Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

January 16, 2026

To whom it may concern

Company name: TOA Corporation
Name of representative: Taniguchi Masahiro, President, CEO
(Securities code: 6809; TSE Prime Market)
Inquiries: Kihara Isao, Executive Officer of Corporate Planning Division
(Telephone: +81-78-303-5620)

Notice Concerning Determination of the Number of New Shares to be Issued by Capital Increase by way of Third-Party Allotment

We, TOA Corporation, hereby announce that, in relation to the issuance of new shares through third-party allotment that sets the underwriter as an allottee, which was resolved simultaneously with the disposal of treasury stock through public offering (public offering), as well as the secondary offering of shares (secondary offering by way of over-allotment) which were resolved by the Board of Directors at its meeting held on December 8, 2025, it has been notified by the allottee that it has elected to subscribe for all of the shares to be issued thereby as set forth below:

(1)	Number of new shares to be issued	600,000 shares (Number of shares scheduled to be issued: 600,000 shares)
(2)	Amount to be paid in	¥897,720,000 (¥1,496.20 per share)
(3)	Amount of capital stock to be increased	¥448,860,000 (¥748.10 per share)
(4)	Amount of legal capital surplus to be increased	¥448,860,000 (¥748.10 per share)
(5)	Payment date	January 21, 2026 (Wednesday)

Note: This press release does not constitute a part of an offer of investment in any securities. This press release has been prepared for the purpose of announcing to the public certain matters relating to the final number of new shares to be issued through third-party allotment, and not for the purpose of soliciting investment or other activities within or outside Japan. This press release does not constitute soliciting activities to purchase any securities in the United States. The securities have not been and will not be registered under the United States Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. No securities will be publicly offered or sold in the United States under this transaction.

<Reference>

1. This capital increase by way of third-party allotment was resolved by the Board of Directors at its meeting held on December 8, 2025, simultaneously with the disposal of treasury stock through public offering (public offering), as well as the secondary offering of shares (secondary offering by way of over-allotment).

   For the details of the capital increase by way of third-party allotment, please see "Notice Concerning Disposal of Treasury Stock, Secondary Offering of Shares and Issuance of New Shares" announced on December 8, 2025 and "Notice Concerning Determination of Disposal Price and Selling Price, etc." announced on December 16, 2025.

2. Total Number of Issued Shares before and after Capital Increase by way of Third-Party Allotment

Current total number of issued shares:	34,136,635 shares
Number of shares to be increased due to the capital increase:	600,000 shares
Number of issued shares after the capital increase:	34,736,635 shares

3. Use of Proceeds

   With respect to the net proceeds of 892,720,000 yen from the capital increase by way of third-party allotment, along with the net proceeds of 5,975,800,000 yen from the disposal of treasury stock through public offering, in the aggregate amount of 6,868,520,000 yen, we plan to allocate by the end of March 31, 2029, as follows: JPY 3,732,000,000 will be allocated to the development of an "Information Delivery Platform" to resolve the operational complexity of emergency broadcasting during disasters and other emergencies, and for research and development aimed at strengthening overseas product competitiveness, improving added value through measures such as reducing environmental impact—and consolidation of the product lineups. JPY 1,119,000,000 will be allocated for E-Commerce enhancements related to ordering of online products and for the introduction of digital tools such as CRM, automated shipping, and production automation, as well as for updates to the integrated core system. JPY 2,017,520,000 will be allocated to capital expenditures related to headquarters renovation, including building designs to reduce greenhouse gas emissions, improving the office environment to enhance employee engagement, and the review and strengthening of an adjacent hall in light of future business developments.

   See the notice entitled "Notice Concerning Disposal of Treasury Stock, Secondary Offering of Shares and Issuance of New Shares" on December 8, 2025 for more details.

End

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