



March 12, 2026

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Notice Regarding the Revision of Mid-Term Business Plan Quantitative Targets

Hakusan, Japan, March 12, 2026 - EIZO Corporation (TSE: 6737) hereby announces that, at the Board of Directors meeting held on March 12, 2026, the company resolved to revise quantitative targets for FY2026, the final fiscal year of the plan as outlined below.

As previously announced in the “*Notice Regarding the Revision of the Mid-Term Business Plan*” notice, dated January 30, 2026, EIZO conducted a progress review of the 8th Mid-Term Business Plan, which was originally announced on May 9, 2024, in light of significant changes in the business environment assumed at the time of its formulation.

1. Revision of Quantitative Targets for the Final Fiscal Year (FY2026)

| | Initial Plan (Announced on May 9, 2024) | Revised Plan (Announced on March 12, 2026) |
|-------------------------|--|---|
| Net Sales | JPY 100.0 billion | JPY 85.0 billion |
| Operating Profit | JPY 12.0 billion | JPY 3.3 billion |
| Operating Profit Margin | 12.0% | 3.9% |
| ROE | 8.0% | 3.1% |

2. Revision Background

The downturn in the European market, EIZO's primary market, has been prolonged, and it is expected that a recovery in demand will continue to take time. In addition, the business environment has changed significantly from the assumptions made at the time the initial plan was formulated, including deferred demand resulting from the deterioration of hospital management in Japan and heightening geopolitical risks.

Under these circumstances, Net Sales are expected to fall below the initial plan, particularly in the B&P, Healthcare, and Creative Work markets. Accordingly, the Company has decided to revise targets for the final fiscal year (FY2026) of the 8th Mid-Term Business Plan.

The performance plan for FY2026 has been formulated based on the following assumptions.

- For the B&P and Creative Work markets, sales are expected to remain largely flat, as the plan does not assume a rapid recovery in the European market.
- For the V&S markets, the accumulation of orders has been progressing against a backdrop of solid demand. As continued growth is expected, this market is positioned as a business segment that will drive the recovery of earnings for the Group as a whole.
- In the Healthcare sector, market demand in Japan is anticipated to maintain a cautious outlook, primarily reflecting ongoing challenges associated with hospital management conditions. Meanwhile, in overseas markets where sales have bottomed out, the Company expects a recovery in sales by strengthening business development particularly in its core European market as well as in North America, China, India, and the Middle East.
- On the cost side, the Company will continue to implement disciplined cost control. Investments necessary for medium- to long-term growth, including wage increases and R&D investment, will be maintained. At the same time, through initiatives to rationalize fixed costs, the Company plans to keep the level of fixed costs at approximately the same level as FY2025.

In addition, FY2026 will be positioned as a year for the recovery of earning power, during which EIZO will focus on rebuilding its earnings base. In the next Mid-Term Business Plan, which will begin in FY2027, it plans to present a roadmap aimed at achieving a sustained improvement in ROE.

For further details, please refer to the attached materials.

(Note): The above forecasts are based on information available as of the date of this announcement. Actual results may differ materially from the forecast figures due to various future factors.

About EIZO

EIZO (TSE:6737), which means image in Japanese, is a visual technology company that develops and manufactures high-end visual solutions to enrich people in their professional and personal lives. EIZO offers total imaging solutions with a range of monitors, software, video capture, processing, and distribution solutions, cameras, and advanced integrated technologies, to meet the specialized needs of customers in business, creative fields, healthcare, air traffic control, maritime, security & surveillance, and more. Headquartered in Hakusan, Japan, EIZO has R&D and manufacturing facilities in Japan, China, Germany, and the United States, and representation in more than 130 countries.



8th Mid-Term Business Plan

Revision of Quantitative Targets

(Update to the Interim Review, January 30, 2026)

March 12, 2026

TSE Code: 6737

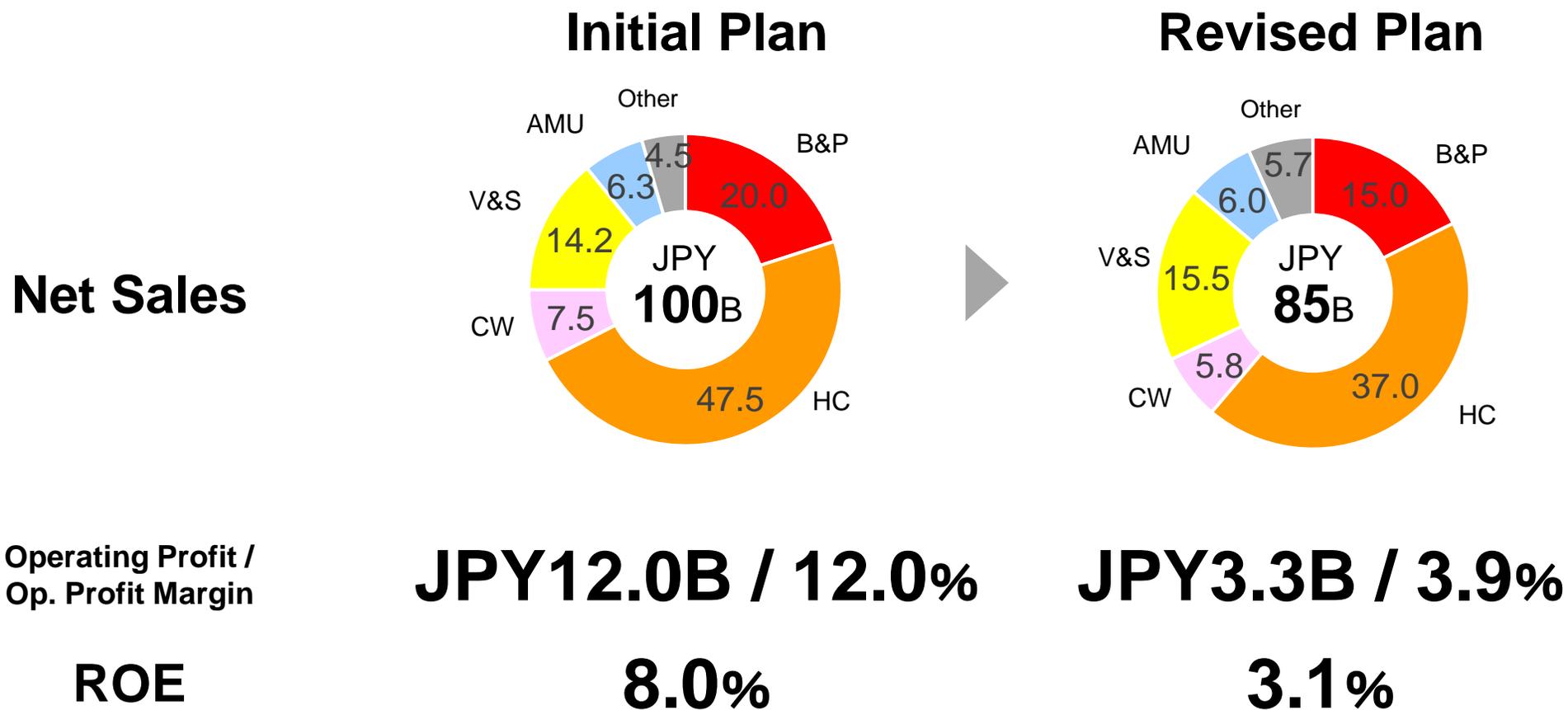
EIZO Corporation

Overview

| | |
|---------------------|---|
| Strategic Direction | <ul style="list-style-type: none">■ Expand business domains by addressing social challenges through products and services that maximize visual imaging value |
| Challenge | <ul style="list-style-type: none">■ Strengthening the earnings base to restore profitability |
| FY2026 Targets | <ul style="list-style-type: none">■ Targets lowered reflecting significant external environment changes■ Net Sales: JPY 85 billion (↓ JPY 15 billion). Operating Profit: JPY 3.3 billion (↓ JPY 8.7 billion)■ V&S is positioned for further growth■ Sales recovery will be pursued in B&P / Creative Work■ The recovering Healthcare business will pursue growth in the U.S., China, India, and the Middle East■ Fixed costs will be kept at a level comparable to FY2025 through cost control |
| Business Strategy | <ul style="list-style-type: none">■ Accelerate and execute initiatives toward growth strategies■ Promote the sales of competitive new products■ Reduce dependence on and risks related to Europe by developing markets in India and the Middle East and expanding Healthcare market share in the U.S. and China |
| Financial Strategy | <ul style="list-style-type: none">■ ROE fell short of the 8% target; initiatives to restore and enhance profit-generating capability will continue, and equity capital control has produced certain effects and will be maintained■ Reduction of cross-shareholdings; ratio of cross-shareholdings to consolidated Net Assets:<ul style="list-style-type: none">■ 15% below by the end of March 2028■ 10% below by the end of March 2031■ Utilize shares held for pure investment purposes for future growth investments, including M&A■ Implement shareholder returns as planned; dividends increased for the 13th consecutive year in FY2025 |

Revised FY2026 Targets

- Due to extreme changes in the business environment, stagnant Europe, postponed Japanese hospital demand, and heightening geopolitical risks, we revised the FY2026 as follows:



Underlying Assumptions

- The European market will not rapidly recover. B&P & Creative Work to remain flat.
- V&S to drive revenue recovery through order accumulation, supported by steady demand.
- Healthcare: Japan to remain subdued due to ongoing challenges associated with hospital management conditions. Overseas to recover through strengthened business expansion particularly in EIZO's core European market as well as in North America, China, India, and the Middle East.
- Implementation of cost controls, maintaining wage increases, R&D investment, and fixed costs at the FY2025 level.
- FY2026 is the year for “*recovery of earning power*”. FY2027, as the first year of the 9th Mid-Term Business Plan, will present our roadmap for sustainable ROE development.

Disclaimer Regarding Forward-looking Statements

Any statements in this document, other than those of historical fact, are forward-looking statements about the future performance of EIZO and its group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve apparent or potential risks and uncertainties including forex impact, and risks related to supply and demand. Actual results may differ materially from these forecasts.

Details of the Market Group

| Market Group | Market / Use |
|---------------------------|---|
| Business & Plus (B&P) | Financial institutions , Public authorities , Educational facilities , CAD , Commercial facilities , Business and home use |
| Healthcare (HC) | Diagnosis / Medical examination , Medical treatment / Operation , Healthcare-IT |
| Creative Work (CW) | Media & Entertainment , 3D computer graphics , Photo editing , Illustration , Design , Publication / Printing |
| Vertical & Specific (V&S) | For various mission critical environments, infrastructure and industrial equipment Air traffic control (ATC) , Maritime , Security & Surveillance (S&S) , Defense , Other industrial fields (including touch panel applications) |
| Amusement (AMU) | LCD-mounted pachinko and slot machines |
| Other (OTH) | Maintenance services and commissioned development of software |



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