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May 12, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: Teikoku Tsushin Kogyo Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 6763

URL: <https://www.noble-j.co.jp/>

Representative: Masuo Hanyu

President

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Director, Senior Vice President

Telephone: +81-44-422-3831

Scheduled date of annual general meeting of shareholders: June 26, 2026

Scheduled date to commence dividend payments: June 29, 2026

Scheduled date to file annual securities report: June 19, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)**(1) Consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	17,256	2.8	1,158	(30.4)	1,684	(20.8)	1,273	(36.6)
March 31, 2025	16,790	10.3	1,663	75.5	2,127	36.4	2,009	47.5

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 2,439 million [10.4%]
For the fiscal year ended March 31, 2025: ¥ 2,208 million [(25.2)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	136.26	-	4.5	4.9	6.7
March 31, 2025	211.98	-	7.4	6.5	9.9

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ - million

For the fiscal year ended March 31, 2025: ¥ - million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	34,738	29,303	82.5	3,104.98
March 31, 2025	33,460	28,409	83.0	2,949.90

Reference: Equity

As of March 31, 2026: ¥ 28,670 million

As of March 31, 2025: ¥ 27,788 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	1,934	(2,366)	(1,625)	9,158
March 31, 2025	1,814	228	(1,280)	11,064

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	50.00	-	50.00	100.00	963	47.2	3.5
Fiscal year ended March 31, 2026	-	50.00	-	50.00	100.00	945	73.4	3.3
Fiscal year ending March 31, 2027 (Forecast)	-	60.00	-	65.00	125.00		82.4	

Note: Breakdown of the second quarter dividend for the fiscal year ending March 31, 2025 :

Ordinary dividend 35.00 yen

Commemorative dividend 15.00 yen

Breakdown of final dividends for the fiscal year ending March 31, 2025

Ordinary dividend 35.00 yen

Commemorative dividend 15.00 yen

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	9,000	6.0	750	14.3	800	6.8	700	56.9	75.81
Full year	18,000	4.3	1,500	29.5	1,600	(5.0)	1,400	9.9	151.62

*** Notes**

(1) Significant changes in the scope of consolidation during the period:

None

Newly included: - companies()

Excluded: - companies()

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	9,856,107 shares
As of March 31, 2025	9,856,107 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	622,495 shares
As of March 31, 2025	435,926 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	9,346,034 shares
Fiscal Year ended March 31, 2025	9,481,391 shares

[Reference] Overview of non-consolidated financial results**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)****(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	11,984	(1.3)	(318)	-	1,365	(38.2)	1,382	(45.0)
March 31, 2025	12,142	15.1	210	-	2,207	78.9	2,515	77.9

	Basic earnings per share		Diluted earnings per share	
	Yen	Yen	Yen	Yen
Fiscal year ended				
March 31, 2026	147.96	-	-	-
March 31, 2025	265.26	-	-	-

(2) Non-consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio		Net assets per share	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	%	Yen	Yen	
As of								
March 31, 2026	25,269	20,424	20,424	80.8	2,211.97	2,211.97	2,211.97	
March 31, 2025	24,811	20,445	20,445	82.4	2,170.43	2,170.43	2,170.43	

Reference: Equity

As of March 31, 2026: ¥ 20,424 million

As of March 31, 2025: ¥ 20,445 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements, etc.)

The performance forecasts and other forward-looking statements contained in this document are based on information currently available to the company and on certain assumptions that the company considers reasonable, and are not intended to guarantee that they will be achieved. Actual performance, etc. may differ significantly due to various factors.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	13,138,828	11,227,703
Notes and accounts receivable - trade	3,500,694	2,895,936
Electronically recorded monetary claims - operating	643,692	539,423
Merchandise and finished goods	1,651,223	1,732,001
Work in process	787,479	922,541
Raw materials and supplies	944,697	974,262
Other	589,219	557,933
Allowance for doubtful accounts	(6,216)	(3,140)
Total current assets	21,249,618	18,846,661
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,794,276	1,704,771
Machinery, equipment and vehicles, net	1,526,834	1,517,428
Land	707,630	735,299
Leased assets, net	2,892	7,554
Construction in progress	206,213	2,856,289
Other, net	337,482	295,563
Total property, plant and equipment	4,575,330	7,116,907
Intangible assets	54,950	59,845
Investments and other assets		
Investment securities	2,707,875	2,734,653
Long-term loans receivable	1,430	1,070
Retirement benefit asset	4,266,449	5,443,842
Deferred tax assets	50,080	55,325
Other	557,193	482,737
Allowance for doubtful accounts	(2,376)	(2,376)
Total investments and other assets	7,580,652	8,715,252
Total non-current assets	12,210,933	15,892,006
Total assets	33,460,552	34,738,667

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	711,530	778,494
Electronically recorded obligations - operating	186,719	101,232
Short-term borrowings	46,886	46,696
Income taxes payable	211,256	298,984
Provision for bonuses	399,110	461,952
Provision for bonuses for directors (and other officers)	29,800	13,100
Other	1,217,941	849,125
Total current liabilities	2,803,244	2,549,586
Non-current liabilities		
Provision for share awards	29,737	43,704
Provision for share awards for directors (and other officers)	129,675	170,818
Retirement benefit liability	217,820	260,602
Deferred tax liabilities	1,779,142	2,361,864
Other	91,458	48,742
Total non-current liabilities	2,247,834	2,885,731
Total liabilities	5,051,078	5,435,317
Net assets		
Shareholders' equity		
Share capital	3,453,078	3,453,078
Capital surplus	5,497,822	5,497,822
Retained earnings	15,437,695	15,755,849
Treasury shares	(961,187)	(1,445,392)
Total shareholders' equity	23,427,409	23,261,357
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,407,466	1,446,776
Foreign currency translation adjustment	2,071,609	2,402,391
Remeasurements of defined benefit plans	882,122	1,559,666
Total accumulated other comprehensive income	4,361,199	5,408,834
Non-controlling interests	620,865	633,157
Total net assets	28,409,473	29,303,349
Total liabilities and net assets	33,460,552	34,738,667

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	16,790,040	17,256,815
Cost of sales	11,460,865	12,198,413
Gross profit	5,329,174	5,058,402
Selling, general and administrative expenses		
Packing and transportation costs	293,832	310,679
Remuneration for directors (and other officers)	409,703	345,314
Employees' salaries and allowances	1,127,401	1,245,525
Legal welfare expenses	181,679	187,392
Provision for bonuses	135,489	148,175
Provision for bonuses for directors (and other officers)	28,800	12,800
Provision for share awards for directors (and other officers)	50,150	42,309
Retirement benefit expenses	(75,606)	(51,435)
Travel, transportation and communication expenses	181,132	184,396
Depreciation	134,102	129,114
Research and development expenses	518,589	609,705
Other	680,872	736,415
Total selling, general and administrative expenses	3,666,146	3,900,393
Operating profit	1,663,027	1,158,008
Non-operating income		
Interest income	140,383	118,212
Dividend income	123,341	118,784
Rental income	52,896	56,556
Foreign exchange gains	125,526	260,458
Gain on sale of non-current assets	55,225	95
Other	31,638	36,503
Total non-operating income	529,011	590,610
Non-operating expenses		
Interest expenses	6,150	10,248
Rental expenses on non-current assets	38,239	23,452
Loss on retirement of non-current assets	3,558	2,462
Compensation for eviction	4,111	-
Commission for purchase of treasury shares	7,502	16,544
Other	5,236	11,486
Total non-operating expenses	64,798	64,193
Ordinary profit	2,127,240	1,684,425

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Extraordinary income		
Gain on sale of investment securities	432,006	664,544
Total extraordinary income	432,006	664,544
Extraordinary losses		
Impairment losses	3,347	11,786
Dismantlement expenses	163,810	198,789
Total extraordinary losses	167,157	210,576
Profit before income taxes	2,392,089	2,138,392
Income taxes - current	433,935	529,584
Income taxes for prior periods	-	52,569
Income taxes - deferred	(171,468)	228,133
Total income taxes	262,466	810,288
Profit	2,129,623	1,328,104
Profit attributable to non-controlling interests	119,795	54,598
Profit attributable to owners of parent	2,009,828	1,273,505

Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	2,129,623	1,328,104
Other comprehensive income		
Valuation difference on available-for-sale securities	(477,066)	42,582
Foreign currency translation adjustment	642,048	391,380
Remeasurements of defined benefit plans, net of tax	(85,622)	677,162
Total other comprehensive income	79,358	1,111,125
Comprehensive income	2,208,982	2,439,229
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,114,204	2,321,141
Comprehensive income attributable to non-controlling interests	94,777	118,088

Consolidated Statement of Changes in Equity
For the fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,453,078	5,456,313	14,248,739	(631,978)	22,526,153
Changes during period					
Dividends of surplus			(819,864)		(819,864)
Profit attributable to owners of parent			2,009,828		2,009,828
Purchase of treasury shares				(302,170)	(302,170)
Treasury stock possession of stock ownership plan trust				(246,479)	(246,479)
Disposal of treasury stock by ownership plan trust				14,469	14,469
Transfer of treasury stock to stock ownership plan trust		41,509		204,970	246,479
Other			(1,007)		(1,007)
Net changes in items other than shareholders' equity					
Total changes during period	-	41,509	1,188,955	(329,209)	901,255
Balance at end of period	3,453,078	5,497,822	15,437,695	(961,187)	23,427,409

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,886,804	1,400,208	969,809	4,256,822	627,565	27,410,542
Changes during period						
Dividends of surplus						(819,864)
Profit attributable to owners of parent						2,009,828
Purchase of treasury shares						(302,170)
Treasury stock possession of stock ownership plan trust						(246,479)
Disposal of treasury stock by ownership plan trust						14,469
Transfer of treasury stock to stock ownership plan trust						246,479
Other						(1,007)
Net changes in items other than shareholders' equity	(479,338)	671,401	(87,686)	104,376	(6,700)	97,675

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Total changes during period	(479,338)	671,401	(87,686)	104,376	(6,700)	998,931
Balance at end of period	1,407,466	2,071,609	882,122	4,361,199	620,865	28,409,473

For the fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,453,078	5,497,822	15,437,695	(961,187)	23,427,409
Changes during period					
Dividends of surplus			(955,352)		(955,352)
Profit attributable to owners of parent			1,273,505		1,273,505
Purchase of treasury shares				(502,252)	(502,252)
Disposal of treasury stock by ownership plan trust				18,047	18,047
Net changes in items other than shareholders' equity					
Total changes during period	-	-	318,153	(484,205)	(166,051)
Balance at end of period	3,453,078	5,497,822	15,755,849	(1,445,392)	23,261,357

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,407,466	2,071,609	882,122	4,361,199	620,865	28,409,473
Changes during period						
Dividends of surplus						(955,352)
Profit attributable to owners of parent						1,273,505
Purchase of treasury shares						(502,252)
Disposal of treasury stock by ownership plan trust						18,047
Net changes in items other than shareholders' equity	39,310	330,781	677,543	1,047,635	12,292	1,059,927
Total changes during period	39,310	330,781	677,543	1,047,635	12,292	893,875
Balance at end of period	1,446,776	2,402,391	1,559,666	5,408,834	633,157	29,303,349

Consolidated Statement of Cash Flows

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	2,392,089	2,138,392
Depreciation	796,661	791,666
Impairment losses	3,347	11,786
Decrease (increase) in retirement benefit asset	(142,441)	(189,967)
Increase (decrease) in retirement benefit liability	23,151	32,009
Increase (decrease) in provision for bonuses	18,789	60,158
Increase (decrease) in provision for bonuses for directors (and other officers)	20,300	(16,700)
Increase (decrease) in provision for share awards	29,873	14,563
Increase (decrease) in provision for share awards for directors (and other officers)	21,635	42,167
Increase (decrease) in allowance for doubtful accounts	(5,401)	(3,512)
Loss on retirement of non-current assets	3,558	2,462
Loss (gain) on sale of non-current assets	(55,225)	(95)
Loss (gain) on sale of investment securities	(432,006)	(664,544)
Interest and dividend income	(263,725)	(236,996)
Interest expenses	6,150	10,248
Decrease (increase) in trade receivables	(318,083)	786,893
Decrease (increase) in inventories	(180,827)	(197,935)
Increase (decrease) in trade payables	(29,054)	(27,285)
Increase (decrease) in accrued consumption taxes	(161,477)	7,710
Other, net	75,647	(465,326)
Subtotal	1,802,961	2,095,694
Interest and dividends received	261,093	244,481
Interest paid	(6,150)	(10,248)
Income taxes refund	74,951	47,013
Income taxes paid	(318,149)	(442,828)
Net cash provided by (used in) operating activities	1,814,706	1,934,112
Cash flows from investing activities		
Decrease (increase) in time deposits	509,561	146,256
Purchase of property, plant and equipment	(866,268)	(3,236,652)
Proceeds from sale of property, plant and equipment	60,006	95
Purchase of intangible assets	(18,281)	(18,260)
Purchase of investment securities	(11,793)	(21,918)
Proceeds from sale of investment securities	582,127	730,964
Proceeds from collection of loans receivable	626	360
Proceeds from cancellation of insurance funds	-	45,889
Other, net	(27,874)	(12,968)
Net cash provided by (used in) investing activities	228,101	(2,366,233)

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from financing activities		
Proceeds from short-term borrowings	1,104	-
Repayments of short-term borrowings	-	(189)
Repayments of finance lease liabilities	(63,914)	(67,502)
Purchase of treasury shares	(548,649)	(502,252)
Proceeds from disposal of treasury shares	249,083	-
Dividends paid	(817,210)	(949,995)
Dividends paid to non-controlling interests	(101,374)	(105,688)
Net cash provided by (used in) financing activities	(1,280,959)	(1,625,628)
Effect of exchange rate change on cash and cash equivalents	359,977	151,567
Net increase (decrease) in cash and cash equivalents	1,121,825	(1,906,180)
Cash and cash equivalents at beginning of period	9,942,709	11,064,535
Cash and cash equivalents at end of period	11,064,535	9,158,354