

Business Results for the Second Quarter of FY2025

**November 6, 2025
Hirose Electric Co., Ltd.**

[6806]

Cautionary Statement

In this material, there are descriptions based on current estimation by Hirose Electric. Hirose cautions you that a number of important risks, uncertainties and others could cause actual results to differ materially from those discussed in the *forward-looking statements. Thank you for your understanding.

*Forward-looking statements include, but are not limited to, those statements using words such as “believe,” “expect,” “plans,” “strategy,” “prospects,” “forecast,” “estimate,” “project,” “anticipate,” “aim,” “may” or “might” and words of similar meaning in connection with a discussion of future operations, financial performance, events or conditions. These statements are based on management’s assumptions and beliefs in light of the information currently available to it.

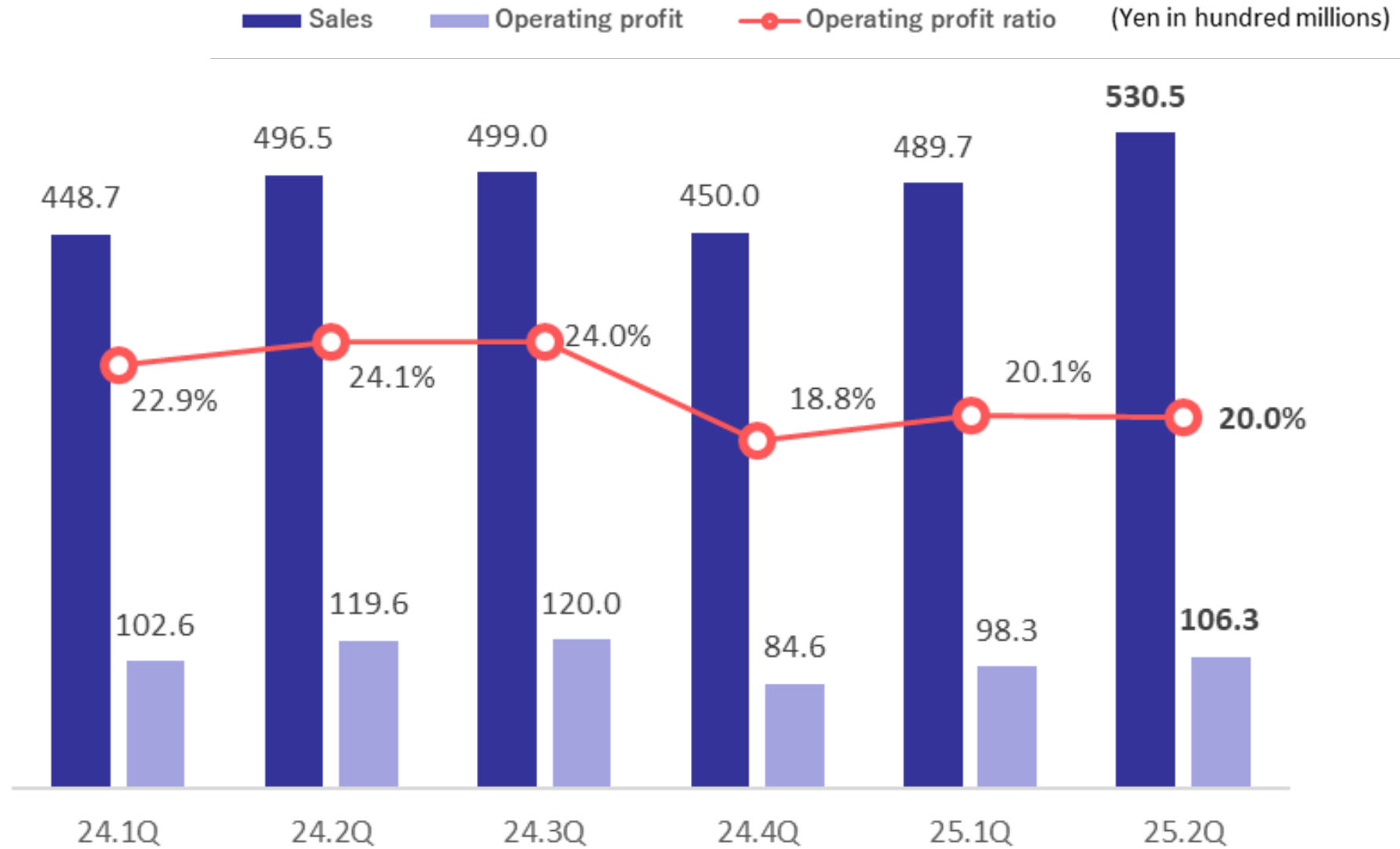
Summary of the business results (FY2025.1H From April 2025 to September, 2025)

Although overall sales were strong, an increase in labor costs, material costs including metal materials, were factors in the decline in profits. For the general industrial market, progress exceeded the initial forecast while maintaining a recovery trend. Automobiles and mobility-related segment also continued to be strong. For the smartphone market, the increase in volume was as expected, both sales and operating profit were affected by sales price adjustment etc. Cumulative sales were +7.9% YoY, operating profit was -7.9%, and operating profit margin was 20.1%. Orders received in the second quarter totaled 106.15 billion yen, +8.8% YoY.

(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q (24.4-6)	2Q (24.7-9)	1H (24.4-9)	1Q (25.4-6)	2Q (25.7-9)	1H (25.4-9)	2025.1H / 2024.1H
Orders	484.8	491.1	975.9	520.1	541.4	1,061.5	+8.8%
Sales	448.7	496.5	945.2	489.7	530.5	1,020.2	+7.9%
Operating profit	102.6	119.6	222.2	98.3	106.3	204.6	-7.9%
Operating profit ratio	22.9%	24.1%	23.5%	20.1%	20.0%	20.1%	-3.4pt

Changes in sales and operating profit (FY2024.1Q-FY2025.2Q / Consolidated basis)



	FY2024.1H (Sep 30, 2024)	FY2025.1H (Sep 30, 2025)	Increase / Decrease (YoY)	Increase / Decrease ratio (YoY)
Sales	945.2	1,020.2	+75.0	+7.9%
COGS Ratio	54.7%	57.9%	+3.2	
SGA Ratio	21.7%	21.8%	+0.1	
Operating profit	222.2	204.6	-17.6	-7.9%
(%)	23.5%	20.1%	-3.4	
Profit before tax	238.5	221.0	-17.5	-7.3%
(%)	25.2%	21.7%	-3.5	
Net profit	175.3	155.2	-20.1	-11.5%
(%)	18.5%	15.2%	-3.3	
Shareholder's Equity ratio	89.2%	88.4%		
Earnings Per Share	518.17 yen	459.37 yen		

FY2025.1H Major Changes year-on-year

Sales

75.0 hundred millions yen Increased
(945.2 → 1,020.2)

General Industrial	: + 59
Smartphone	: − 6
Consumer/Mobile equipment	: − 4
Automotive/Mobility-related	: + 19

COGS Ratio

3.2 pt Deteriorated (54.7% → 57.9%)

Variable Expense Ratio	: 38.1% → 41.2%
Depreciation Ratio	: 7.7% → 7.8%
Labor Cost Ratio	: 7.5% → 7.8%

SGA Ratio

0.1 pt Deteriorated (21.7% → 21.8%)

205.6 → 222.0 hundred millions yen (+16.4)

Financial income / costs

0.1 hundred millions yen Increased
(+16.3 → +16.4)

Exchange Gain or Loss	: − 5.9 → − 1.8
Interest received and others.	: + 16.4 → + 15.9

FY2025.1H YoY Variation Analysis

(Yen in hundred millions)

	Sales	Operating Profit	(%)	Profit before tax	(%)
FY2024.1H Actual	945.2	222.2	23.5%	238.5	25.2%
Exchange rate	-31.9	-20.1		-17.0	
Labor cost increase		-22.0		-22.0	
Depreciation cost increase		-6.1		-6.1	
Increase in the product	106.9	30.6		27.6	
Variable amount total	75.0	-17.6		-17.5	
FY2025.1H Actual	1,020.2	204.6	20.1%	221.0	21.7%

Consolidated Balance Sheet (1)

(Yen in hundred millions)

Assets

Account	Mar 31, 2025	Sep 30, 2025	Increase / Decrease	Remarks
Cash and Cash equivalents	856.7	840.2	-16.5	Profit before tax +221, Share Buyback -66, Capital investment (including buildings, etc.) -115, Dividend Payment -83, Payment of corporate tax, etc. -85
Trade and other receivables	403.9	481.1	+77.2	Increased sales
Inventories	250.9	258.9	+8.0	
Other financial assets	1,513.7	1,528.2	+14.5	Securities +58, Time deposit decreased -44
Property, plant and equipment	863.8	895.1	+31.3	Increase in production facilities
Right-of-use asset	49.4	50.8	+1.4	
Others	230.2	215.1	-15.1	Refund of Consumption Tax Outstanding
Total Assets	4,168.7	4,269.5	+100.8	
Total of cash in bank	1,604.5	1,544.0	-60.5	

Consolidated Balance Sheet (2)

(Yen in hundred millions)

Liabilities

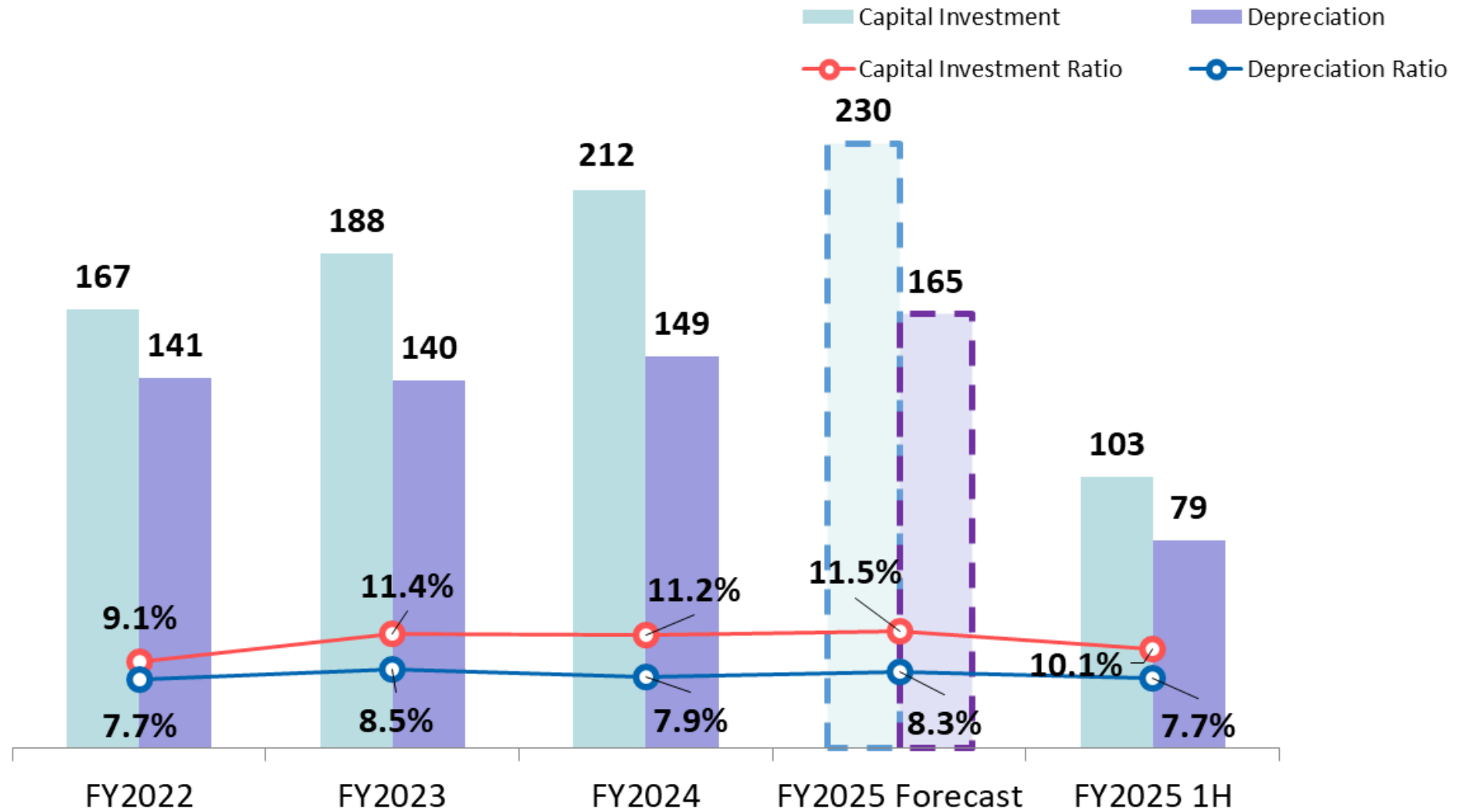
Account	Mar 31, 2025	Sep 30, 2025	Increase / Decrease	Remarks
Payables and other debt	129.0	140.2	+11.2	Increase in accounts payable due to increased purchases +16
Lease liabilities	52.0	53.3	+1.3	
Income taxes payable	81.4	55.1	-26.3	Domestic corporate tax payment
Others	204.8	247.1	+42.3	Bonus provision increase, Increase in deferred tax liabilities
Total	467.2	495.8	+28.6	

Shareholder's Equity

Capital stock and Capital surplus	206.3	207.3	+1.0	
Retained Earnings	3,489.7	3,562.1	+72.4	Net income +158 Dividend Payment -83
Treasury Shares	- 274.6	- 340.3	-65.7	
Others	280.1	344.7	+64.6	Adjust for substitution conversion (By KRW appreciated, etc.) +59
Total	3,701.5	3,773.7	+72.2	
Total Liabilities and Shareholder's Equity	4,168.7	4,269.5	+100.8	

Changes in Capital Investment and Depreciation (Consolidated basis)

(Yen in hundred millions)

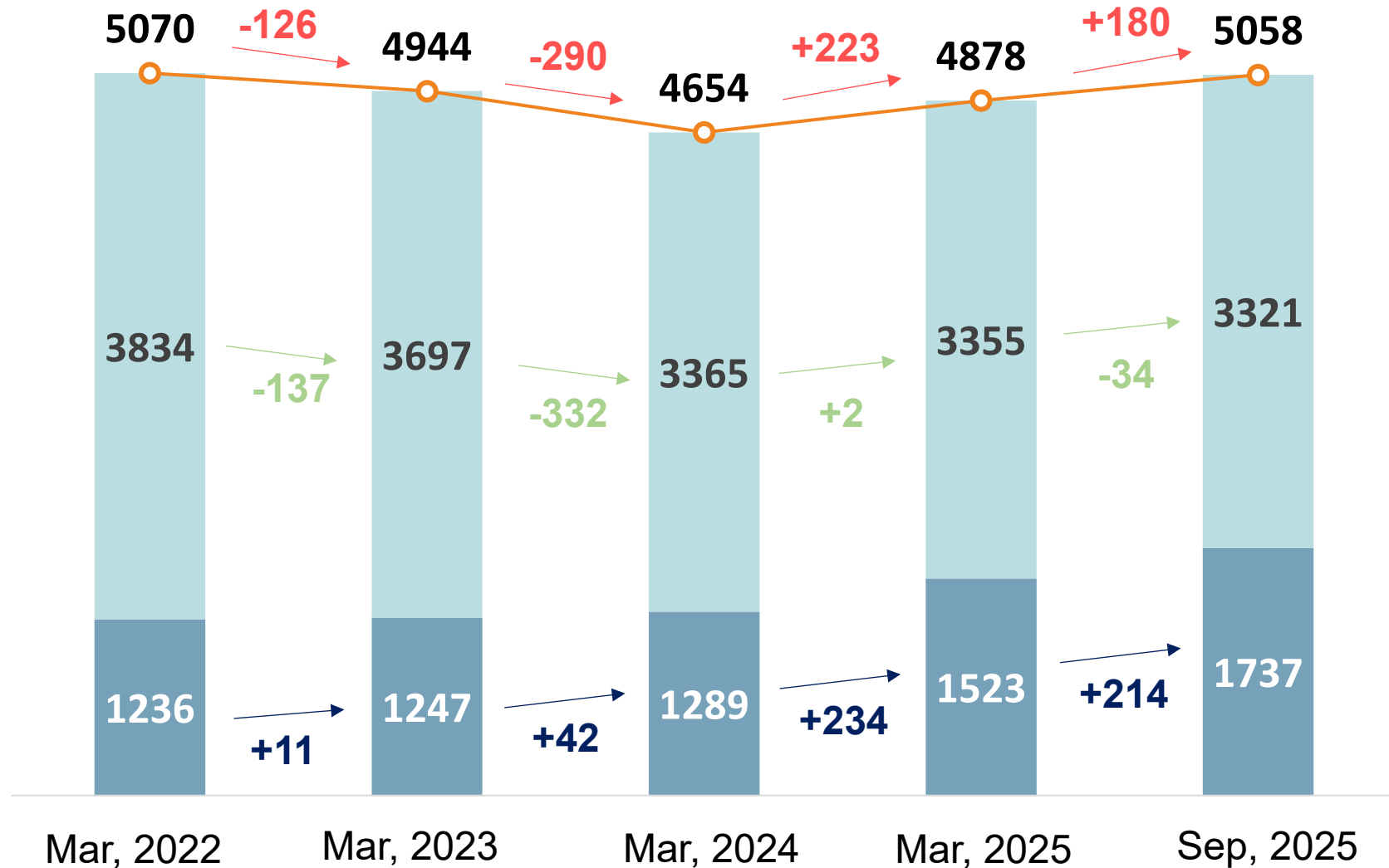


(*Excluded: Investment in land, building and software)

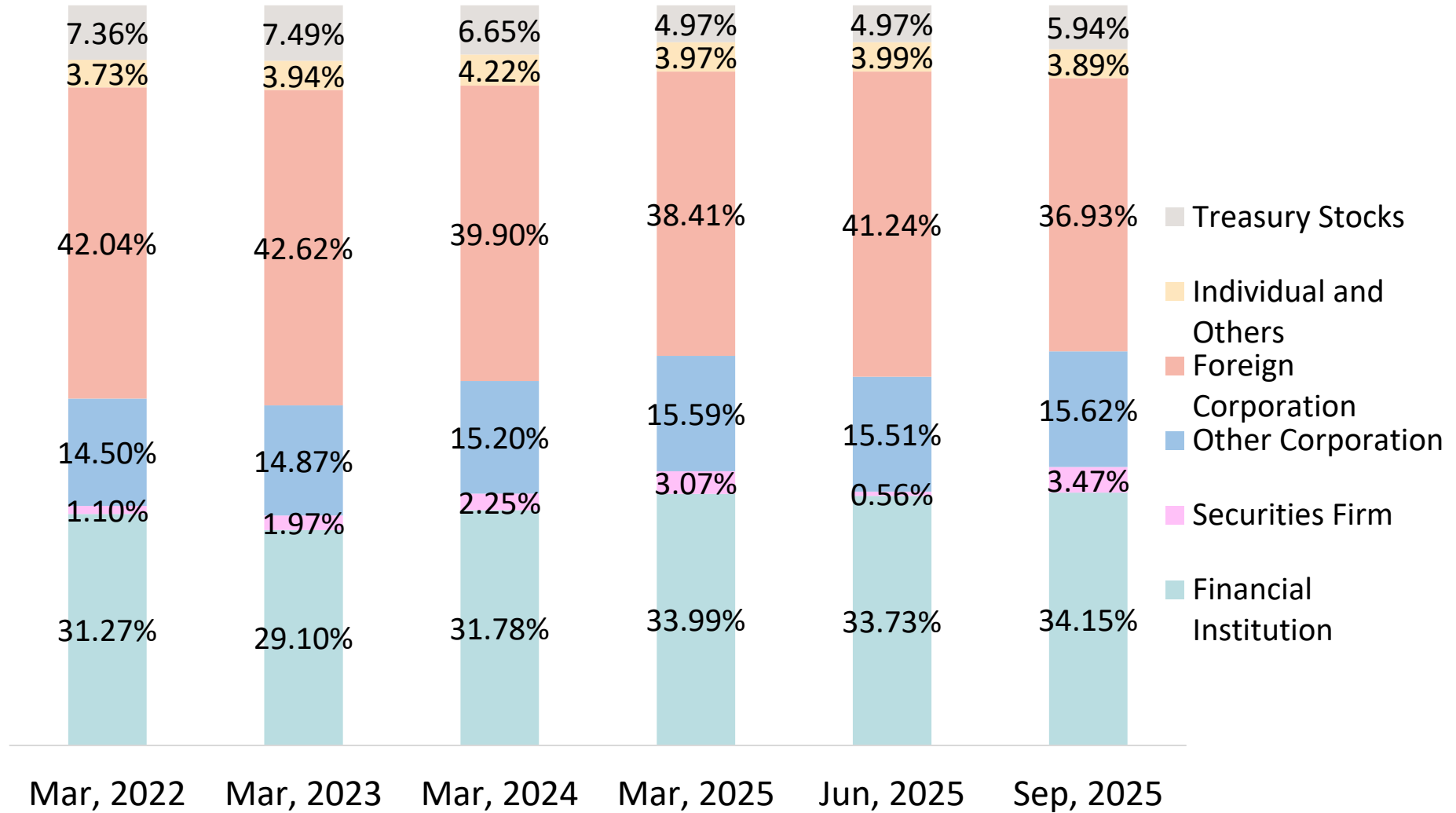
Numbers of Employee (Financial Report Basis)

(Number of Employee)

■ Domestic ■ Overseas



Distribution of Shareholders

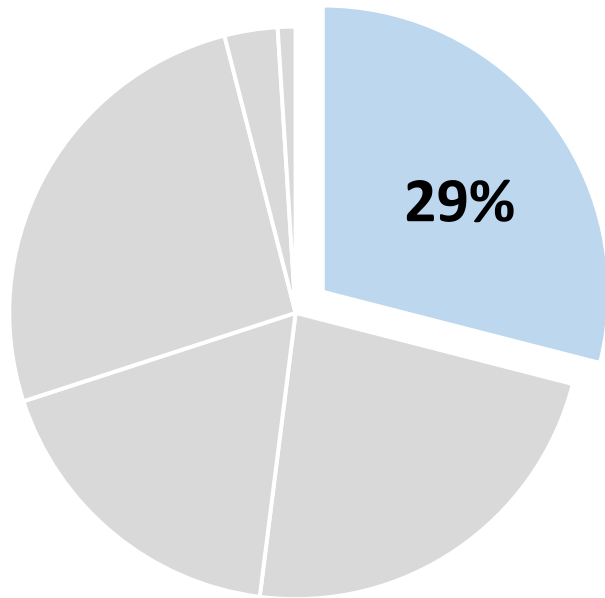


Sales by Application _ General Industrial

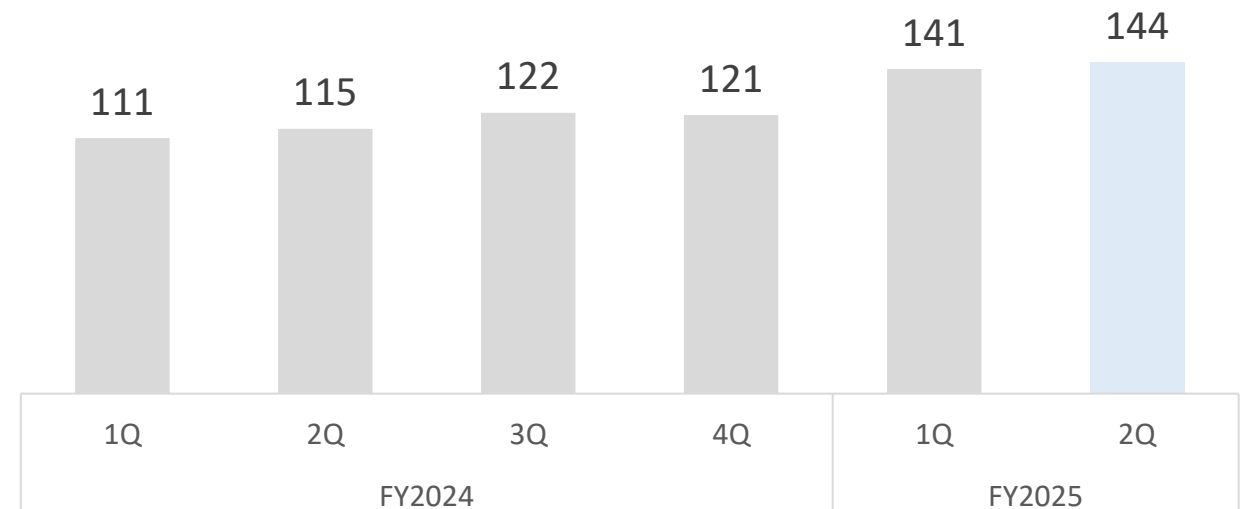
(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q	2Q	1H	1Q	2Q	1H	FY2025.1H / FY2024.1H
Sales	111	115	226	141	144	285	+26%

● FY2025 1H Composition ratio



● Changes in quarterly sales



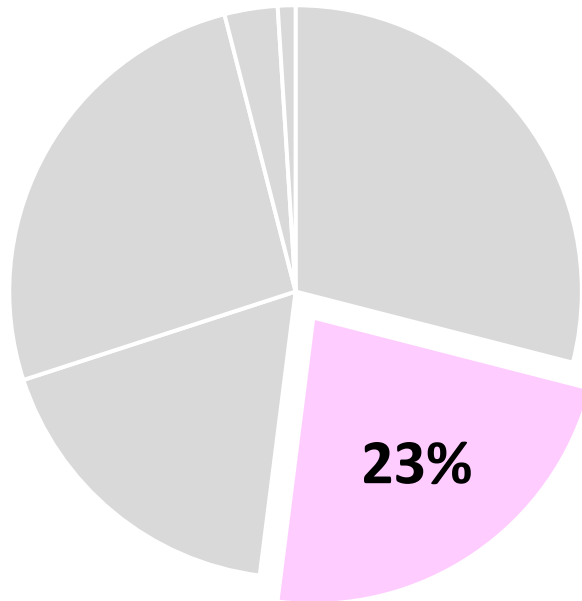
- The recovery remains moderate, but the upward trend has been maintained, with performance exceeding initial forecasts.

Sales by Application _ Smartphone

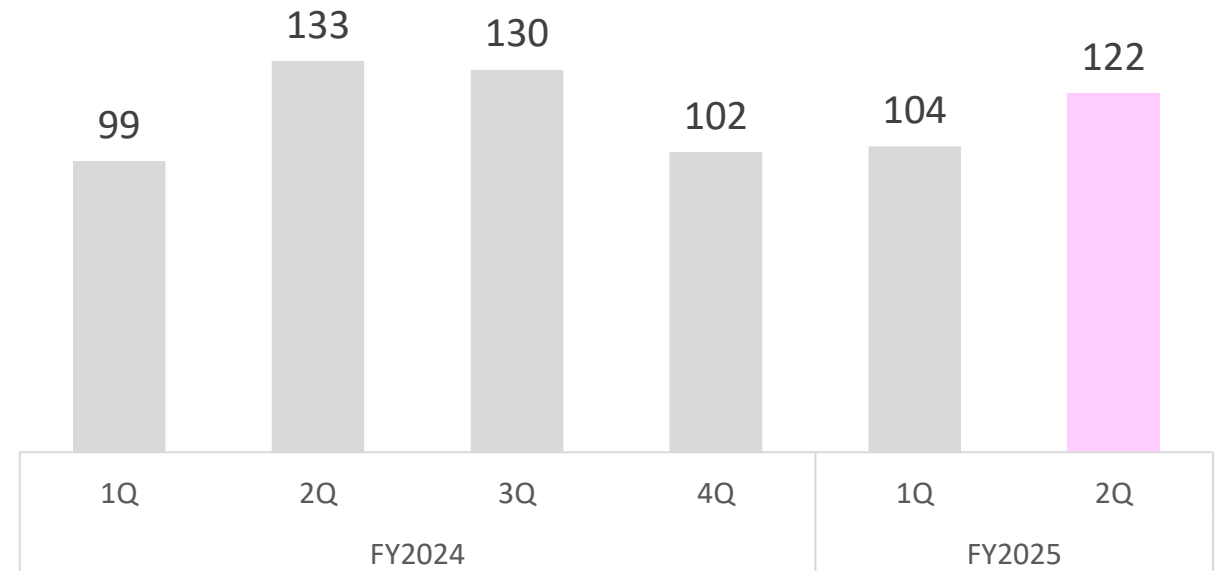
(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q	2Q	1H	1Q	2Q	1H	FY2025.1H / FY2024.1H
Sales	99	133	232	104	122	226	-3%

● FY2025 1H Composition ratio



● Changes in quarterly sales



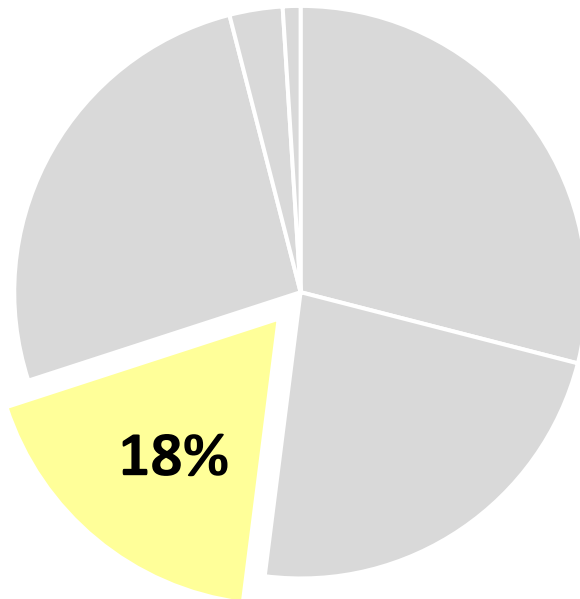
- Although the volume increased as expected, price adjustments made for specific customers had an impact on sales results.

Sales by Application _ Consumer/Mobile Equipment

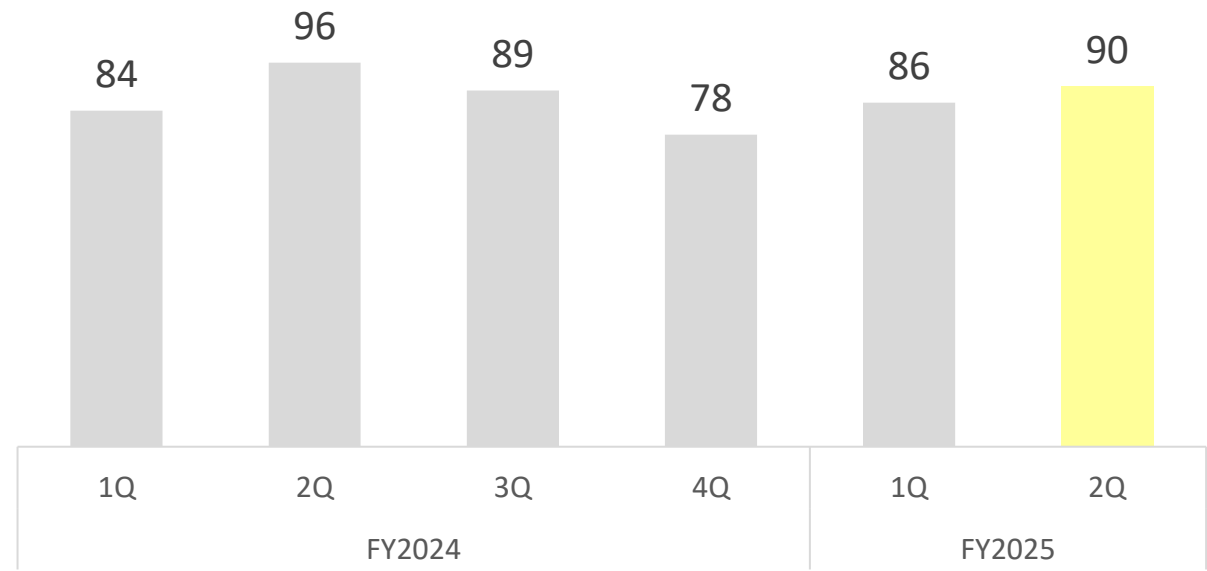
(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q	2Q	1H	1Q	2Q	1H	FY2025.1H / FY2024.1H
Sales	84	96	180	86	90	176	-2%

● FY2025 1H Composition ratio



● Changes in quarterly sales



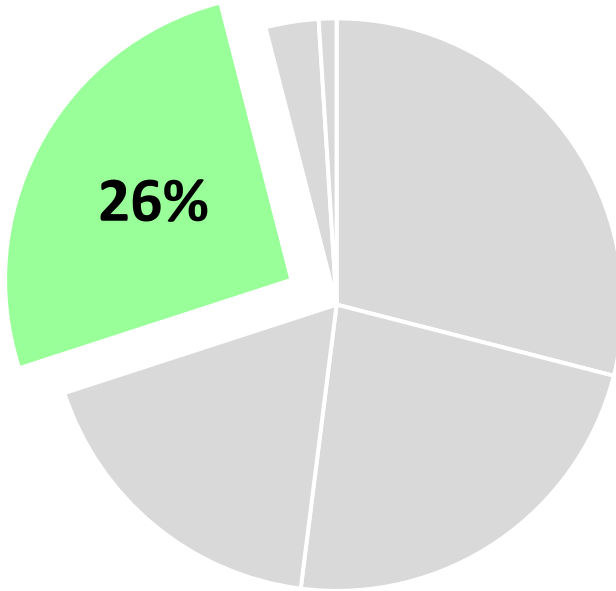
■ Despite a slowdown in the notebook PC and tablet market, sales increased due to seasonality.

Sales by Application _ Automotive/Mobility-related

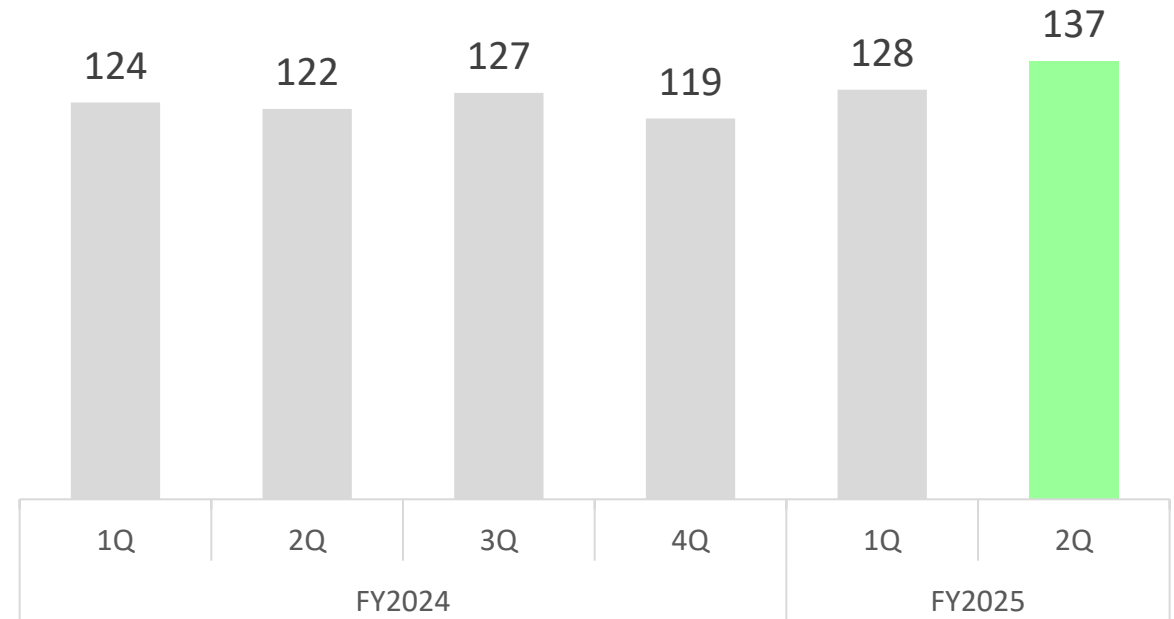
(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q	2Q	1H	1Q	2Q	1H	FY2025.1H / FY2024.1H
Sales	124	122	246	128	137	265	+8%

● FY2025 1H Composition ratio



● Changes in quarterly sales



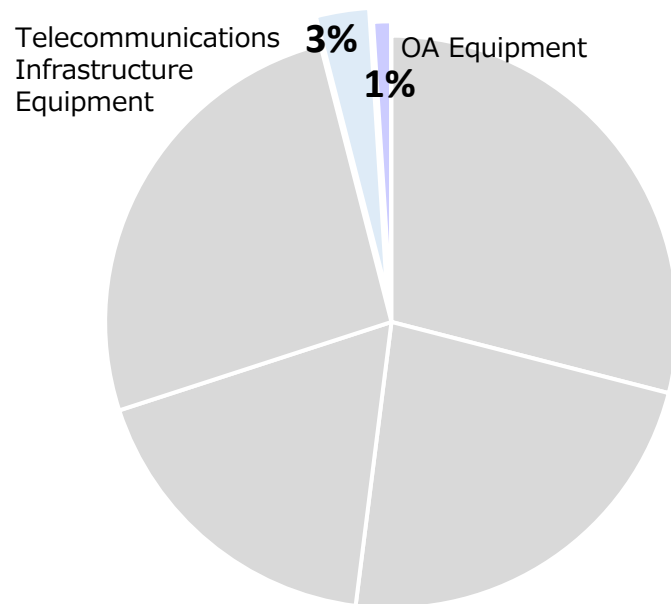
■ It was a solid result aligned with the FY25 growth forecast of +7%.

Sales by Application _ Telecommunications infrastructure equipment / OA equipment

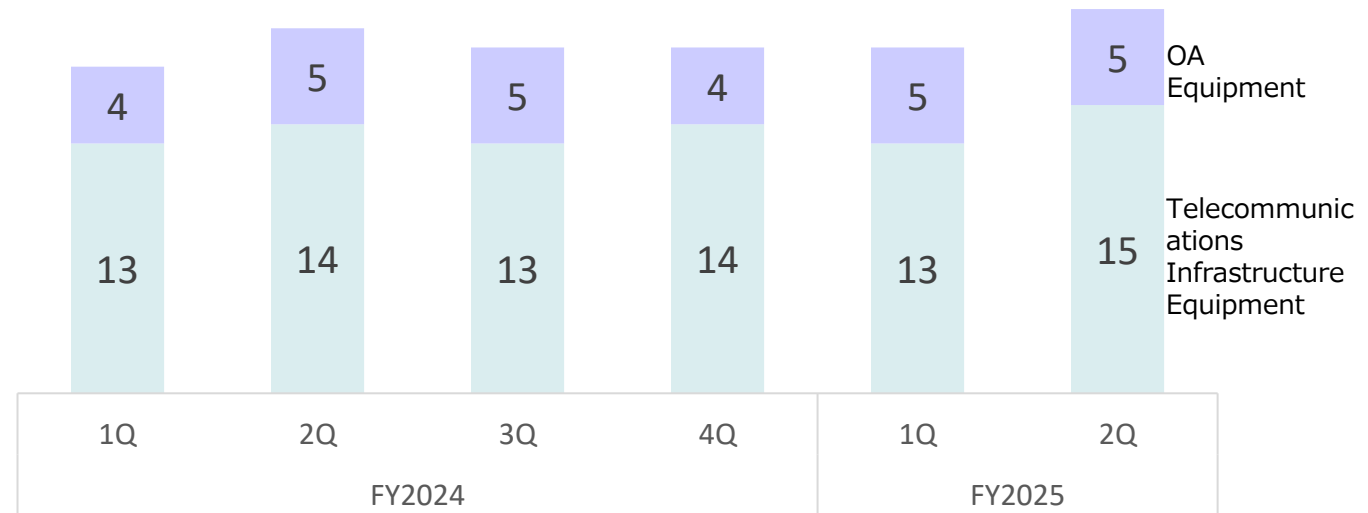
(Yen in hundred millions)

	FY2024			FY2025			YoY
	1Q	2Q	1H	1Q	2Q	1H	FY2025.1H / FY2024.1H
Telecommunications Infrastructure Equipment	13	14	27	13	15	28	+4%
OA Equipment (Office machine)	4	5	9	5	5	10	+11%

● FY2025 1H Composition ratio



● Changes in quarterly sales



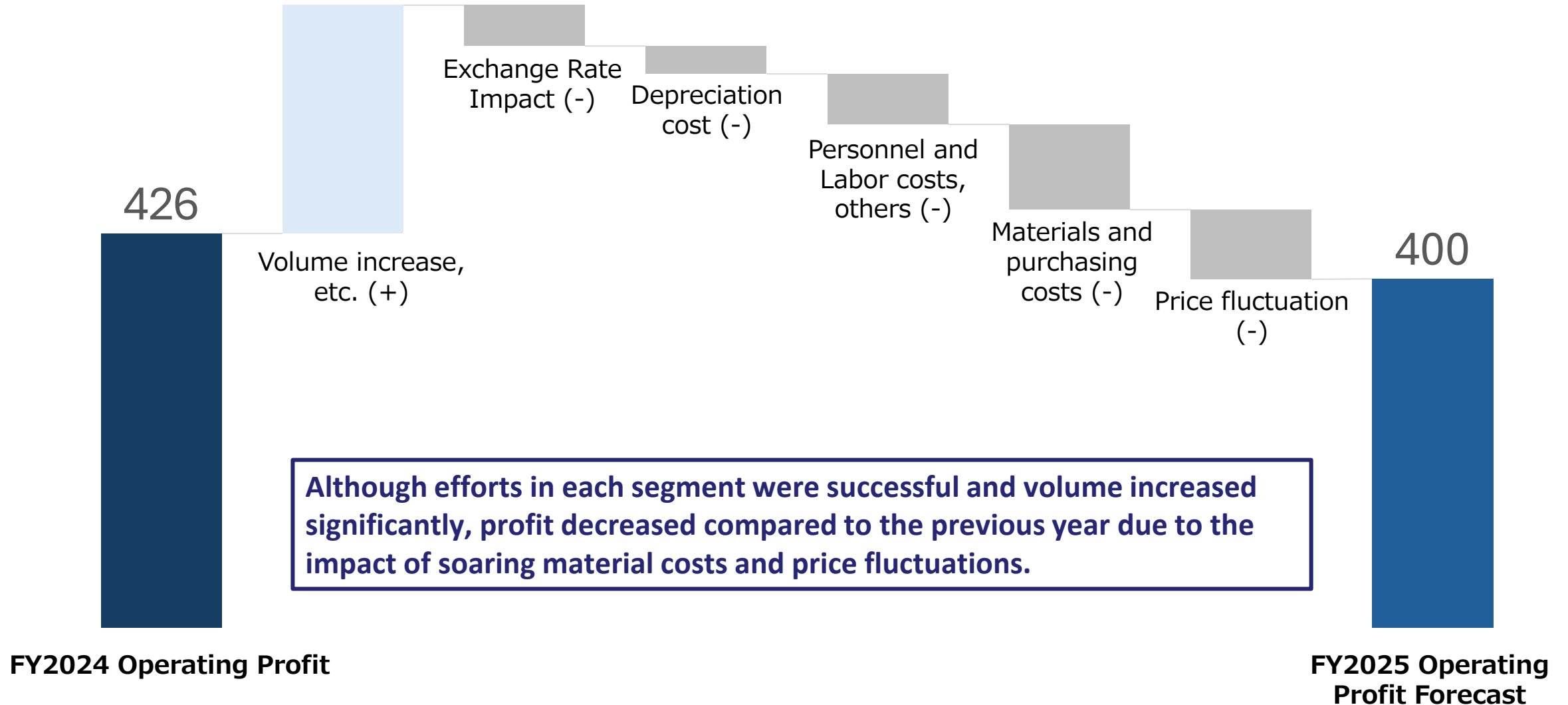
Business Forecast for the Year Ending March 31, 2026 (Consolidated)

We will revise the forecast announced in May 2025 due to currency trends and stronger general industrial business performance.

	FY2024 Actual (FY ended March 31, 2025)		FY2025 Forecast (FY ending March 31, 2026)			First Half Over the Previous Actual Amount		For the Year Over the Previous Actual Amount	
(Yen in hundred millions)	First half	For the Year	First Half Actual	Forecast for the Year (As of May. 2025)	Revised Forecast for the Year	Amount change	%	Amount change	%
Sales	945.2	1,894.2	1,020.2	1,910.0	2,000.0	+75.0	+7.9%	+105.8	+5.6%
COGS Ratio	54.7%	54.9%	57.9%	57.6%	56.5%				
Operating Profit	222.2	426.7	204.6	385.0	400.0	-17.6	-7.9%	-26.7	-6.3%
(%)	23.5%	22.5%	20.1%	20.2%	20.0%				
Profit before Tax	238.5	462.2	221.0	400.0	430.0	-17.5	-7.3%	-32.2	-7.0%
(%)	25.2%	24.4%	21.7%	20.9%	21.5%				
Net Profit	175.3	330.3	155.2	280.0	300.0	-20.1	-11.5%	-30.3	-9.2%
(%)	18.5%	17.4%	15.2%	14.7%	15.0%				
Earnings per Share	—	976.37yen	—	827.53yen	891.76yen	[exchange rate]	FY2024 Results	FY2025 Forecast	
Dividend per Share	245yen	490yen	245yen	490yen	490yen		1US\$	152.58 yen	147.00 yen
Consolidated Dividend Payout Ratio	—	50.2%	—	59.2%	54.9%		1 €	163.75 yen	171.00 yen
							100KRW	10.97 yen	10.50 yen

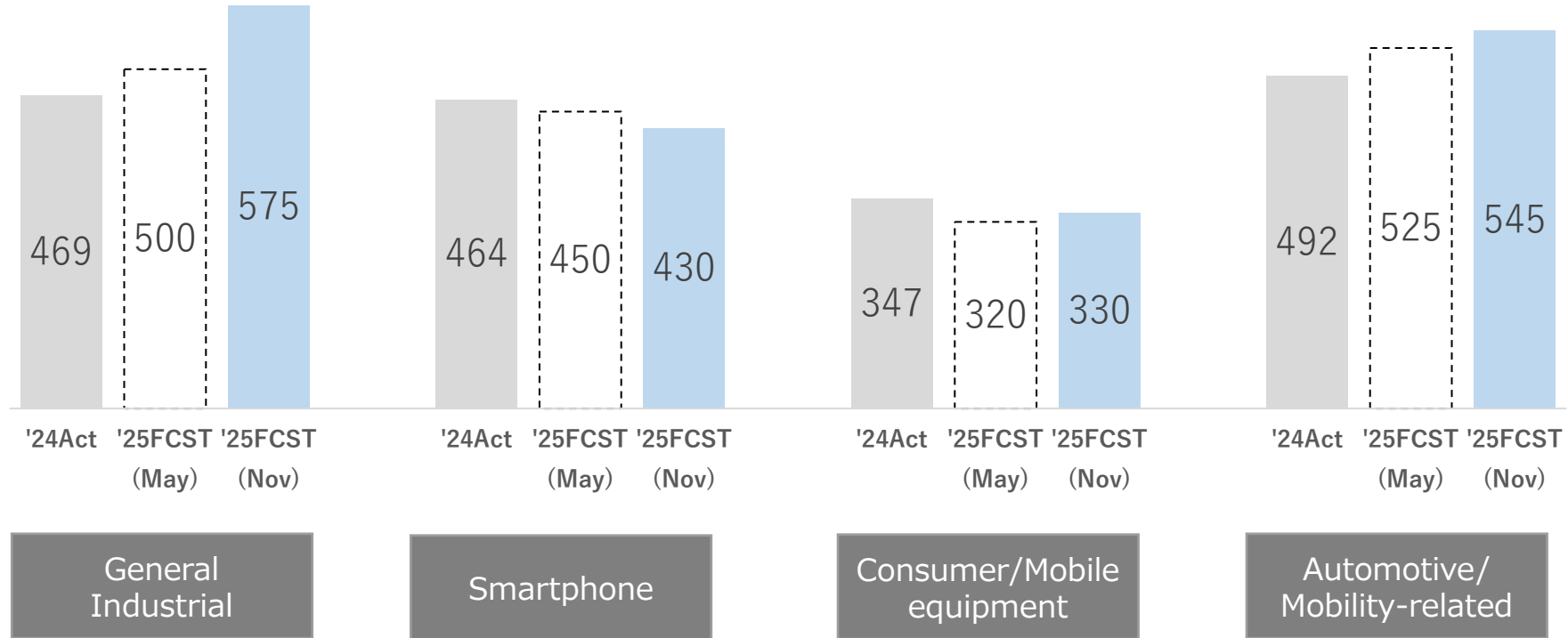
FY2025 Year-on-year Operating Profit Variance Analysis

(Yen in hundred millions)



Revised Annual Sales Forecast by Segment (round of number)

(Yen in hundred millions)



FY2025 Annual growth ratio forecast	May. 2025 Forecast	Nov. 2025 Forecast
● General Industrial	+7%	+23%
● Smartphone	-3%	-7%
● Consumer/Mobile equipment	-8%	-5%
● Automotive/Mobility related	+7%	+11%

Hirose Technology Exhibition CONNECTION2025

Technology exhibition held once every three years ended with great success in Yokohama venue.

Less than **5,700 customers** from about **1,500 companies** visited the exhibition
(Increased by +24% compared to the previous show)



FY25 Key Visual



Photo1 at Yokohama venue



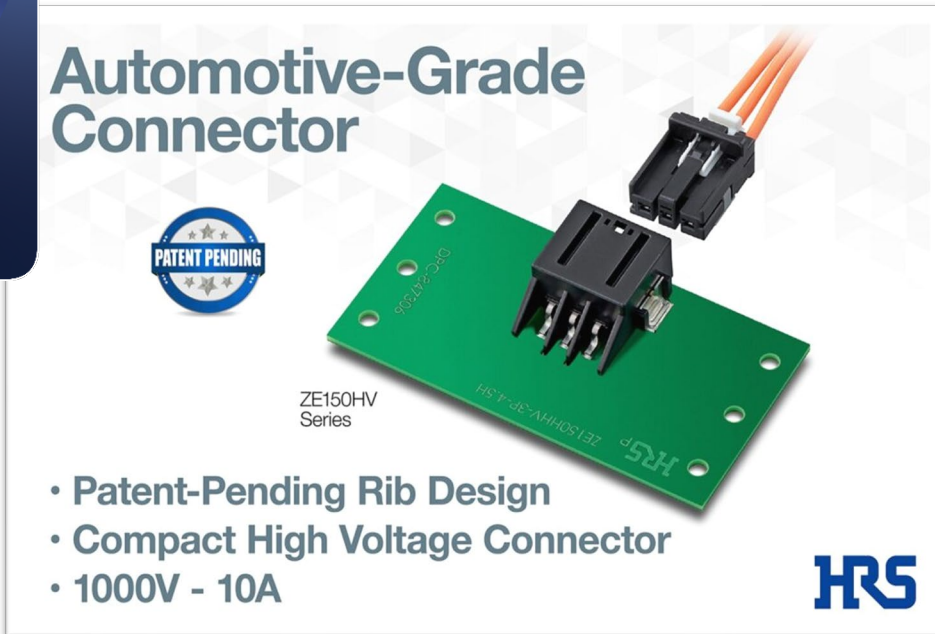
Photo2 at Yokohama venue



Incorporate customer feedback into future product development and provide problem-solving solutions.
This will lead to further results creation at the Osaka venue.



ZE150HV Series designed for powertrains of EV and HEV has been honored in the Vehicle Tech & Advanced Mobility category of the CES Innovation Awards.



With this award, our product becomes the fifth to be recognized by the CES Innovation Awards, following the FX26 Series and BM46 Series at CES 2020, the BM50 Series at CES 2022, and the BM55 Series at CES 2023. This also marks our first recognition for a wire connector.

Exhibiting at CES 2026 (Jan. 6 to 9, 2026) @ Las Vegas, US
CES: The world's biggest technology showcase

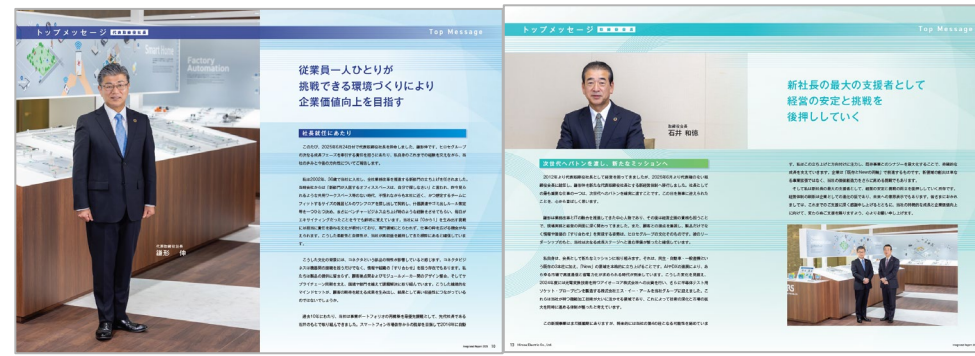
Leveraging our advanced, leading-edge, and differentiated product and technological capabilities to achieve sustainable mid- to long-term growth.

"The CES Innovation Awards are based upon descriptive materials submitted to the judges. CTA did not verify the accuracy of any submission or of any claims made and did not test the item to which the award was given."

Integrated Report 2025

We have published our Integrated Report 2025, first, in Japanese.

With our new management structure, the report features messages from the new President, Chairman, and other executives, as well as co-creation stories with stakeholders, including partner companies. It offers a clear view of our value creation journey — we invite you to take a look.



Messages from President, Chairman



FY2025 Integrated Report (Japanese ver.)
Issued in Oct. 31, 2025

<https://www.hirose.com/corporate/ja/ir/integrated-report/>

English ver. is scheduled to be available in
late January, 2026.



Message from the Newly Appointed Director and COO of HIROSE Europe

Appendix.

Sales by Applications round number (quarterly basis)

(Yen in hundred millions)

	FY2024				FY2025		FY2025 1H Composition ratio
	1Q	2Q	3Q	4Q	1Q	2Q	
General Industrial	111	115	122	121	141	144	29%
Smartphone	99	133	130	102	104	122	23%
Consumer/Mobile Equipment	84	96	89	78	86	90	18%
Automotive/ Mobility-related	124	122	127	119	128	137	26%
Telecommunications Infrastructure Equipment	13	14	13	14	13	15	3%
OA Equipment	4	5	5	4	5	5	1%
Total of Connector Sales	434	485	486	438	478	513	100%
Others	14	12	13	12	12	17	
Total	449	497	499	450	490	530	

