non-controlling interests	209	235
Total net assets	15,914	15,777
Total liabilities and net assets	21,309	20,689

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the nine months ended September 30, 2025

(Millions of yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Net sales	7,459	8,929
Cost of sales	4,131	4,993
Gross profit	3,327	3,936
Selling, general and administrative expenses	4,031	4,163
Operating loss	(703)	(227)
Non-operating income		
Interest income	2	2
Dividend income	48	51
Income from rent	10	3
Other	14	24
Total non-operating income	75	81
Non-operating expenses		
Interest expenses	17	14
Commission expenses	7	11
Rental costs	1	2
Foreign exchange losses	8	-
Other	0	2
Total non-operating expenses	34	30
Ordinary loss	(663)	(175)
Extraordinary income		
Gain on sale of non-current assets	1,851	1
Total extraordinary income	1,851	1
Extraordinary losses		
Loss on retirement of non-current assets	0	5
Head office relocation expenses	14	-
Total extraordinary losses	14	5
Profit (loss) before income taxes	1,173	(179)
Income taxes - current	259	48
Income taxes - deferred	203	(7)
Total income taxes	462	41
Profit (loss)	711	(220)
Profit attributable to non-controlling interests	14	26
Profit (loss) attributable to owners of parent	696	(246)

Quarterly Consolidated Statement of Comprehensive Income
For the nine months ended September 30, 2025

(Millions of yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Profit (loss)	711	(220)
Other comprehensive income		
Valuation difference on available-for-sale securities	159	381
Foreign currency translation adjustment	32	(62)
Remeasurements of defined benefit plans, net of tax	(6)	(16)
Total other comprehensive income	185	302
Comprehensive income	896	82
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	870	55
Comprehensive income attributable to non-controlling interests	26	26

Quarterly Consolidated Statement of Cash Flows

(Millions of yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	1,173	(179)
Depreciation	451	517
Increase (decrease) in provision for bonuses	229	221
Increase (decrease) in retirement benefit liability	(51)	(38)
Interest and dividend income	(50)	(53)
Surrender value of insurance policies	-	(4)
Interest expenses	17	14
Loss (gain) on sale of non-current assets	(1,851)	-
Loss on retirement of non-current assets	0	5
Head office relocation expenses	14	-
Decrease (increase) in trade receivables	1,068	1,809
Decrease (increase) in inventories	(873)	(571)
Increase (decrease) in trade payables	106	(100)
Increase (decrease) in accrued consumption taxes	142	(282)
Other, net	(198)	(419)
Subtotal	178	918
Interest and dividends received	50	53
Interest paid	(17)	(14)
Head office relocation expenses paid	(14)	-
Income taxes refund (paid)	(75)	(475)
Net cash provided by (used in) operating activities	120	483
Cash flows from investing activities		
Purchase of property, plant and equipment	(324)	(266)
Proceeds from sale of property, plant and equipment	4,766	-
Purchase of intangible assets	(241)	(186)
Purchase of investment securities	(2)	(2)
Proceeds from cancellation of insurance funds	-	47
Other, net	22	(50)
Net cash provided by (used in) investing activities	4,220	(459)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,555)	-
Repayments of long-term borrowings	(201)	(201)
Purchase of treasury shares	(258)	(0)
Proceeds from disposal of treasury shares	28	0
Dividends paid	(211)	(256)
Other, net	(4)	(10)
Net cash provided by (used in) financing activities	(2,201)	(468)
Effect of exchange rate change on cash and cash equivalents	26	(49)
Net increase (decrease) in cash and cash equivalents	2,166	(493)
Cash and cash equivalents at beginning of period	2,118	4,240
Cash and cash equivalents at end of period	4,285	3,746