

Supplemental Financial Summary for the Three Months Ended June 30, 2025

Securities Code: 6745

August 5, 2025



Overview of Consolidated Financial Results for FY3/2026 1Q

Financial Highlights

Sales and profits both exceeded the same period

Net sales: **+7.1%** Operating profit: **+115.5%**

Operating margin **improved by +2.4 pp**, driven by order-taking activities focused on profitability.

Net sales of the focus area in domestic operations, the stock-model business, **increased by +2.6%**

Overseas net sales **increased by +2.8%**, despite the impact of yen appreciation

Excluding foreign exchange effects, the growth rate was **+6.7%**

*Stock-model business : Defined as refurbishment / retrofit and maintenance business where business occurs over the long term during the life cycle of buildings.

Executive Summary

Consolidated Financial Results

| (¥ million) | FY3/2026 1Q Actual | YoY Change | |
|---|-----------------------|--------------------|----------------------|
| | | Amount | Ratio |
| Net Sales | 22,362 | 1,482 (1,702) | 7.1% (8.2%) |
| Operating Profit | 1,074 | 575 (584) | 115.5% (117.2%) |
| Operating Margin | 4.8% | 2.4pp | - |
| Quarterly net income attributable to parent company stock | 800 | 232 (234) | 40.9% (41.3%) |
| Exchange Rate (USD/JPY) | 144.59 | △ 11.26 | - |
| Exchange Rate (GBP/JPY) | 193.00 | △ 3.79 | - |

※Figures in parentheses show those excluding impact amount from foreign exchange rate fluctuation.

- Both domestic and overseas businesses grew, resulting in increased revenue and profits.

Key Indicators

| (¥ million) | FY3/2026 1Q Actual | YoY Change | |
|--|-----------------------|------------|-------|
| | | Amount | Ratio |
| Stock-model Business Sales (Maintenance and Refurbishment/Retrofit) | 8,491 | 211 | 2.6% |
| Composition ratio of stock-model business as a percentage of domestic business | 51.6% | △ 3.1pp | |
| Overseas Sales | 5,901 | 162 | 2.8% |
| Overseas sales ratio as a percentage of consolidated net sales | 26.4% | △ 1.1pp | |

- Sales of stock business in the domestic business were favorable for both maintenance and renewal.
- Overseas operations experienced net sales growth despite the negative impact of yen appreciation.

Profit and Loss by Segment

| (¥ million) | FY3/2026 1Q | | YoY Change | |
|--|---------------|-----------------------------------|------------|--------|
| | Actual | Ratio to Net Sales/ Profit Margin | Amount | Ratio |
| Net Sales | 22,362 | 100.0% | 1,482 | 7.1% |
| Fire Alarm Systems | 14,045 | 62.8% | 793 | 6.0% |
| Maintenance | 4,210 | 18.8% | 238 | 6.0% |
| Fire Extinguishing Systems | 2,813 | 12.6% | 484 | 20.8% |
| Security Systems | 1,292 | 5.8% | △ 33 | △2.5% |
| Reference: Total of 5 overseas group companies | 6,767 | 30.3% | △ 343 | △4.8% |
| Segment Profit | 1,074 | 4.8% | 575 | 115.5% |
| Fire Alarm Systems | 1,345 | 9.6% | 257 | 23.7% |
| Maintenance | 687 | 16.3% | 70 | 11.4% |
| Fire Extinguishing Systems | 518 | 18.4% | 355 | 217.3% |
| Security Systems | 41 | 3.2% | △ 7 | △16.0% |
| Adjustments | △ 1,517 | - | △ 99 | - |
| Reference: Total of 5 overseas group companies | 682 | 10.1% | △ 184 | △21.3% |

※The earnings of overseas group companies are included in the Fire Alarm Systems segment with the figures after consolidated offsetting, but are presented here as a reference for the revenue structure of the overseas business.

- Increased revenue and profit, excluding Security Systems.

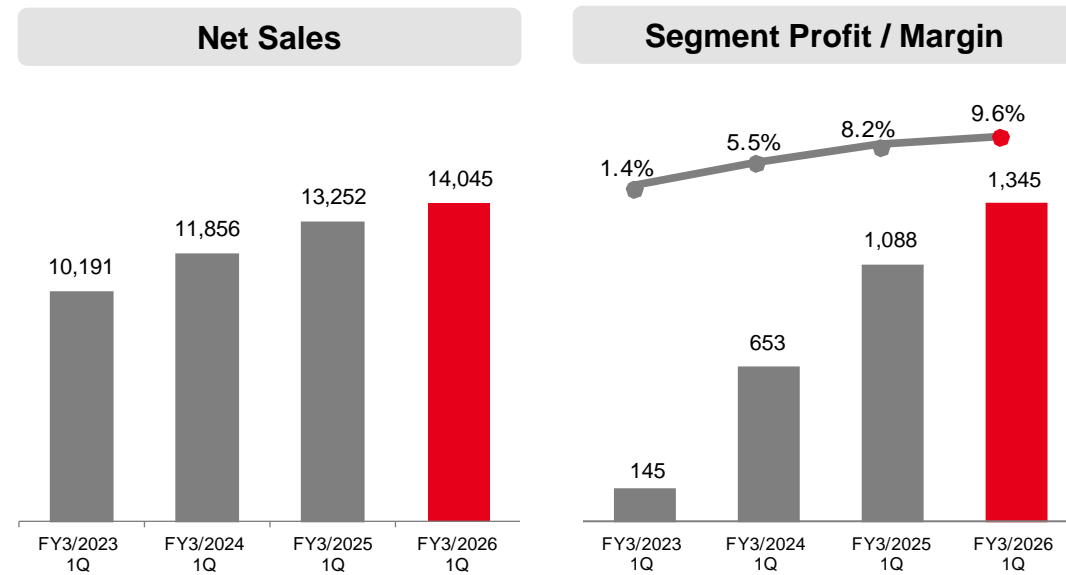
Net Sales by Region

| (¥ million) | FY3/2026 1Q | | YoY Change | |
|---|---------------|--------------------|-----------------|--------------------|
| | Actual | Ratio to Net Sales | Amount | Ratio |
| Net Sales | 22,362 | 100.0% | 1,482 | 7.1% |
| Domestic | 16,461 | 73.6% | 1,320 | 8.7% |
| Overseas | 5,901 | 26.4% | 162 (381) | 2.8% (6.7%) |
| North America/ Central and South America | 606 | 10.3% | △ 135 (△ 88) | △18.3% (△11.9%) |
| Asia Pacific | 1,764 | 29.9% | 406 (500) | 29.9% (36.9%) |
| Europe/Middle East/India | 3,530 | 59.8% | △ 108 (△ 30) | △3.0% (6.7%) |

※Figures in parentheses show those excluding impact amount from foreign exchange rate fluctuation.

- Overseas business grew in Asia Pacific.

Trend of Business Performance(¥million)

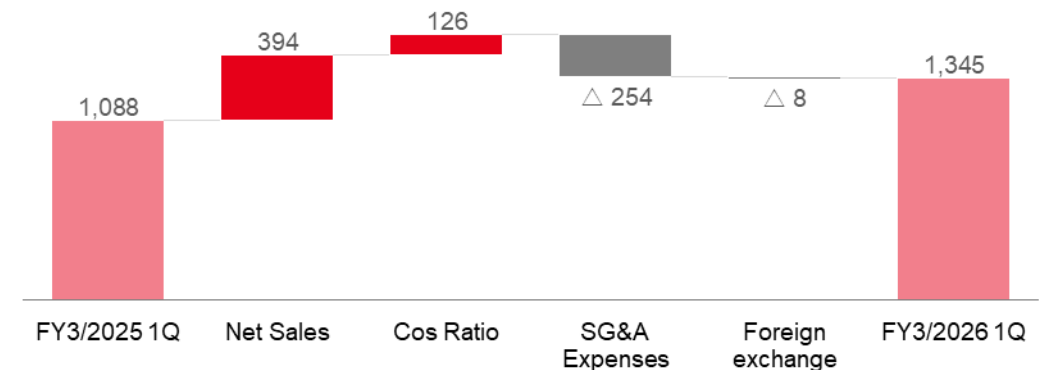


| (¥ million) | FY3/2023 1Q | FY3/2024 1Q | FY3/2025 1Q | FY3/2026 1Q | YoY Change |
|-----------------|-------------|-------------|-------------|-------------|------------|
| Net Sales | 10,191 | 11,856 | 13,252 | 14,045 | 6.0% |
| Domestic | 6,321 | 7,415 | 7,513 | 8,144 | 8.4% |
| Overseas | 3,870 | 4,441 | 5,738 | 5,901 | 2.8% |
| Segment Profit | 145 | 653 | 1,088 | 1,345 | 23.7% |
| Orders Received | 14,728 | 16,393 | 17,473 | 19,531 | 11.8% |
| Domestic | 10,858 | 11,951 | 11,734 | 13,630 | 16.2% |
| Overseas | 3,870 | 4,441 | 5,738 | 5,901 | 2.8% |
| Order Backlog | 15,806 | 16,900 | 16,107 | 18,209 | 13.1% |

Highlights

| | |
|-----------------------------|--|
| Business Environment | <ul style="list-style-type: none"> In the domestic market, new installation projects continued to grow steadily, supported by strong redevelopment demand, particularly in the Tokyo metropolitan area. Refurbishment demand also remained robust, driven by the need to update abundant existing products. In the overseas market, especially in Southeast Asia, construction demand expanded in line with economic growth. |
| Net Sales | <ul style="list-style-type: none"> In the domestic market, Refurbishment / Retrofit sales increased due to strong demand for updates to existing building stock. Overseas operations experienced revenue growth despite the negative impact of yen appreciation. |
| Segment Profit | <ul style="list-style-type: none"> In domestic operations, profitability improved through order-taking activities focused on profitability. |

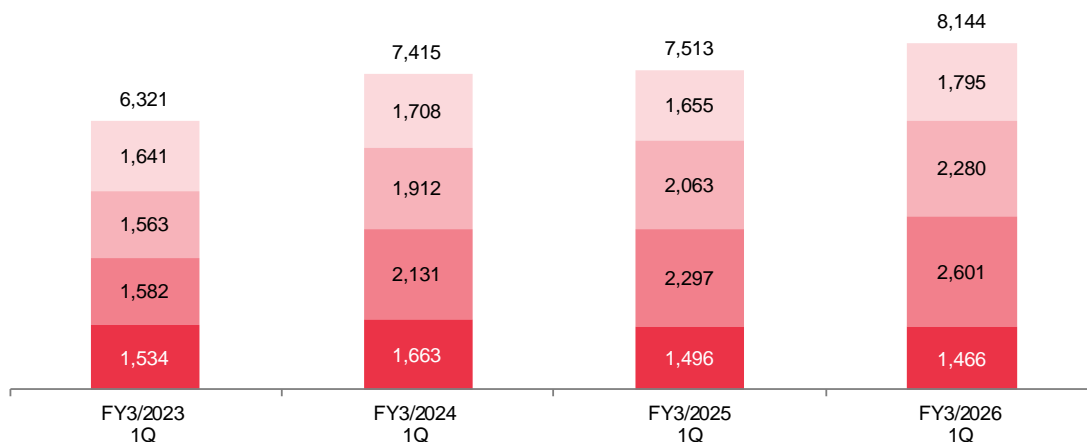
Analysis of factors for increase/decrease in operating profit



Trend of Business Performance (¥million)

Net Sales

■ New Installation of Fire Alarm ■ Fire Alarm Refurbishment/Retrofit
■ Fire Alarm Product Sales ■ Light Electric Systems, others



| (¥ million) | FY3/2023 1Q | FY3/2024 1Q | FY3/2025 1Q | FY3/2026 1Q | YoY Change |
|--------------------------------------|----------------|----------------|----------------|----------------|---------------|
| Domestic Net Sales | 6,321 | 7,415 | 7,513 | 8,144 | 8.4% |
| New Installation of Fire Alarm | 1,534 | 1,663 | 1,496 | 1,466 | △2.0% |
| Fire Alarm Refurbishment/Retrofit | 1,582 | 2,131 | 2,297 | 2,601 | 13.2% |
| Fire Alarm Product Sales | 1,563 | 1,912 | 2,063 | 2,280 | 10.5% |
| Light Electric Systems, others | 1,641 | 1,708 | 1,655 | 1,795 | 8.5% |

Fire Alarm Involving Installation Work

| | | | | |
|--------------------------------------|-------|-------|-------|-------|
| New Installation of Fire Alarm | 49.2% | 43.8% | 39.4% | 36.1% |
| Fire Alarm Refurbishment/Retrofit | 50.8% | 56.2% | 60.6% | 63.9% |

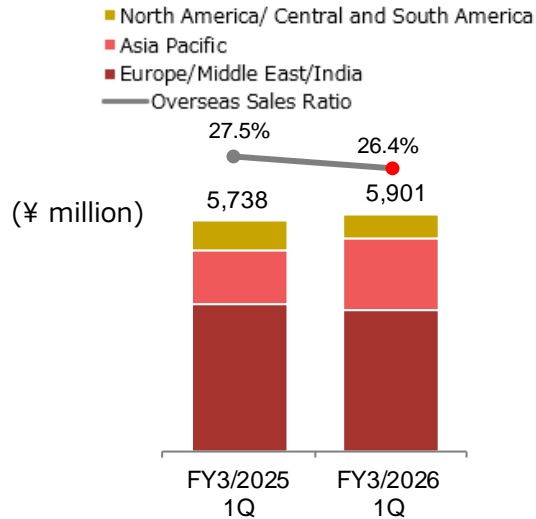
※*Regarding the fire alarm refurbishment/retrofit sales, a revision has been made to expand the scope to include consolidated figures from FY 3/2025.
The results for FY3/2024 are based on the revised calculation formula

Highlights

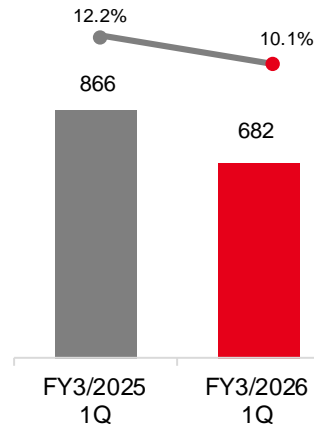
- Refurbishment/Retrofit sales increased due to planned order-taking activities.
- New Installation of Fire Alarm Systems continued to be promoted through planned order-taking activities, taking into account profitability and installation capacity. Although net sales slightly declined, full-year performance is expected to remain on par with the previous year.
- Product Sales increased due to increased demand from agents and distributors related to Refurbishment/Retrofit projects.

Trend of Business Performance (¥million)

Net Sales



Combined operating profit and profit margin of 5 overseas group companies



| (¥ million) | FY3/2025 1Q | | FY3/2026 1Q | | YoY Change |
|--|-------------|--------|-------------|--------|-----------------|
| Total Overseas Sales | 5,738 | 100.0% | 5,901 | 100.0% | 2.8% (6.7%) |
| North America/ Central and South America | 741 | 12.9% | 606 | 10.3% | △18.3% (△11.9%) |
| Asia Pacific | 1,357 | 23.7% | 1,764 | 29.9% | 29.9% (36.9%) |
| Europe/Middle East/India | 3,638 | 63.4% | 3,530 | 59.8% | △3.0% (△0.8%) |
| Overseas Sales Ratio | 27.5% | | 26.4% | | △ 1.1pp |
| Exchange Rate (USD/JPY) | 155.85 | | 144.59 | | - |
| Exchange Rate (GBP/JPY) | 196.79 | | 193.00 | | - |

Net sales highlights by region

North America/Central and South America

- Although the North American market progresses steadily, some sales are delayed until the 2Q or later due to temporary logistics factors, which results in a decline in revenue.

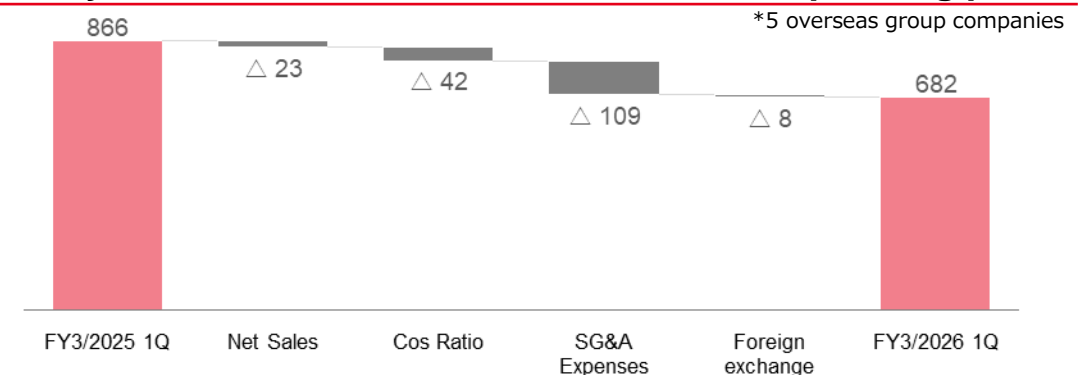
Asia Pacific

- In Southeast Asia, particularly Vietnam, which is a key market for the company, business remained solid amid rising demand driven by economic growth.
- Increased sales to the battery energy storage system market, where construction demand is growing, also contributed.

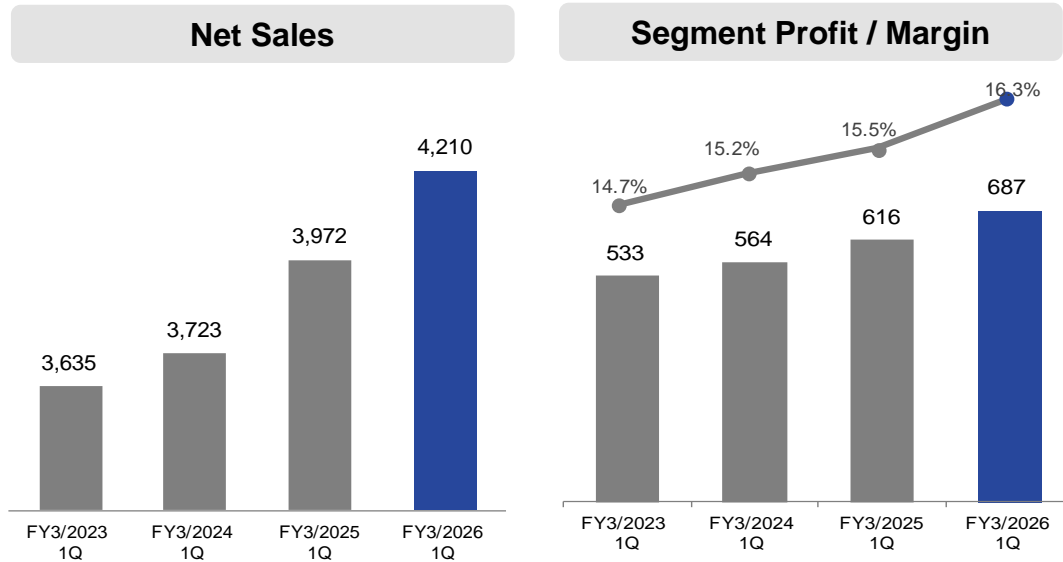
Europe/Middle East/India

- In Europe, including the company's major customer base in the United Kingdom, business remained stable.
- In the Middle East, which performed strongly in the previous fiscal year, declined due to a slowdown in new construction investment caused by regional conflicts.

Analysis of factors for increase/decrease in operating profit



Trend of Business Performance (¥million)

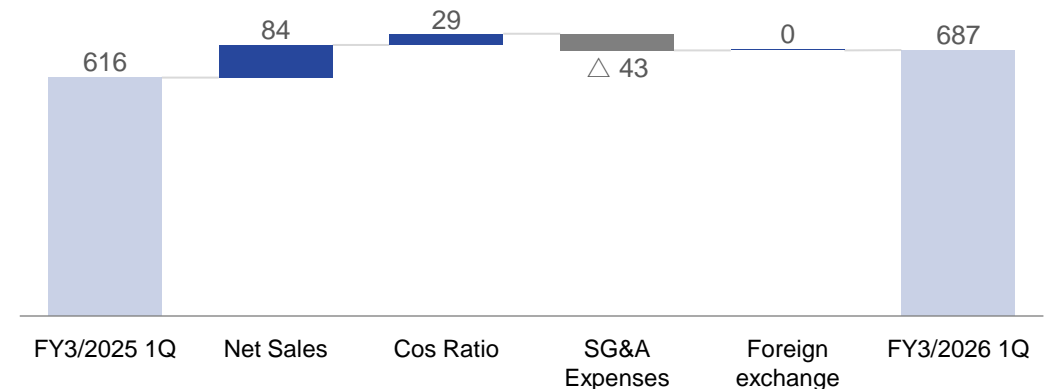


| (¥ million) | FY3/2023 1Q | FY3/2024 1Q | FY3/2025 1Q | FY3/2026 1Q | YoY Change |
|------------------|-------------|-------------|-------------|-------------|------------|
| Net Sales | 3,635 | 3,723 | 3,972 | 4,210 | 6.0% |
| Inspection | 2,371 | 2,254 | 2,503 | 2,588 | 3.4% |
| Improvement Work | 1,264 | 1,468 | 1,468 | 1,621 | 10.4% |
| Segment Profit | 533 | 564 | 616 | 687 | 11.4% |
| Orders Received | 8,124 | 8,785 | 9,029 | 10,148 | 12.4% |
| Order Backlog | 6,974 | 7,946 | 8,221 | 9,137 | 11.1% |

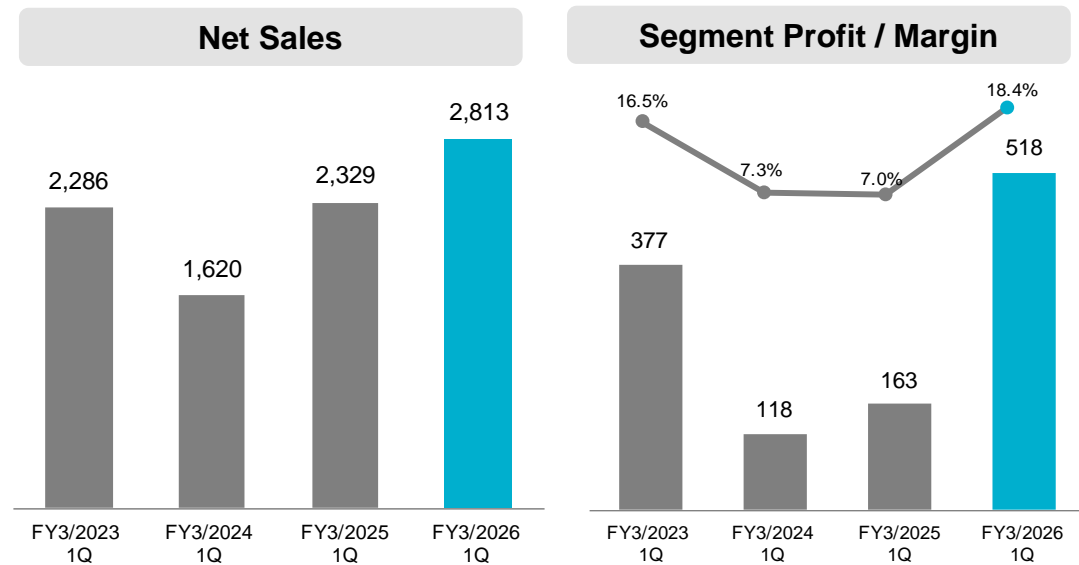
Highlights

| | |
|-----------------------------|--|
| Business Environment | <ul style="list-style-type: none"> The number of fire prevention objects subject to maintenance sales has been increasing every year. The increasing number of large-scale buildings, including redevelopment projects, is driving greater demand for inspections by manufacturers with specialized capabilities. |
| Net Sales | <ul style="list-style-type: none"> While the number of inspection contracts declined due to a review of certain contracts based on profitability, net sales were maintained as the contract value per case increased. Improvement work significantly increased due to the effectiveness of proactive proposals for regular replacements. |
| Segment Profit | Profit increased due to growth in improvement work sales. |

Analysis of factors for increase/decrease in operating profit



Trend of Business Performance (¥million)



| (¥ million) | FY3/2023 1Q | FY3/2024 1Q | FY3/2025 1Q | FY3/2026 1Q | YoY Change |
|-----------------------|-------------|-------------|-------------|-------------|------------|
| Net Sales | 2,286 | 1,620 | 2,329 | 2,813 | 20.8% |
| For general buildings | 2,026 | 1,508 | 1,632 | 2,481 | 52.0% |
| For tunnels | 259 | 112 | 696 | 332 | △52.3% |
| Segment Profit | 377 | 118 | 163 | 518 | 217.3% |
| Orders Received | 2,502 | 2,923 | 3,278 | 2,777 | △15.3% |
| Order Backlog | 7,763 | 11,310 | 11,990 | 10,015 | △16.5% |

Highlights

Business Environment

- Fire Extinguishing Systems for general buildings remained stable, supported by solid construction demand, particularly in the Tokyo metropolitan area. However, due to the increasing scale of projects, earnings tend to fluctuate significantly over each period.
- Emergency systems for tunnels continue to see stable refurbishment demand. However, as multiple tunnels are often grouped into a single project, earnings tend to fluctuate significantly over each period.

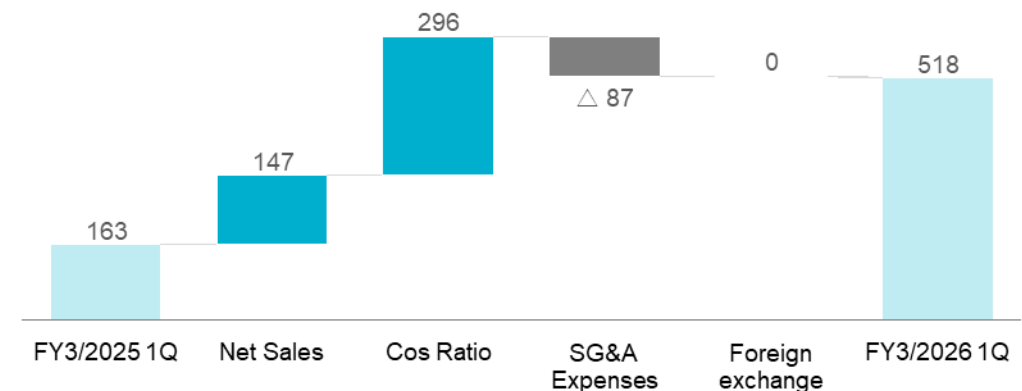
Net Sales

- Net sales increased due to growth of fire extinguishing systems for general buildings.
- Net sales for tunnel emergency equipment decreased compared to previous fiscal year, which recorded revenue from large-scale project.

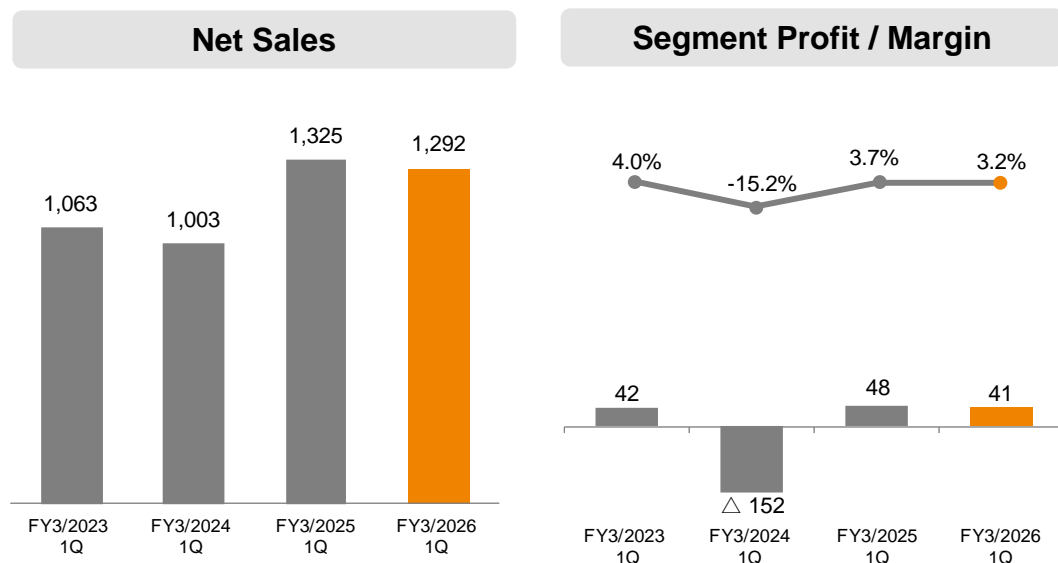
Segment Profit

- In general buildings, the booking of several highly profitable projects contributed positively to segment profit.

Analysis of factors for increase/decrease in operating profit



Trend of Business Performance (¥million)

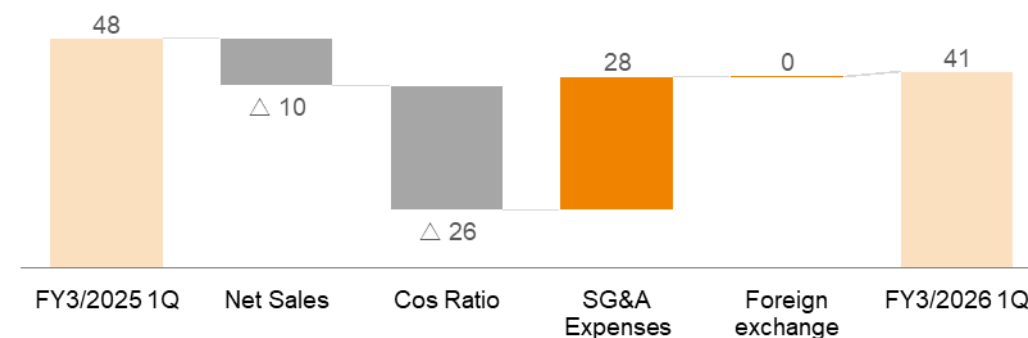


| (¥ million) | FY3/2023 1Q | FY3/2024 1Q | FY3/2025 1Q | FY3/2026 1Q | YoY Change |
|-----------------|-------------|-------------|-------------|-------------|------------|
| Net Sales | 1,063 | 1,003 | 1,325 | 1,292 | △2.5% |
| Segment Profit | 42 | △ 152 | 48 | 41 | △16.0% |
| Orders Received | 1,356 | 1,644 | 1,861 | 2,004 | 7.7% |
| Order Backlog | 1,744 | 2,176 | 2,076 | 2,166 | 4.4% |

Trend of Business Performance (¥million)

- Business Environment**
 - With the normalization of socio-economic activities following the COVID-19 pandemic, the shift back to office-based work is progressing, leading to increased demand.
 - While demand for biometric authentication emphasizing security and convenience is increasing, demand for conventional IC card authentication remains steady.
- Net Sales**
 - Compared to the same period of the previous year, which saw progress in large-scale projects, net sales declined in the current period.
- Segment Profit**
 - In addition to the impact of lower net sales, increased manufacturing costs led to a slight decline in profit.

Analysis of factors for increase/decrease in operating profit



Appendix

Providing total solutions that contribute to safety and security in buildings, centered on fire alarm systems.

Net sales from overseas business accounted for 26.4% of total net sales.

Security Systems

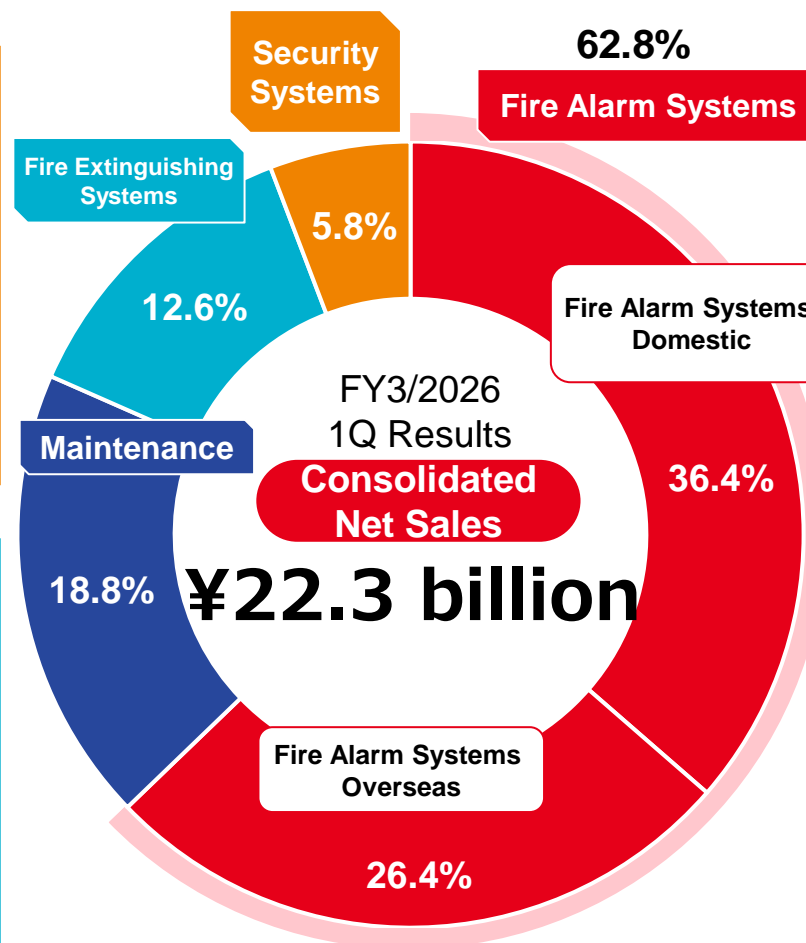
Manufacturing, sales and installation of security systems

- Access control system
- Key management systems
- Electrical locks control systems, etc.

Fire Extinguishing Systems

Manufacturing, sales and installation of fire extinguishing systems

- Sprinkler systems
- Water cannon fire extinguishing
- Indoor and outdoor fire hydrant systems, etc.



Fire Alarm Systems

Manufacturing, sales and installation of fire alarm systems

- Automatic fire alarm systems
- Emergency alarm systems
- Fire reporting device
- High sensitivity aspirating smoke detection system, etc.

For Domestic

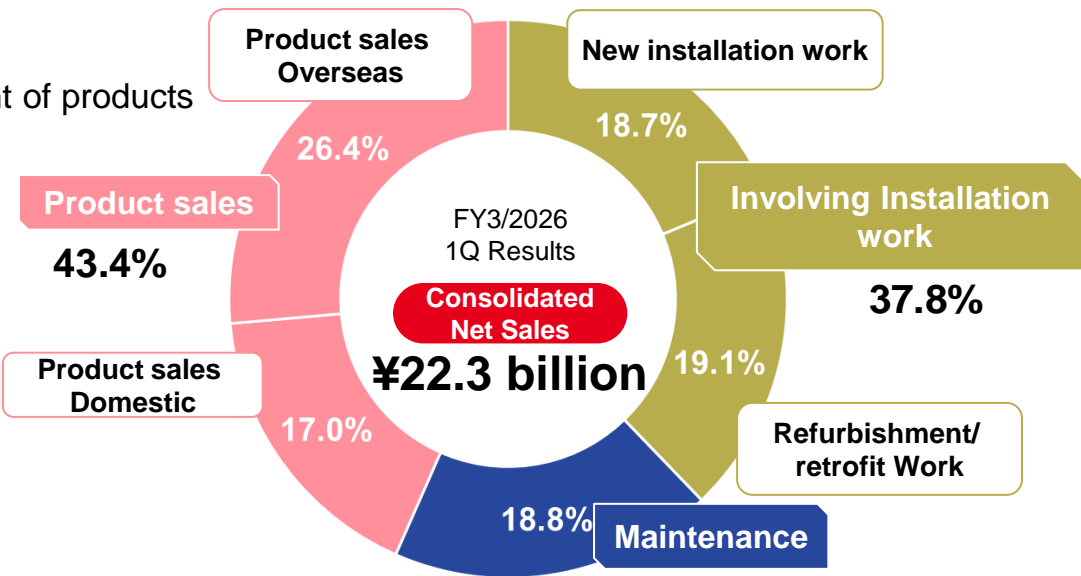
For Overseas

Maintenance

Maintenance, inspection and improvement work of fire prevention systems

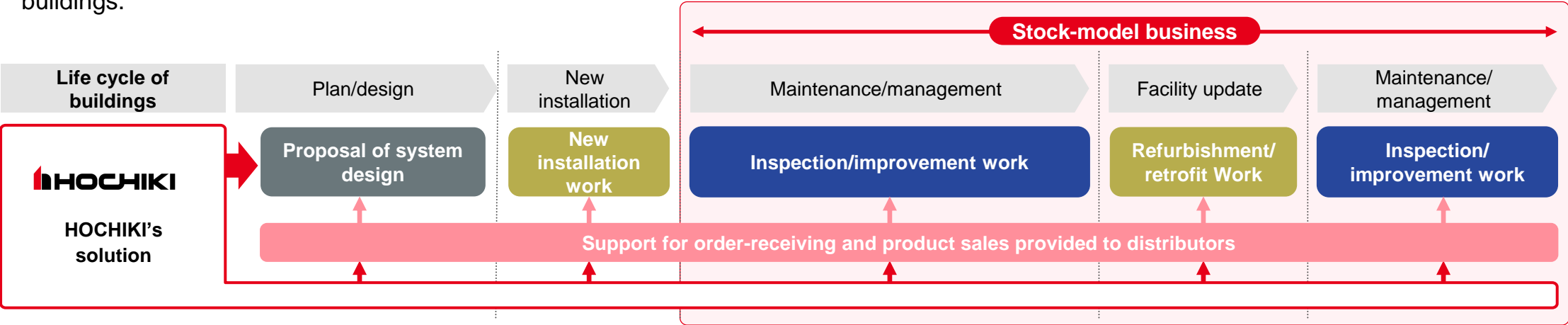
HOCHIKI deploys three business types

- Involving Installation work**
 - Sales of systems including installation and test adjustment of products for new installation and refurbishment/retrofit work
- Maintenance**
 - Inspection and improvement work of fire defense equipment
- Product sales**
 - Product sales to distributors, etc.
 - For Overseas markets, only product sales are conducted



HOCHIKI's value offering throughout the life cycle of buildings

- Long-term relationships with customers are established through the provision of solutions adapted to the life cycle of buildings.



Consolidated Financial Results Summary by Segment for FY3/2026 1Q



| (¥ million) | | FY3/2025 1Q Actual | FY3/2026 1Q Actual | YoY Change | |
|---|-------------------------|-----------------------|-----------------------|--------------|---------------|
| | | | | Amount | Ratio |
| Fire Alarm Systems | Net Sales | 13,252 | 14,045 | 793 | 6.0% |
| | Operating Profit | 1,088 | 1,345 | 257 | 23.7% |
| | Operating Margin | 8.2% | 9.6% | 1.4pp | - |
| Maintenance | Net Sales | 3,972 | 4,210 | 238 | 6.0% |
| | Operating Profit | 616 | 687 | 70 | 11.4% |
| | Operating Margin | 15.5% | 16.3% | 0.8pp | - |
| Fire Extinguishing Systems | Net Sales | 2,329 | 2,813 | 484 | 20.8% |
| | Operating Profit | 163 | 518 | 355 | 217.3% |
| | Operating Margin | 7.0% | 18.4% | 11.4pp | - |
| Security Systems | Net Sales | 1,325 | 1,292 | △ 33 | △2.5% |
| | Operating Profit | 48 | 41 | △ 7 | △16.0% |
| | Operating Margin | 3.7% | 3.2% | △ 0.5pp | - |
| Total | Net Sales | 20,879 | 22,362 | 1,482 | 7.1% |
| | Operating Profit | 498 | 1,074 | 575 | 115.5% |
| | Operating Margin | 2.4% | 4.8% | 2.4pp | - |
| *Reference Simple Total of 5 Overseas Group Companies | Net Sales | 7,111 | 6,767 | △ 343 | △4.8% |
| | Operating Profit | 866 | 682 | △ 184 | △21.3% |
| | Operating Margin | 12.2% | 10.1% | △ 2.1pp | - |

※The earnings of overseas group companies are included in the Fire Alarm Systems segment with the figures after consolidated offsetting, but are presented here as a reference for the revenue structure of the overseas business.

Orders Received/Order Backlog for FY3/2026 1Q

| (¥ million) | FY3/2025 1Q | | FY3/2026 1Q | | YoY Change | |
|----------------------------|-------------|--------------------|-------------|--------------------|------------|----------|
| | Actual | Ratio to Net Sales | Actual | Ratio to Net Sales | Amount | Ratio |
| Orders Received | 31,642 | 100.0% | 34,462 | 100.0% | 2,819 | 8.9% |
| Fire Alarm Systems | 17,473 | 55.2% | 19,531 | 56.7% | 2,057 | 11.8% |
| (of which, Overseas) | (5,738) | (18.1%) | (5,901) | (17.1%) | (162) | (2.8%) |
| Maintenance | 9,029 | 28.5% | 10,148 | 29.4% | 1,119 | 12.4% |
| Fire Extinguishing Systems | 3,278 | 10.4% | 2,777 | 8.1% | △ 500 | △15.3% |
| Security Systems | 1,861 | 5.9% | 2,004 | 5.8% | 142 | 7.7% |
| Orders Backlog | 38,396 | 100.0% | 39,529 | 100.0% | 1,133 | 3.0% |
| Fire Alarm Systems | 16,107 | 42.0% | 18,209 | 46.1% | 2,102 | 13.1% |
| (of which, Overseas) | (-) | (-) | (-) | (-) | (-) | (-) |
| Maintenance | 8,221 | 21.4% | 9,137 | 23.1% | 915 | 11.1% |
| Fire Extinguishing Systems | 11,990 | 31.2% | 10,015 | 25.3% | △ 1,975 | △16.5% |
| Security Systems | 2,076 | 5.4% | 2,166 | 5.5% | 90 | 4.4% |

Trends in FY3/2026 1Q Consolidated Net Sales by Business Type × Market



| (¥ million) | FY3/2025 1Q | | FY3/2026 1Q | | YoY Change | |
|---|-------------|--------------------|-------------|--------------------|------------|-----------|
| | Actual | Ratio to Net Sales | Actual | Ratio to Net Sales | Amount | Ratio |
| Total of Domestic Business | 15,140 | 72.5% | 16,461 | 73.6% | 1,320 | 8.7% |
| Installation Work Sales | 7,701 | 50.9% | 8,447 | 51.3% | 745 | 9.7% |
| New Installation Sales | 3,394 | 44.1% | 4,166 | 49.3% | 772 | 22.7% |
| (of which, New Installation of Fire Alarm Sales) | (1,496) | (19.4%) | (1,466) | (17.4%) | (△30) | (△2.0%) |
| Refurbishment/Retrofit Sales | 4,307 | 55.9% | 4,281 | 50.7% | △ 26 | △0.6% |
| (of which, Fire Alarm Refurbishment/Retrofit Sales) | (2,297) | (29.8%) | (2,601) | (30.8%) | (303) | (13.2%) |
| Maintenance Sales | 3,972 | 26.2% | 4,210 | 25.6% | 238 | 6.0% |
| Stock-model Business Sales (Refurbishment/Retrofit + Maintenance) | 8,279 | 54.7% | 8,491 | 51.6% | 211 | 2.6% |
| Product Sales | 3,466 | 22.9% | 3,802 | 23.1% | 336 | 9.7% |
| Total of Overseas Business | 5,738 | 27.5% | 5,901 | 26.4% | 162 | 2.8% |
| Total of Consolidated Net Sales | 20,879 | - | 22,362 | - | 1,482 | 7.1% |
| Installation Work Sales | 7,701 | 36.9% | 8,447 | 37.8% | 745 | 9.7% |
| Maintenance Sales | 3,972 | 19.0% | 4,210 | 18.8% | 238 | 6.0% |
| Product Sales | 9,204 | 44.1% | 9,703 | 43.4% | 498 | 5.4% |

FY3/2026 1Q Overseas Sales by Region

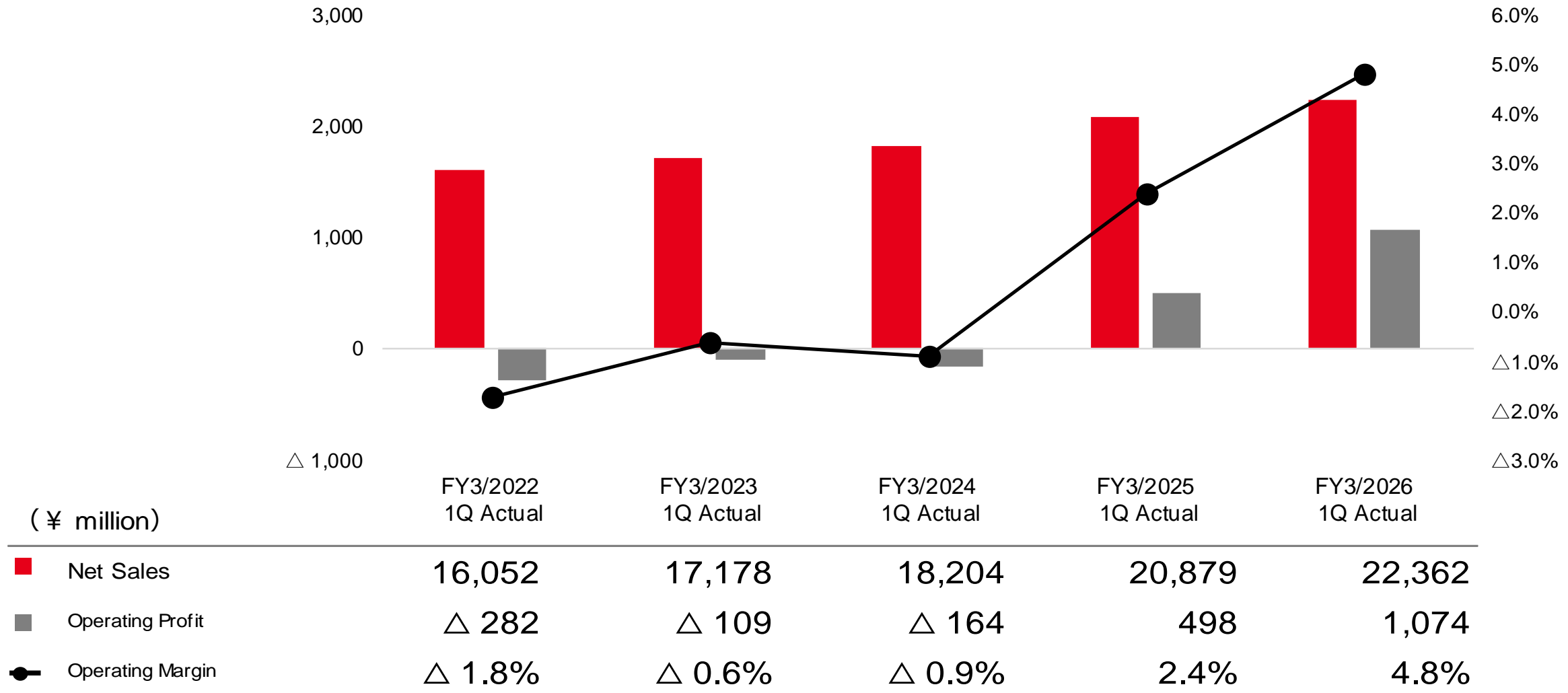
| (¥ million) | FY3/2025 1Q Actual | FY3/2026 1Q Actual | YoY Change | |
|---|-----------------------|-----------------------|------------|-------------|
| | | | Amount | Ratio |
| North America/Central and South America | 741 | 606 | △ 135 | △18.3% |
| North America | 609 | 486 | △ 123 | △20.2% |
| Others | 132 | 119 | △ 12 | △9.5% |
| Asia Pacific | 1,357 | 1,764 | 406 | 29.9% |
| Vietnam | 648 | 707 | 58 | 9.0% |
| Philippine | 89 | 32 | △ 56 | △63.8% |
| Bangladesh | 87 | 73 | △ 13 | △15.6% |
| East Asia (excl. Japan) | 53 | 304 | 251 | 472.9% |
| Others | 479 | 646 | 167 | 34.9% |
| Europe/Middle East/India | 3,638 | 3,530 | △ 108 | △3.0% |
| United Kingdom | 1,840 | 1,889 | 48 | 2.7% |
| Europe (excl. UK) | 990 | 1,026 | 36 | 3.7% |
| Middle East | 647 | 471 | △ 176 | △27.2% |
| Others | 160 | 142 | △ 17 | △11.1% |
| Total | 5,738 | 5,901 | 162 | 2.8% |

Overview of Consolidated Balance Sheet for FY3/2026 1Q



| (¥ million) | FY3/2025 1Q | FY3/2025-End | FY3/2026 1Q | YoY Change | | vs FY3/2025-End | |
|---|---------------|---------------|---------------|--------------|---------------|-----------------|----------------|
| | | | | Amount | Ratio | Amount | Ratio |
| Total Assets | 77,363 | 89,655 | 83,112 | 5,748 | 7.4% | △ 6,542 | △ 7.3% |
| Current Assets | 53,520 | 66,087 | 59,379 | 5,858 | 10.9% | △ 6,708 | △ 10.2% |
| Non-Current Assets | 23,842 | 23,567 | 23,733 | △ 109 | △ 0.5% | 165 | 0.7% |
| Property, Plant and Equipment | 12,548 | 12,663 | 12,685 | 137 | 1.1% | 22 | 0.2% |
| Intangible Assets | 843 | 1,060 | 1,095 | 252 | 30.0% | 35 | 3.4% |
| Investments and Other Assets | 10,450 | 9,844 | 9,951 | △ 499 | △ 4.8% | 107 | 1.1% |
| Total Liabilities | 23,956 | 30,333 | 23,924 | △ 32 | △ 0.1% | △ 6,409 | △ 21.1% |
| Current Liabilities | 16,673 | 23,055 | 16,686 | 13 | 0.1% | △ 6,368 | △ 27.6% |
| Non-Current Liabilities | 7,283 | 7,278 | 7,237 | △ 46 | △ 0.6% | △ 40 | △ 0.6% |
| Total Net Assets | 53,406 | 59,321 | 59,188 | 5,781 | 10.8% | △ 133 | △ 0.2% |
| Shareholders' Equity | 47,947 | 54,373 | 53,894 | 5,946 | 12.4% | △ 478 | △ 0.9% |
| Share Capital | 3,798 | 3,798 | 3,798 | - | - | - | - |
| Capital Surplus | 2,728 | 2,728 | 2,728 | - | - | - | - |
| Retained Earnings | 45,936 | 49,681 | 49,202 | 3,266 | 7.1% | △ 478 | △ 1.0% |
| Treasury Shares | △ 4,515 | △ 1,835 | △ 1,835 | 2,680 | - | 0 | - |
| Accumulated Other Comprehensive Income | 5,293 | 4,743 | 5,111 | △ 182 | △ 3.5% | 367 | 7.7% |
| Non-Controlling Interests | 165 | 204 | 182 | 17 | 10.5% | △ 21 | △ 10.7% |
| Total Liabilities and Net Assets | 77,363 | 89,655 | 83,112 | 5,748 | 7.4% | △ 6,542 | △ 7.3% |
| Equity Ratio (%) | 68.8% | 65.9% | 71.0% | 2.2pp | - | 5.1pp | - |

Trends of Consolidated Financial Results



Domestic Private Non-Residential Construction Investment

| (¥ trillion) | 2017 Actual | 2018 Actual | 2019 Actual | 2020 Actual | 2021 Actual | 2022 Estimate | 2023 Estimate | 2024 Forecast | 2025 Forecast | CAGR (17-24) |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|--------------|
| Construction investment amount | 11.5 | 11.5 | 11.6 | 9.0 | 9.5 | 10.2 | 10.2 | 10.6 | 11.1 | △1.2% |

Source : Prepared by the Company based on ""QUARTERLY OUTLOOK OF CONSTRUCTION AND MACRO ECONOMY (April 2025)""
(Research Institute of Construction and Economy)

Number of Domestic Fire Prevention Properties

| (thousand objects) | 2017 Actual | 2018 Actual | 2019 Actual | 2020 Actual | 2021 Actual | 2022 Actual | 2023 Actual | 2024 Actual | CAGR (17-24) |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Number of fire prevention objects | 4,089 | 4,119 | 4,185 | 4,215 | 4,228 | 4,247 | 4,265 | 4,280 | 0.7% |
| Of which, multiple-use | 625 | 630 | 645 | 655 | 663 | 667 | 669 | 671 | 1.0% |

Source : Prepared by the Company based on ""White Paper on Fire Service"" (Fire and Disaster Management Agency)

Global market size of fire alarm systems

| (\$m) | 2021 Actual | 2022 Actual | 2023 Actual | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | 2028 Forecast | CAGR (23-28) |
|----------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Total | 5,553 | 5,860 | 6,161 | 6,425 | 6,698 | 7,020 | 7,377 | 7,763 | 4.7% |
| America | 1,621 | 1,686 | 1,787 | 1,884 | 1,938 | 2,002 | 2,094 | 2,202 | 4.3% |
| EMEA | 2,028 | 2,144 | 2,244 | 2,306 | 2,408 | 2,536 | 2,662 | 2,792 | 4.5% |
| Asia & Oceania | 1,904 | 2,030 | 2,130 | 2,235 | 2,351 | 2,483 | 2,620 | 2,769 | 5.4% |

Source: Prepared by the Company based on ""Fire Detection & Suppression Equipment Report -2024 Analysis"" (Omdia)

This document contains descriptions of future forecasts.

The Group's future growth plans include these forecasts as well as other information and assumptions.

The description of future forecasts should be contained of the future growth plans in our Groups in conjunction with other information. The future forecast is based on information currently available to us and merely describes our current outlook, expectations and plans for future events. We will inform you of the future forecast with information about new results and future events. However, we are not obligated to update or correct the latest information. We are not liable or responsible to update or revise this forward-looking statement, either with information about new results or future events.

In addition, the predicted future events discussed in this material may not happen for real or may differ materially from what was expected, and these differences can be attributed to many factors.

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