Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 6750 June 5, 2025

To our shareholders:

Representative Director and President, President Officer Koichi Iwami ELECOM CO., LTD.

4-1-1 Fushimi-machi, Chuo-ku, Osaka

## Notice of the 40th Annual General Meeting of Shareholders

We are pleased to announce the 40th Annual General Meeting of Shareholders of ELECOM CO., LTD. (the "Company"), which will be held as indicated below.

 Date and Time: Wednesday, June 25, 2025, at 10:00 a.m. (JST) (Reception starts at 9:00 a.m.)
 Venue: 2F "Asagi," Hearton Hotel Kitaumeda 3-12-10 Toyosaki, Kita-ku, Osaka Note: No gifts will be provided.

# 3. Meeting Agenda

#### Items to report:

- 1. The Business Report and the Consolidated Financial Statements for the 40th fiscal year (from April 1, 2024 to March 31, 2025), and audit results of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Board.
- 2. The Non-consolidated Financial Statements for the 40th fiscal year (from April 1, 2024 to March 31, 2025)

# Items for resolution:

Proposal No. 1	Distribution of Surplus
Proposal No. 2	Election of Eight Directors
Proposal No. 3	Election of Three Audit and Supervisory Board Members and One Substitute Audit and
	Supervisory Board Member

If you are unable to attend on the day of the meeting, you may exercise your voting rights via the Internet, etc. or in writing (by post). Please refer to the "Instructions on Exercise of Voting Rights" of the Japanese version of the notice (in Japanese only) for information on exercising your voting rights.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on each of the following websites. Please access either of those websites to review the information.

The Company's website:

https://www.elecom.co.jp/ir/stock/soukai.html (in Japanese) (Please access the above website and check the "Documents Related to the General Meeting of Shareholders.")

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/6750/teiji/ (in Japanese)

- Please submit the enclosed voting form to a reception desk when you attend on the day of the meeting. For the purpose of saving resources, please be sure to bring this notice with you.

- If you exercise your voting rights in writing (by post) and do not indicate your approval or disapproval of the proposals on the agenda, it will be treated as if you indicated your approval.
- The shareholders who have requested the delivery of paper-based documents will also receive documents stating the items subject to measures for electronic provision, however those documents do not include the items to be presented as "Notes to the Consolidated Financial Statements" and "Notes to Non-consolidated Financial Statements" in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation. The Financial Auditor and Audit and Supervisory Board Members have audited the documents to be audited, including these matters.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on each of the aforementioned websites.

### **Reference Documents for General Meeting of Shareholders**

## Items for Resolution and Reference Material

#### Proposal No. 1 Distribution of Surplus

The Company considers the distribution of profits to shareholders to be one of management's top priorities. After giving careful thought to the business performance of the fiscal year, future business development and other such matters on the basis of the realization of stable dividend payouts, it proposes to pay a year-end dividend as described below:

Year-end dividends

- 1. Type of dividend property
  - To be paid in cash.
- Allotment of dividend property and total amount thereof to shareholders ¥24 per share of common stock In this event, the total amount of dividends shall be ¥1,832,576,040.
- Effective date of dividends of surplus June 26, 2025

# Proposal No. 2 Election of Eight Directors

The terms of office of all eight Directors will expire at the close of this Annual General Meeting of Shareholder	rs.
Therefore, the Company proposes the election of eight Directors.	

Candidate	Name	Career sumn	nary, and representative status and responsibility in	Number of the
No.	(Date of birth)		the Company	Company's share
	,		cant concurrent positions in other companies)	held
		May 1986	Established the Company	
			Director	
		Nov. 1994	President (Representative Director)	
		June 2018	Chairman of DX Antenna Co., Ltd. (current	
			position)	
		Jan. 2021	Chairman and Representative Director of	
			HAGIWARA Solutions Co., Ltd.	
		Apr. 2021	Director and Chairman of Logitec INA	
		_	Solutions Co., Ltd. (current position)	
		June 2021	Chairman (Representative Director) of the	
			Company (current position)	
		Apr. 2023	Representative Director and President of	
	Junji Hada	-	ELECOM Health Care Co., Ltd.	17,535 thousan
	(October 13, 1953)	June 2023	Chairman and Representative Director of groxi	shar
			Inc. (current position)	
1		July 2023	Chairman and Representative Director of	
			Tescom Denki Co., Ltd.	
		Sept. 2023	Chairman of Tescom Denki Co., Ltd.	
		Oct. 2023	Director of ELECOM Health Care Co., Ltd.	
			(current position)	
		June 2024	Chairman and President, Representative	
			Director of Tescom Denki Co., Ltd. (current	
			position)	
		May 2025	President and Representative Director of	
			HAGIWARA Solutions Co., Ltd. (current	
			position)	
]	Reasons for nomination as cand	idate for Directo	or	
1	Junji Hada has in-depth insight	related to manag	gement and contributed to the development of the EL	ECOM Group and
t	the maximization of group syne	rgies by leveragi	ing his abundant experience and achievements. Base	d on the judgment
t	that his experience and insight v	vill help secure a	and improve the effectiveness of the Board of Direct	ors, leading to the
1	further enhancement of corporat	te value of the E	LECOM Group, he has been nominated as a candida	ate for Director.

The candidates for Director are as follows:

Candidate	Name	Career summ	nary, and representative status and responsibility in	Number of the
No.	(Date of birth)		the Company	Company's shares
	· · · ·		cant concurrent positions in other companies)	held
		Apr. 1993	Joined Ajinomoto Co., Inc.	
		Mar. 2001	Joined transcosmos inc.	
		June 2002	Director	
		June 2003	Senior Director	
		June 2005	Senior Managing Director	
		June 2006	Director and Vice President	
		June 2020	Representative Director and Vice President	
		June 2022	Representative Director and Co-president	
		Apr. 2023	Advisor (current position)	
		July 2023	Vice President and Executive Officer of the Company	
		Jan. 2024	Managing Director of ELECOM SINGAPORE PTE. LTD. (current position)	
			Director of ELECOM SALES HONGKONG LIMITED (current position)	
	Koichi Iwami (January 10, 1967)	Feb. 2024	Representative Director and President of groxi	6 thousand share
	(Junuary 10, 1907)	Mar. 2024	Inc. (current position)	
		Mar. 2024	Co-president and Executive Officer of the Company	
2		June 2024	Representative Director and President,	
		June 2024	President Officer (current position)	
			Director of ELECOM Support & Service Co.,	
			Ltd. (current position)	
		Apr. 2025	Representative Director and President of DX	
		7 ipi. 2023	Antenna Co., Ltd. (current position)	
			Director of Logitec INA Solutions Co., Ltd.	
			(current position)	
		May 2025	Director and Vice President of HAGIWARA	
		Widy 2025	Solutions Co., Ltd. (current position)	
		(In charge of	· • •	
			, nent and areas of mail order sales, retail sales	
		-	ystems, and DX promotion	
Ī	Reasons for nomination as can			1
			nagement and contributed to the development of the	ELECOM Group
	•	•	eraging his abundant experience and achievements n	•
			and insight will help secure and improve the effect	
		-	of corporate value of the ELECOM Group, he has b	
c	candidate for Director.		-	

Candidate	Name	Career summary, and representative status and responsibility in		Number of the
No.	(Date of birth)	(0) .	the Company	Company's shares held
	· · · · · · · · · · · · · · · · · · ·		(Significant concurrent positions in other companies)	
		July 1992	Joined the Company	
		Oct. 2010	Director of Logitec INA Solutions Co., Ltd.	
			(current position)	
		July 2011	Director of HAGIWARA Solutions Co., Ltd.	
			(current position)	
		June 2015	Director of the Company	
		Mar. 2017	Director of DX Antenna Co., Ltd. (current	
	Masaki Tanaka		position)	335 thousand
	(June 26, 1961)	Apr. 2021	Senior Director of the Company	shares
		Apr. 2023	Director and Managing Executive Officer	
3		July 2023	Director and Senior Managing Executive	
			Officer (current position)	
			Director of Tescom Denki Co., Ltd. (current	
			position)	
		(In charge of		
			ncial planning and accounting	
	Reasons for nomination as car			
	-	-	anagement and contributed to the development of th	-
	and the maximization of group	p synergies by lev	eraging his abundant experience and achievements n	nainly in the area of
	finance. Based on the judgmen	nt that his experient	nce and insight will help secure and improve the effe	ectiveness of the
	Board of Directors, leading to	the further enhan	cement of corporate value of the ELECOM Group, h	
			cement of corporate value of the EEEcolif Group, h	ie has been
	nominated as a candidate for I			e has been
	nominated as a candidate for I		Joined the Company	e has been
	nominated as a candidate for I	Director.		e has been
	nominated as a candidate for I	Director. Apr. 1995	Joined the Company	e has been
	nominated as a candidate for I	Director. Apr. 1995 Apr. 2009	Joined the Company Manager of Logistics Planning Section	e has been
	nominated as a candidate for I	Director. Apr. 1995 Apr. 2009	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics	e has been
	nominated as a candidate for I	Director. Apr. 1995 Apr. 2009 Apr. 2010	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department	e has been
	nominated as a candidate for I Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department	
		Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position)	re has been 73 thousand shares
	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company	73 thousand
4	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current	73 thousand
4	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position)	73 thousand
4	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of	73 thousand
4	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position)	73 thousand
4	Kazuhiro Machi	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position)	73 thousand
4	Kazuhiro Machi (January 18, 1972) Reasons for nomination as car	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023 (In charge of Area of logis adidate for Director	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position) ) tics	73 thousand shares
4	Kazuhiro Machi (January 18, 1972) Reasons for nomination as car Kazuhiro Machi has contribut	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023 (In charge of Area of logis ndidate for Director ed to the enhancer	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position) ) tics or ment and development of the logistics infrastructure	73 thousand shares of the ELECOM
4	Kazuhiro Machi (January 18, 1972) Reasons for nomination as car Kazuhiro Machi has contribut Group in particular by leverag	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023 (In charge of Area of logis ndidate for Director ed to the enhancer jing his abundant of	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position) ) tics or ment and development of the logistics infrastructure experience and achievements mainly in the area of logistics	73 thousand shares of the ELECOM ogistics. Based on
4	Kazuhiro Machi (January 18, 1972) Reasons for nomination as car Kazuhiro Machi has contribut Group in particular by leverag the judgment that his experien	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023 (In charge of Area of logis adidate for Director ing his abundant of the enhanced	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position) ) tics or ment and development of the logistics infrastructure experience and achievements mainly in the area of lo 1 help secure and improve the effectiveness of the Bo	73 thousand shares of the ELECOM ogistics. Based on oard of Directors,
4	Kazuhiro Machi (January 18, 1972) Reasons for nomination as car Kazuhiro Machi has contribut Group in particular by leverag the judgment that his experien	Director. Apr. 1995 Apr. 2009 Apr. 2010 Apr. 2016 June 2021 Apr. 2023 May 2023 (In charge of Area of logis adidate for Director ing his abundant of the enhanced	Joined the Company Manager of Logistics Planning Section Acting General Manager of Logistics Department General Manager of Logistics Department (current position) Director of the Company Director and Executive Officer (current position) Representative Director and President of ELECOM Support & Service Co., Ltd. (current position) ) tics or ment and development of the logistics infrastructure experience and achievements mainly in the area of logistics	73 thousand shares of the ELECOM ogistics. Based on oard of Directors,

Candidate	Name	Career sumr	nary, and representative status and responsibility in	Number of the
No.	(Date of birth)		the Company	Company's shares
1.01			cant concurrent positions in other companies)	held
		Apr. 1983	Joined The Daiwa Bank, Ltd. (currently Resona	
			Bank, Limited)	
		June 2007	Executive Officer of Resona Bank, Limited	
		June 2009	Managing Executive Officer	
			Director of Saitama Resona Bank, Limited	
			Executive Officer of Resona Holdings, Inc.	
		June 2010	Representative Director and Vice President,	
			Executive Officer of The Kinki Osaka Bank,	
			Ltd. (currently Kansai Mirai Bank, Limited)	
		Apr. 2011	Representative Director and President,	
		1	Executive Officer	
			Executive Officer of Resona Holdings, Inc.	
		Apr. 2013	Representative Director and Vice President,	
	Hiroyuki Ikeda		Executive Officer of Resona Bank, Limited.	
	(October 9, 1960)		Director and Chairman of The Kinki Osaka	- share
	(,,,		Bank, Ltd.	
		Apr. 2017	Director and Vice Chairman of Resona Bank,	
			Limited	
5		June 2017	Director of TOYO TEC CO., LTD.	
			Chairman of The Resona Foundation for Asia	
			and Oceania	
		Mar. 2018	Vice Chairman of Resona Bank, Limited	
		May 2018	Representative Director of KANSAI KEIZAI	
			DOYUKAI	
		June 2020	Representative Director and President of TOYO	
			TEC CO., LTD. (current position)	
		June 2021	External Director of the Company (current	
			position)	
	Reasons for nomination as car	didate for externa	al Director	
			on of business at financial institutions and multiple b	ousiness
		0	lant experience and in-depth insight into corporate m	
			nominated as a candidate for external Director base	
			Company with useful and appropriate advice, sugges	
		-	nd contribute to ensuring the suitability and appropri	
	decision making of the Board	-		
	-		as an external Director of the Company will have be	en four years.

Candidate	Name	Career sumn	nary, and representative status and responsibility in the Company	Number of the Company's shares	
No.	(Date of birth)	(Significant concurrent positions in other companies)		held	
6	Miki Watanabe (December 29, 1969)	Apr. 1993           Oct. 2004           Apr. 2013           Sept. 2015           July 2018           June 2020           June 2021           Sept. 2022	Joined General Planning Department of Fuji Xerox Co., Ltd. (currently FUJIFILM Business Innovation Corp.) Quality and Environment Management Department (currently CSR Group) Chief of Overseas Business Development Group, CSR Department Chief of Planning Promotion Group, CSR Department Chief of CSR Group Manager of CSR Group, Corporate Planning Div. of FUJIFILM Holdings Corporation Senior Project Officer of The Global Alliance for Sustainable Supply Chain External Director of the Company (current position) General Manager of Sustainability Japan of Continental Automotive Corp. (current position)	- shares	
	Reasons for nomination as candidate for external Director Miki Watanabe has been engaged in CSR (SDGs) activities for many years, and contributed to the resolut issues through corporate activities in particular by leveraging her abundant experience and achievements Based on the judgment that her experience and insight will help secure and improve the effectiveness of t Directors, leading to the further enhancement of corporate value of the ELECOM Group, she has been no candidate for external Director. She has never been involved in the management of a company other than by serving as an external officer the Company judges she will appropriately fulfill her duties as an external Director based on the above re At the close of this meeting, Ms. Watanabe's tenure as an external Director of the Company will have bee				

Candidate	Name	Career summ	nary, and representative status and responsibility in	Number of the
No.	(Date of birth)		the Company	Company's shares
110.	(Date of official)	(Signifi	(Significant concurrent positions in other companies)	
		Apr. 1976	Joined The Mitsubishi Bank, Limited (currently	
		_	MUFG Bank, Ltd.)	
		June 2003	Executive Officer of The Bank of Tokyo-	
			Mitsubishi, Ltd. (currently MUFG Bank, Ltd.)	
		May 2006	Managing Executive Officer of The Bank of	
			Tokyo-Mitsubishi UFJ, Ltd. (currently UFJ	
			Bank, Ltd.)	
		June 2008	Senior Director	
		May 2010	Senior Managing Executive Officer	
		June 2011	Deputy President	
		June 2014	President and Representative Director and CEO of Mitsubishi UFJ Securities Holdings Co.,	
			Ltd., President and Representative Director and	
	Takashi Nagaoka		CEO of Mitsubishi UFJ Morgan Stanley	- shares
	(March 3, 1954)		Securities Co., Ltd., and Member of the Board	
			of Directors of Mitsubishi UFJ Financial	
_			Group, Inc.	
7		June 2015	Member of the Board of Directors,	
			Representative Officer, and Deputy Chairman	
			of Mitsubishi UFJ Financial Group, Inc.	
		Apr. 2018	Representative Director and Chairman of	
		•	Mitsubishi UFJ Securities Holdings Co., Ltd.	
		Apr. 2022	Senior Advisor (current position)	
		June 2022	External Director of the Company (current	
			position)	
			External Director of Kintetsu Group Holdings	
			Co., Ltd. (current position)	
	Reasons for nomination as can	didate for externa	al Director	
	Takashi Nagaoka has been eng	aged in the execu	tion of business at financial institutions over many y	ears, and he has
	abundant experience and in-de	pth insight into c	orporate management and corporate governance. Acc	cordingly, he has
	been nominated as a candidate	for external Dire	ctor based on the judgment that, as an external Direc	tor, he can provide
	the Company with useful and a	ppropriate advice	e, suggestions, etc. concerning the overall corporate	management and
	contribute to ensuring the suita	bility and approp	riateness of the decision making of the Board of Dir	ectors.
	At the close of this meeting, M	r. Nagaoka's tenu	are as an external Director of the Company will have	been three years.

Candidate	Name	Career summ	nary, and representative status and responsibility in the Company	Number of the Company's shares		
No.	(Date of birth)	(Signifi	(Significant concurrent positions in other companies)			
		Apr. 1979	Joined The Sumitomo Bank, Limited (currently Sumitomo Mitsui Banking Corporation)			
		Apr. 2006	Executive Officer of Sumitomo Mitsui Banking Corporation			
		Apr. 2009	Managing Executive Officer			
		Apr. 2012	Director and Senior Managing Executive Officer			
		Apr. 2014	Representative Director and Deputy President			
		Apr. 2015	Deputy Chairman of the Board			
	Shuichi Kageyama (July 4, 1956)	May 2015	Representative Director of KANSAI KEIZAI DOYUKAI	- shares		
		June 2017	Representative Director and President of The Royal Hotel Ltd.			
8		Mar. 2021	Vice Chairman of Japan Hotel Association			
		June 2022	External Director of the Company (current position)			
		June 2023	Director and Chair of The Royal Hotel Ltd. (current position)			
		Mar. 2025	Chairman of Japan Hotel Association (current position)			
	Reasons for nomination as can	didate for externa				
				vears, and he has		
	Shuichi Kageyama has been engaged in the execution of business at financial institutions over many years, and he has abundant experience and in-depth insight into corporate management and corporate governance. Accordingly, he has					
	been nominated as a candidate for external Director based on the judgment that, as an external Director, he can provide					
	the Company with useful and	appropriate advice	e, suggestions, etc. concerning the overall corporate	management and		
	-		riateness of the decision making of the Board of Dir			
			nure as an external Director of the Company will ha	ve been three years.		
(Notes) 1. 2.			candidates for Director and the Company. ka, and Shuichi Kageyama are candidates for extern	al Director.		

3. The Company has submitted notification that Hiroyuki Ikeda, Miki Watanabe, Takashi Nagaoka, and Shuichi Kageyama have been designated as independent officers as provided for by the Tokyo Stock Exchange. If each reappointment is approved, they will continue in their roles as independent officers.

4. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy will cover losses that may arise from the assumption of liability by any of the insureds (including the Company's Directors) incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. If each candidate is elected and assumes the office as Director, each candidate will be included as an insured in the policy.

Moreover, the Company intends to renew the policy with the same policy details when the next renewal is due.

# Proposal No. 3 Election of Three Audit and Supervisory Board Members and One Substitute Audit and Supervisory Board Member

The terms of office of all three Audit and Supervisory Board Members will expire at the close of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of three Audit and Supervisory Board Members.

In addition, the Company also requests approval for the election of one substitute Audit and Supervisory Board Member to be ready to fill a vacant position should the number of the Audit and Supervisory Board Members fall below the number required by laws and regulations. The validity of the election of substitute Audit and Supervisory Board Member can be nullified by resolution of the Board of Directors if the consent of the Audit and Supervisory Board Member.

The consent of the Audit and Supervisory Board has been obtained for this proposal.

The candidates for Audit and Supervisory Board Member and substitute Audit and Supervisory Board Member are as follows:

Candidate No.	Name (Date of birth)		mmary and representative status in the Company icant concurrent positions in other companies)	Number of the Company's shares held		
1	Koichiro Horie (April 11, 1969)	Apr. 1993         Feb. 2009         Apr. 2010         Apr. 2011         May 2012         July 2016         May 2017         June 2021	<ul> <li>Joined The Mitsubishi Bank, Limited (currently MUFG Bank, Ltd.)</li> <li>Senior Research Officer, Office of the Chairman, Planning Department</li> <li>Deputy General Manager, Tamachi Branch and Manager, Corporate Banking Division 1</li> <li>Deputy General Manager, Office of the Chairman, Planning Department</li> <li>Assistant Manager of Management Planning Group, Planning Department of Bank of Tokyo- Mitsubishi UFJ (China), Ltd.</li> <li>Deputy General Manager, Information Security Management Group, Compliance Division, Mitsubishi UFJ Financial Group, Inc., and Deputy General Manager, Information Security Management Group, Compliance Division, The Bank of Tokyo-Mitsubishi UFJ, Ltd.</li> <li>Deputy General Manager, Compliance Division, Mitsubishi UFJ Financial Group, Inc., and Deputy General Manager, Compliance</li> <li>Division, Mitsubishi UFJ Financial Group, Inc., and Deputy General Manager, Compliance</li> <li>Division, Mitsubishi UFJ Financial Group, Inc., and Deputy General Manager, Compliance</li> <li>Division, The Bank of Tokyo-Mitsubishi UFJ, Ltd.</li> <li>Deputy General Manager, Compliance</li> <li>Division, The Bank of Tokyo-Mitsubishi UFJ, Ltd.</li> </ul>	- shares		
		Julie 2021	time) (external Audit and Supervisory Board Member) of the Company (current position)			
			al Audit and Supervisory Board Member			
	-	-	erience, particularly in the area of compliance at othe late for external Audit and Supervisory Board Memb	-		
	Accordingly, he has been nominated as a candidate for external Audit and Supervisory Board Member based on the judgment that he will perform appropriate auditing as an external Audit and Supervisory Board Member, and that he					
	will be able to strengthen the supervisory function over overall management.					
	He has never been involved in	n the management	of a company other than by serving as an external of	fficer. However, the		
	Company judges he will appre	opriately fulfill his	s duties as an external Audit and Supervisory Board	Member based on		
	the above reasons.					
	At the close of this meeting, N	Ar. Horie's tenure	as an external Audit and Supervisory Board Member	r of the Company		
	will have been four years.					

The candidates for Audit and Supervisory Board Member

Candidate No.	Name (Date of birth)		mmary and representative status in the Company icant concurrent positions in other companies)	Number of the Company's shares		
NO.	(Date of birth)	(Signii	icant concurrent positions in other companies)	held		
		Oct. 1991	Joined Showa Ota & Co. (currently Ernst & Young ShinNihon LLC)			
		Dec. 2000	Retired from Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC)			
		Jan. 2001	Established Shogo Oka Certified Public			
		Jan. 2001	Accountant Office			
			Director (current position)			
	<i>a</i> : a:	Oct. 2001	Established Ai Brain Ltd.			
	Shogo Oka		Representative Director (current position)	- share		
	(May 1, 1964)	Apr. 2002	Established Shogo Oka Tax Accounting Office			
			Director (current position)			
		July 2008	Senior Partner of Daichi Audit Corporation			
2			(current position)			
		June 2019	External Audit and Supervisory Board Member			
			of Nextware Ltd. (current position)			
			External Audit and Supervisory Board Member			
	2		of the Company (current position)			
			al Audit and Supervisory Board Member	1 . 1 1 . 1 .		
			of auditing corporate accounting that he has accumu			
	—		blic tax accountant, as well as expertise in the areas of			
			d as a candidate for external Audit and Supervisory E ropriate auditing as an external Audit and Supervisor			
			ating a system for internal controls.	y Board Member,		
			s an external Audit and Supervisory Board Member of	of the Company		
	will have been six years.	i. Oka s tenure a	s an external rudit and supervisory board memoer v	of the Company		
	,	Apr. 1995	Registered as an attorney at law			
		1	Joined Ohara Law & Patent Office			
	Hiroya Tomita	Sept. 1995	Joined Kansai Law & Patent Office			
	(September 22, 1963)	Sept. 1998	Established Tohno & Tomita Law Office	- share		
		Mar. 2010	Established Hiroya Tomita Law Office (current			
			position)			
*	Reasons for nomination as can	lidate for externa	al Audit and Supervisory Board Member	•		
3			pertise in the area of corporate legal affairs as an atto	rney at law.		
			late for external Audit and Supervisory Board Memb			
	judgment that he will perform a	appropriate audit	ing as an external Audit and Supervisory Board Men	nber, and also		
	provide advice and suggestions					
	He has never been involved in	the management	of a company other than by serving as an external of	fficer. However, the		
		priately fulfill his	s duties as an external Audit and Supervisory Board I	Member based on		
	the above reasons.					
Notes) 1.	-	-	candidates for Audit and Supervisory Board Member			
2.	-	-	are candidates for external Audit and Supervisory Be			
3.	The Company has submitted notification that Koichiro Horie and Shogo Oka have been designated as independent officer					
	as provided for by the Tokyo Stock Exchange. If their reappointment is approved, they will continue in their roles a independent officers. Hiroya Tomita meets the requirements for an independent officer as provided for by the Tokyo Stoc					
				or by the Tokyo Sto		
Л			dent officer if his appointment is approved. ard Member is indicated by an asterisk (*).			
4. 5.			and officers liability insurance policy as provided	for in Article 120		
5.			nsurance company. The policy will cover losses that			
			ncluding the Company's Audit and Supervisory Boar			
			officer or a person at a certain position, or receipt of			
	-		a control of a person at a certain position, or receipt of			

the pursuit of such liability. If each candidate is elected and assumes the office as Audit and Supervisory Board Member, each candidate will be included as an insured in the policy.

Moreover, the Company intends to renew the policy with the same policy details when the next renewal is due.

### The candidate for substitute Audit and Supervisory Board Member

Candidate No.	Name (Date of birth)		Career summary and representative status in the Company (Significant concurrent positions in other companies)			
4	Toshiyuki Miyamoto (March 18, 1971)	Aug. 1991 July 1994 Jan. 1997 June 2002	Joined Certified Public Accountant Nobuyoshi Hosokawa Office Registered as a certified public tax accountant Joined IBIC Co., Ltd. Representative Director of Miyamoto Consulting Co., Ltd. (current position) Established Certified Public Tax Accountant Toshiyuki Miyamoto Office Director (current position)	- shares		
	Director (current position)           Reasons for nomination as candidate for substitute external Audit and Supervisory Board Member           Toshiyuki Miyamoto has expertise and abundant experience in the areas of financing and accounting as a certified           public tax accountant. Accordingly, he has been nominated as a candidate for substitute external Audit and Supervisory           Board Member based on the judgment that he will perform appropriate auditing as an external Audit and Supervisory					

Board Member, and also provide advice and suggestions on creating a system for internal controls.

(Notes) 1. The Company has entered into an advisory agreement with Certified Public Tax Accountant Toshiyuki Miyamoto Office, which is headed by Toshiyuki Miyamoto. He receives advisory fees from the Company, but will terminate his advisory agreement with the Company if he assumes the office as Audit and Supervisory Board Member.

2. Toshiyuki Miyamoto is a candidate for substitute external Audit and Supervisory Board Member.

3. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy will cover losses that may arise from the assumption of liability by any of the insureds (including the Company's Audit and Supervisory Board Members) incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. If Toshiyuki Miyamoto assumes the office as Audit and Supervisory Board Member, he will be included as an insured in the policy.

Moreover, the Company intends to renew the policy with the same policy details when the next renewal is due.