Corporate Governance Report

CORPORATE GOVERNANCE

ADVANTEST CORPORATION

Last Update: November 28, 2025 ADVANTEST CORPORATION

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https://www.advantest.com/en/

The corporate governance of Advantest Corporation ("Advantest") is described below.

I. Basic Views on Corporate Governance, Capital Structure, Corporate Attributes, and Other **Key Information**

1. Basic Views

Advantest's Purpose & Mission is "Enabling Leading-Edge Technologies." Advantest constantly strives to improve so that we can offer products and services that will satisfy customers around the world, and contribute to the future of society through the development of the most advanced technologies.

In accordance with the corporate mission described in the preceding paragraph, by being open, honest and respectful at all times with all stakeholders, Advantest aims to achieve a sustainable level of business development and enhance corporate value over the mid-to-long term. Advantest always strives to find the best solution to issues, by seeking out root causes and defining their "essence". To that end, Advantest will establish a fair, efficient and transparent governance system.

Reasons for Non-compliance with the Principles of the Corporate Governance Code

Advantest is implementing all the principles of the Japan's Corporate Governance Code.

Disclosure Based on each Principle of the Corporate Governance Code

Principle 1.4: Strategic Shareholdings

Advantest may hold shares of other companies for important strategic purposes of the Advantest group ("strategic shares"), including sustainable and long term relationships with business partners, business partnership reinforcement, or research and development efficiency. Advantest assesses the rationale for the holding of shares by examining the benefits and risks of shareholding in view of its capital cost and other factors. The result of this assessment is directly reported to the Board of Directors.

Regarding the exercise of voting rights related to strategic shares, Advantest respects the judgment of the company's Board of Directors. However, if the company's relationship with Advantest group would be adversely affected, or the common interests of shareholders may be impaired, Advantest may vote against the corresponding agenda.

Number of stocks and amounts held by Advantest for purposes other than pure investment (as of March 31, 2025.)

Holder	Classification	Company	Amount (Millions of yen)	Reason for holding shares				
The Company	Listed	Micronics Japan Co., Ltd	522	To further promote partnerships and technical collaboration, and strengthen the system to meet customers' future testing needs.				
	Unlisted	6 companies	162	Primarily for business support purposes				
The Company's	Listed	Technoprobe S.p.A.	15,247	To further promote partnerships and technical collaboration, and strengthen the system to meet customers' future testing needs.				
subsidiaries		PDF Solutions, Inc.	9,449	For joint business development				
		2 companies	1,480	To build partnerships				
	Unlisted	2 companies	365	Primarily for business support purposes				

(Note) The amount of shares held by Advantest for strategic purposes is presented based on book value in accordance with Japanese standards. The amount of shares held by Advantest's subsidiaries as strategic-shareholdings is presented at market value in accordance with IFRS. The effectiveness of these investments is evaluated periodically and reported to the Board of Directors.

Principle 1.7: Related Party Transactions

When Advantest engages in transactions with its Directors, Officers or major shareholders, the Board of Directors shall discuss and approve such transactions beforehand, so as not to harm the interest of Advantest Group or the common interest of the shareholders, provided, however, that this shall not apply if the transaction conditions are similar to general transactions.

Principle 2.4.1: Ensuring diversity in the promotion of core human resources

1. Policies and voluntary, measurable goals for ensuring diversity

Advantest upholds "Inclusion and Diversity" as one of our "INTEGRITY" Core Values, and we are committed to fostering a corporate culture that embraces diverse perspectives and enables individuals to thrive regardless of race, gender, age, or nationality.

(1) Appointment of Women to Managerial Positions

Starting in April 2025, two women have been appointed as executive officers (including one senior executive officer serving as a CxO), marking steady progress in promoting women to executive positions. However, given that many of our employees are engineers—a field with a traditionally low ratio of women—the ratio of female managers within our group as of the end of March 2025 stands at 9.7% (9.4% as of the end of March 2024). This figure is far from sufficient and is recognized as a challenge. Accordingly, we have set a target of 11% for the ratio of female managers in FY2026 as one of the KPIs in the "Sustainability Action Plan 2024–2026," formulated in line with our Third Mid-Term Management Plan (MTP3). To achieve this goal, under the comprehensive strategy called "Advantest Employee Lifecycle," we are implementing various initiatives to ensure that every employee, regardless of gender, receives support at all stages of their career. These efforts aim to foster continuous growth that aligns individual development with the company's business objectives. Furthermore, to ensure a strong pipeline of female employees who could become future managers, we are reinforcing our initiatives to communicate the appeal of Advantest to women in technical fields. Details on "Advantest Employee Lifecycle" are available on our website.

https://www.advantest.com/en/about/sustainability/society/human-resources-management/

(2) Appointment of Foreign Nationals to Managerial Positions

Given our global business environment and past M&A activities, more than 60% of our group's employees are foreign nationals. Even within Japan, employees of around 10 different nationalities work together. Of our 28 executive officers, 16 are foreign nationals, and appointments to executive and managerial positions are made regardless of nationality. As such, we already have a well-established tradition of promoting foreign nationals to managerial roles, and we have not set specific numerical targets. We will continue to provide fair opportunities to talented individuals regardless of nationality and promote cross-border appointments and development of human resources.

(3) Appointment of Mid-Career Hires to Managerial Positions

Given our global business environment and past M&A activities, our group conducts recruitment on a global scale. Mid-career hiring is a common practice in many countries. Therefore, we have not set specific numerical targets for this category. In Japan as well, the number of mid-career hires continues to increase, and they are promoted to managerial positions as core talent just like employees hired as new graduates. We implement various measures to help mid-career hires deepen their understanding of our corporate philosophy and products and build relationships with members of other departments, and strive to create an environment where all employees can thrive.

2. Policies for human resource development and internal environment development to ensure diversity, and their status

"Basic Policy Regarding Human Capital Development"

The Advantest Group ("Advantest") regards employees as human capital essential for its sustainable growth. Advantest strongly believes developing employees as human capital indicates an investment in human capital, and that the "individual strength" enhanced through the development and the "organizational strength" utilizing the enhanced individual strength are the two "wheels" that drive employee engagement and become the sources of future value creation. Accordingly, Advantest proactively, continually and fairly implements measures to develop human capital under The Advantest Way, INTEGRITY Core Values, technical and professional management strategies, and the skills required to grow within the development framework.

1. Self-Directed Career Development

We encourage employees to be proactive in their career development, while Advantest provides the resources and support to acquire the experience and knowledge necessary to enhance their careers inside Advantest.

2. Global Human Capital

From a long-term perspective, we are committed to developing human capital with a global viewpoint, this includes providing opportunities to enhance expertise and management literacy on a global scale.

3. Leading-Edge Human Capital

To achieve our corporate mission statement, "Enabling Leading-edge Technologies," we aim to develop the strengths of every employee and foster high performers to take on leading-edge challenges.

4. Advantest Development Framework

Under The Advantest Way and our management strategies, we have defined and provide resources for all employees to enhance their skills required to advance their careers within the Advantest Development Framework

"Internal Environment Development Policy"

The Advantest Group ("Advantest") regards employees as human capital essential for its sustainable growth. Advantest also recognizes that maximizing the value of human capital will directly lead to increase its corporate value. Accordingly, Advantest proactively, continually and fairly implements measures to develop the internal environment for human capital under The Advantest Way, its management strategies, and this policy.

1. Corporate Culture

We understand The Advantest Way is a corporate culture to bring together our diverse employees to a globally unified team. We continue efforts to instill The Advantest Way as a deeply-rooted corporate culture, aiming to ensure all employee's embody and practice The Advantest Way in our daily work life.

2. Human Capital Development/Cultivation

We are committed to strengthening the development and cultivation of human capital to facilitate self-directed career development for motivated employees. We regularly conduct employee engagement surveys to gain a deep understanding of the strengths and issues of human capital and appropriately reflect the survey results in our measures and action plans to develop and cultivate the Advantest human capital.

3. Health Management

Under our Health and Productivity Management (HPM) Policy, we are strategically committed to maintaining and improving employees' health from a managerial perspective.

4. Workstyles and Work Environments

We accept, encourage, and support diverse workstyles which enables every employee to achieve a good work-life balance. In addition, we promote developing an office environment that provides the necessary resources and support for employees to enhance their remote work environments.

"Basic Policy Regarding Human Capital Development" and "Internal Environment Development Policy" are published on our website. (https://www.advantest.com/en/about/sustainability/society/human-resources-management/)

Principle 2.6: Roles of Corporate Pension Fund as Asset Owners

The Advantest Corporate Pension Fund manages the accumulation of defined benefit pension plan assets for the Company and its domestic affiliates in accordance with its basic policy on pension asset management. The Fund has assigned personnel with knowledge and experience in corporate pension plans and asset management to its administrative office, and utilizes training programs and seminars conducted by external organizations and asset management firms to enhance the knowledge and skills of

its employees. Additionally, Advantest has established a Pension Asset Management Review Committee to review matters related to pension asset management, and has appointed members to the committee including former financial officers, accounting officers, and human resources officers. The committee also seeks advice from external consultants as needed to ensure a sound and appropriate asset management framework.

Furthermore, to avoid conflicts between beneficiaries of corporate pensions and Advantest, with regard to the conference of representatives of the Advantest Corporation Pension Fund, which is the body that deliberates the Advantest Corporation Pension Fund's business execution, the Board is composed of equal numbers of Directors chosen by Advantest and Directors elected by pension subscribers.

In July 2020, the Advantest Corporate Pension Fund announced acceptance of the Japanese version of the Stewardship Code and has taken action to implement it.

Principle3.1 i): Company objectives (e.g., business principle), business strategies and business plans

Principle 5.2: Establishing and Disclosing Business Strategies and Business Plans

Since 2018, Advantest has been implementing its mid- to long-term management policy, the "Grand Design," which defines the commitments and strategies needed for Advantest to fully strive as a company that embodies its corporate mission & purpose of "Enabling Leading-edge Technologies."

Under the 2018 version of the "Grand Design," Advantest executed on two mid-term management plans: the first mid-term management plan (MTP1), and the second mid-term management plan (MTP2), and achieved market share gains, business expansion, and profitability improvement at a scale and speed that exceeded the original plans.

Then, in 2024, in order to develop further and ensure that Advantest continues to be of greatest value to its customers and society, Advantest revised its "Grand Design" to reflect the changes in its management and business structure to date and the latest outlook for the long-term business environment.

Under this refreshed "Grand Design," Advantest will strive to expand the value it provides to stakeholders and strengthen the business foundation.

Updated Grand Design (FY2024-FY2026)

<Vision Statement>

"Be the most trusted and valued test solution company in the semiconductor value chain"

Third Mid-Term Management Plan (FY2024-FY2026)

<Strategies>

- 1. Outpace the growth in our core market
- 2. Expand adjacently / new businesses
- 3. Drive operational excellence
- 4. Enhance sustainability

Under MTP3, Advantest will strive to enhance corporate value by increasing sales, improving profitability, and improving capital efficiency through the above four strategies. Given this framework, the management metrics that are emphasized in MTP3 are sales, operating profit margin, net income, return on invested capital (ROIC), and EPS.

Specifically, we have clarified that the targeted averages for 3 fiscal years are sales of 835 billion to 930 billion yen, operating income margin of 33% to 36%, net income of 207 billion yen to 248 billion yen, return on invested capital (ROIC) of 34% to 39%, and net income per share (EPS) of 284 yen to 341 yen.

Details are published on our website.

https://www.advantest.com/en/investors/management-policy/management-policy/

Principle3.1 ii): Basic views and guidelines on corporate governance based on each principle of the Code

Our basic concept of corporate governance is described in "I - 1. Basic Views" above.

Details are published on our website.

https://www.advantest.com/en/about/governance/corporate-governance/governance/

<u>Principle3.1 iii)</u>: Board policies and procedures in determining the remuneration of the senior management and directors

Compensation for Directors and Executive Officers is described in "Policies and Procedures for Determining Compensation for Directors and Executive Officers" as follows.

"Policies and Procedures for Determining Compensation for Directors and Executive Officers"

1. Basic policy

Based on the Company's corporate mission and vision, we aim to create a system for the compensation of Directors and Executive Officers that contributes to the enhancement of corporate value. The ground rules of the system are as follows.

(1) Compensation mix and compensation level that shall attract international human resources who support the Company's global business development.

In order to continue to grow globally in the complex and rapidly evolving semiconductor industry, we will appoint talented people from all over the world and compensate them appropriately by global standards.

(2) Bonus that is strongly linked to business performance

Given the inevitability of fluctuations in business performance, strongly indexing bonuses to performance will fully reward the contributions of officers when business performance is strong and will reduce the burden on the Company during downturns in business performance.

(3) Stock compensation that incentivizes Directors and Officers to share values with shareholders and promotes management from a medium- to long-term perspective

We will combine transfer-restricted stock compensation, which incentivizes the pursuit of medium- to long-term corporate value improvement, which is also beneficial to shareholders, and performance-linked stock compensation, which promotes the

achievement of medium-term management goals that lead to corporate value improvement.

- 2. Policy on the system, timing, conditions, and determination of compensation for Director (excluding Outside Directors and Directors who are Audit and Supervisory Committee members)
- (1) For Directors who also serve as Executive Officers, base compensation (monetary remuneration) appropriate to their duties and responsibilities will be paid monthly, in addition to the executive officer compensation specified in 5 below.
- (2) The compensation of Directors who do not serve as Executive Officers shall be set as follows, in accordance with the basic policy set forth in 1 above.
 - (a) Structure: Base compensation (monetary remuneration), Stock compensation
 - (b) Ratio: Base compensation: Stock compensation = 1:1 (guideline in the standard amount)
 - (c) Base compensation

Base compensation shall be set at an appropriate level according to duties and responsibilities as such Director, and will be paid monthly, with reference to external objective data (i.e. the level of compensation paid to people with similar responsibilities by companies of similar size in each country).

- (d) Stock compensation
- We will grant restricted stock (RS), which incentivizes the pursuit of medium- to long-term corporate value improvement, which is also beneficial to shareholders.
- Shares of RS will be granted every business year as described above.
- As a general rule, holding is obligatory during the term of office, and transfer restrictions will be lifted when an Director retires.
- (3) In addition to the above, lump sum payments may be made based on special events such as the anniversary of the Company's founding.
- 3. Policy on the system, timing, conditions, and determination of compensation for Outside Directors (excluding Directors who are Audit and Supervisory Committee members)

The compensation of Outside Directors (excluding Directors who are Audit and Supervisory Committee members) shall be set as follows in consideration of their roles and independence with the basic policy set forth in 1 above.

- (1) Structure: Base compensation (monetary remuneration), Stock compensation
- (2) Ratio: Stock compensation not to exceed one-third of total compensation
- (3) Base compensation

Base compensation shall be set at an appropriate level according to duties and responsibilities as such Director, and will be paid monthly, with reference to external objective data (i.e. the level of compensation paid to people with similar responsibilities by companies of similar size in each country).

- (4) Stock compensation
 - We will grant restricted stock (RS), which incentivizes the pursuit of medium- to long-term corporate value improvement, which is also beneficial to shareholders.
 - Shares of RS will be granted every business year as described above.
 - As a general rule, holding is obligatory during the term of office, and transfer restrictions will be lifted when an Director retires.

- (5) In addition to the above, lump sum payments may be made based on special events such as the anniversary of the Company's founding.
- 4. Policy on the system, timing, conditions, and determination of compensation for Directors who are Audit and Supervisory Committee members

The compensation of Directors who are Audit and Supervisory Committee members shall be set as follows in consideration of their roles and independence with the basic policy set forth in 1 above.

- (1) Structure: Base compensation (monetary remuneration), Stock compensation
- (2) Ratio: Stock compensation not to exceed one-third of total compensation
- (3) Base compensation

Base compensation will be paid monthly. The individual compensation level of Directors who are Audit and Supervisory Committee members will be decided through discussions with them.

- (4) Stock compensation
 - We will grant restricted stock (RS), which incentivizes the pursuit of medium- to long-term corporate value improvement, which is also beneficial to shareholders.
 - Shares of RS will be granted every business year as described above.
 - The individual compensation level of Directors who are Audit and Supervisory Committee members will be decided through discussions with them.
 - As a general rule, holding is obligatory during the term of office, and transfer restrictions will be lifted when an Director retires.
- (5) In addition to the above, lump sum payments may be made based on special events such as the anniversary of the Company's founding.
- 5. Policy on the system, timing, conditions, and determination of compensation for executive officers

The compensation of executive officers shall be set as follows with the basic policy set forth in 1 above.

- (1) Structure: Base compensation (monetary remuneration), Performance-linked bonuses (monetary remuneration), Stock compensation
- (2) Ratio: Base compensation: Performance-linked bonuses: Stock compensation =

1:1:4 (Senior Executive Officer (Group CEO))

1:1:2 (Senior Executive Officer (Group COO))

Between 1:1:1 and 1:1:1.5 (Senior Executive Officer)

1:1:1 (Executive Officer)

*All of the above estimates are based on the standard amount.

(3) Base compensation

Base compensation shall be set at an appropriate level according to individual duties and responsibilities, and will be paid monthly, with reference to external objective data (i.e. the level of compensation paid to people with similar responsibilities by companies of similar size in each country).

- (4) Performance-linked bonuses
- · Performance-linked bonuses (monetary remuneration) are short-term incentives for the results of a single year, and are paid

once a year after the performance of the Group for the relevant business year is confirmed.

- a. The amount of bonuses is determined using net income as an index.
- b. Target amounts will be set by referring to the net income targets of the single-year business plan and mid-term management plan. We will pay the standard amount when the target values are achieved, but the amount paid will fluctuate as described below when actual results undershoot or exceed the target values.
- Actual results <50% of target values: 0% of standard amount
- Actual results >150% of target values: 200% of standard amount
- · Actual results 50% -150% of target values: Varies between 0-200% of standard amount

(5) Stock compensation

- We will grant restricted stock (RS) and performance-linked stock compensation (PSU) with the intention of incentivizing the pursuit of medium- to long-term enhancement of corporate value in alignment with shareholder priorities. As a general rule, the ratio of RS to PSUs should be 1:3 for the Senior Executive Officers (Group CEO) and 1:1 for other Executive Officers.
- a. Shares of RS will be granted every business year as described above. As a general rule, for residents in Japan, holding is obligatory during the term of office, and transfer restrictions will be lifted when an officer retires and for non-residents in Japan, establish a transfer restriction period of 3 to 5 years.
- b. PSU shall be granted in a lump sum for three years in the first year of the three-year mid-term management plan, with the base value being the points that will become shares of a value determined to be as described above. After the expiration of the term of the mid-term management plan, We will grant shares in proportion to the points, which are varied between 60% and 140% of the base value according to the degree of achievement of the mid-term management targets. The indicators for evaluating achievement of mid-term management targets are as follows, and the degree of fluctuation is determined by the total value of both indicators.
- Main indicator: Earnings per share (EPS) during the mid-term management plan
- → Fluctuation between 70% and 130% of the standard amount
- · Sub-indicator: Relative Total Shareholders Return (r-TSR) and Sustainability
 - → Fluctuation between -5% to 5% of the standard amount
- *However, the indicators and fluctuation ranges may be revised in response to the new mid-term management plan.

Note, officers who take office or retire in the second or third years of the medium-term management plan will be as standard performance, prorated according to the length of time they have served.

- (6) Additional compensation may be paid for the purpose of securing managers, specially skilled personnel, and/or similar individuals, depending on the conditions of the human resource market in each region and/or industry. As a general rule, compensation levels across regions shall be adjusted through base compensation (monetary compensation) and stock compensation while stock compensation shall be used to secure a pool of specific human resources. The stock compensation shall be in the form of RS or PSU, but the term of the RS transfer restriction under this section shall be 3 to 5 years.
- (7) Compensation for non-residents in Japan may be different from the above due to laws and other circumstances.
- (8) If there are changes in the Company's financial situation or business environment that are clearly judged to make it difficult to achieve the goals of the mid-term management plan, this system and its operation may be reviewed based on a resolution of the Board of Directors.
- (9) In addition to the above, lump sum payments may be made based on special events such as the anniversary of the Company's founding.
- 6. Procedures and methods for determining compensation
- (1) Individual compensation for Directors (excluding Directors who are Audit and Supervisory Committee members) and

executive officers is deliberated by the Nomination and Compensation Committee based on consultation with the Board of Directors, and proposed to the Board of Directors. The Board of Directors deliberates on proposals from the Nomination and Compensation Committee and decides on compensation.

- (2) However, performance-linked bonuses are determined as follows:
- a. Up to 30% of the total amount calculated and determined according to the policies above of performance-linked bonuses for executive officers, excluding the Group CEO, shall be redistributed based on individual evaluations conducted by the Group CEO and approved by the Nomination and Compensation Committee. Results of these evaluations and redistributions shall be reported to the Board of Directors.
- b. In principle, the Group CEO's performance-linked bonus is calculated based on the results of performance indicators, but if the Board of Directors deems it necessary and clearly states their reasoning, it may be increased or decreased.

7. Reduction of compensation, clawbacks, etc.

The Company may reduce future compensation or claw back past compensation by resolution of the Board of Directors in the event of certain circumstances, such as violation of relevant laws and regulations or internal rules, or material restatement due to errors discovered in the consolidated financial statements.

8. Stock ownership guidelines

The Company recommends that Executive Officers hold the Company's shares (including RS/RSUs) as follows. The Company will set the criteria for the amount and the number of shares based on the amount of base compensation and the stock price at the start of the Mid-term Management Plan, and one of them shall be satisfied with a grace period of five years until the achievement of the criteria.

Group CEO: 4 years of base compensation

Executive officers other than Group CEO: 2 years of base compensation

"Policies and Procedures for Determining Compensation for Directors and Executive Officers" is published on our website. (https://www.advantest.com/en/about/governance/corporate-governance/document-list/)

<u>Principle3.1 iv):</u> Board Policies and procedures for the appointment of senior management and the nomination of director candidates

It is stated in the "Directors and Executive Officers Nomination/Dismissal Policy and Procedures" as follows;

"Directors and Executive Officers Nomination/Dismissal Policy and Procedures"

1. Basic Policy for Nomination

The Advantest Corporation's ("Company") basic policy is to nominate persons who can contribute to achieving a sustainable level of business development and to mid-to-long term enhancement of corporate value, and who have the qualities listed below. Detailed appointment criteria for each role will be considered in addition to these criteria. In nominating candidates, consideration will be given to maintaining a good balance of knowledge, experience and skills in order that the board and the management (the executive officers) can successfully fulfill its roles and responsibilities, and to diversity, including gender and international

experience, as well as to maintaining the appropriate number of Directors and Executive Officers.

Basic Nomination Criteria:

- A person who respects the management philosophy of the Company group and has excellent personality and insight
- A person who has a good understanding of the Company group's history, corporate culture, employee characteristics, etc. and has sufficient experience and knowledge about the business
- A person who, based on the business environment and competitive trends affecting the Company group, can provide concrete
 proposals on management strategies, implementation plans, etc. that can contribute to achieving a sustainable level of
 business development and mid-to-long term enhancement of corporate value, and who can constantly examine and continue
 efforts to enhance it
- A person who can sensitively perceive changes in the market related to the Company group's industry and the value to be offered, and who can constructively discuss the direction in which the Company group should move forward

2. Detailed Appointment Criteria

(1) Directors (excluding Directors who are Audit and Supervisory Committee members)

The candidate should meet excellent experience, ability, leadership, mid-to-long term foresight and strong ethical values as a person who make decisions on the Company's management and supervise business operations. Personality, experience, years of appointment as Directors of the Company and like will be considered in addition to the criteria.

(2) Independent Directors (excluding Directors who are Audit and Supervisory Committee members)

The candidate should fulfill "Independence Standards for Independent Directors" and should meet one or more of the below criteria. Personality, concurrent positions as another company's Director, Executive Officer or Auditor, years of appointment as an Independent Director of the Company and the like will be considered in addition to the criteria.

- a legal professional such as attorneys
- a person who has management experience for another company
- a person who has excellent knowledge and experience in finance or accounting
- a person who has excellent knowledge and experience in the Company's business field
- a person who has wide and deep experience in R&D
- a person who has enough experience or ability equivalent to above persons

(3) Directors who are Audit and Supervisory Committee members

The candidate should fulfill one or more of the below criteria. Personality, concurrent positions as another company's Director, Executive Officer or Auditor, years of tenure as Directors of the Company, and the like will be considered in addition to these criteria.

- a legal professional such as attorney
- a person who has management experience at another company
- a person who has excellent knowledge and experience in finance or accounting
- a person who has excellent knowledge and experience in the Company's business field
- a person who has wide and deep experience in R&D

- a person who worked as a Director, an Executive Officer, or an employee in administration or internal auditing
- a person who has experience or ability equivalent to the above

(4) Representative Director, Chairman of the Board, Vice Chairman of the Board

For Representative Director, the Company will select the person best suited to lead the Company group from among the Directors appointed at the general meeting of shareholders. The Company also can select the Chairman of the Board who convenes the Board and act as the chairperson, and the Vice Chairman of the Board who supports the Chairman of the Board, among the Directors.

(5) Executive Officer

The candidate should possess excellent experience, ability, leadership, as appropriate for a person who has responsibility for business operations. Personality and the like will also be considered in addition to these criteria. Also, for Senior Executive Officers, the Company will select persons suited to discuss the direction of Company group management from among the Executive Officers. The Company also selects Group CEO, Group COO, President and Corporate Vice Presidents from among the Senior Executive Officers.

3. Dismissal criteria of Directors and/or Executive Officers

If any one of the following criteria applies, an individual is subject to dismissal proposal.

- In the case of violating laws, articles of association, or other rules of the Company group, causing a significant loss or operational obstruction to the Company group
- When it becomes clear that the individual lacks the qualifications stipulated in the appointment of Directors and/or Executive Officers or selection criteria
- In the event of a significant downturn in the Company group's business performance (Applicable only to Group CEO, Group COO and Representative Directors)
- In the event of serious business slump in the responsible business or the area of responsibility (Only for Executive Officers)
- When a relationship with antisocial forces is recognized
- When conduct runs contrary to public order and morals
- If there is a serious obstacle to the performance of duties due to health reasons etc.

4. Procedures for the Nomination

The Nomination and Compensation Committee deliberates and proposes nomination recommendations for Directors and Executive Officers to the Board of Directors. Based on the Committee's proposal, the Board of Directors determines the agenda item regarding the election of Directors to be resolved at the general meeting of shareholders and submit it to the general meeting of shareholders.

In appointing Executive Officers, the Nomination and Compensation Committee proposes to the Board of Directors. The Board of Directors deliberates the proposal from the Nomination and Compensation Committee and appoints Executive Officers.

Regarding the Representative Director, Chairman of the Board, Vice Chairman of the Board and Senior Executive Officer

(including Group CEO, Group COO, President and Corporate Vice Presidents), the Board of Directors deliberates and selects them based on the proposal of the Nomination and Compensation Committee.

5. Procedures for Dismissal

When a report on the results of deliberations by the Nomination and Compensation Committee falls under the dismissal criteria for Directors and/or Executive Officers or if there is a proposal for dismissal from another Director, the Board of Directors will deliberate. When judging that an individual fall under the dismissal criteria at the Board of Directors meeting, the Company responds as follows:

- Representative Director, Chairman of the Board, Vice Chairman of the Board:

A person will be dismissed by the position

- Directors:

The Company will submit a proposal for dismissal of Directors to the Extraordinary General Meeting of Shareholders.

- Senior Executive Officer (including Group CEO, Group COO, President and Corporate Vice Presidents):

An individual will be dismissed as the position.

- Executive officer:

Dismissed from the position of Executive Officer.

"Directors and Executive Officers Nomination/Dismissal Policy and Procedures" is published on our website.

(https://www.advantest.com/en/about/governance/corporate-governance/document-list/)

Principle 3.1 v): Explanations with respect to individual appointments and nominations based on iv)

Regarding the appointment and the reasons for nomination of candidates for Directors who are not Audit and Supervisory Committee members, and for Mr. Yuichi Kurita and Ms. Tomoko Nakada, please refer to the Reference Documents for the 83rd Ordinary General Meeting of Shareholders and Business Report (Matters for Document Delivery) (Pages 5-15 in English version). For Ms. Sayaka Sumida, please refer to the Reference Documents for the 82nd Ordinary General Meeting of Shareholders and Business Report (Matters for Document Delivery) (Pages 11-12 in English version).

(https://www.advantest.com/en/investors/shares-and-corporate-bonds/meeting/)

Principle 3.1.3: Sustainability Activities

Sustainability Activities

Advantest promotes management in line with its corporate philosophy system, "The Advantest Way", and its mid- to long-term management policy, "Grand Design". With regard to sustainability, we aim to expand our social contributions and enhance the value provided to stakeholders through various initiatives that contribute to a sustainable future, centered on solving customer issues. Based on this concept, Advantest has established the Sustainability Basic Policy as a component of The Advantest Way and we are striving to promote sustainable management.

Furthermore, Advantest has positioned "Enhance sustainability initiatives" as one of the strategies in its mid-term management plan. In the process of reviewing and deliberating mid-term management plans at Executive Management Committee, we also conduct medium- to long-term risk analysis and identify issues related to sustainability. We then set individual targets and desired

outcomes as mid-term action plans to promote integrated initiatives for business growth strategies and the resolution of social issues.

Advantest's sustainability initiatives are promoted with the involvement of the Board of Directors, who receive individual reports and may supervise initiatives depending on the importance of the issues. Regarding the "Sustainability Action Plan 2024-2026," formulated in sync with the third medium-term management plan (MTP3) that started in fiscal 2024, the content and goals were deliberated and decided at the Executive Management Committee and reported to the Board of Directors.

Advantest has established the following "Sustainability Policy" as our foundation for promoting sustainable management.

1: Basic Concept

Our corporate purpose & mission is "Enabling Leading-Edge Technologies". Hitherto, we have consistently contributed to the development of society by constantly striving to improve ourselves in order to provide products and services that satisfy our customers worldwide and by supporting the development of leading-edge electronics technology with our measurement technology.

In fact, almost all of our businesses are related to semiconductors, which are indispensable for the future development of various industries and the realization of a more sustainable future society. Therefore, we believe that developing business activities based on our corporate purpose & mission and contributing to the realization and diffusion of semiconductors with superior performance will continue to be an action that directly contributes to both contributing to a "safe, secure and comfortable" society and realizing our own growth.

Based on these ideas, our medium- to long-term management policy "Grand Design" sets out our vision statement as "Be the most trusted and valued test solution company in the semiconductor value chain". In order to be a company that embodies this vision, we will promote various initiatives that lead to the realization of a sustainable society in the future in an integrated manner, while focusing on solving customer issues. Simultaneously, by appropriately reflecting the expectations and demands of our stakeholders in our business activities, we aim to expand the significance of our raison d'être and the value we provide in a balanced and multifaceted way, both economically and socially.

2: Stakeholders

In view of our management philosophy and the importance on our business in the medium to long term, we have positioned our shareholders and capital markets, employees, customers, suppliers, partners and the global environment as important stakeholders.

3: Value Proposition to Stakeholders

We have analyzed the key value propositions to our stakeholders as follows. We will provide these values to our stakeholders and also work to ensure that events that negatively impact them do not occur so that we strive to earn further trust from our stakeholders.:

Stakeholders	Value Propositions (Outcomes)
Shareholders and Capital Markets	- Medium- and long-term enhancement of corporate value

Employees	- Increase in employee satisfaction					
Customers	- Contributing to customer business growth by solving customer issues					
	- Contributing to improving customers' environmental issues					
Suppliers	- Expanding business growth opportunities					
	- Co-creation of sustainable social value					
Partners	- Ecosystem/business partners: Solving industrial issues through					
	collaboration with partners and fostering mutual business growth					
	opportunities					
	- Local community: Contributing to creating a society where people can live					
	more prosperous lives					
Global Environment	- Contributing to a sustainable global environment					

4: Stakeholder Engagement

In order to contribute both to the realization of a sustainable society and to its own growth, we are committed to the following for our key stakeholders.

(1) Shareholders and Capital Markets

We constantly strive to increase income, improve profitability, and make efficient use of capital through tireless investment in growth and strengthening of the management base, thereby increasing the shareholder value created over the medium and long term. At the same time, we will strive to provide an appropriate return of profits to shareholders and to create appropriate corporate value through enhanced dialogue with the capital markets and the timely and appropriate disclosure of financial and non-financial information.

(2) Employees

Our company consists of a diverse range of human resources. We respect the individual lifestyles and life stages of our employees and support flexible work styles, while at the same time, by treating them fairly, we create a work environment where employees can lead fulfilling lives in both their private and public lives. We also support the development of our employees by providing an environment and opportunities for them to enhance their individual capabilities. In this way, we aim to realize a high level of employee engagement and, through this, strengthen our foundation for growth.

(3) Customers

We continue to be the company of choice for our customers by providing products and integrated solutions of outstanding performance and quality, based on the measurement technologies and experience we have developed over the years. At the same time, we work quickly to solve our customers' challenges through our worldwide support and consulting network. We also contribute to mitigating our customers' environmental issues by developing products and solutions that are oriented towards higher efficiency in terms of energy consumption and space used.

(4) Suppliers

We would like to develop together with our suppliers by promoting the reduction of risks in our supply chains and the enhancement of supply chain resilience through close collaboration with them. At the same time, we promote initiatives to build sustainable supply chains that take environmental, social and ethical aspects into consideration through comprehensive engagement activities.

(5) Partners

We contribute to the creation of innovation and the development of the electronics industry through communication with our ecosystem/business partners, including industry groups, governments, local authorities, and educational institutions. In local communities, we also contribute to next-generation education, environmental conservation, and humanitarian aid, and help create a society where people can live more prosperous lives.

(6) Global Environment

In addition to initiatives with customers and suppliers, we promote the increased introduction of renewable energy and improved energy efficiency in our own operations, thereby reducing total greenhouse gas emissions in our operations and value chain. We will also work in cooperation with companies in our industry and industry groups to consider resource recycling and the elimination of hazardous substances in product design, and to shift to a circular economy, including the recycling of waste, the effective use of water resources and the conservation of biodiversity in our business activities.

5: Group Governance

We believe that in order to achieve both a contribution to the realization of a sustainable society and its own growth, it is recognized that, in addition to creating stakeholder value through its business activities, it is essential to further strengthen group governance, which is the foundation for enhancing corporate value. In line with this view, we promote initiatives such as responsible business activities, including thorough legal compliance and corporate ethics, the upgrading of corporate governance and the strengthening of risk management.

"Sustainability Policy" is published on our website.

(https://www.advantest.com/en/about/the-advantest-way/)

· Investment in intangible assets (human capital / intellectual capital) and its supervision

We are a company whose core business is the development and manufacture of semiconductor test equipment. And our business is intellectual capital-intensive. We think that it is important not only to invest in tangible assets such as facilities and equipment, but also to invest in intangible assets such as human capital, technology, and intellectual property.

[Human capital]

Advantest has formulated a 10-year medium- to long-term management policy (FY2018-FY2027), the "Grand Design," which defines the commitments and strategies needed for Advantest to embody its corporate mission & purpose of "Enabling Leading-edge Technologies," and is executing on strategic issues to achieve the goals set forth in the Grand Design. In this context it is essential to develop and strengthen our human capital, research and development capital, manufacturing capital, and customer

relationship capital. Human capital serves as the foundation for these other forms of capital. Therefore, Advantest's human capital strategy must be closely linked to our management strategy. As part of our mid-term management plan, our group is advancing various initiatives to enhance the overall strength of our human capital by focusing on both "individual power" and "organizational power." To enhance "individual power," Advantest is putting more effort into employee skill development while also improving recruitment and retention programs to secure the necessary talent. To enhance "organizational power," we are working on improving engagement and ensuring the retention and active participation of diverse talents. Furthermore, as a means to connect these two aspects, we are continuously reviewing our human capital systems to better align with our corporate mission & purpose.

As part of these human capital strategies, we spent 680 million yen on education and training in FY2024. Additionally, we implemented company-wide initiatives to improve employee engagement.

For details, please refer to our Annual Securities Report.

(https://www.advantest.com/en/investors/ir-library/report/)

[Intellectual capital]

Advantest is a technology company whose corporate mission & purpose is "Enabling Leading-Edge Technologies." Therefore, we consider investment in technology, which is the source of our competitive advantage, namely research and development investment, to be one of our most important strategic investments. We are advancing the research and development of products that will be the core of our future business in the measurement technology fields that support electronics, information and communication, and semiconductor manufacturing. In FY2024, we invested 71.4 billion yen in research and development. Advantest's research and development facilities are located in Japan, Europe, the United States, and China, and employees in the research and development department account for about 30% of Advantest's personnel. To leverage the power of engineers around the world, we are working to promote joint development activities among our research and development teams.

At the same time, we continuously incorporate technologies that are important for our business expansion through M&A and other means as part of our growth strategy. In FY2024, we invested 22.3 billion yen in one M&A and three capital and business alliances to elevate the performance of our total test solutions and strengthen our test engineering services to meet future customer needs. These efforts aim to create innovation through the fusion of our technology and external technology and are promoted as part of the strategy set forth in our medium-term management plan.

· Climate change response

Advantest Group regards climate change as one of the key themes in ensuring the continuity of our business while also contributing to a sustainable future, and is actively promoting measures to address climate change. Since collaboration with external stakeholders such as customers and suppliers is essential in promoting climate change countermeasures, Advantest has set mid-term targets for each climate change issue, focusing on the reduction of greenhouse gas (GHG) emissions and the introduction of renewable energy. Advantest has established unified task forces (TFs) that work with internal and external stakeholders to promote responsible efforts to address climate-related issues.

TF1 focuses on CO2 reduction in product development and TF3 targets CO2 reduction through collaboration with customers. Both TF1 and TF3 aim to address Scope 3 Category 11 through collaboration with customers. TF2 focuses on reduction of CO2 emissions through collaboration with business partners to address Scope 3 Category 1 through collaboration with suppliers, and TF4 aims for reduction of CO2 emissions through business activities with the introduction of energy-saving equipment and renewable energy to address Scope 1+2, which is direct emissions from our own production processes. All four TFs are implementing activities related to their goals.

For more details on our climate change initiatives, please refer to our Annual Securities Report.

(https://www.advantest.com/en/investors/ir-library/report/)

Supplementary Principle 4.1.1: Roles and Responsibility of the Board

In principle, the Board of Directors delegates to the Group CEO decisions on business execution other than matters deemed to be exclusive matters by the Board of Directors on the basis of laws and regulations and matters of important business execution, in order to enable more flexible decision-making and prompt business management. The Executive officer meeting (Executive Management Committee) composed of Senior Executive Officers, will review important matters concerning business execution.

Principle 4.1.3: Succession planning

The Board of Directors receives reports from the Nomination and Compensation Committee on requirements for the Group CEO position and succession planning for this position, and proactively discusses them.

Please refer to the supplementary explanation in the section "Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight in Management 1. Organizational Composition and Operation [Voluntary Establishment of Nomination/Remuneration Committee] below for the activity status of the Nomination and Compensation Committee.

Principle 4.9: Independence Standards and Qualification for Independent Directors

It is stated in the "Independence Criteria of Independent Outside Directors" as follows;

"Independence Criteria of Independent Outside Directors"

Outside Director of Advantest Corporation (the "Company") shall be judged to be independent provided none of the following conditions apply presently and recently.

- 1. Major Business Partner
- (1) Entity transacts with Advantest as Major Business Partner or Executive thereof
- (2) Major Business Partner of Advantest or Executive thereof

2.Expert

Consultant, Accountant or Lawyer who receives a large amount of money or other compensation from Advantest. (In case that the receiver of such compensation is a legal entity or group such as union, the person who belongs to such entity.)

3.Relative

(1) Relative of person who falls in the condition set forth in 1 or 2 above.

- (2) Relative of Executive or Board Director of the subsidiary of Advantest
- (3) Relative of person who was an Executive or Board Director of Advantest or subsidiary of Advantest recently.

Notes:

- *1 "Recently" shall mean a time range substantially identical to presently.
- *2 "Major Business Partner" means a partner whose revenue from transactions with Advantest accounts for a considerable part of their revenue, or a partner supplying Advantest with commodities or services indispensable to Advantest's business.
- *3 "Executive" means the "executive" defined in the Ordinance for Enforcement of the Companies Act.
- *4 "Relative" means the person's relative within the second degree of kinship.

"Independence Criteria of Independent Outside Directors" is published on our website.

(https://www.advantest.com/en/about/governance/corporate-governance/document-list/)

Supplementary Principle 4.10.1: Regarding the Nomination and Compensation Committee

We have established the Nomination and Compensation Committee as an advisory organization to the Board of Directors. The Nomination and Compensation Committee is composed of a majority of independent Outside Directors, and the chairperson is also an independent Outside Director.

Regarding the concept, role, authority and activity status of the Nomination and Compensation Committee, please refer to "Supplementary Explanation in the Voluntary Establishment of Committees" below.

Supplementary Principle 4.11.1: Concept of composition of the Board

In the nomination and selection of Directors and Senior Executive Officers, Advantest recognizes that noteworthy issues around corporate management and communication with stakeholders have to be taken into consideration, in addition to our Purpose & Mission, management strategies, and business strategies. Our business is indispensable for the manufacturing of semiconductors, which support the development of our society, and also assumes the important function of supporting the stable operation of the facilities and systems in our society and industries, creating great opportunities for growth even in the surrounding areas. Advantest has selected the following nine areas for management activities which are considered important for Advantest to grow the business in the mid-to-long term and realize the improvement of our corporate value: "Management & Corporate Strategy," "Semiconductor," "Technology," "Sales & Marketing," "Finance & Accounting," "Legal & Compliance," "Human Capital Management," "Global Business," and "Digital Transformation." The Board of Directors and the Nomination and Compensation Committee have discussed the essential "insight and experiences" required for the execution of duties and the fulfilment of the responsibility of supervision in the nine areas, and established the required skill sets for Senior Executive Officers and Directors. Details of the skills held by each Director and Senior Executive Officer are published on our website.

(https://www.advantest.com/en/about/governance/corporate-governance/governance/)

Regarding our policies for Director appointments, please refer to "Principle3.1 iv) Board Policies and procedures for the appointment of senior management and the nomination of Director candidates" above.

Supplementary Principle 4.11.2: Directors served as directors, kansayaku or the management at other company

Regarding the status of important concurrent positions of Outside Director candidates and Directors, they are announced in disclosure documents such as "convocation notice of the Ordinary General Meeting of Shareholders" and business report.

Supplementary Principle 4.11.3: A summary of the results of the board meeting effectiveness

To evaluate the effectiveness of its roles and responsibilities, the Board of Directors conducts an annual survey of all Directors to collect and analyze their opinions on the composition, deliberations and operations, response from the executive side, and the support system for the Board of Directors.

(Action in FY2024)

In the evaluation of the effectiveness of the Board of Directors for FY2023, it was found that the number and composition of the Board of Directors were appropriate, and sufficient discussions were held regarding the succession plan for the Group CEO. However, there were areas identified for improvement, such as the consideration of rapid response measures to changes in the external environment, time management of the Board of Directors, and onboarding support for new Outside Directors. Based on these evaluation results, the following actions were taken in FY2024.

- The executive side reported the results of investigations into changes in the external environment that could affect Advantest's performance.
- To ensure thorough discussions at the Board of Directors meetings, explanatory materials were submitted to the directors in advance for their review, and presenters were asked to provide concise explanations with organized issues and points. Additionally, Directors shared information and exchanged opinions outside of the Board of Directors meetings as needed.
- As an opportunity to provide more detailed business explanations to Outside Directors, online briefings on individual businesses and business strategies were held. Additionally, a visit to manufacturing contractor was conducted in conjunction with offsite meetings.

(Results in FY2024)

In the evaluation of the effectiveness of the Board of Directors for FY2024, it was found that the separation of the roles of Group CEO and Chairperson of the Board of Directors, accompanying the transition to a new management system, increased the neutrality of the Chairperson of the Board of Directors, leading to more appropriate operation of the Board of Directors. Additionally, it was confirmed that the Board of Directors is holding discussions contributing to the medium- to long-term enhancement of Advantest's corporate value.

On the other hand, the following point was identified as an area for improvement to make the Board of Directors more effective.

- It is desirable to quickly capture changes in the external environment and conduct analysis and consideration of response measures, including downside scenarios.

Supplementary Principle 4.14.2: Training policy for directors

It is stated in the "Director Training Policy" as follows;

"Director Training Policy"

1.Advantest provides and arranges following actions for new Directors to acquire necessary knowledge on the Advantest's

business, finances, organizations and other matters so as to enhance their understanding of their roles and responsibilities:

- (1) To explain the roles and responsibility required for Directors;
- (2) To explain Advantest group's business, finances, organizations, major internal regulations, corporate governance structure, and internal control systems;
- (3) To update above (1) and (2) for incumbent Directors as necessary.
- 2. Advantest should provide and arrange training opportunities suitable for each Director as necessary.

In FY2024, as an opportunity to provide more detailed business explanations to Outside Directors, we held online briefings on individual businesses and business strategies. Additionally, in conjunction with off-site meetings, Directors, including Outside Directors, visited and inspected our manufacturing contractor.

All Executive Directors have taken an external training program on governance. Because governance skills are important, we are expanding the scope of the training to Executive Officers who are not Directors.

"Director Training Policy" is published on our website.

(https://www.advantest.com/en/about/governance/corporate-governance/document-list/)

Principle 5.1: Policy for Constructive Dialogue with Shareholders

Our policy for constructive dialogue with shareholders is stated in our "Basic Investor Relations Policy" as follows, and the status of dialogue with shareholders is described below.

"Basic Investor Relations Policy"

Under the direction of our Group CEO and in line with the Basic Investor Relations Policy expressed below, Advantest's IR team promotes dialogue with its shareholders and investors as an essential aspect of corporate value. Our commitment to open communication both ensures accountability to our stakeholders, and plays an important role in growing our corporate value over the medium to long term.

- 1. Disclosure Policy
- (1) Disclosure of Material Information

Advantest discloses material information as appropriate in a transparent and timely manner, in compliance with Japan's Financial Instruments and Exchange Act, the regulations of the stock exchanges and other related laws and regulations ("Acts").

Important information is defined as corporate information that must be disclosed in a timely manner under the Acts when important matters concerning Advantest or its subsidiaries are determined or when an important event occurs, and other corporate information requiring timely disclosure under the Acts.

(2) Voluntary Disclosure

Advantest also discloses general corporate information other than material information, when we deem it may have a material impact on the investment decisions of our shareholders and investors, as rapidly and transparently as possible.

2. Disclosure Methods

To ensure our fair disclosure to shareholders and investors, material information is disclosed via the methods stipulated by law and by the regulations of all the stock exchanges on which Advantest is listed, both in Japan and overseas. Additionally, all such information is promptly posted on our corporate website.

Information falling outside the scope of material information is disclosed via news releases, at press conferences and our quarterly information meetings, and is also posted on our website. We reserve the right not to respond to enquiries regarding certain information related to competitiveness or privileged information that Advantest has a duty to protect.

3. Forward-Looking Statements

In its disclosures, Advantest may make forward-looking statements that reflect management's views with respect to future plans, strategy, and financial performance. Such statements are based on information available at the time of disclosure and are subject to various risks and uncertainties. To ensure that investors are aware of these risks, Advantest's disclosures are accompanied by cautionary statements.

4. Communication Structure

Advantest's IR organization handles communications with shareholders and investors. In principle, all Advantest's IR communications go through our IR spokespersons—Representative Director, CFO, Executive Officer in charge of IR and IR personnel—but other executives, including Outside Directors, may also be appointed IR spokespersons in certain cases through IR personnel, depending on individual requirements and the content to be communicated. The IR organization supports our IR spokespersons by liaising with other divisions and collating relevant and specialized information to enhance our dialogue with shareholders and investors.

5. Comprehensive Communication

In addition to our earnings announcements and postings on our public website, Advantest strives to maximize shareholders' and investors' awareness of our business environment and management strategies through individual meetings, site tours, segment-specific briefings, and other such opportunities for communication.

6. Incorporation of Feedback Through Dialogue

Feedback and opinions received from shareholders and investors is shared at the Board of Directors, and incorporated into our planning for a sustainable level of business development and mid-to-long term enhancement of corporate value.

7. Management of Insider Information and Fairness in Disclosure

Advantest has defined internal rules for the prevention of insider trading, as explained in the sections of Advantest's "Code of Conduct" related to management of material information and executive buying and selling of shares. Moreover, our IR

spokespersons are consistently prudent in avoiding the disclosure of material information and other sensitive information in conversation or other venues for communication, where multiple personnel are typically present to check on one another.

8. Quiet Periods

To ensure fair disclosure of financial information, Advantest stipulates a quiet period that runs from the day after the closing of each quarter until earnings for that quarter are announced, to prevent information leaks and to maintain disclosure fairness. During this period, Advantest refrains from answering inquiries about business performance and related matters. However, material information subject to disclosure rules will be disclosed in an appropriate and timely fashion, even during quiet periods.

9. Analyst Reports

Advantest will not evaluate or comment on any analyst reports concerning Advantest. However, if a report contains factual errors relating to past events, those errors may be pointed out.

10. Market Rumors

Our basic policy is not to comment on market rumors. However, in the event a market rumor exerts a significant influence on the capital markets, or one of the stock exchanges on which Advantest is listed approaches us for clarification, we will respond appropriately and responsibly.

"Basic Investor Relations Policy" is published on our website.

(https://www.advantest.com/en/investors/management-policy/irpolicy/)

(Dialogue with Shareholders)

Advantest holds quarterly financial results briefings for institutional investors and securities analysts, with the top management serving as speakers. These briefings are attended not only by active investors but also by passive investors and institutional investors with various investment styles. Additionally, to help them better understand changes in semiconductor technology and business trends closely related to our company, we also hold business/technology briefings for institutional investors and securities analysts. The materials for these briefings are available on our website.

https://www.advantest.com/en/investors/ir-library/

Furthermore, to deepen dialogue with institutional investors, including shareholders, we conducted approximately 600 individual meetings with institutional investors both domestically and internationally in FY2024. These individual meetings covered a variety of themes, including business trends, voting rights, and sustainability. In these dialogues, in addition to IR personnel, the Representative Directors and Executive Officers in charge of finance, as well as relevant department personnel when necessary, participated to ensure deeper discussions.

The feedback received from shareholders and investors through IR activities is reported to the Board of Directors by the top management and the IR department and is utilized in discussions aimed at our sustainable growth.

Principle 5.2.1: Basic policy regarding the business portfolio decided by the board and the status of the review of this portfolio We launched our "Grand Design" mid-to-long term management policy in FY2018. It calls for us to strengthen our core business

(the development and sales of semiconductor volume production test systems) and expand our business domains to related markets such as semiconductor design / evaluation processes and product / system level test processes / data analytics, which come before and after the semiconductor volume production process, respectively. In this way, we aim to grow our business and enhance corporate value. This was resolved by the Board of Directors and refers to our basic thinking regarding our business portfolio. At the same time, we introduced a business evaluation system based on ROIC at the time of formulating our Grand Design, and continuously review our business and product portfolio based on the perspectives of capital efficiency, mid-to-long term business profit outlook, and best owners.

Profit and loss by business segment are reported to the Board of Directors monthly and the Board of Directors discusses the business portfolio as necessary. In addition, when we make an investment that has a significant impact on our business portfolio, the Board of Directors reviews the investment effect as needed. When Advantest implements M&A, one of the metrics we use to analyze each deal is NPV (Net Present Value), based on the cost of capital, which reflects the risks arising from the specific characteristics of investment targets.

For details on M&A, please refer to the section "I. Basic Views on Corporate Governance, Capital Structure, Corporate Profile and Other Basic Information, 1. Basic Views, Disclosure Based on the Principles of the Corporate Governance Code, Principle 3.1.3: Sustainability Activities, [Intellectual Capital] above."

Action to Implement Management That Is Conscious of Cost of Capital and Stock Price

Content of Disclosure	Disclosure of Initiatives (Update)					
Availability of English Disclosure	Available					
Date of Disclosure Update	28/11/2025					

Explanation of Actions

Advantest is striving to enhance its corporate value by increasing sales, improving profitability, and improving capital efficiency through four strategies: "Outpace the growth in our core market," "Expand adjacently/new businesses," "Drive operational excellence," and "Enhance sustainability." In line with these strategies, MTP3 emphasizes the following management metrics: sales, operating profit margin, net income, return on invested capital (ROIC), and EPS.

Under MTP2 we utilized ROE, but we now use ROIC. We believe that return on invested capital, which includes both debt and equity, is a more appropriate measure of management efficiency, as it also reflects the possible utilization of debt and other liabilities, in addition to our current outstanding debt, in order to flexibly make future growth investments, including M&A and the strategic acquisition of inventory assets.

Although market conditions influence our cost of capital dynamically, using CAPM we estimate it to be around 10%. We expect our average ROIC over three years of MTP3 to be between 34% and 39%, significantly exceeding the cost of capital. We plan to enhance ROIC performance not only by improving profitability but also by achieving more efficient use of assets at the business unit level through faster inventory turnover and other improvement.

2. Capital Structure

oreign Shareholding Ratio	30% or more
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Status of Major Shareholders

Name or Company Name	Number of Shares Owned	Percentage (%)
The Master Trust Bank of Japan, Ltd. (trust account)	225,131,200	30.95
Custody Bank of Japan, Ltd. (trust account)	95,607,540	13.14
STATE STREET BANK AND TRUST COMPANY 505001	21,841,323	3.00
STATE STREET BANK WEST CLIENT - TREATY 505234	18,377,100	2.52
THE BANK OF NEW YORK MELLON 140042	16,147,169	2.21
HSBC HONG KONG-TREASURY SERVICES A/C ASIAN EQUITIES	15,477,568	2.12
DERIVATIVES		
JP MORGAN CHASE BANK 385781	10,742,604	1.47
BNYM AS AGT/CLTS 10 PERCENT	7,876,053	1.08
MOXLEY & CO LLC	7,767,684	1.06
STATE STREET BANK AND TRUST COMPANY 505103	7,062,412	0.97

Supplementary Explanation

- The above table describes the situation as of the end of September 2025.
- Advantest holds 38,749,080 shares of treasury stock. The above percentage of ownership is calculated excluding these treasury shares and rounded to the second decimal place.
- In the Report of Possession of Large Volume made available for public inspection as of the end of September 2025, the following companies are reported as shareholders, but this has not been taken into account in the above "Status of Major Shareholders", as Advantest has been unable to confirm the number of shares substantially held as of the end of the fiscal year.
 - 1. Daiwa Asset Management Co., Ltd
 - 2. Nomura Asset Management Co., Ltd.
 - 3. Mitsubishi UFJ Trust Company and two of its affiliates
 - 4. BlackRock Japan Co., Ltd. and eleven of its affiliates
 - 5. Sumitomo Mitsui Trust Asset Management Co., Ltd. and one of its affiliate

3. Corporate Attributes

Listed Stock Exchange and Market Segment	Prime Market
Fiscal Year-End	March
Business Sector	Electrical Appliances
Number of Employees (Consolidated) as of the End	1,000 or more

of the Previous Fiscal Year						
Net Sales (Consolidated) for the Previous Fiscal Year		¥100 billion or more but less than ¥1 trillion				
	Number of Consolidated Subsidiaries as of the End	10 1.46 4.50				
	of the Previous Fiscal Year	10 or more but fewer than 50				

4. Policy on Measures to Protect Minority Shareholders in Conducting Transactions with Controlling Shareholder

5. Other Special Circumstances which may have a Material Impact on Corporate Governance

II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight

1. Organizational Composition and Operation

Corporate Governance System	Company with Audit and Supervisory Committee
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Directors

Number of Directors Stipulated in Articles of Incorporation	15
Directors' Term of Office Stipulated in Articles of Incorporation	One year
Chairperson of the Board	Chairperson (excluding those concurrently serving as President)
Number of Directors	9
Election of Outside Directors	Elected
Number of Outside Directors	5
Number of Independent Directors	5

Outside Directors' Relationship with the Company (1)

Name	Attributes	Relationship with the Company*										
Name		a	b	c	d	e	f	g	h	i	j	k
Toshimitsu Urabe	From another company											
Nicholas Benes	From another company											
Naoto Nishida	From another company								Δ			
Sayaka Sumida	CPA											
Tomoko Nakada	Lawyer						•					

^{*}Categories for "Relationship with the Company".

(Use " \circ " when the director presently falls or has recently fallen under the category; " \triangle " when the director fell under the category in the past; " \bullet " when a close relative of the director presently falls or has recently fallen under the category; and " \blacktriangle " when a close relative of the director fell under the category in the past.)

- a. Person who executes business for the Company or its subsidiary
- b. Person who executes business for a non-executive director of the Company's parent company
- c. Person who executes business for a fellow subsidiary
- d. Person/entity for which the Company is a major client or a person who executes business for said person/entity
- e. Major client of the Company or a person who executes business for said client
- f. Consultant, accounting expert, or legal expert who receives large amounts of cash or other assets from the Company in addition to remuneration as a director/company auditor
- g. Major shareholder of the Company (in cases where the shareholder is a corporation, a person who executes business for the corporation)
- h. Person who executes business for a client of the Company (excluding persons categorized as any of d, e, or f above) (applies to director him/herself only)
- i. Person who executes business for another company that holds cross-directorships/cross-auditorships with the Company (applies to director him/herself only)
- j. Person who executes business for an entity receiving donations from the Company (applies to director him/herself only)
- k. Other

Name	Membership of Audit and Supervisory Committee	Designation as Independent Director	Supplementary Explanation of the Relationship	Reasons for Appointment
Toshimitsu		0	_	Mr. Toshimitsu Urabe has
Urabe				extensive management
				experience at a leading Japanese
				general trading company and a
				nonbank financial institution,
				particularly in overseas
				experience in the United States
				and Asia, business investment
				decision-making, and
				administrative management, such
				as human resources and IT.
				Advantest expects him to apply
				his knowledge to the Advantest
				Group's global management,
				thereby contributing to the
				sustainable enhancement of
				corporate value and the
				revitalization of the Board of
				Directors. Thus, Advantest
				believes that he is well qualified
				to serve as an Outside Director.
				Mr. Toshimitsu Urabe has no
				special transactions with
				Advantest that would affect his
				independent judgment. In
				addition, in FY 2024, there were
				no special business relationships
				between Advantest and Japan
				Business Systems, Inc. Therefore,
				Advantest has determined that he
				is sufficiently independent in
				accordance with the
				Independence Criteria of
				Independent Outside Directors

			established by Advantest.
			Furthermore, as he also satisfies
			the requirements for independent
			directors set forth by Tokyo Stock
			Exchange, Inc., Advantest has
			registered him as an Independent
			Director.
Nicholas Benes	0	_	Mr. Nicholas Benes has extensive
			knowledge and experience in
			corporate governance and
			investment banking including
			M&A transactions. Advantest
			expects him to apply his
			knowledge of corporate
			governance, finance matters and
			the shareholder-oriented
			perspective to the Advantest
			Group's global management,
			thereby contributing to the
			sustainable enhancement of
			corporate value and the
			revitalization of the Board of
			Directors. Thus, Advantest has
			determined that he is well
			qualified to serve as an Outside
			Director.
			Mr. Nicholas Benes has no
			special transactions with
			Advantest that would affect his
			independent judgment. Advantest
			has paid an annual fee to and
			received executive training from
			the certified nonprofit public
			association the Board Director
			Training Institute of Japan, where
			he serves as an Executive
			Director. The amount of payment
			to the Board Director Training
			Institute of Japan in FY2024 was
			less than JPY 1,000,000.
			1000 11011 31 1 1,000,000.

			Therefore, Advantest has
			determined that the institute does
			not constitute a significant
			business partner as defined in the
			Independence Criteria of
			Independent Outside Directors
			established by Advantest, and
			accordingly, he is sufficiently
			independent. Furthermore, as he
			also satisfies the requirements for
			independent directors set forth by
			Tokyo Stock Exchange, Inc.,
			Advantest has registered him as
			an Independent Director.
Naoto Nishida	0	Advantest has transactions with	Mr. Naoto Nishida possesses
		Toshiba Corporation, where Mr.	wide knowledge and experience
		Naoto Nishida serves as Special	as a laser technology expert, in
		Commission, and its affiliates,	addition to his expertise in
		including the sales of the	technology, supply chain
		Company's products. The	management (SCM), production,
		amount of such transactions with	and research & development at a
		Toshiba Corporation and its	global company deeply involved
		affiliates in FY2024 was less than	in semiconductors. Advantest
		1% of the total of the Company's	expects him to apply his expertise
		consolidated cost of sales and	in our business, industry and
		selling, general and	technology as well as his
		administrative expenses.	perspectives on strategic
			innovation to Advantest Group's
			global management, thereby
			contributing to the sustainable
			enhancement of corporate value
			and the revitalization of the Board
			of Directors. Thus, Advantest has
			determined that he is well
			qualified to serve as an Outside
			Director.
			Mr. Naoto Nishida has no special
			transactions with Advantest that

			would affect his independent
			judgment. In addition, Advantest
			has determined that he is
			sufficiently independent in
			accordance with the
			Independence Criteria of
			Independent Outside Directors
			established by Advantest.
			Furthermore, as he also satisfies
			the requirements for independent
			directors set forth by Tokyo Stock
			Exchange, Inc., Advantest has
			registered him as an Independent
			Director.
Sayaka Sumida	0	0	— Although Ms. Sayaka Sumida has
Sayaka Suililua			
			not been directly involved in the
			management of a company in the
			past, she possesses wide
			knowledge and experience in
			finance and accounting gained
			through her engagement for many
			years in accounting/auditing
			services and internal control-
			related services as a certified
			public accountant at an
			accounting firm. Advantest
			expects to apply her knowledge of
			finance and accounting in
			Advantest Group's audit and
			supervision, thereby contributing
			to the enhancement of corporate
			accounting and internal control.
			Thus, Advantest has determined
			that she is well qualified as an
			Outside Director who is an Audit
			and Supervisory Committee
			member.
			Advantest has no special

transactions with Ms. Sayaka Sumida. Advantest has transactions with Furukawa Electric Co., Ltd., including the purchase of raw materials, etc. The amount of such transactions with Furukawa Electric Co., Ltd., in FY2024 was less than 1% of of Advantest's total consolidated cost of sales and selling, general and administrative expenses. Ms. Sayaka Sumida serves an Outside Director (an audit committee member) of Japan Exchange Group, Inc. Advantest pays listing fees and other expenses to Tokyo Stock Exchange, Inc., subsidiary of Japan Exchange Group, Inc. However, the amount of transactions between Japan Exchange Group, Inc. Advantest in FY2024 was less than 1% of Advantest's consolidated cost of sales and selling, general, and administrative expenses. Therefore, Advantest has determined that Furukawa Electric Co., Ltd., and Japan Exchange Group, Inc. do not constitute a significant business partner as defined in the Independence Criteria Independent Outside Directors established by Advantest, and accordingly, she is sufficiently independent. Furthermore, as she

				also satisfies the requirements for
				independent directors set forth by
				Tokyo Stock Exchange, Inc.,
				Advantest has registered her as an
				Independent Director.
Tomoko	0	0	Ms. Tomoko Nakada is a relative	Although Ms. Tomoko Nakada
Nakada			within the third degree of kinship	has not been directly involved in
			of an attorney at the law firm of	the management of a company in
			Nagashima Ohno & Tsunematsu.	the past, she possesses broad
			Advantest has transactions with	experience and a high level of
			the law firm related to the	expertise in law as a judge and as
			provision of legal advice, but the	a lawyer, gained through her work
			amount paid to the firm by the	as corporate legal affairs, general
			Company in FY2024 was less	civil cases, and domestic and
			than 1% of the total income of the	international inheritance cases.
			law firm.	Advantest expects to apply her
				legal insights to Advantest
				Group's audit and supervision,
				thereby contributing to the
				enhancement of compliance.
				Thus, Advantest has determined
				that she is well qualified as an
				Outside Director who is an Audit
				and Supervisory Committee
				member.
				Advantest has no special
				transactions with Ms. Tomoko
				Nakada, the law firm she is the
				representative of, or TS Tech Co.,
				Ltd., where she serves as an
				Outside Director and Audit and
				Supervisory Committee member.
				In addition, Advantest has
				determined that she is sufficiently
				independent in accordance with
				the Independence Criteria of
				Independent Outside Directors
				_
				established by Advantest.

Furthermore, as she also satisfies
the requirements for independent
directors set forth by Tokyo Stock
Exchange, Inc., Advantest has
registered her as an Independent
Director.

Audit and Supervisory Committee

Composition of Supervisory Committee and Attributes of the Chairperson

	All Committee Members	Full-time Members	Inside Directors	Outside Directors	Committee Chair
Supervisory Committee	3	1	1	2	Outside Director

Appointment of Directors and/or Staff to Support the Supervisory Committee

Appointed

Matters Concerning Independence of Said Directors and/or Staff from Executive Officers

The Audit and Supervisory Committee appoints two employees to support the duties of the Audit and Supervisory Committee. The personnel matters of the Audit and Supervisory Committee support employee should get prior approval from Audit and Supervisory Committee. The employees who assist the Audit and Supervisory Committee perform his/her duties in accordance with the instructions of the Audit and Supervisory Committee members and ensures independence from Directors and other officers and employees who are not members of the Audit and Supervisory Committee.

Cooperation among the Supervisory Committee, Accounting Auditors and Internal Audit Department

The Audit and Supervisory Committee collaborates with the Accounting Auditor, the Auditing Unit and other internal control departments, and the Audit and Supervisory Board Members of Advantest Group companies to secure opportunities for exchanging opinions as necessary.

Voluntary Established Committee(s)

Voluntary Establishment of Committee(s) equivalent to Nomination Committee or Remuneration Committee

Established

Status of Voluntarily Established Committee(s), Attributes of Members Constituting the Committee and the Committee Chairperson

Voluntarily Established Committee Equivalent to Nomination Committee	Nomination and Compensation Committee	3	0	1	2	0	0	Outside Director
Voluntarily Established Committee Equivalent to Remuneration Committee	Nomination and Compensation Committee	3	0	1	2	0	0	Outside Director

Supplementary Explanation

Advantest has established the Nomination and Compensation Committee as a voluntary organization to assist the Board of Directors in the appointment/ dismissal of Directors and Executive Officers and in determining their compensation, with the aim of improving the fairness, validity and transparent of the appointment/selection and dismissal/removal of Directors and Executive Officers and their compensation. The Nomination and Compensation Committee is responsible for the functions of both "the Nomination Committee" and "the Compensation Committee".

The Nomination and Compensation Committee is composed of members selected in members of the Board of Directors under the resolution of the Board of Directors. To introduce an independent viewpoint, more than a half of the members are Outside Directors. The Human Resource Department is its secretariat. In FY2024, the Nomination and Compensation Committee met 14 times. Mr. Toshimitsu Urabe, Mr. Yoshiaki Yoshida and Ms. Sayaka Sumida attended 14 times.

In FY2024, the main activities of the Nomination and Compensation Committee were as follows. In the next fiscal year and beyond, the Committee will continue to discuss and examine these issues.

- Candidates for Directors and Executive Officers and the Management Structure

Under the structure of Directors and Executive Officers after June 2024, the Nomination and Compensation Committee considered appropriate candidates and proposed them to the Board of Directors. The management structure on the strengthening of the CxO was discussed and proposed to the Board of Directors. The Nomination and Compensation Committee also discussed and proposed to the Board of Directors the timing of the change of the Executive Officers structure to April, the start of the fiscal year, and the structure for Executive Officers after April 2025.

Regarding the organizational structure for Directors after June 2025, the Nomination and Compensation Committee considered appropriate candidates and an optimal management structure and proposed its conclusions to the Board of Directors.

- Experience, knowledge, and abilities required of Directors and Senior Executive Officers (skill matrix)

The skill matrix is a tool used to review the executive structure and the Board of Directors' structure when considering the flow from analysis and forecasting of the business environment to our management strategy and business strategy, the executive structure that implements them, and the Board of Directors' structure that supervises and guides management execution. Based on this understanding, we have confirmed the elements of knowledge and experience required of the Directors and Executive Officers appointed.

- Operation of Base Compensation, Performance-based Bonuses and Stock Compensation

Evaluating the performance of each Director/Executive Officer against pre-defined roles and expected results, individual evaluations of executive bonuses for FY2023 were discussed and finalized.

The Committee discussed and proposed to the Board of Directors the base compensation, performance indicators for performance-linked bonuses and stock compensation for FY2024.

In light of the changes in the management structure and the Third Mid-term Management Plan, etc., the Nomination and Compensation Committee discussed a partial revision of the executive compensation system and proposed it to the Board of Directors.

Members of this committee are Mr. Toshimitsu Urabe, Ms. Sayaka Sumida, and Mr. Yoshiaki Yoshida as of the filing date of this Report. Mr. Toshimitsu Urabe is the chairperson.

The Nomination and Compensation Committee will recommend persons as candidates to the Board of Directors who will contribute to a sustainable level of business development, enhancement of corporate value over the mid-to-long term in accordance with the "Directors and Executive Officers Nomination/Dismissal Policy and Procedures" (*1) prescribed by the Board of Directors regarding Directors and Executive Officers. The Nomination and Compensation Committee also considers the diversity and appropriate scale of the Board of Directors, including gender and international aspects. In addition, regarding Independent Outside Directors, "Independence Criteria of Independent Outside Directors" (*2) prescribed by the Board of Directors will also apply in addition to the "Directors and Executive Officers Nomination/Dismissal Policy and Procedures" mentioned previously. Candidates recommended to the Board of Directors should have wide knowledge and can be expected to contribute actively to the Board of Directors. The Board of Directors deliberates proposals from the Nomination and Compensation Committee, and determines candidates of Directors and appoints Executive Officers.

When a report on the results of deliberations by the Nomination and Compensation Committee falls under the dismissal criteria for Directors and/or Executive Officers or if there is a proposal for dismissal from another Director, the Board of Directors will deliberate.

(*1) "Directors and Executive Officers Nomination/Dismissal Policy and Procedures": Please refer to the Principle 3.1 "iv): Board Policies and procedures for the appointment of senior management and the nomination of Director candidates" above.

(*2) "Independence Criteria of Independent Outside Directors": Please refer to the Principle 4.9 Independence Standards and Qualification for Independent Directors above.

Matters Concerning Independent Directors

Number of Independent Directors

5

Other Matters Concerning Independent Directors

Advantest designates all outside directors as independent directors.

Regarding "Independence Criteria of Independent Outside Directors", please refer to the Principle 4.9 Independence Standards

and Qualification for Independent Directors above.

Incentives

Implementation Status of Measures related to Incentives Granted to Directors

Introduction of Performance-linked Remuneration Scheme

Supplementary Explanation for Applicable Items

Regarding performance-linked remuneration, please refer to the "Disclosure of Policy on Determining Remuneration Amounts and Calculation Methods" below.

Persons Eligible for Stock Options

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Supplementary Explanation for Applicable Items

Director Remuneration

Status of Disclosure of Individual Director's Remuneration

Disclosure for Selected Directors

Supplementary Explanation for Applicable Items

Individual disclosure is made in the Annual Securities Report for those with total consolidated compensation of 100 million yen or more.

Qualified person:

Mr. Douglas Lefever:

Total compensation 912 million Yen (Base compensation: ¥131 million; performance-based compensation: ¥182 million; restricted stock compensation: ¥237 million; performance-based stock compensation: ¥362 million) in FY2024

Mr. Koichi Tsukui:

Total compensation 197 million Yen (Base compensation: ¥49 million; performance-based compensation: ¥72 million; restricted stock compensation: ¥27 million; performance-based stock compensation: ¥49 million) in FY2024

- * The compensation of Mr. Douglas Lefever includes that paid by the subsidiaries.
- * Restricted stock compensation and performance-based stock remuneration are recorded as expenses in accordance with IFRS for FY2024.

Policy on Determining Remuneration Amounts and

Established

Calculation Methods

Disclosure of Policy on Determining Remuneration Amounts and Calculation Methods

Advantest determines the compensation of Directors and Executive Officers so that it shall facilitate a sustainable level of business development, support mid-to-long term enhancement of corporate value, contribute to shareholder profits, and help to secure and motivate superior human resources.

Advantest has introduced a restricted stock compensation plan for Directors who do not serve concurrently as Executive Officers, with the aim of promoting further value-sharing with shareholders.

For details of the compensation system, please refer to Principle3.1 iii) above.

Support System for Outside Directors

At Advantest, CEO Office is in charge of supporting Outside Directors. In addition, Advantest provides data and reference materials for Board of Directors meetings to all the board members by three business days prior, in principle.

Advantest (and/or group-wide) information such as our business execution situation is reported directly to Outside Directors from appropriate personnel as necessary.

Status of Persons who have Retired as Representative Director and President, etc.

Information on Persons Holding Advisory Positions (*Sodanyaku*, *Komon*, etc.) after Retiring as Representative Director and President, etc.

Name	Job title/ position	Responsibilities	Terms and Conditions of Employment (Full/part time, with/without remuneration, etc.)	Date when former role as president/ CEO ended	Term
-	_	-	-	-	-

Number of Persons Holding Advisory Positions (*Sodanyaku*, *Komon*, etc.)

After Retiring as Representative Director and President, etc.

Other Related Matters

At the Ordinary General Meeting of Shareholders on June 24, 2022, the provisions regarding Counselors and Advisors were deleted from the Articles of Incorporation.

Advantest does not appoint retired Directors or Executive Officers as advisors. When Advantest determines that there is a need to utilize the capabilities and knowledge of retired Directors or Executive Officers, we will entrust specific work with a description to them by means of an individual fiduciary contract rather than in the form of a vague advisor's position.

In order to fulfill the management and supervision responsibilities of the Board of Directors, the Board of Directors will make a decision regarding business assignments of post-retirement Directors, including former Representative Directors. In addition, the Representative Director, Senior Executive Officer, Group CEO makes decisions about business assignments after the retirement of Executive Officers, and reports them to the Board of Directors.

As of the filing date of this Report, there are no cases of delegation of executive duties to retired presidents/CEOs.

2. Matters Concerning Functions of Business Execution, Auditing and Supervision, Nomination, and Remuneration Decisions (Overview of Current Corporate Governance System)

Advantest promotes management efficiency and transparency by separating the management decision making function and supervisory function from the function of the execution of operations.

The Board of Directors, as the decision-making body for management, decides on important matters such as the group's overall management policies and strategies, while also monitoring and supervising the execution of operations by the executive body. Advantest has strengthened the monitoring and supervisory functions of the Board of Directors by having a majority of Outside Directors and by separating the roles of Group CEO and Chairperson of the Board from April 2024, with a non-Executive Director serving as the Chairperson of the Board. Regular board meetings are held once a month, with each meeting lasting approximately 3 to 5 hours to discuss important matters. To ensure that the discussions of the Board of Directors are reflected in the operations of the executive side, issues and advice pointed out by Outside Directors are documented, and the status of the executive side's response to these matters is reported at the next month's board meeting. Additionally, for medium- to long-term issues that cannot be fully discussed within the board meetings, an off-site meeting is held once a year where board members engage in discussions. In FY2024, the Board of Directors held 13 meetings and one off-site meeting. During the board meetings and off-site meetings, Directors with a wide range of knowledge and experience expressed their opinions from various perspectives, leading to active discussions.

In FY2024, the main discussion and reporting items of the Board of Directors meetings and offsite meetings were as follows.

- To further develop the Advantest group, the mid- to long-term management policy, "Grand Design," was revised to a management policy based on a longer-term perspective, and the Third Mid-term Management Plan (FY2024-FY2026) formulated in accordance with the revised Grand Design was resolved.
- Based on the Third Mid-term Management Plan, the Nomination and Compensation Committee proposed revisions to the executive compensation system to provide sound incentives that contribute to enhancing the corporate value of the Group and to enhancing global competitiveness. These revisions were discussed at a meeting of the Board of Directors.
- Recognizing that building partnerships with key companies in the semiconductor supply chain is essential to delivering high-performance total test solutions that meet future customer needs, the executive side proposed several strategic partnerships, which were discussed by the Board of Directors.
- Due to the expected increase in cash flow resulting from strong business performance, Advantest has resolved to implement a share repurchase program for the purpose of improving shareholder returns and capital efficiency.
- Monthly reports were presented to the Board of Directors on the current status of sales, profits, cash flow, inventory balances, and other matters.
- The status of communication with investors and the shareholding status of shareholders were reported to the Board of Directors as part of IR reporting.
- In addition to review results of the ESG Action Plan 2021-2023, reports were made on the Sustainability Action Plan 2024-

2026 linked to the Third Mid-term Management Plan.

- Reports were made on the results of the employee engagement survey conducted company-wide in FY 2024 and future initiatives to improve engagement.
- Compliance reports were made four times a year, and internal audit reports were made twice a year, informing the Board of Directors about compliance incidents including reports made through a helpline, and about the internal audit system and items pointed out by internal audits.

The Board of Directors of Advantest (including Directors who are Audit and Supervisory Committee members) is composed of two executive Directors (Inside Directors), two non-executive Directors (Inside Directors) and five non-executive Directors (Outside Directors) as of the filing date of the Report. Two of the Directors have non-Japanese nationalities and two are female Directors. In order to maintain seamless communication despite the diversification of Directors, Advantest has arranged for simultaneous interpretation at the Board of Directors meetings so that Board members can speak freely in both Japanese and English. Materials and minutes are also translated into English.

Advantest delegates the necessary authorities to ensure the prompt and efficient performance of duties and the Executive Management Committee is positioned as a decision-making body for Advantest's important business execution matters. Of the operations for which authority has been delegated, important matters above a certain level are, in principle, deliberated at the Executive Management Committee. The Executive Management Committee meets approximately twice a month. The Executive Management Committee is composed of Senior Executive Officers, and Mr. Douglas Lefever is the chairperson.

Advantest transitioned to a company with Audit and Supervisory Committee on June 24, 2015. Members of the committee are Mr. Yuichi Kurita, Ms. Sayaka Sumida, and Ms. Tomoko Nakada as of the filing date of the Report. Ms. Sayaka Sumida is the chairperson. Mr. Yuichi Kurita, a member of the Audit and Supervisory Committee, has many years of experience in Advantest's corporate planning, financial and administrative officers and Ms. Sayaka Sumida, a member of the Audit and Supervisory Committee, has many years of experience in working an accounting firm as a certified public accountant. Both have sufficient knowledge of finance and accounting. Also, Ms. Tomoko Nakada, a member of the Audit and Supervisory Committee, has abundant experience on legal affairs.

Pursuant to the audit policies, audit plans, priority audit items, allocation of duties, etc., and in coordination with the internal audit division and other relevant departments with jurisdiction over internal control, a member of the Audit and Supervisory Committee attended important meetings such as Executive Management Committee, Business Plan Meeting, Internal Control Committee, received reports from Directors, Executive Officers and employees on the performance of their duties, requested further explanations as deemed necessary, reviewed important approval-granting documents, and inspected the state of business operations and assets at the head office and other important branch offices. With respect to subsidiaries, members of the Audit and Supervisory Committee communicated with and exchanged information via interviews with Directors of the subsidiaries and opinion exchange meetings with corporate auditors of the subsidiaries and received business reports from subsidiaries as deemed necessary, and conducted audits of Advantest's main consolidated subsidiaries (by interviewing via face to face or web conferences), and confirmed their state of business operations and assets. As a result of these investigations and audit activities,

members of the Audit and Supervisory Committee shared our views with the Directors and department heads on what we recognized as issues needing feedback.

To enhance the effectiveness of auditing and supervisory functions, the Audit and Supervisory Committee appoints a standing Audit and Supervisory Committee member, while Outside Directors, who are members of the Audit and Supervisory Committee, participate in the Internal Control Committee and on-site audits conducted by the standing Audit and Supervisory Committee member as necessary to actively audit the status of business execution of Advantest.

The Audit and Supervisory Committee met 14 times in FY2024. All members were present at every Audit and Supervisory Committee meeting.

The Audit and Supervisory Committee investigated the status of execution of duties by Directors, Executive Officers, other business execution organizations and the status of maintenance and operation of the internal control system. Also, the Audit and Supervisory Committee has an opportunity to exchange opinions with Outside Directors and Executive Directors.

The other status is stated in the section on "the Audit and Supervisory Committee" in "II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight" above.

We have an Auditing Unit for our internal audit under the direct control of the Representative Director, Senior Executive Officer, and Group CEO. With multiple full-time employees and in cooperation with the Audit and Supervisory Committee, accounting auditors, etc., the Auditing Unit monitors status of the company's internal controls on a daily basis, and identifies problems. It also makes improvement recommendations. The Auditing Unit reports the audit results to the Representative Director, Senior Executive Officer, and Group CEO, and to the Representative Director, Senior Executive Officer and President and Group COO and the Audit and Supervisory Committee, and also to the Board of Directors on a regular basis.

Regarding accounting audits, Advantest has audited with Ernst & Young ShinNihon LLC and received predetermined audits. EY Shin Nihon LLC Audit Corporation (formerly Daiichi Audit Office) has been conducting listing audits of Advantest since 1983, when Advantest was listed on the Second Section of the Tokyo Stock Exchange. The certified accountants who executed the accounting audit work of Advantest in FY2024 are Mr. Toshiyuki Matsumoto, Mr. Minoru Ota and Mr. Hiroyuki Nakada. The rotation of the certified public accountants is conducted appropriately at Ernst & Young ShinNihon LLC and no certified public accountants are involved in accounting audits of same company for more than seven consecutive fiscal years. Lead certified public accountants are not involved in accounting audits of the same company for more than five consecutive fiscal years. If a certified public accountant is involved in accounting audits of the same company for seven consecutive fiscal years, he or she will be involved in accounting audits of that company only after an interval of five fiscal years. Lead certified public accountants who are involved in accounting audits of the same company for five consecutive fiscal years will not be involved in accounting audits of that company again. In addition, assistants performing Advantest's accounting audit work include those with expert knowledge such as system experts, with CPAs as the main constituents.

Regarding nomination/dismissal and compensation, Advantest has established a Nomination and Compensation Committee, which is stated in the section on "Voluntary Established" in "II. Business Management Organization and Other Corporate Governance Systems regarding Decision -making, Execution of Business, and Oversight".

Advantest has entered into a limited liability agreement pursuant to Article 427, Paragraph 1 of the Companies Act with each of non-executive Directors. The upper limit of liability based on this agreement is the minimum liability as provided in the applicable laws and ordinances. Advantest has concluded indemnification agreements with all Directors pursuant to the Article 430-2, Paragraph 1 of the Companies Act. Under the said agreements, Advantest shall indemnify them against expenses listed in Item 1 of the said Paragraph and losses listed in Item 2 of the said Paragraph to the extent permitted by laws and regulations. However, certain conditions of exemption are established to ensure that the appropriateness of the execution of duties by the insured persons is not impaired by the said agreements, and the amount of expenses and losses of no less than JPY 3 million requires deliberation by the Board of Directors.

3. Reasons for Adoption of Current Corporate Governance System

Under a structure of a company with an Audit and Supervisory Committee, the audit and supervisory functions of the Board of Directors can be further strengthened, because Directors who are members of the Committee have voting rights at the Board of Directors. At the same time, decisions can be more flexibly delegated to executives, thereby enabling speedier management. Advantest believes that this will enable us to achieve a sustainable level of business development and mid-to-long term enhancement of corporate value, and therefore Advantest has adopted the structure of a company with an Audit and Supervisory Committee and an Executive Officer system.

In addition, a certain number of outsiders are required among the members of the Board of Directors in order to provide advice and management monitoring and supervision that will lead to the sustainable level of business development of the Advantest Group and mid-to-long term enhancement of corporate value. Therefore, Advantest has appointed five Outside Directors. Starting from the General Meeting of Shareholders on June 27, 2023, Outside Directors are now a majority of the Board of Directors, and more than one director is female.

III. Implementation of Measures for Shareholders and Other Stakeholders

1. Measures to Vitalize General Meeting of Shareholders and Facilitate Exercise of Voting Rights

	Supplementary Explanation
Early Posting of Notice of the General Meeting	More than 3 weeks before the date of the meeting
of Shareholders	
	In June 2025, Advantest changed the record date for voting rights at the
Scheduling of the General Meeting of	ordinary general meeting of shareholders from March 31 to May 15. As a result,
Shareholders on a Non-Peak Day	starting in 2026, the general meeting of shareholders will be held from late July
	to early August, avoiding the peak period in late June.
Electronic Exercise of Voting Rights	Exercise of voting rights via the Internet from our website
Participation in a Platform for the Electronic	Advantest participates in the voting rights electronic exercise platform
Exercise of Voting Rights and Other Initiatives	
to Enhance Environment for Institutional	
Investors to Exercise Voting Rights	
Provision of Notice (or Summary of Notice) of	The convocation notice is simultaneously published in Japanese and English
the General Meeting of Shareholders in English	on our website.
	Implementation of Virtual Shareholder Meetings:
	Advantest held the General Meeting of Shareholders online as well as inviting
	shareholders to attend in real life at the venue. At the meeting, shareholders
	who were participating online were able to send messages to the venue. The
	video streamed on the day of the meeting is available for on-demand viewing
	at a later date. Additionally, presentation videos of the reports are posted on our
	website.
Other	Analysis of Voting Results:
	Regarding the approval or disapproval of the agenda at the General Meeting of
	Shareholders, Advantest confirms the results of our major institutional
	investors exercising their voting rights, and if a negative vote is cast, the
	reasons for that are analyzed in light of the voting standards of institutional
	investors. If the reasons for opposition cannot be confirmed by the voting
	standards or disclosure by institutional investors, Advantest contacts the
	institutional investors directly to confirm the reasons for their opposition.
	Advantest also reports to the Board of Directors on the voting trends of these
	institutional investors and our analysis of negative votes.

2. Status of IR-related Activities

	Explanation by a
Supplementary Explanation	representative
	director or a

		representative executive officer
Formulation and Publication of Disclosure Policies	"Basic IR Policy" including disclosure policy is disclosed on our website. (English is also available) https://www.advantest.com/en/investors/management-policy/irpolicy/	
Regular Investor Briefings held for Analysts and Institutional Investors	On the day of each quarterly earnings announcement, we hold an financial briefing for institutional investors and securities analysts, with our top management serving as speakers. Additionally, to help institutional investors better understand changes in semiconductor technology and business trends closely related to our company, we hold business/technology briefings for institutional investors. Furthermore, to deepen dialogue with institutional investors, including shareholders, we conduct individual meetings with domestic and international institutional investors.	Held
Regular Investor Briefings held for Overseas Investors	IR roadshows, held face to face or online, are conducted by the top management a few times a year for investors in the US, Europe and Asia.	Held
Online Disclosure of IR Information	Annual securities reports, mid-long-term management policy, financial closing announcement materials, disclosure materials, convocation notice, individual business unit briefing materials, past financial data, and stock / shareholder information are disclosed on our website in English and Japanese. https://www.advantest.com/en/investors/	
Establishment of Department and/or Placement	Corporate Planning & Sustainability Management Unit, IR	
of a Manager in Charge of IR	Department is in charge.	

3. Status of Measures to Ensure Due Respect for Stakeholders

	Supplementary Explanation	
Establishment of Internal Rules Stipulating	Advantest has established a "Sustainability Basic Policy".	
Respect for the Position of Stakeholders	Advantest will strive to contribute toward realizing a sustainable society by	
	respecting shareholders, considering the environment and harmonizing with	
	society, while being aware of the contribution of the SDGs.	
Implementation of Environmental Preservation	CSR activities are actively organized and conducted by Corporate Planning &	
Activities and CSR Activities, etc.	Sustainability Management Unit, Corporate Planning & Sustainable	
	Management Division, Sustainability Promotion Office.	
Formulation of Policies, etc. on Provision of	An "Integrated Annual Report" is produced and published every year on	
Information to Stakeholders	Advantest's website.	
	We have published detailed data under the name of Sustainability Report.	
Other	Activities to respect human rights:	
	Advantest recognizes that Advantest must protect the human rights of all the	
	people in our global business activities. This is stipulated in "The Advantest	
	Way", the Advantest Group's code of ethics. Advantest has developed	
	"Advantest Group Human Rights Policy" based on "The Advantest Way" and	
	Advantest expresses the Advantest Group's responsibility to respect human	
	rights. As part of efforts to respect the human rights of suppliers, Advantest	
	conducts a CSR survey every year to verify whether suppliers are operating in	
	a fair manner and with respect to human rights.	

IV. Matters Concerning the Internal Control System

1. Basic Views on Internal Control System and Status of Development

The Board of Directors has established a system that ensures the appropriateness of its business as follows:

Basic Policy for the System to Ensure the Appropriateness of Business

Holding "Enabling Leading-Edge Technologies" as our corporate mission, the Advantest Group established The Advantest Way that clarifies mission, vision, core values, guiding principle and ethical standards of the Advantest Group, and has strived to increase the transparency of its management and achieve a sustainable level of business development and mid-to-long term enhancement of corporate value. To further promote these efforts, the Company will prepare a framework as described in each paragraph below, implement the establishment, development and management of the internal control system, and ensure the sound operations of the Company.

- 1. Framework to the effective performance of duties by Board Directors of the Company and the Subsidiaries
- (i) The Company promotes management efficiency by separating the management decision making function and supervisory function from the function of the execution of operations. The Board of Directors shall make management decisions and supervise management. Regarding execution of operations, Executive Officers and employees shall execute operations based on the Board of Directors' clarification of the function and authority of the body executing operations, while delegating necessary authorities to ensure the prompt and efficient performance of duties.
- (ii) The Board of Directors of the Company, as the management decision making body, shall make decisions on significant matters concerning the execution of business and basic management policies of Advantest Group, including the Internal Control System, and in its capacity to supervise management, the Board of Directors shall monitor and supervise execution of duties by Directors and Executive Officers.
- (iii) The Board of Directors of the Company shall approve the basic management policy of the Advantest Group, receive reports on business results based on monthly closing account, financial situation, status of the performance of duties by each department, and review the appropriateness of such plans.
- 2. Framework to ensure the compliance with applicable laws and ordinances as well as the articles of incorporation by directors, Executive Officers, and employees of the Company and the Subsidiaries in performing their duties
- (i) To ensure compliance with all applicable laws and regulations as well as the articles of incorporation, and to ensure that actions are taken faithfully and ethically, the Company shall establish The Advantest Way for all Directors, Executive Officers and employees of the Advantest Group, and notify such Directors, Executive Officers and employees of these codes.

 Furthermore, the Company shall establish the "Code of Ethics for Directors and Executive Officers" for Directors and Executive Officers.
- (ii) The Advantest Group shall establish subcommittees such as the Internal Control Committee and the Disclosure Committee in order to ensure the appropriateness of business of Advantest Group.
- The Internal Control Committee shall report to the Board of Directors about the design and operation of Internal Control System as deemed necessary.
- The Disclosure Committee oversees the proper disclosure by management and report to the Board of Directors as deemed necessary.

- (iii) Regarding compliance, Chief Compliance Officer (CCO) supervises the compliance of laws and regulations and the implementation of The Advantest Way and report to the Board of Directors as deemed necessary.
- (iv) The Company establishes a corporate ethics helpline for whistleblowing such that employees can report behaviors that are illegal or inappropriate in light of applicable laws, Articles of Incorporation or The Advantest Way. The Company stipulates that the reporter / consultant will not treat such persons adversely for having reported an incident or sought consultation regarding a potential violation, and will thoroughly disseminate it.
- 3. Rules relating to the management of risk of loss and other frameworks of the Company and the Subsidiaries
- (i) With respect to potential risks behind management environment, business activities and corporate assets of Advantest Group, the Company shall identify and classify risk factors for each important business process, analyze the magnitude of risks, possibility of actual occurrence and frequency of such occurrence, etc., and create written policies and procedures regarding the appropriate response to and avoidance/ reduction of the risks, as part of the internal control activities.
- (ii) With respect to emergency situations such as disasters, the Company shall establish the Risk Management Group, create written emergency action guidelines and prepare by implementing education and training programs on a regular base.
- (iii) The Internal Control Committee shall thoroughly manage risks of the Advantest Group and report material risks to the Board of Directors.
- (iv) The Company is making efforts to prevent occupational injuries, create a comfortable working environment, and promote the good health of its employees through the establishment of the Safety and Health Committee.
- 4. Framework regarding the retention and management of information with respect to the performance of duties by Board Directors of the Company
- (i) The Company shall properly retain and manage the following information regarding the exercise of duties by Directors, pursuant to the internal rules that stipulate details such as the period of retention, person in charge of retention and method of retention.
- Minutes of general meetings of shareholders and reference materials
- Minutes of meetings of the Board of Directors and reference materials
- Other important documents regarding the exercise of duties by Directors
- (ii) The Company shall establish the Information Security Committee that is responsible for protecting personal information and preventing confidential information from leaking.
- 5. Framework to ensure the appropriateness of operations of the Company, and the group as a whole, including its subsidiaries
- (i) The Advantest Group shall establish and operate the same quality of internal control system for the Company and each company of the Advantest Group in order to conduct the consolidated group management placing an emphasis on business evaluation based on consolidated accounting.
- (ii) The internal control system of the Advantest Group is supported by each department of the Company that is responsible for each group company, and is established and operated as a unified system based on the policies of the group created by the Internal Control Committee. Significant matters concerning the status of each group company that is controlled by the Internal Control Committee shall be reported to the Board of Directors.

- (iii) Auditing Unit of the Company supervises an internal audit to each group company.
- 6. Matters relating to employee(s) who assist the Audit and Supervisory Committee

 The Company shall establish the Audit and Supervisory Committee and assign the employee(s) who assist it.
- 7. Matters relating to the independence of the employee(s) referred to in the preceding Section from Board Directors of the Company (excluding Directors who are Audit and Supervisory Committee members) and the matters for ensuring the effectiveness of direction to the employee(s)
- (i) The personnel matters including but not limited to assignment, transfer, performance appraisal and disciplinary action of the employee(s) referred to in Section 6 shall be subject to a prior consent of the Audit and Supervisory Committee.
- (ii) The employee(s) referred to in Section 6 shall perform their duties exclusively pursuant to the instruction and order by Directors who are Audit and Supervisory Committee members and their independence from any officers or employees other than the Directors who are Audit and Supervisory Committee members shall be ensured.
- 8. Framework for reporting to the Audit and Supervisory Committee of the Company
- (i) In the event that any violation or breach of applicable laws, Articles of Incorporation or The Advantest Way or the fact that could cause serious damage is detected or reported, such event shall be reported immediately to the Audit and Supervisory Committee.
- (ii) The Company shall adopt a system that allows Directors who are Audit and Supervisory Committee members to attend important meetings such as the Executive Management Committee and to keep abreast important matters regarding the execution of operations.
- (iii) In the event that a report or consultation is made to the Corporate Ethics Helpline, the Company shall adopt a system that such report or consultation shall be reported immediately to the Audit and Supervisory Committee.
- (iv) Under the provisions of section 8. (i) and (iii), The Company stipulates that the reporter to the Audit and Supervisory Committee will not treat such persons adversely for having reported an incident, and will thoroughly disseminate it
- 9. Other frameworks to ensure the effective implementation of audit by the Audit and Supervisory Committee
- (i) The Company shall ensure that the Audit and Supervisory Committee cooperates with the Accounting Auditors, the Auditing Unit (an internal audit division of the Company) and the corporate auditor of each Advantest Group Company, and that there are opportunities to exchange opinions with them as deemed necessary.
- (ii) The Company shall ensure that there are opportunities to exchange opinions between the Audit and Supervisory Committee and the Representative Director and shall strive for communication between them.
- (iii) In case that a member of Audit Supervisory Committee requests a prepayment of expense necessary to perform his or her duties, the Company shall establish a necessary procedure of the prepayment and execute it without delay in accordance with the designated procedure.

Status of implementation of the system to ensure the appropriateness of business operations

The status of implementation of the system to ensure the appropriateness of business during FY2024 is as follows:

(i) Framework for the effective performance of duties

To promote management efficiency, the Board of Directors performs management decision-making and supervision in accordance with Regulations of the Board of Directors and Executive Officers and employees execute business in accordance with the Global Organization and Authorization Rules.

The Executive Management Committee is positioned as a decision-making body for important business matters of Advantest. Among Executive Officers, those who are deemed capable of leading the group management are nominated as Senior Executive Officers who serve as members of the Executive Management Committee. The Executive Management Committee has largely delegated authority to unit leaders to realize speedy management.

As the Company started the Third Mid-term Management Plan from FY2024, the Company has appointed Mr. Douglas Lefever as Group CEO and Mr. Koichi Tsukui as Group COO and President of the Company as of April 1, 2024, in order to realize even greater progress for the rapidly changing, fast-growing semiconductor industry.

(ii) Framework concerning compliance

The Company established The Advantest Way, which articulates the Purpose & Mission, the Vision, the Core Values, the Guiding Principle, and the Ethical Standards, under which we raise INTEGRITY as our Core Values. We are promoting initiatives with the aim of materializing INTEGRITY in its daily operations and making INTEGRITY a true corporate culture. Specifically, we launched the "INTEGRITY award" to recognize and express appreciation for employees who have demonstrated INTEGRITY by recommendation from peer employees from FY2022. In order to ensure that INTEGRITY is integrated into the corporate culture, the Company has established a system in which "INTEGRITY Ambassadors" are appointed from each unit worldwide and supported by a "Culture Council" headed by the Group CEO, instead of the conventional short-term project in FY2022. The Company group aims to spread INTEGRITY by promoting specific activities throughout the Company group and at each unit.

The Company has established internal and external helplines. The Company has also transitioned the external helpline to more highly-confidential system since March 2023. The Company ensures that all officers and employees around the world are aware of the role of the helpline, and has established an appropriate reporting system. In FY2023, the Company group launched the GCEP (Group-wide Compliance Education Program) to deliver basic education to all the company group employees with the aim of raising compliance awareness and acquainting them with the minimum rules. Eleven e-learning courses, including "The Advantest Way," "Information Security," and "Export Control" and "Anti-bribery," were available in 16 languages (with some exceptions) in FY2024.

(iii) Framework for risk management

In addition to discussing a broad range of risks to the global economy and the overall business environment at Board of Directors and Executive Management Committee, the Internal Control Committee chaired by the Group COO and attended by Outside Directors as observers, identifies and analyzes important risks throughout the Company group and clarifies departments responsible for each risk and the policies and procedures for dealing with each risk. Moreover, the Company shall report to the Board of Directors on the design and operation status of the internal control system and on the cases where significant defects and significant deficiencies are found in the internal control evaluation process. In FY2024, the Internal Control Committee was held twice, with several Outside Directors attending as observers.

Advantest has established the Risk Management Group headed by the Group COO to respond to emergency disasters. Starting

in FY2022, Advantest began a comprehensive review of its Business Continuity Management (BCM) documentation at major domestic and overseas sites, which was completed in June 2024. The new BCM documentation is in an ISO-compliant format. In addition, in FY2024, BCM drills were conducted at major domestic business sites in accordance with the BCM documentation.

(iv) Framework for retention and management of information

The Company retains and manages minutes of General Meetings of Shareholders and minutes of meetings of the Board of Directors and their reference materials, and important documents regarding the exercise of duties by Directors pursuant to the internal rules. In addition, in order to implement Advantest's Information Security Basic Policy, a Global Information Security Committee was established in a form that includes members from overseas subsidiaries. The Committee meets once a quarter to share security incidents and take measures to prevent recurrence, protects personal information and prevents leakage of confidential information, and maintains and improves the security of IT systems. In this current fiscal year, the Company conducted a simulation drill for dealing with cyberattacks and alerted all employees whenever phishing emails were received. In 2021, the Company began to obtain ISO 27001 certification for its information security management system, and the Company obtained it in Japan in August 2021. Subsidiary in Germany, the U.S., and Singapore were certified by the end of FY2024.

(v) Framework to ensure the appropriateness of operations of the group

The Company establishes important business processes for Advantest as a whole, and by providing guidance on risk analysis and appropriate responses to such risks, the Company group establishes and operates the same internal control system. The Internal Control Committee monitors the status of internal controls of each company based on the CSA (Control Self-Evaluation) of each unit conducted by the internal audit division. It also monitors the status through audits by the internal audit division and gives instructions so that each group company can operate in accordance with the policy for building internal control systems. The Internal Control Committee reports to the Board of Directors if important matters concerning internal control of each group company are discovered.

The internal audit division reports the audit results to the Group CEO, the Group COO and the Audit and Supervisory Committee, and also to the Board of Directors.

(vi) Framework for the implementation of audit by the Audit and Supervisory Committee

The Company has put in place a system whereby a standing Audit and Supervisory Committee member attends important meetings such as the meeting of the Executive Management Committee and grasp important matters regarding the execution of operations. The Audit and Supervisory Committee holds meetings with the independent auditor and the internal audit division, as necessary, to ensure good communication. The Company provides opportunities for the Group CEO. The Group COO and the Audit and Supervisory Committee to exchange opinions on a periodic basis or on an as-needed basis in order to ensure good communication.

The Company has established the Audit and Supervisory Committee Office to which a full-time employee who assists the Audit and Supervisory Committee is assigned. The employee who assists the Audit and Supervisory Committee performs his duties in accordance with instructions of the Audit and Supervisory Committee members, and thus his independence from Directors who are not Audit and Supervisory Committee members and from other officers and employees is ensured.

2. Basic Views on Measures for Eliminating Anti-Social Forces and Status of Development

Advantest has no relationship with anti-social forces such as organized crime groups. Advantest resolutely refuses requests for purchasing literature, making contributions, payment of membership fees or any kind of approach from antisocial forces.

The Advantest Way states that "We have absolutely no relationships with antisocial forces and movements, such as organized crime groups, group that produces such as terrorism and cyber attacks. We will adamantly refuse to purchase literature from, make contributions or pay membership fees to or comply with any other demands of antisocial forces and movements."

Advantest strives to thoroughly inform all Directors, Executive Officers and employees of the Advantest Way.

In the event of contact, unfair demands or obstructive acts by antisocial forces, the General Affairs Department will become the supervising department and the Manager of the General Affairs Department will respond as unlawful request prevention supervisor while cooperating with police and lawyers.

In-house training on corporate ethics explains how to deal with antisocial forces. Advantest also conducts The Advantest Way review once a year, including the fact that it has no relation to antisocial forces. In addition, agreements with business partners, such as the basic purchase agreement, incorporate a clause of exclusion of antisocial forces.

V. Other

1. Adoption of Anti-Takeover Measures

Adoption of Anti-Takeover Measures

Not Adopted

Supplementary Explanation for Applicable Items

2. Other Matters Concerning the Corporate Governance System

- Overview of the timely disclosure system

Advantest conducts disclosure controls to disclose accurately, fairly and in a timely manner the relevant laws such as the FIEL and "the securities listing regulations" of TSE, etc.

The Disclosure Committee has function as disclosure control and collects decisions, incidents and financial information of Advantest and its affiliated companies.

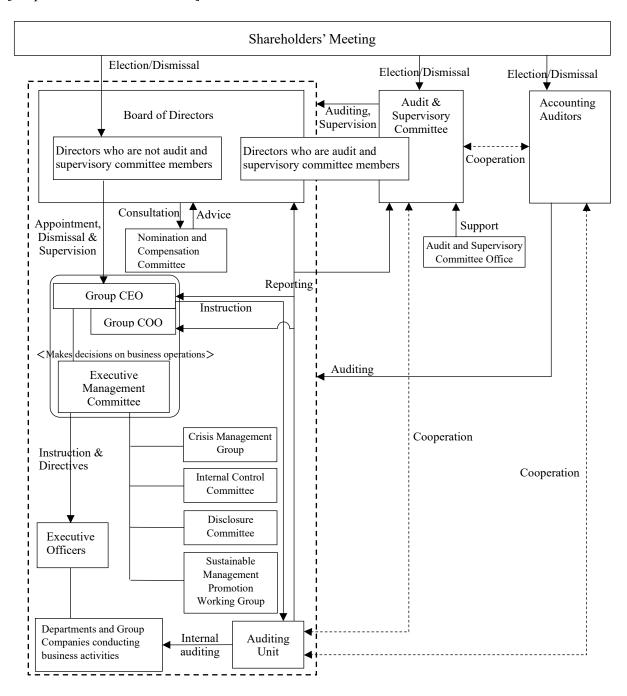
Among the disclosed information, Advantest has established the Disclosure Committee and conducts disclosure control procedures for regular statutory disclosure documents such as information to be submitted to the KLFB, and the Representative Directors evaluate and certify the effectiveness of disclosure control procedures. We further strengthen these documents, by auditing the financial statements by the independent outside auditors and reviews by outside legal counsel as necessary.

In the disclosure processes, Information gathered by the Disclosure Committee will be decided on a timely basis by a person in charge of information and disclosed after being approved by the meeting of Board of Directors and Representative Directors depending on content and urgency.

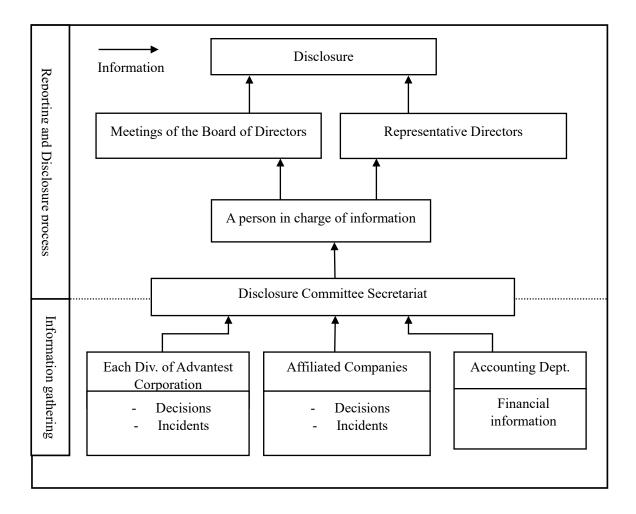
In order to ensure that all important financial information and non-financial information are disclosed in a timely and appropriate manner, Advantest has formulated "The Advantest Way" which promote corporate activities in accordance with higher ethical standards, honesty and social justice and is working to ensure thorough corporate ethics. In addition, in June 2004, we enforced the "Code of Ethics for Directors and Executive Officers" and clarified that officers take honest and ethical actions. Furthermore, we established the Internal Control Committee to achieve the four objectives of "business effectiveness and efficiency", "reliability of financial reporting", "compliance with laws and regulations" and "asset conservation" and strive to maintain and manage internal control.

With the above, we ensure the appropriateness of disclosure.

[Corporate Governance Scheme]



[Summary of internal controls and procedures and financial information gathering and reporting process]



END

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.