



June 16, 2026

Company name : OMRON Corporation
Representative : Junta Tsujinaga, President & CEO
Stock code : 6645
Stock exchange : Tokyo (Prime Market)
Contact : Rumi Hagiwara, General Manager
of Stakeholders Engagement Dept.
Phone : +81-75-344-7048

**Notice Regarding the Results of a Tender Offer for Share Certificates, etc. of
Matsuya R&D Co., Ltd. (Securities Code: 7317)
by a Subsidiary of the Company (OMRON HEALTHCARE Co., Ltd.)**

We hereby notify you that OMRON HEALTHCARE Co., Ltd. ("OMRON HEALTHCARE"), a subsidiary of the Company, resolved at the meeting of the Board of Directors on May 18, 2026, to commence a tender offer (the "Tender Offer") for share certificates, etc. of Matsuya R&D Co., Ltd. (Securities Code: 7317, Growth Market of Tokyo Stock Exchange, Inc.; the "Target Company") pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended), and has been conducting the Tender Offer since May 19, 2026. As the Tender Offer was successfully completed on June 15, 2026, we hereby announce the results as follows.

Outline of OMRON HEALTHCARE

Location	53 Kunotsubo, Teradocho, Muko-shi, Kyoto
Name and Title of Representative	Ayumu Okada, Representative Director and President
Business Description	Development and sale of home-use and medical health devices; development and sale of health-management software; and health-promotion service businesses
Stated Capital	JPY 5,021 million (as of March 31, 2026)

For details, please refer to the attached document titled "Notice Regarding the Results of the Tender Offer for Share Certificates, etc. of Matsuya R&D Co., Ltd. (Securities Code: 7317)" published by OMRON HEALTHCARE on June 16, 2026.

End

Company name	OMRON HEALTHCARE Co., Ltd.
Representative	Ayumu Okada, Representative Director and President Tatsuhiro Noda , Executive
Contact	Officer, Senior General Manager, Management Strategy HQ (TEL. +81-75 – 925 – 2000)

Notice Regarding the Results of the Tender Offer for Share Certificates, etc. of Matsuya R&D Co., Ltd. (Securities Code: 7317)

OMRON HEALTHCARE Co., Ltd. (the “Tender Offeror”) resolved at its meeting of the Board of Directors held on May 18, 2026 to commence a tender offer (the “Tender Offer”) for the share certificates, etc. of Matsuya R&D Co., Ltd. (Securities Code: 7317; Growth Market of the Tokyo Stock Exchange, Inc. (the “Tokyo Stock Exchange”)) (the “Target Company”) pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; the “Act”), and had conducted the Tender Offer from May 19, 2026, and, as the Tender Offer was successfully completed and concluded on June 15, 2026, the Tender Offeror hereby announces the results thereof as set forth below.

Details

1 . Overview of the Purchase, etc.

(1) Name and Address of the Tender Offeror

OMRON HEALTHCARE Co., Ltd.
53 Kunotsubo, Teradocho, Muko-shi, Kyoto

(2) Name of the Target Company

Matsuya R&D Co., Ltd.

(3) Type of Share Certificates, etc. Subject to Purchase, etc.

(i) Common shares (the “Target Company Shares”)

(ii) Share options (the “Share Options”)

The Series 1 Share Options issued pursuant to the resolution of the Board of Directors of the Target Company dated March 28, 2019 (The exercisable period is from March 29, 2021 to March 28, 2029)

(4) Number of Share Certificates, etc. Scheduled to Be Purchased

Type of Share Certificates, etc.	Number of share certificates, etc. to be purchased	Minimum number of share certificates, etc. to be purchased	Maximum number of share certificates, etc. to be purchased
Common Shares	18,459,288 shares	11,230,300 shares	— shares
Total	18,459,288 shares	11,230,300 shares	— shares

(Note 1) If the total number of Tendered Share Certificates, etc. is less than the minimum number

of share certificates, etc. to be purchased (11,230,300 shares), none of the Tendered Share Certificates, etc. will be purchased. If the total number of Tendered Share Certificates, etc. is equal to or greater than the minimum number of share certificates, etc. to be purchased (11,230,300 shares), purchase, etc. of all of the Tendered Share Certificates, etc. will be conducted.

(Note 2) Since no maximum number of share certificates, etc. to be purchased is set in the Tender Offer, the number of share certificates, etc. to be purchased represents the maximum number of Target Company Shares for which the Tender Offeror will conduct purchase, etc. in the Tender Offer (18,459,288 shares). Such maximum number was calculated by deducting the number of treasury shares owned by the Target Company as of March 31, 2026 (4,712 shares), as stated in the “Summary of Consolidated Financial Results for the Fiscal Year Ended March 2026 [under Japanese GAAP]” announced by the Target Company on May 13, 2026 (the “Target Company Financial Results Summary”), from the aggregate number of shares (21,629,200 shares) consisting of the total number of issued shares of the Target Company as of March 31, 2026 (21,427,600 shares), as stated in the Target Company Financial Results Summary, plus the number of shares of the Target Company underlying the 252 outstanding and exercisable Share Options as of the same date, as reported by the Target Company (201,600 shares), resulting in 21,624,488 shares (the “Base Number of Shares”), and then further deducting the number of shares of the Target Company owned by the Tender Offeror as of May 18, 2026 (3,165,200 shares), resulting in 18,459,288 shares.

(Note 3) The Share Options may be exercised by the last day of the Tender Offer Period; however, the Target Company Shares to be issued or delivered upon such exercise are also subject to the Tender Offer.

(Note 4) Shares of less than one unit are also included in the scope of the Tender Offer. If a shareholder exercises the right to demand the purchase of shares less than one unit pursuant to the Companies Act, the Target Company may purchase its own shares during the Tender Offer Period in accordance with the procedures prescribed by laws and regulations.

(Note 5) The Tender Offeror does not intend to acquire any treasury shares owned by the Target Company through the Tender Offer.

(5) Period of the Purchase, etc.

① Period of the Purchase, etc.

From May 19, 2026 (Tuesday) to June 15, 2026 (Monday) (20 business days)

② Possibility of Extension upon Request by the Target Company

Pursuant to Article 27-10, Paragraph 3 of the Act, if the Target Company had submitted a Opinion Statement Report containing a statement requesting an extension of the Tender Offer Period, the Tender Offer Period would have been extended to 30 business days, ending on Monday, June 29, 2026; however, no such request was made.

(6) Price for Purchase

① JPY 1,110 for each common share

② JPY 717,600 for each Share Option

2. Results of the Purchase, etc.

(1) Success or Failure of the Tender Offer

The Tender Offer was subject to the condition that, if the aggregate number of Tendered Share Certificates, etc. was less than the minimum number of share certificates, etc. to be purchased (11,230,300 shares), none of the Tendered Share Certificates, etc. will be purchased; however, since the aggregate number of Tendered Share Certificates, etc. (17,567,455 shares) reached or exceeded the minimum number of share certificates, etc. to be purchased (11,230,300 shares), the Tender Offeror will purchase all of the Tendered Share

Certificates, etc. as stated in the Public Notice of Commencement of the Tender Offer and the Tender Offer Statement.

(2) Date of Public Notice of the Results of the Tender Offer and Name of Newspaper in Which the Public Notice Was Published

Pursuant to Article 27-13, Paragraph 1 of the Act, the results of the Tender Offer were publicly announced to the press at the Tokyo Stock Exchange on June 16, 2026 in accordance with the method prescribed in Article 9-4 of the Order for Enforcement of the Financial Instruments and Exchange Act (Cabinet Order No. 321 of 1965, as amended) and Article 30-2 of the Cabinet Office Ordinance on Disclosure Required for Tender Offer for Share Certificates, etc. by Person Other Than Issuer (Ordinance of the Ministry of Finance No. 38 of 1990, as amended).

(3) Number of Share Certificates, etc. Purchased, etc.

Class of Share Certificates, etc.	(i) Number of Tendered Share Certificates, etc. on a Share-Equivalent Basis	(ii) Number of Share Certificates, etc. Purchased on a Share-Equivalent Basis
Share certificates	17,567,455 shares	17,567,455 shares
Share option certificates	—	—
Corporate bond certificates with share options	—	—
Beneficiary certificates of share certificates, etc. in trust ()	—	—
Depository receipts for share certificates, etc. ()	—	—
Total	17,567,455 shares	17,567,455 shares
(Total number of potential share certificates, etc.)	(—)	(—)

(4) Ownership Ratio of Share Certificates, etc. After the Purchase, etc.

Number of voting rights pertaining to the share certificates, etc. owned by the Tender Offeror prior to the purchase, etc.	31,652 voting rights	(Ownership ratio of share certificates, etc. prior to the purchase, etc.: 14.64%)
Number of voting rights pertaining to the share certificates, etc. owned by the specially related parties prior to the purchase, etc.	—	(Ownership ratio of share certificates, etc. prior to the purchase, etc.:— %)
Number of voting rights pertaining to the share certificates, etc. owned by the Tender Offeror after the purchase, etc.	207,326 voting rights	(Ownership ratio of share certificates, etc. after the purchase, etc.: 95.88%)

Number of voting rights pertaining to the share certificates, etc. owned by the specially related parties after the purchase, etc.	—	(Ownership ratio of share certificates, etc. after the purchase, etc.: — %)
Total number of voting rights of all shareholders of the Target Company	213,665 voting rights	

(Note 1) The “Total number of voting rights of all shareholders of the Target Company” represents the total number of voting rights of all shareholders as of September 30, 2025 (calculated on the basis of 100 shares per share unit), as stated in the Semi-Annual Securities Report for the 44th Fiscal Year submitted by the Target Company on November 10, 2025 (the “Target Company Semi-Annual Securities Report”). However, because shares less than one share unit (excluding treasury shares constituting less than one share unit owned by the Target Company) and shares of the Target Company to be delivered upon exercise of the Share Options were also subject to the Tender Offer, the “ownership ratio of share certificates, etc. prior to the purchase, etc.” and the “ownership ratio of share certificates, etc. after the purchase, etc.” have been calculated using, as the denominator, the number of voting rights pertaining to the Base Number of Shares (21,624,488 shares), being 216,244 voting rights.

(Note 2) The “ownership ratio of share certificates, etc. prior to the purchase, etc.” and the “ownership ratio of share certificates, etc. after the purchase, etc.” have been rounded to the nearest second decimal place.

(5) Calculation in the Case of Purchase, etc. by the Proportional Allocation Method
Not applicable.

(6) Method of Settlement

① Name and Address of the Head Office of the Financial Instruments Business Operator or Bank, etc. Effecting Settlement of the Purchase, Etc.

Mizuho Securities Co., Ltd. 1-5-1, Otemachi, Chiyoda-ku, Tokyo

Rakuten Securities, Inc. (Sub-Agent) 2-6-21 Minami-Aoyama, Minato-ku, Tokyo

② Commencement Date of Settlement

Friday, June 19, 2026

③ Method of Settlement

(Where Tender Is Made Through Mizuho Securities Co., Ltd.)

Without delay after the expiration of the Tender Offer Period, a notice of purchase, etc. under the Tender Offer will be mailed to the address of each person who tendered in the Tender Offer (meaning shareholders of the Target Company and holders of the Share Options; the “Tendering Shareholders, etc.”) (or, in the case of shareholders residing outside Japan (including corporate shareholders; the “Foreign Shareholders”), their standing proxies). The purchase will be made in cash. The sale proceeds for the share certificates, etc. purchased will, in accordance with the instructions of the Tendering Shareholders, etc. (or, in the case of Foreign Shareholders, their standing proxies), be remitted by the Tender Offer Agent without delay after the commencement date of settlement to the place designated by the Tendering Shareholders, etc. (or, in the case of Foreign Shareholders, their standing proxies), or paid into the account of the Tendering Shareholders, etc. with the Tender Offer Agent through which the tender was accepted.

(Where Tender Is Made Through Rakuten Securities, Inc.)

Without delay after the expiration of the Tender Offer Period, a notice of purchase, etc. under the Tender Offer will be delivered to the Tendering Shareholders, etc. by electronic means. The purchase will be made in cash. The sale proceeds for the share certificates, etc. purchased will be paid by the Sub-Agent into the account of the Tendering Shareholders, etc. (Sub-Agent) without delay after the commencement date of settlement.

3. Policy, etc. Following the Tender Offer and Future Outlook

There has been no change to the policy following the Tender Offer and the future outlook described in the “Notice Regarding the Commencement of a Tender Offer for Share Certificates, etc. of Matsuya R&D Co., Ltd. (Securities Code: 7317)” announced by the Tender Offeror on May 18, 2026.

In light of the results of the Tender Offer, the Tender Offeror intends to implement procedures for the purpose of acquiring all of the shares of the Target Company and all of the Share Options (including the shares of the Target Company to be delivered upon exercise of the Share Options, but excluding the shares of the Target Company owned by the Tender Offeror and the treasury shares owned by the Target Company). As of the date hereof, the shares of the Target Company are listed on the Growth Market of the Tokyo Stock Exchange; however, if such procedures are implemented, the shares of the Target Company will be delisted through the prescribed procedures in accordance with the delisting criteria of the Tokyo Stock Exchange. Following such delisting, the shares of the Target Company may no longer be traded on the Growth Market of the Tokyo Stock Exchange. The future procedures will be determined following consultation with the Target Company, and the Target Company intends to promptly announce such procedures once determined.

4. Places Where a Copy of the Tender Offer Report Is Available for Public Inspection

OMRON HEALTHCARE Co., Ltd.
(53 Kunotsubo, Terado-cho, Muko-shi, Kyoto)
Tokyo Stock Exchange, Inc.
(2-1 Nihonbashi Kabuto-cho, Chuo-ku, Tokyo)

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