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June 19, 2026

Company name: BUFFALO INC.
 Name of representative: Hiroyuki Maki, President & C.E.O.
 (Securities code: 6676)
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 CEO's Office
 (Telephone: +81-3-4213-1122)

Matters Concerning Controlling Shareholder, Etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company or parent company of other affiliated company

(As of March 31, 2026)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
MELCO Group Inc.	Other affiliated company	30.71	-	30.71	None

2. Positioning in the corporate group centering on the parent company, etc. and the relationships with the parent company, etc.

Two Directors of the Company concurrently serve as Directors of MELCO Group Inc. However, the Company's Board of Directors, the body by which important matters are discussed and determined, conducts its activities using the Company's own managerial judgment. Moreover, as the degree of dependence on the corporate group of the parent company, etc. in the business transactions of the Company is low, the Company believes that, in terms of operation of business, a certain degree of independence from the Company's parent company, etc. is assured.

(Status of concurrent positions held by officers)

Position	Name	Position at the controlling shareholder, etc. or its group company	Reasons for appointment
President & C.E.O.	Hiroyuki Maki	Representative Director	Since May 2018, he has also concurrently served as President and CEO of Buffalo Inc., a core operating company of the Group, driving the Group's management, and his management skills have been judged indispensable to the Group.

Director	Iwao Tsusaka	Director	He has been conducting business as an independent certified public accountant for many years and has abundant experience and expertise, and the Company expects that he will continue to actively contribute to management from perspectives of accounting and taxes in particular.
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3. Matters concerning transactions with controlling shareholder, etc.

(From April 1, 2025 to March 31, 2026)

Name of company, etc.	Transactions	Amount of transactions (Millions of yen)	Item	Balance at end of period (Millions of yen)
MELCO Group Inc.	Purchase of treasury shares (Note)	6,395	-	-

(Note) The purchase of treasury shares was conducted through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) on the Tokyo Stock Exchange. The transaction prices were based on the closing price on May 8, 2025, amounting to ¥4,453 million, and the closing price on September 4, 2025, amounting to ¥1,942 million.

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