

May 11, 2026

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: TAMURA CORPORATION  
 Listing: Tokyo Stock Exchange  
 Securities code: 6768  
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 Scheduled date of annual general meeting of shareholders: June 25, 2026  
 Scheduled date to commence dividend payments: June 11, 2026  
 Scheduled date to file annual securities report: June 24, 2026  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	123,559	8.3	5,287	1.8	4,879	(3.6)	(1,385)	-
March 31, 2025	114,051	7.0	5,195	5.2	5,061	2.1	2,782	24.2

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥1,086 million [(83.7)%]  
 For the fiscal year ended March 31, 2025: ¥6,648 million [16.7%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	(17.29)	-	(2.2)	3.8	4.3
March 31, 2025	34.03	33.86	4.6	4.2	4.6

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended March 31, 2026: ¥129 million  
 For the fiscal year ended March 31, 2025: ¥508 million

Adjusted net income per share for the fiscal year ending March 31, 2026 is not shown because it is a net loss per share, although there are potential shares.

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	132,381	62,897	47.4	788.56
March 31, 2025	124,348	64,034	51.3	780.03

Reference: Equity  
 As of March 31, 2026: ¥62,751 million  
 As of March 31, 2025: ¥63,808 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,320	(5,271)	316	18,096
March 31, 2025	9,082	(3,900)	(3,640)	19,479

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	5.00	-	8.00	13.00	1,069	38.2	1.8
Fiscal year ended March 31, 2026	-	5.00	-	8.00	13.00	1,044	-	1.7
Fiscal year ending March 31, 2027 (Forecast)		8.00		8.00	16.00		28.3	

## 3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	130,000	5.2	5,600	5.9	4,900	0.4	4,500	-	56.55

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	82,771,473 shares
As of March 31, 2025	82,771,473 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	3,194,407 shares
As of March 31, 2025	968,700 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	80,149,742 shares
Fiscal year ended March 31, 2025	81,765,813 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	54,551	13.2	(321)	-	1,912	(3.9)	(1,126)	-
March 31, 2025	48,197	4.9	(184)	-	1,989	(0.1)	(215)	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	(14.05)	-
March 31, 2025	(2.63)	-

Adjusted net income per share for the fiscal years ending March 31, 2026 and March 31, 2025 is not shown because it is a net loss per share, although there are potential shares.

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	74,851	35,607	47.5	446.55
March 31, 2025	65,402	38,140	58.1	464.69

Reference: Equity

As of March 31, 2026: ¥35,535 million  
As of March 31, 2025: ¥38,013 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual results may vary due to various factors. For the assumptions for earnings forecasts and other related matters, please refer to "1. Summary of Operating Results (4) Future Outlook" in this section.

(Method of accessing supplementary material on financial results)

The Company plans to hold a briefing for analysts and institutional investors on Wednesday, May 13, 2026. The financial results briefing materials to be used on the day of the event will be disclosed on TDnet and the Company's website on the day of the event.

# Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	20,295	18,953
Notes receivable - trade	1,157	2,218
Accounts receivable - trade	28,248	30,271
Electronically recorded monetary claims - operating	731	1,023
Merchandise and finished goods	8,997	9,639
Work in process	3,129	3,823
Raw materials and supplies	12,269	12,341
Other	3,839	6,857
Allowance for doubtful accounts	(61)	(90)
Total current assets	78,607	85,038
Non-current assets		
Property, plant and equipment		
Buildings and structures	26,109	29,369
Accumulated depreciation	(14,288)	(14,328)
Buildings and structures, net	11,821	15,040
Machinery, equipment and vehicles	21,684	22,403
Accumulated depreciation	(16,490)	(17,251)
Machinery, equipment and vehicles, net	5,193	5,151
Tools, furniture and fixtures	11,670	12,146
Accumulated depreciation	(9,566)	(10,113)
Tools, furniture and fixtures, net	2,103	2,032
Land	5,346	5,335
Leased assets	8,531	9,242
Accumulated depreciation	(3,297)	(3,987)
Leased assets, net	5,234	5,254
Construction in progress	1,340	974
Total property, plant and equipment	31,039	33,789
Intangible assets		
Goodwill	160	119
Leased assets	231	186
Other	718	713
Total intangible assets	1,110	1,019
Investments and other assets		
Investment securities	6,922	4,915
Retirement benefit asset	4,832	5,791
Deferred tax assets	839	938
Other	1,071	965
Allowance for doubtful accounts	(76)	(76)
Total investments and other assets	13,590	12,534
Total non-current assets	45,740	47,343
<b>Total assets</b>	<b>124,348</b>	<b>132,381</b>

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	11,854	13,705
Electronically recorded obligations - operating	3,015	3,269
Short-term borrowings	16,919	19,083
Current portion of long-term borrowings	4,549	4,848
Lease liabilities	1,057	1,074
Income taxes payable	806	747
Contract liabilities	179	124
Provision for bonuses	1,424	1,172
Provision for bonuses for directors (and other officers)	64	49
Provision for loss on business liquidation	470	1,390
Other	3,697	4,934
Total current liabilities	44,037	50,400
Non-current liabilities		
Long-term borrowings	7,184	9,039
Lease liabilities	4,238	4,438
Deferred tax liabilities	1,984	3,263
Retirement benefit liability	2,167	1,689
Provision for share awards	54	39
Provision for share awards for directors (and other officers)	16	22
Long-term income taxes payable	15	52
Other	614	539
Total non-current liabilities	16,276	19,084
Total liabilities	60,314	69,484
Net assets		
Shareholders' equity		
Share capital	11,829	11,829
Capital surplus	17,028	17,028
Retained earnings	23,283	20,816
Treasury shares	(523)	(1,609)
Total shareholders' equity	51,618	48,064
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,133	1,974
Foreign currency translation adjustment	8,782	9,625
Remeasurements of defined benefit plans	2,275	3,086
Total accumulated other comprehensive income	12,190	14,686
Share acquisition rights	127	72
Non-controlling interests	97	74
Total net assets	64,034	62,897
Total liabilities and net assets	124,348	132,381

# Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	114,051	123,559
Cost of sales	83,738	92,749
Gross profit	30,313	30,810
Selling, general and administrative expenses	25,117	25,522
Operating profit	5,195	5,287
Non-operating income		
Interest income	127	158
Dividend income	98	115
Share of profit of entities accounted for using equity method	508	129
Gain on sale of scraps	52	130
Compensation income	114	53
Settlement income	-	128
Other	196	234
Total non-operating income	1,097	950
Non-operating expenses		
Interest expenses	1,007	959
Foreign exchange losses	60	83
Other	164	316
Total non-operating expenses	1,232	1,358
Ordinary profit	5,061	4,879
Extraordinary income		
Gain on sale of non-current assets	4	111
Gain on sale of investment securities	113	4
Gain on reversal of foreign currency translation adjustment	23	-
Total extraordinary income	140	116
Extraordinary losses		
Loss on sale and retirement of non-current assets	51	124
Loss on sale of investment securities	0	2
Impairment losses	33	-
Loss on valuation of shares of subsidiaries and associates	823	238
Loss on liquidation of subsidiaries and associates	-	1,145
Provision for loss on business liquidation	470	1,390
Extra retirement payments	-	760
Total extraordinary losses	1,378	3,662
Profit before income taxes	3,823	1,332
Income taxes - current	1,607	2,164
Income taxes - deferred	(552)	578
Total income taxes	1,055	2,742
Profit (loss)	2,768	(1,409)
Loss attributable to non-controlling interests	(14)	(23)
Profit (loss) attributable to owners of parent	2,782	(1,385)

## Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit (loss)	2,768	(1,409)
Other comprehensive income		
Valuation difference on available-for-sale securities	(58)	841
Foreign currency translation adjustment	2,783	1,572
Remeasurements of defined benefit plans, net of tax	1,011	811
Share of other comprehensive income of entities accounted for using equity method	142	(728)
Total other comprehensive income	3,879	2,496
Comprehensive income	6,648	1,086
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,665	1,109
Comprehensive income attributable to non-controlling interests	(16)	(23)

## Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	11,829	17,032	20,745	(543)	49,064
Changes during period					
Dividends of surplus			(822)		(822)
Loss attributable to owners of parent			2,782		2,782
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(4)	(1)	20	14
Change in scope of equity method			579		579
Net changes in items other than shareholders' equity					
Total changes during period	-	(4)	2,537	19	2,553
Balance at end of period	11,829	17,028	23,283	(523)	51,618

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	1,191	6,020	1,263	8,475	141	114	57,796
Changes during period							
Dividends of surplus							(822)
Loss attributable to owners of parent							2,782
Purchase of treasury shares							(0)
Disposal of treasury shares							14
Change in scope of equity method							579
Net changes in items other than shareholders' equity	(58)	2,762	1,011	3,715	(14)	(16)	3,684
Total changes during period	(58)	2,762	1,011	3,715	(14)	(16)	6,237
Balance at end of period	1,133	8,782	2,275	12,190	127	97	64,034

## Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	11,829	17,028	23,283	(523)	51,618
Changes during period					
Dividends of surplus			(1,060)		(1,060)
Loss attributable to owners of parent			(1,385)		(1,385)
Purchase of treasury shares				(1,177)	(1,177)
Disposal of treasury shares			(21)	91	70
Change in scope of equity method					
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(2,466)	(1,086)	(3,553)
Balance at end of period	11,829	17,028	20,816	(1,609)	48,064

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	1,133	8,782	2,275	12,190	127	97	64,034
Changes during period							
Dividends of surplus							(1,060)
Loss attributable to owners of parent							(1,385)
Purchase of treasury shares							(1,177)
Disposal of treasury shares							70
Change in scope of equity method							
Net changes in items other than shareholders' equity	841	842	811	2,495	(55)	(23)	2,416
Total changes during period	841	842	811	2,495	(55)	(23)	(1,136)
Balance at end of period	1,974	9,625	3,086	14,686	72	74	62,897

## Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	3,823	1,332
Depreciation	4,289	4,395
Impairment losses	33	-
Increase (decrease) in provision for bonuses	189	(251)
Increase (decrease) in provision for bonuses for directors (and other officers)	25	(14)
Increase (decrease) in provision for share awards	33	(15)
Increase (decrease) in provision for share awards for directors (and other officers)	9	5
Increase (decrease) in provision for loss on business liquidation	470	920
Increase (decrease) in allowance for doubtful accounts	23	19
Increase (decrease) in retirement benefit liability	(13)	(421)
Interest and dividend income	(226)	(273)
Interest expenses	1,007	959
Foreign exchange losses (gains)	152	89
Share of loss (profit) of entities accounted for using equity method	(508)	(129)
Loss (gain) on sale of investment securities	(113)	(2)
Loss (gain) on sale and retirement of non-current assets	47	13
Loss on valuation of shares of subsidiaries and associates	823	238
Loss on liquidation of subsidiaries and associates	-	1,145
Decrease (increase) in trade receivables	(1,212)	(2,510)
Decrease (increase) in inventories	814	(672)
Increase (decrease) in trade payables	1,843	1,512
Other, net	(648)	(207)
Subtotal	10,865	6,134
Interest and dividends received	674	419
Interest paid	(1,041)	(941)
Income taxes paid	(1,415)	(2,292)
Net cash provided by (used in) operating activities	9,082	3,320

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Payments into time deposits	(166)	(52)
Proceeds from withdrawal of time deposits	-	48
Purchase of property, plant and equipment	(3,341)	(5,471)
Proceeds from sale of property, plant and equipment	202	238
Payments for retirement of property, plant and equipment	(4)	(4)
Purchase of intangible assets	(69)	(102)
Purchase of investment securities	(214)	(0)
Proceeds from sale of investment securities	215	45
Loan advances	(255)	-
Proceeds from collection of loans receivable	11	-
Other, net	(277)	28
Net cash provided by (used in) investing activities	(3,900)	(5,271)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(421)	1,815
Proceeds from long-term borrowings	-	7,505
Repayments of long-term borrowings	(2,010)	(5,306)
Repayments of lease liabilities	(996)	(1,498)
Proceeds from sale and leaseback transactions	606	32
Purchase of treasury shares	(0)	(1,177)
Proceeds from sale of treasury shares	0	0
Dividends paid	(818)	(1,054)
Net cash provided by (used in) financing activities	(3,640)	316
Effect of exchange rate change on cash and cash equivalents	944	252
Net increase (decrease) in cash and cash equivalents	2,486	(1,382)
Cash and cash equivalents at beginning of period	16,992	19,479
Cash and cash equivalents at end of period	19,479	18,096