



Consolidated Financial Highlights

Fiscal Year 2025

(ended March 31, 2026)

May 12th, 2026

Code:6737, TSE Prime Market

EIZO Corporation

Disclaimer Regarding Forward-looking Statements

Any statements in this document, other than those of historical fact, are forward-looking statements about the future performance of EIZO and its group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve apparent or potential risks and uncertainties including forex impact, and risks related to supply and demand. Actual results may differ materially from these forecasts.

Note: "25F" appearing in this presentation means "Fiscal year 2025", that is Fiscal year ended March 31, 2026.

Details of the Market Group

Market Group	Market / Use
Business & Plus (B&P)	Financial institutions , Public authorities , Educational facilities , CAD , Commercial facilities , Business and home use
Healthcare (HC)	Diagnosis / Medical examination , Medical treatment / Operation , Healthcare-IT
Creative Work (CW)	Media & Entertainment , 3D computer graphics , Photo editing , Illustration , Design , Publication / Printing
Vertical & Specific (V&S)	For various mission critical environments, infrastructure and industrial equipment Air traffic control (ATC) , Maritime , Security & Surveillance (S&S) , Defense , Other industrial fields (including touch panel applications)
Amusement (AMU)	LCD-mounted pachinko and slot machines
Other (OTH)	Maintenance services and commissioned development of software

1.25F Consolidated Financial Results

2.26F Plan / Topics

3. Reference Materials

25F Consolidated Summary

Challenging European Economic Landscape Reduced Operating Profit

- **Net Sales: JPY 81.3 billion** (up JPY 0.8B YoY)
 - HC sales recovered in Europe, North America, and China, resulting in higher Net Sales YoY.
 - B&P & CW sales remained slow due to the European, a key region, economic landscape.
- **Operating Profit: JPY 2.3 billion** (down JPY 1.3B YoY)
 - Inventory write-down: JPY 400 million approx. was recorded for excess inventory of legacy B&P products.
 - Increase in SG&A Expenses, due to wage increases, expenses related to the new Technology Hub, and the expansion of sales activities in India and the Middle East.
- **Net Income: JPY 7.3 billion** (up JPY 3.1B YoY)
 - **Extraordinary Income:** Gain of JPY 7,999 million from the sale of investment securities, including partial sales of strategic Cross-Shareholdings and shares held for investment, reflecting our proactive growth investment strategy.
 - **Extraordinary Loss:** Incurred JPY 441 million in expenses restructuring and optimizing European operations. Recognized an impairment loss on fixed assets of JPY 490 million at a company based in Europe with development and manufacturing capabilities.

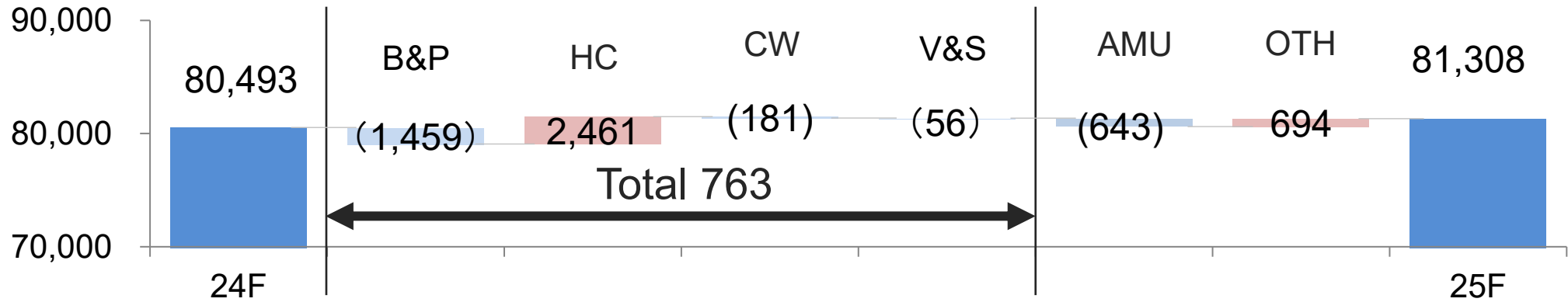
Consolidated Income Statement

(JPY Million)

	24F	25F	YoY
Net Sales	80,493	81,308	101.0%
Gross Profit	26,199	25,901	98.9%
Gross Profit / Net Sales	32.5%	31.9%	(0.7pt)
Selling, General and Administrative Expenses	22,493	23,535	104.6%
Operating Profit	3,706	2,365	63.8%
Operating Profit / Net Sales	4.6%	2.9%	(1.7pt)
Ordinary Profit	4,555	3,772	82.8%
Profit Attributable to Owners of Parent	4,148	7,323	176.5%
Exchange Rate(Yearly Ave.):USD	JPY152.62	JPY150.67	(JPY1.95)
Exchange Rate(Yearly Ave.):EUR	JPY163.88	JPY174.64	JPY10.76

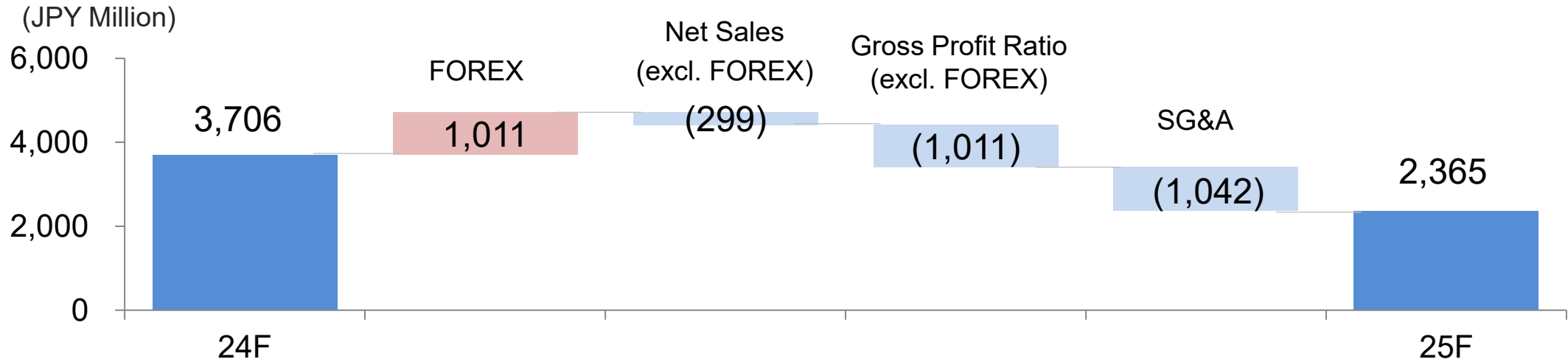
Net Sales Drivers

(JPY Million)



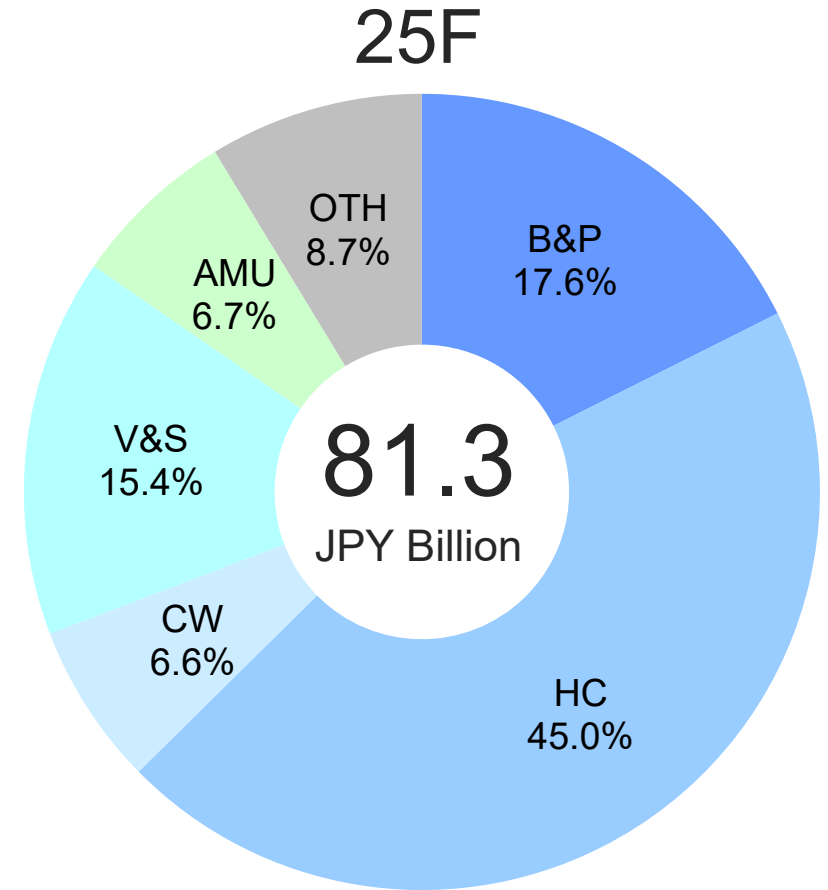
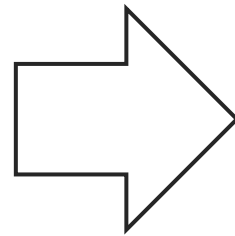
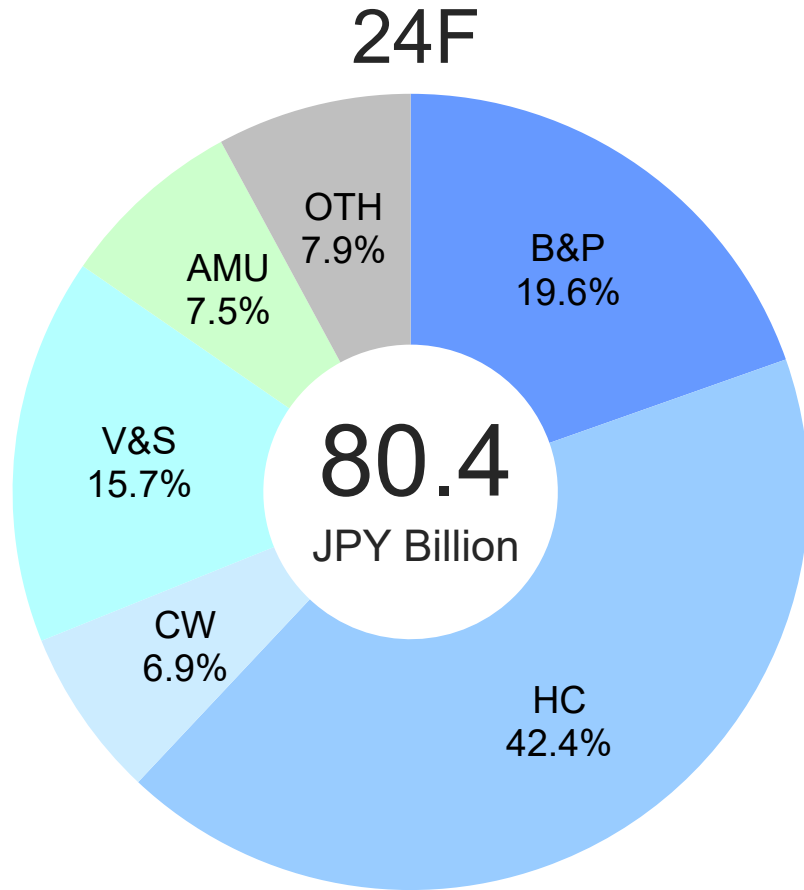
- **B&P:** Sales remained measured, reflecting the continued economic stagnation in Europe.
- **Healthcare:** For Diagnostics, sales continued to recover in the primary markets of Europe and North America. For Endoscopy, sales remained solid in Europe and China, alongside a recovery in North America.
- **Creative Work:** Sales reflected a gradual pace of demand recovery in Europe.
- **V&S:** Although strong Air Traffic Control performance, sales fell due to several program delays. Maritime performance continued to be supported by new shipbuilding demand, resulting in sustained solid growth. Overall V&S sales were in line with the previous year.
- **Amusement:** The market environment continues to be challenging.
- **Other:** Net Sales from contract development of Amusement software and related activities increased.

Operating Income Drivers



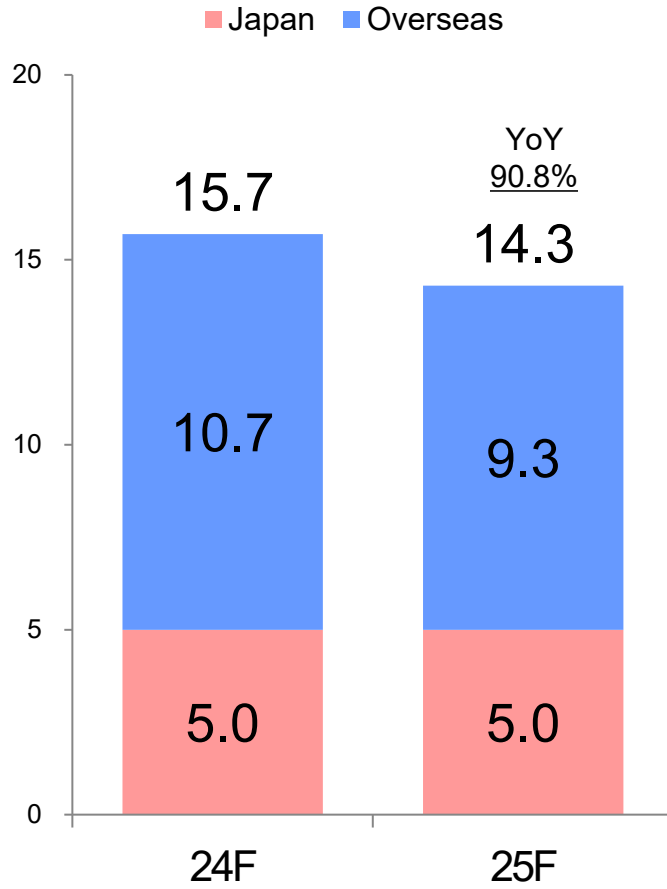
- **FOREX:** Due to the depreciation of the JPY against the EUR
- **GPM Decline:** Decrease in sales in the European market, along with inventory valuation losses totaling approximately JPY 400 million, attributable to excess inventory of older products in the B&P market.
- **SG&A Expenses:** Higher personnel expenses from wages increases, costs associated with the new Technology Hub, and the expansion of sales activities in India and the Middle East.

Overall Sales Development (by Market)



Net Sales : B&P (Business & Plus)

(JPY Billion)



- In Europe, and particularly in Germany, our largest market, monitor sales continued to be affected by market conditions, resulting in a decline in sales YoY.
- Launched new products with enhanced environmental performance and competitiveness. While the transition from existing models progressed gradually, the contribution from these new products remained measured during the period.
- In Japan, sales remained firm, supporting overall regional performance.



FlexScan EV2720S



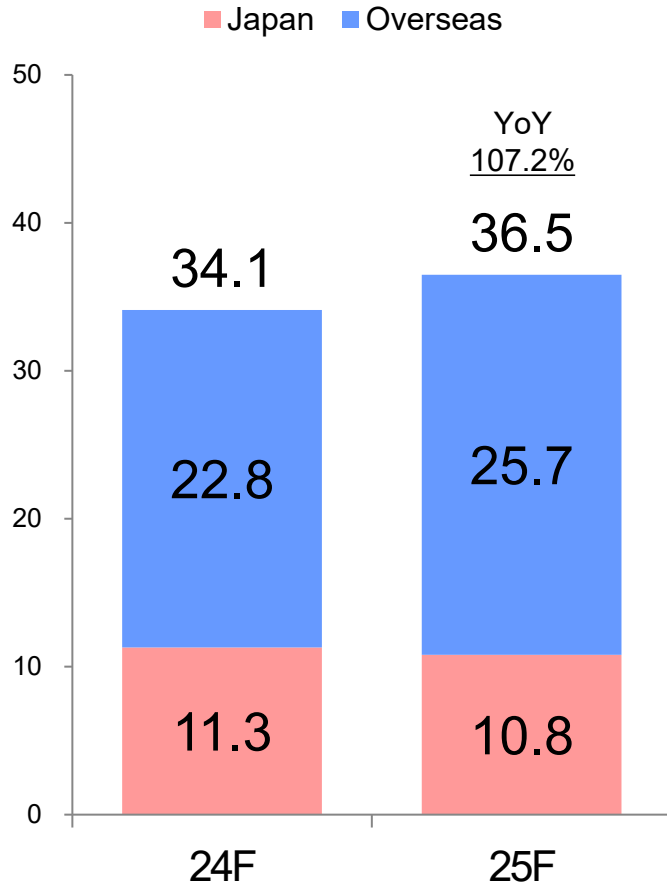
FlexScan EV2740S



FlexScan EV2400R

Net Sales : Healthcare

(JPY Billion)



Diagnostics

- Sales experienced growth driven by a recovery in Europe and North America, along with increased sales in India and Middle East.
- Although capital investment demand was influenced by challenging operating environment for hospitals, sales in Japan remained stable YoY.

OR Integration

- Net Sales in Japan decreased.

Endoscopy

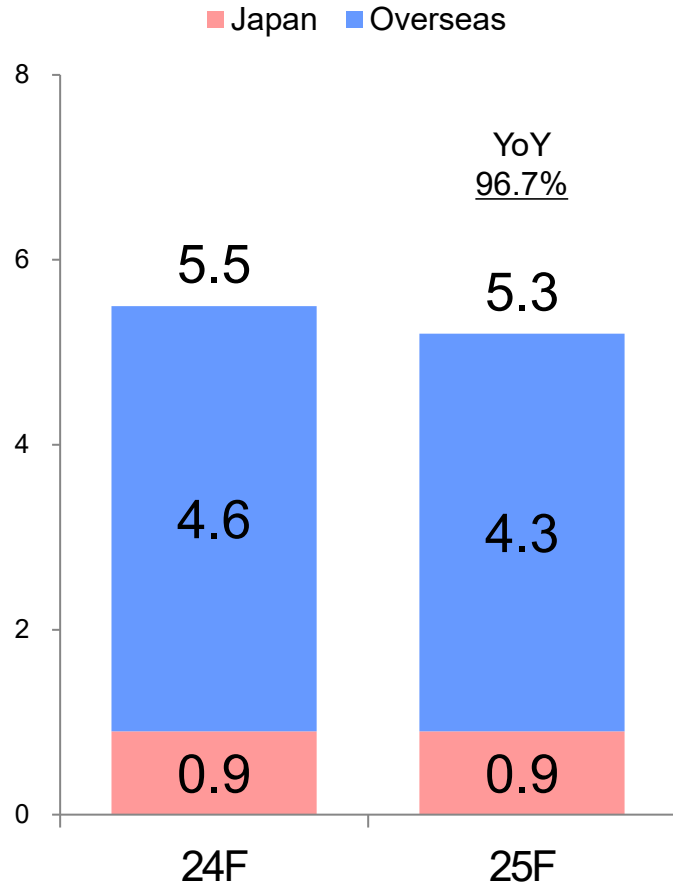
- Sales remained solid in Europe and China, with a recovery in North America, resulting in higher sales YoY.



RadiForce RX570

Net Sales: Creative Work

(JPY Billion)



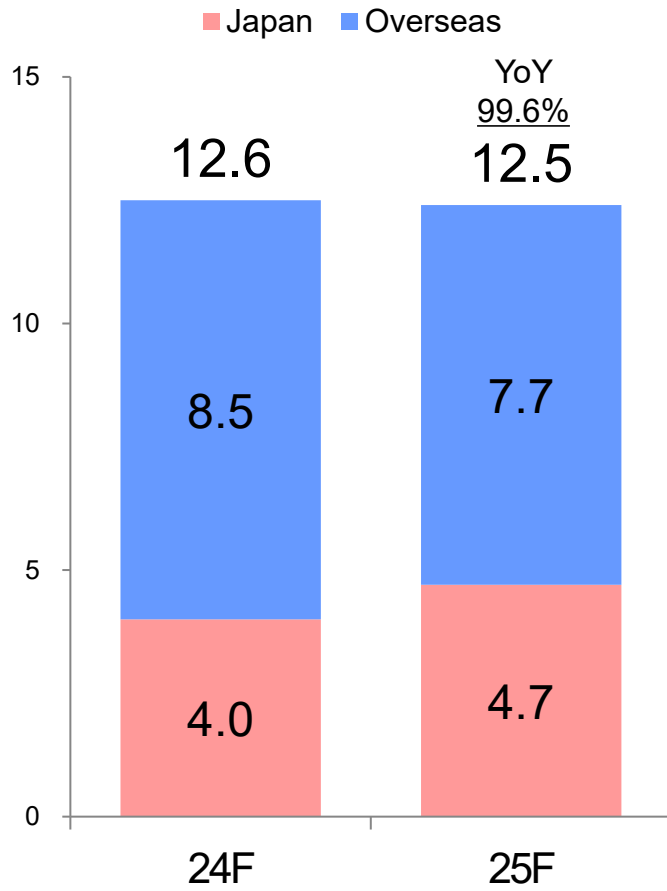
- In North America and Japan, Net Sales in Media & Entertainment experienced growth, whereas in Europe, the recovery in demand proceeded gradually, with sales reflecting prevailing market conditions.



ColorEdge CG2400SV

Net Sales: V&S (Vertical & Specific)

(JPY Billion)



Air Traffic Control

- Although sales remained strong in Europe and China, revenue fell due to the postponement of the realization of several projects.

Maritime

- Strong performance continued to be supported by new shipbuilding demand, resulting in sustained solid growth.



Security & Surveillance

- Sales increased due to solid overseas demand.

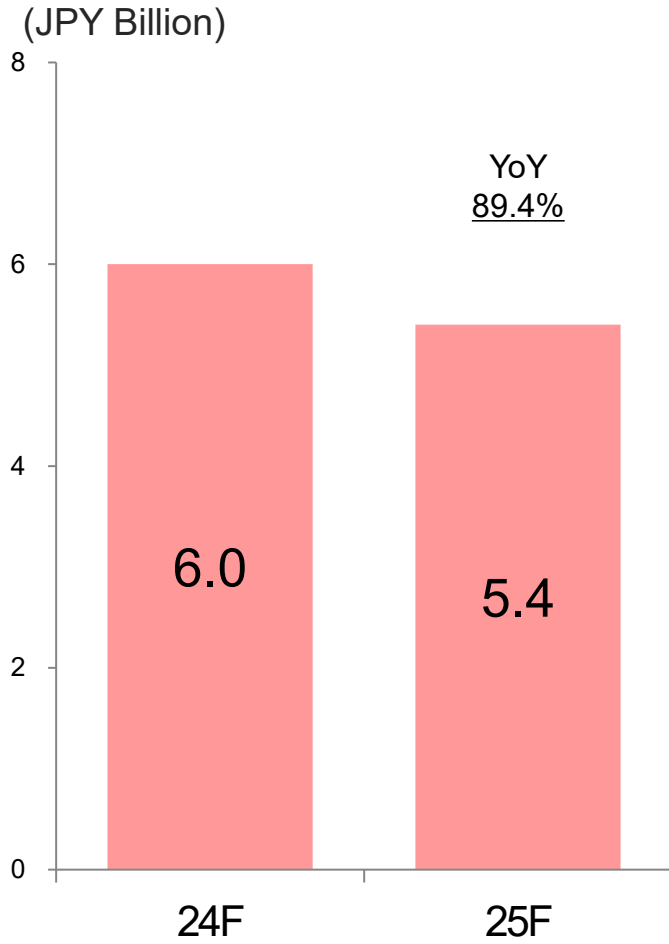
Defense

- Sales of monitors increased in North America and Japan. Meanwhile, graphics boards sales were deferred due to timing factors associated with the temporary shutdown of U.S. government agencies. Net Sales remained stable YoY.

Others

- Sales for various industrial applications in Japan remained solid

Net Sales : Amusement



- The market environment continues to be challenging, as the overall industry is shrinking due to a decline in the number of players and a reduction in the number of halls.



©SANYO BUSSAN CO.,LTD.

Consolidated Balance Sheet

(JPY Million)

	24F	25F	Growth
Current Assets	80,709	84,776	4,067
Cash & Equivalents	21,058	20,352	(705)
Accounts Receivable etc.*	21,273	22,380	1,106
Inventories	36,664	37,742	1,077
Tangible Assets	24,382	26,321	1,939
Intangible Assets	1,024	836	(187)
Investments and Other Assets	51,643	65,547	13,904
Total	157,759	177,482	19,722
Current Liabilities	18,743	21,349	2,606
Short-term loans payable	4,862	5,502	639
Long term Liabilities	14,659	19,201	4,541
Shareholders' Equity	124,355	136,930	12,575
Total	157,759	177,482	19,722

Inventories

Raw material increased

Buildings & Structures

Increased due to construction of the new Technology Hub (completed April 2025)

The rise in market value of held shares increased Investment Securities, Deferred Tax Liabilities, and Valuation Difference on Available-for-Sale Securities.

* Notes and accounts receivable, contract assets and trade notes receivable transferred by endorsement

R&D / CAPEX

(JPY Billion)

	24F	25F	24F vs. 25F
R&D			
* Includes manufacturing costs	6.7	6.8	102.2%
R&D / Net Sales	8.3%	8.4%	0.1pt.
	24F	25F	24F vs. 25F
CAPEX	4.4	4.6	104.4%
Depreciation	2.9	3.3	112.4%

R&D Expenses

R&D expenses increased, reflecting the continued introduction of new products for the B&P market and the expansion of businesses developed under EIZO Visual Systems (EVS).

CAPEX

Continued investment for growth

- New Technology Hub (Japan)
Construction: JPY2.9B
Note: Completed: April 2025
(Total investment: Approx. JPY5.2B)

Contents

1. 25F Consolidated Financial Result

2. 26F Plan / Topics

3. Reference Materials

26F Business Strategy

(JPY Million)

	25F	26F Plan	25F vs.26F Plan
Net Sales	81,308	85,000	104.5%
Gross Profit	25,901	27,700	106.9%
Gross Profit / Net Sales	31.9%	32.6%	0.7pt
Selling, General and Administrative Expenses	23,535	24,400	103.7%
Operating Profit	2,365	3,300	139.5%
Operating Profit / Net Sales	2.9%	3.9%	1.0pt
Ordinary Profit	3,772	4,600	121.9%
Profit Attributable to Owners of Parent	7,323	6,500	88.8%
Exchange Rate(Yearly Ave.) :USD	JPY150.67	JPY160.00	JPY9.33
Exchange Rate(Yearly Ave.) :EUR	JPY174.64	JPY175.00	JPY0.36
ROA	2.3%	-	-
ROE	5.6%	-	-

Announced May 12, 2026

- Continued European stagnation expected, leading to stable B&P & CW sales.
- Strong V&S sales growth is anticipated, with strong ATC order intakes in North America.
- Strengthen overseas Healthcare business development as sales have been recovering.
- Focus on strategic growth while controlling fixed costs through sales organization restructuring in Europe, manufacturing site reorganization.
- Expect to record approximately JPY 4,400 million as gain on sales of investment securities

Foreign Exchange Sensitivity

(Impact on Operating Income per JPY1 depreciation)

- USD: JPY 80 million (Negative)
- EUR: JPY 100 million (Positive)

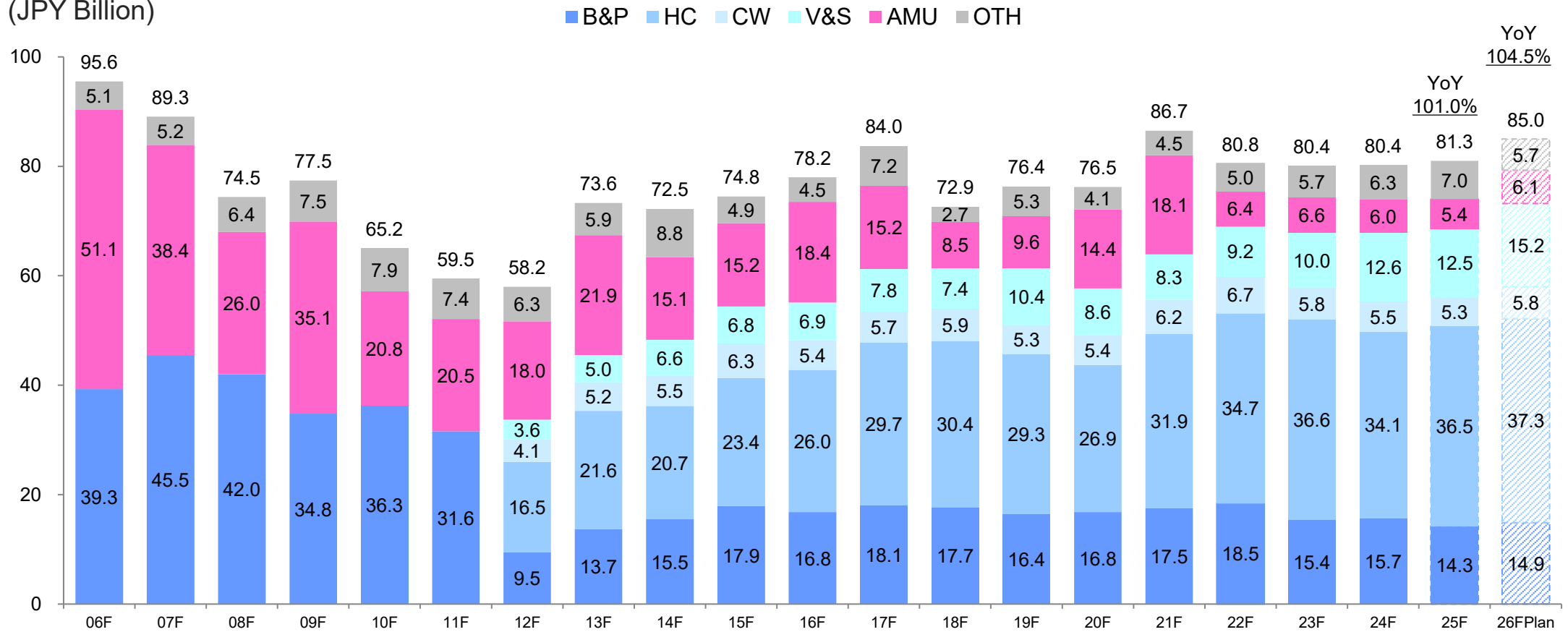
26F Net Sales Target by Market

(JPY Million)

	25F	(%)	26F Plan	(%)	25F vs.26F Plan(%)
B&P (Business & Plus)	14,325	17.6	14,900	17.5	104.0
Healthcare	36,578	45.0	37,300	43.9	102.0
Creative Work	5,342	6.6	5,800	6.8	108.6
V&S (Vertical & Specific)	12,552	15.4	15,200	17.9	121.1
Amusement	5,414	6.7	6,100	7.2	112.7
Other	7,094	8.7	5,700	6.7	80.3
Total	81,308	100.0	85,000	100.0	104.5

Net Sales: Overall

(JPY Billion)

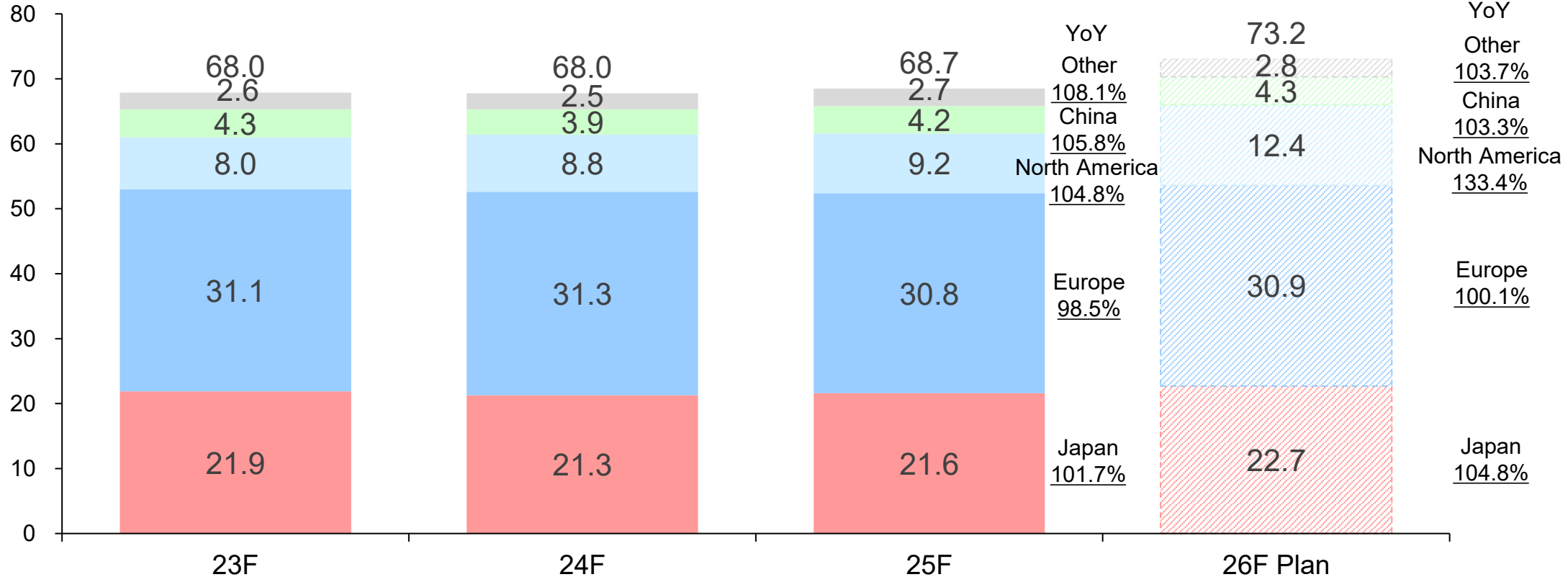


Net Sales By Region

(B&P / HC / CW / V&S)

(JPY Billion)

■ Japan ■ Europe ■ North America ■ China ■ Other

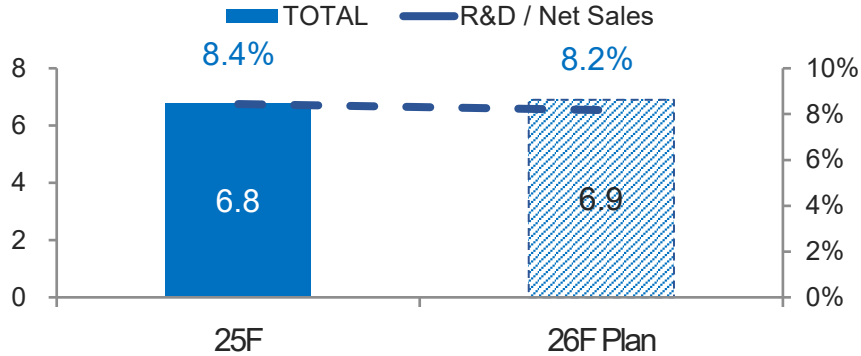


26F Plan R&D / CAPEX

(JPY Billion)

R&D

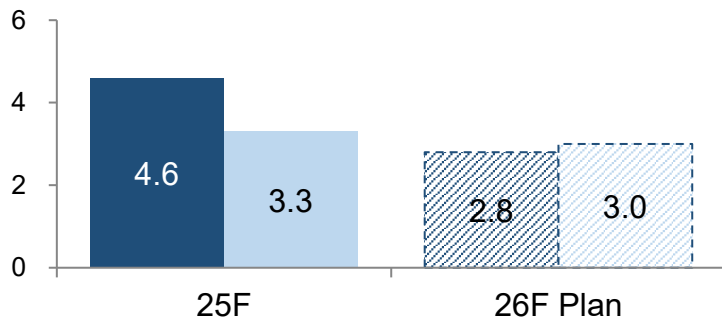
* Includes manufacturing costs



□ Advancing key focus areas.

CAPEX / Depreciation

■ CAPEX ■ Depreciation



□ Following the completion of a phase of large-scale investments, CAPEX will be returned to a normalized level. Investments necessary for business growth will continue to be executed

Topic 1

World's First*¹ Successful Commercial Operation of a Level 4*² Equivalent Autonomous Container Vessel

EIZO is a participant in “MEGURI2040,” a Nippon Foundation-led unmanned vessel project. The initiative, involving experts nationwide, seeks to cut seafarers' workload, critical as shipping handles 99% of global logistics, and improve operational safety.

EIZO's Initiatives

EIZO participated to enable sensor fusion, a core element of autonomous navigation by:

- ❑ Developing onboard camera systems that function as key sensor components.
- ❑ Developing advanced image processing technologies to enhance image recognition capabilities and facilitate AI-driven autonomous decision-making
- ❑ Building a navigation record and video database integrated with the camera systems.



Costal Container Ship "Genbu"



Outdoor surveillance using an ultra-high-sensitivity camera mounted on a pan-tilt platform

**1 According to a survey conducted by The Nippon Foundation (as of January 2026), this represents the world's first implementation of "sustained practical operation," equivalent to Level 4 autonomous navigation, on an established cargo route.*

**2 Level 4 autonomous navigation describes a technological stage in which fully autonomous operation is achievable in certain conditions. It pertains to navigation that requires no human intervention within specific areas or under specified circumstances. (Please note that the definition of autonomous navigation for ships is currently under consideration by the IMO and other organizations; for clarity, the automobile definition is used here.)*

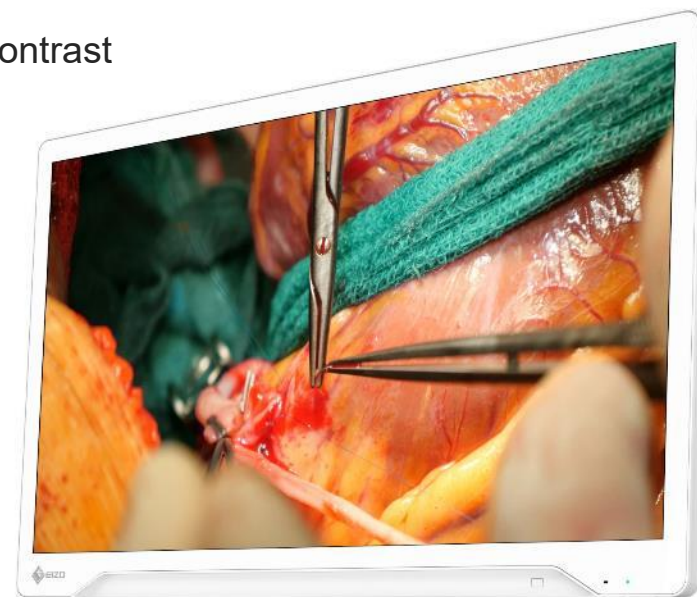
Topic 2

CuratOR EX3245H

Mini LED 4K Medical Monitor for Endoscopy, Microsurgery, & Robot-Assisted Procedures

EIZO's FIRST Medical Monitor to Feature a Mini LED Backlight for Endoscopy, Microsurgery, & Robot-assisted Procedures.

- High-Fidelity Imaging for True Reproducibility
 - Mini LED + Local Dimming + EIZO Algorithm for Exceptional Brightness and Contrast
 - Optical Bonding for Reduced Reflection
 - 4K UHD Surgical Imaging (3840 x 2160 pixels)
 - Mini LED + HDR Gamma Support for Imaging Clarity (Supporting PQ & HLG)
 - Wide Color Gamut for Distinguishing Tones (BT.2020 4K)
- Designed to Perform
 - Extensive & Versatile Connectivity
 - Streamlined Design Blending Safety with Aesthetics
 - LED-Illuminated Buttons for Clear Operation
 - Auto Brightness Control with Ambient Light Sensor
 - Dual-Screen Display on One Screen
 - Fail-Safe Display for Signal Loss Protection



Topic 3

EIZO & Obayashi

Remote Construction Machinery with 3D Imaging at Noto Peninsula Disaster Recovery Site

The initiative was undertaken as part of the Emergency Landslide Restoration efforts following the 2024 Noto Peninsula Earthquake in Ishikawa Prefecture. The project necessitated remote operation to ensure the safety of personnel by mitigating secondary hazards such as falling rocks, while maintaining operational efficiency during urgent recovery activities. To facilitate this, the partners established a remote operation center in Chiba Prefecture linked to the recovery site in Ishikawa, enabling unmanned construction in hazardous areas.

Verification

- ❑ 3D imaging
 - ❑ Enhances depth perception, improving operational efficiency
 - ❑ Eliminates the need for overhead camera installation, enabling faster deployment
- ❑ Streaming gateway technology ensures stable, synchronized video transmission over long distances, supporting safe operations



Construction machinery for 3D remote operation
(Wajima City, Ishikawa)



Remote operation in progress
(Kimitsu City, Chiba)

Topic 4

EIZO's rugged monitor "Talon RGD2802" officially adopted for the U.S. Navy's next-generation shipboard ATC system

- 28-inch 2K × 2K (2048 × 2048) square resolution
 - Standard resolution for shipboard air traffic control and precision approach and landing applications
 - Enables accurate, single-screen display of full radar sweeps and high-density information
- High ruggedness designed for harsh shipboard environments
 - Successfully passed multiple U.S. Department of Defense MIL-standard qualification tests
 - Ensures stable operation even in shipboard environments where shock, vibration, and electromagnetic interference are constantly present
- Ongoing partnership with the U.S. Navy
 - Selected based on a proven track record of graphics cards and radar software deployed in existing shipboard systems
 - Strengthens EIZO's position in mission-critical display solutions for naval applications



Talon RGD2802

Initiatives Improving Capital Profitability

Implement financial strategies to control net assets and enhance asset efficiency.

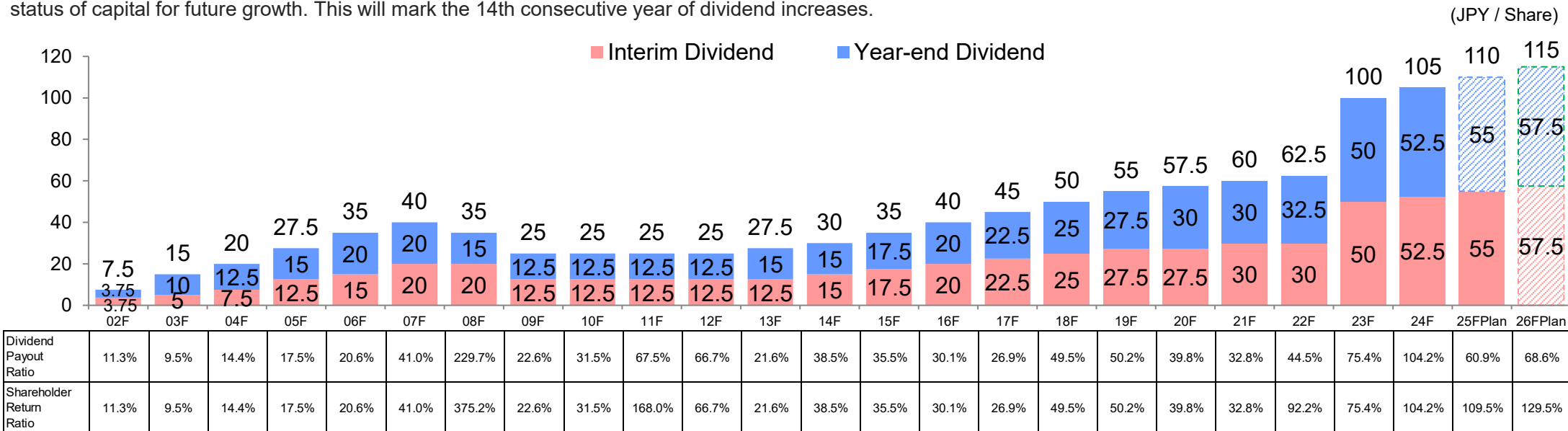
- Continued Strengthening of Shareholder Returns
- Share Buybacks
 - Up to 1,500,000 shares (3.79% of total number of issued shares (excluding treasury shares)) / Up to JPY4.0B
 - Acquisition period: From May 25, 2026 to April 30, 2027
- Acceleration of the reduction of strategic Cross-Shareholdings
 - Planned total divestment of approximately JPY 10 billion over the next three years (through FY ending March 2029)
- Introduction of ROE-linked executive compensation (26F)

In the 9th Mid-Term Business Plan (to be announced in 2026), we will present an integrated roadmap of business and financial strategies for improving capital profitability.

Profit Distribution to Shareholders

Basic policy on profit sharing and dividend payment for the current fiscal year and the next fiscal year

- In the face of unpredictable global circumstances and an uncertain business environment, EIZO views continued active investment in R&D as essential to supporting medium- to long-term growth. It is committed to achieving sustainable growth through business expansion and performance improvement, while maintaining financial stability and prioritizing Shareholder Returns as a key management objective.
- The target level for Shareholder Returns (Total Return Ratio) is set at 70% or more of consolidated Net Income for the fiscal year. To contribute to the long-term enhancement of shareholder value and considering EIZO's financial foundation and the status of Growth Capital, the annual dividend per share will be set at a minimum of JPY105 (fiscal year ending March 2025).
- EIZO may consider a flexible share buyback based on a comprehensive evaluation of its performance, stock price levels, and market conditions.
- The annual dividend per share for 26F is expected to be JPY115, an increase of JPY5 compared to 25F, based on EIZO's financial position (or financial foundation) and the status of capital for future growth. This will mark the 14th consecutive year of dividend increases.



* 25F : The Shareholder Return Ratio includes share buyback amount 3.5 billion JPY.

* 26F : The Shareholder Return Ratio includes share buyback amount 4.0 billion JPY.

Contents

1. 25F Consolidated Financial Result

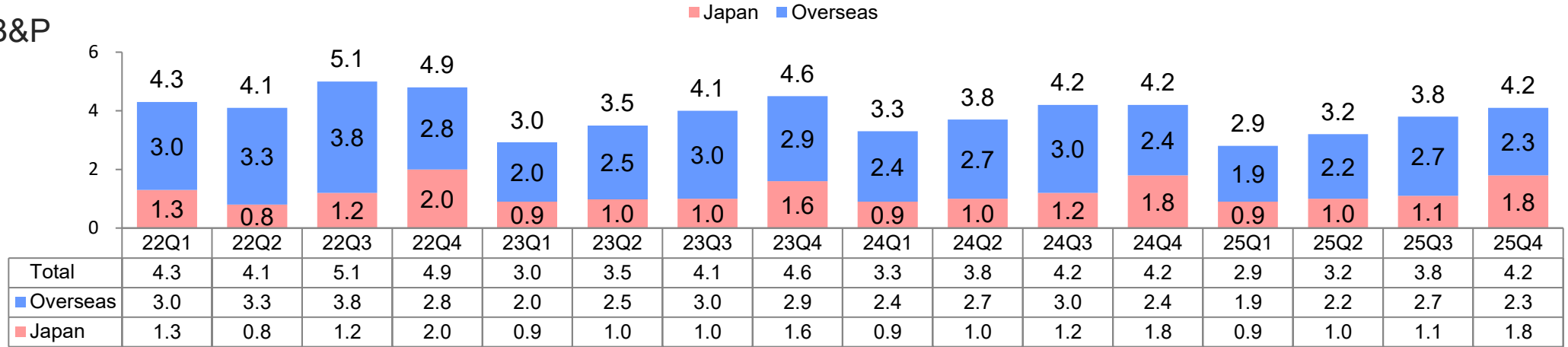
2. 26F Plan / Topics

3. Reference Materials

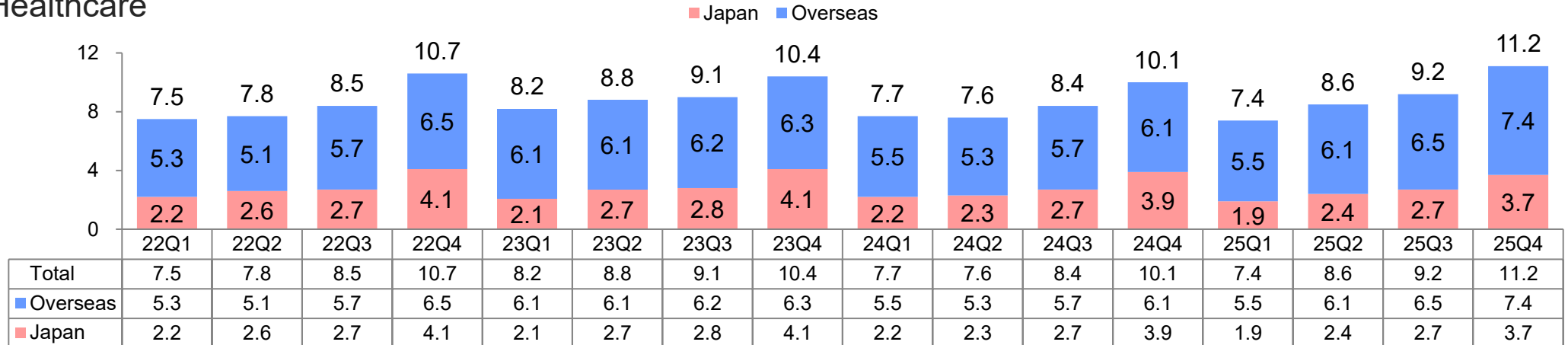
Net Sales: B&P / Healthcare

(JPY Billion)

B&P

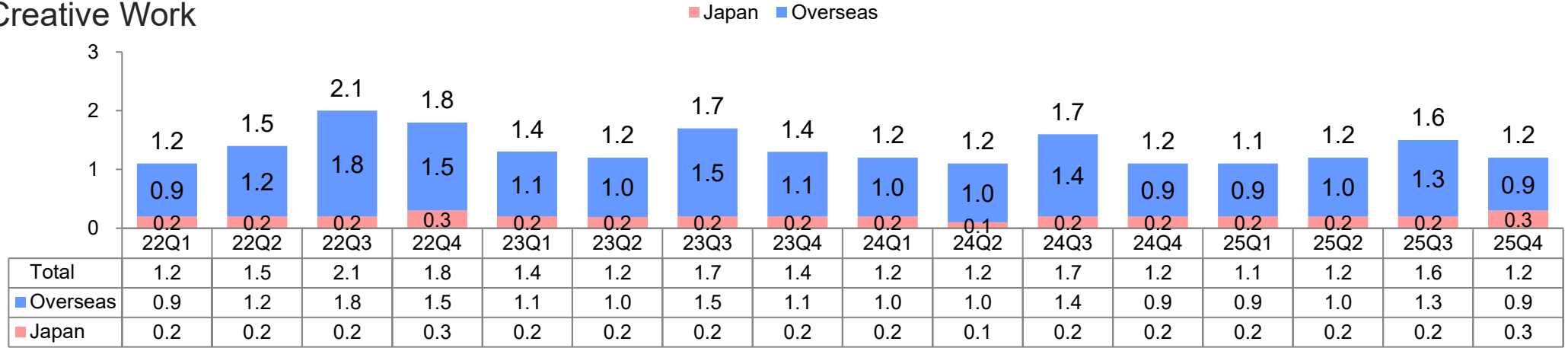


Healthcare

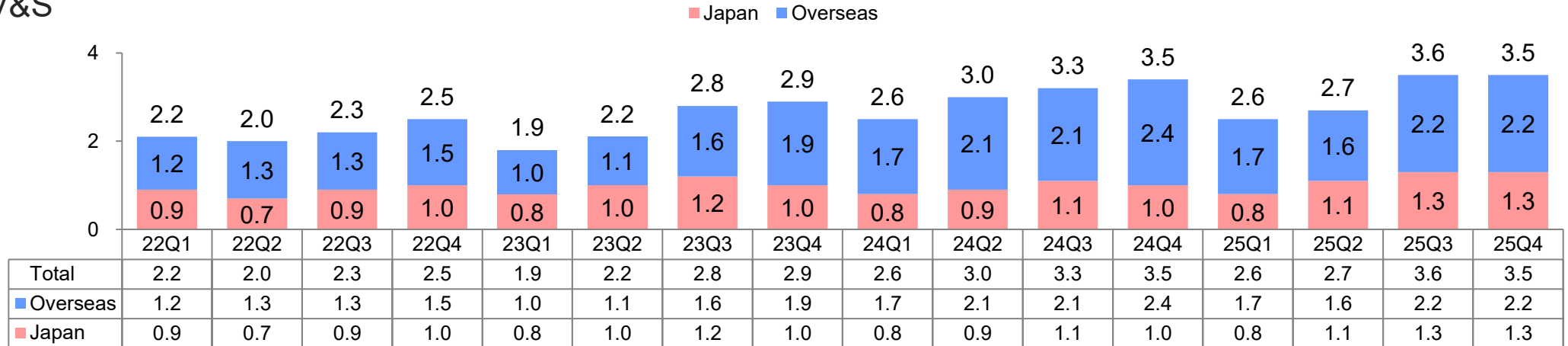


Net Sales: Creative Work / V&S

(JPY Billion)
Creative Work



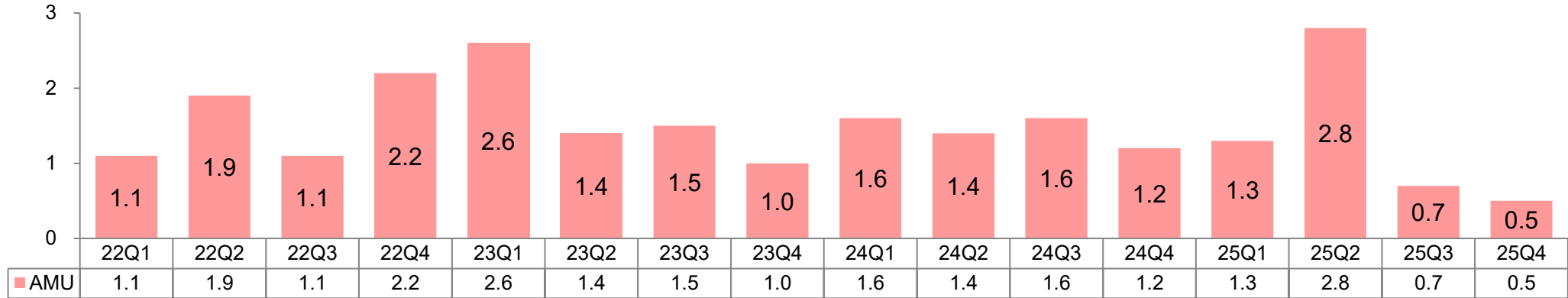
V&S



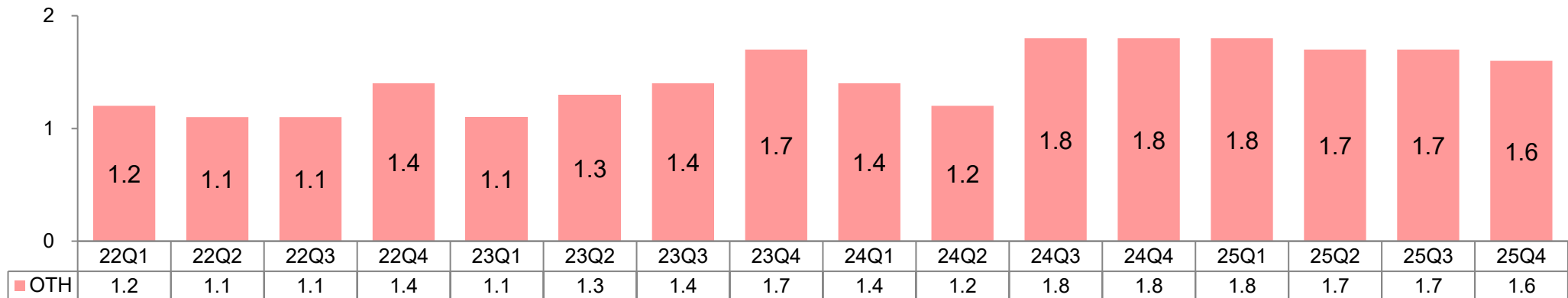
Net Sales: Amusement / Other

(JPY Billion)

Amusement

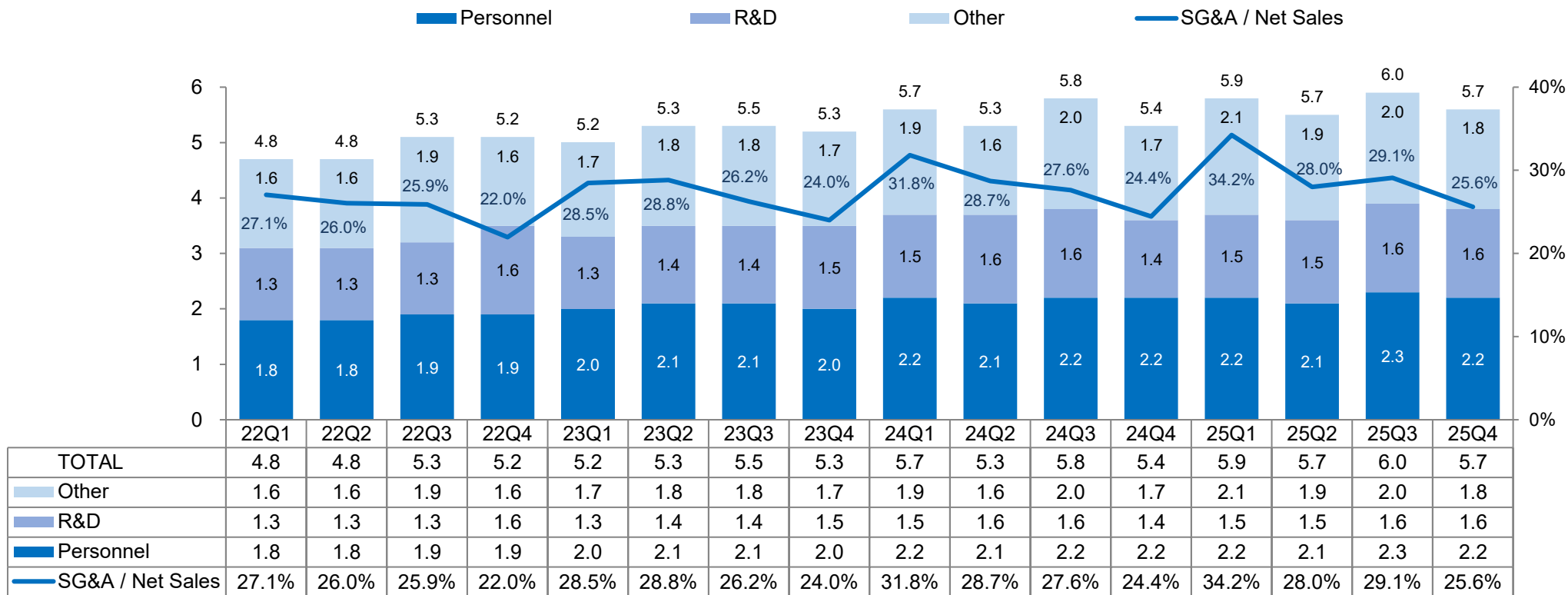


Other



Selling, General and Administrative Expenses

(JPY Billion)





Visit us online
www.eizoglobal.com