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Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

August 4, 2026

Company name TOA Corporation Listings: Tokyo Stock Exchange
 Securities code 6809 URL <https://www.toa-global.com/ja>
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 General Manager of
 Inquiries (Title) Accounting & Financial (Name) TERAYAMA Motoki (Tel) +81-78-303-5620
 Department
 Dividend payable date (as planned) —
 Supplemental material of results : Yes
 Convening briefing of results : None

(Yen amounts are rounded down to millions,
unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended								
June 30, 2026	12,569	12.4	963	163.4	1,162	168.1	608	—
June 30, 2025	11,179	1.8	365	—	433	316.6	23	—

Note: Comprehensive income For the three months ended June 30, 2026 1,555 Millions of yen [—%] For the three months ended June 30, 2025 (1,127) Millions of yen [—%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended		
June 30, 2026	17.54	—
June 30, 2025	0.78	—

Note: During the third quarter of the previous fiscal year, we finalized the provisional accounting treatment related to business combinations. The figures for the three months ended June 30, 2025 reflect the details of the finalized provisional accounting treatment.

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio
	Millions of yen	Millions of yen	%
As of			
June 30, 2026	75,229	61,189	76.9
March 31, 2026	76,774	61,572	76.0

Reference: Owner's equity As of June 30, 2026 57,859 Millions of yen As of March 31, 2026 58,321 Millions of yen

2. Cash dividends

	Annual dividend				
	First quarter	Second quarter	Third quarter	Year end	Annual
Fiscal year ended March 31, 2026	Yen —	Yen 40.00	Yen —	Yen 50.00	Yen 90.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		40.00	—	45.00	85.00

Note: Revisions to the forecast of cash dividends most recently announced : None

Breakdown of the dividends for the fiscal year ended March 31, 2026: Stable dividend ¥85 , Performance-linked dividend ¥5

Dividends for the fiscal year ending March 31, 2027 (Forecast) : Stable dividend ¥85

3. Consolidated financial forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
Fiscal year ending March 31, 2027	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	56,500	2.0	4,700	0.9	5,100	(2.6)	3,400	2.6	97.99

Note: Revisions to the earnings forecasts most recently announced : None

* Notes

(1) Significant changes in the scope of consolidation during the period : None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements : Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations : None

(ii) Changes in accounting policies due to other reasons : None

(iii) Changes in accounting estimates : None

(iv) Restatement : None

(4) Number of issued shares (common shares)

① Number of issued and outstanding shares at the period end (including treasury stock)

As of June 30, 2026	34,736,635shares	As of March 31, 2026	34,736,635shares
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② Number of treasury stock at the period end

As of June 30, 2026	40,786shares	As of March 31, 2026	40,734shares
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③ Average number of shares (quarterly period-YTD)

Three months ended June 30, 2026	34,695,873shares	Three months ended June 30, 2025	30,069,946shares
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* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm : None

* Proper use of earnings forecasts, and other special matters

• Forecasts presented herein are the current prospects based on information currently available and contain elements of uncertainty. Actual results may therefore differ from the above forecasts due to subsequent changes in the circumstances.

• The supplementary material on financial results is scheduled to be posted on our website.

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Quarterly Consolidated Financial Statements and Significant Notes Thereto

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	27,393	25,927
Notes and accounts receivable - trade, and contract assets	11,484	9,982
Merchandise and finished goods	9,374	9,302
Work in process	883	783
Raw materials and supplies	4,836	5,024
Other	1,008	1,607
Allowance for doubtful accounts	(55)	(38)
Total current assets	54,924	52,589
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,489	5,403
Other	4,613	4,717
Total property, plant and equipment	10,102	10,120
Intangible assets		
Goodwill	642	612
Other	1,468	1,405
Total intangible assets	2,110	2,018
Investments and other assets		
Investment securities	7,402	8,196
Other	2,233	2,304
Total investments and other assets	9,636	10,500
Total non-current assets	21,849	22,640
Total assets	76,774	75,229
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,894	2,819
Short-term borrowings	204	990
Income taxes payable	835	513
Provisions	330	319
Other	4,445	3,571
Total current liabilities	9,711	8,214
Non-current liabilities		
Retirement benefit liability	2,722	2,731
Other	2,768	3,094
Total non-current liabilities	5,490	5,825
Total liabilities	15,202	14,040
Net assets		
Shareholders' equity		
Share capital	5,728	5,728
Capital surplus	7,880	7,880
Retained earnings	35,536	34,410
Treasury shares	(36)	(36)
Total shareholders' equity	49,109	47,983
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,223	4,767
Foreign currency translation adjustment	4,428	4,560
Remeasurements of defined benefit plans	560	548
Total accumulated other comprehensive income	9,211	9,875
Non-controlling interests	3,251	3,330
Total net assets	61,572	61,189
Total liabilities and net assets	76,774	75,229

(2) Quarterly consolidated statement of income and consolidated statement of comprehensive income
(Quarterly consolidated statement of income (cumulative))

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	11,179	12,569
Cost of sales	6,069	6,569
Gross profit	5,110	6,000
Selling, general and administrative expenses	4,744	5,036
Operating profit	365	963
Non-operating income		
Interest income	27	33
Dividend income	96	117
Foreign exchange gains	—	20
Share of profit of entities accounted for using equity method	3	—
Other	47	46
Total non-operating income	174	217
Non-operating expenses		
Interest expenses	16	13
Foreign exchange losses	86	—
Share of loss of entities accounted for using equity method	—	3
Other	3	1
Total non-operating expenses	106	18
Ordinary profit	433	1,162
Profit before income taxes	433	1,162
Income taxes	270	396
Profit	163	766
Profit attributable to non-controlling interests	140	158
Profit attributable to owners of parent	23	608

(Quarterly consolidated statement of comprehensive income (cumulative))

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	163	766
Other comprehensive income		
Valuation difference on available-for-sale securities	(349)	543
Foreign currency translation adjustment	(953)	257
Share of other comprehensive income of entities accounted for using equity method	(0)	(0)
Remeasurements of defined benefit plans, net of tax	12	(12)
Total other comprehensive income	(1,291)	788
Comprehensive income	(1,127)	1,555
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,160)	1,272
Comprehensive income attributable to non-controlling interests	33	282

(3) Notes to the Quarterly Consolidated Financial Statements
(Notes on segment information, etc.)

I. For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1.Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments					Adjustment (Note)1	Amount recorded in Quarterly Consolidated Statements of Income (Note) 2
	Japan	Asia & Pacific	Europe,Middle East & Africa	The Americas	Total		
Net sales							
Net sales to outside customers	5,499	3,321	1,709	649	11,179	—	11,179
Inter-segment net sales or transfers	1,235	38	5	3	1,284	(1,284)	—
Total	6,734	3,360	1,715	653	12,463	(1,284)	11,179
Segment profit	267	527	142	65	1,003	(637)	365

(Notes)

1. The adjustment for segment profit of negative ¥637 million includes elimination of inter-segment transactions of ¥25 million and corporate expenses in the amount of negative ¥663 million not previously allocated to the reportable segments. The relevant corporate expenses are mainly costs relating to the headquarters corporate divisions which are not attributable to a reportable segment.
2. Segment profit has been adjusted with operating profit in quarterly consolidated statements of income.

II. For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

1.Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segments					Adjustment (Note)1	Amount recorded in Quarterly Consolidated Statements of Income (Note) 2
	Japan	Asia & Pacific	Europe,Middle East & Africa	The Americas	Total		
Net sales							
Net sales to outside customers	6,352	3,396	2,080	740	12,569	—	12,569
Inter-segment net sales or transfers	1,268	35	6	3	1,314	(1,314)	—
Total	7,620	3,432	2,087	744	13,883	(1,314)	12,569
Segment profit	730	629	262	50	1,673	(710)	963

(Notes)

1. The adjustment for segment profit of negative ¥710 million includes elimination of inter-segment transactions of negative ¥17 million and corporate expenses in the amount of negative ¥692 million not previously allocated to the reportable segments. The relevant corporate expenses are mainly costs relating to the headquarters corporate divisions which are not attributable to a reportable segment.
2. Segment profit has been adjusted with operating profit in quarterly consolidated statements of income.

2.Changes in reportable segments, etc.

(Change in the Classification of Reportable Segments)

From the first quarter of the current fiscal year, with the aim of strengthening its business operating structure, the Company integrated its Asia & Pacific Business Division and China & East Asia Business Division and reorganized them into a single Asia & Pacific Business Division. Accordingly, the method of classifying reportable segments has been revised from five segments, namely "Japan," "Asia & Pacific," "Europe, Middle East & Africa," "The Americas," and "China & East Asia," to four segments: "Japan," "Asia & Pacific," "Europe, Middle East & Africa," and "The Americas,".

Segment information for the first quarter of the previous fiscal year has been prepared based on the revised segment classification.