

July 30, 2026

To whom it may concern

Company Name: TOA Corporation
 Name of representative: Taniguchi Masahiro, President, CEO
 (Securities code: 6809; TSE Prime Market)
 Inquiries: Kihara Isao, Executive Officer of
 Corporate Planning Division
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Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Share-Based Remuneration

TOA Corporation (the “Company”) hereby announces that, regarding Disposal of Treasury Shares as Restricted Share-Based Remuneration, which was resolved at the Board of Directors Meeting held on July 15, 2026, the Company has completed the payment procedure today as described below. For details of this disposal, please refer to the “Notice Concerning Disposal of Treasury Shares as Restricted Share-Based Remuneration” issued on July 15, 2026.

Details

Overview of the Disposal of Treasury Shares

(1) Date of Disposal	July 30, 2026
(2) Class and number of shares for Disposal	20,700 common shares of the Company
(3) Disposal value	¥1,600 per share
(4) Total amount of Disposal value	¥33,120,000-
(5) Allottees and number thereof, and number of shares for Disposal	Four of Representative Director and Executive Directors: 17,100 shares Six of Executive Officers (excluding those who concurrently serve as Director): 3,600 shares

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