OSAKI

July 21, 2026

Company name:	**Osaki Electric Co., Ltd.**
Name of representative:	Yoshihide Watanabe, Chairman and CEO (Securities code:6644; TSE Prime Market)
Inquiries:	Ryuichi Ueno, Director and Senior Managing Executive Officer Head of Group Strategy Division (Telephone: +81-3-6694-7140)

Notice Concerning Absorption-Type Merger (Simplified Merger and Short-Form Merger) with a Wholly Owned Subsidiary

Details

Osaki Electric Co., Ltd. (the "Company") hereby announces that, at a meeting of its Board of Directors held today, it resolved to conduct an absorption-type merger (the "Merger") with Osaki Estate Co., Ltd. ("Osaki Estate"), a wholly owned subsidiary of the Company, as described below.
As the Merger is an absorption-type merger involving a wholly owned subsidiary of the Company, certain disclosure items and details have been omitted.

I. Purpose of the Merger

Osaki Estate, a wholly owned subsidiary of the Company, has been working to reduce non-operating assets as part of efforts to improve capital efficiency aimed at achieving the ROE target of 8.0% or higher set forth in the OSAKI Group Medium-Term Management Plan (FY2024 to FY2026). With respect to real estate assets, Osaki Estate sold its residential rental properties in January 2025 and March 2026, thereby completing all planned real estate asset sales under the current Medium-Term Management Plan. Currently, Osaki Estate's principal business is the management of commercial rental properties leased by companies within the OSAKI Group. Accordingly, the Company has decided to implement the Merger with the aim of improving operational efficiency and accelerating decision-making.

II. Summary of the Merger

1. Schedule of the Merger

Date of resolution at the meeting of the Board of Directors	July 21, 2026
Date of execution of the Merger Agreement	July 21, 2026
Scheduled Date of the Merger (Effective Date)	October 1, 2026 (scheduled)

*As the Merger constitutes a simplified merger for the Company pursuant to Article 796, Paragraph 2 of the Companies Act and a short-form merger for Osaki Estate pursuant to Article 784, Paragraph 1 of the Companies Act, neither company will obtain approval of the merger agreement at a shareholders' meeting.

2. Method of the Merger

The Merger will be implemented as an absorption-type merger, with the Company as the surviving company and Osaki Estate as the absorbed company, and Osaki Estate will be dissolved upon the effective date of the Merger.

3. Details of allotment related to the Merger

As the Merger involves a wholly owned subsidiary of the Company, no shares, cash, or other consideration will be issued or delivered in connection with the Merger.

4. Handling of Stock Acquisition Rights and Bonds with Stock Acquisition Rights

Not applicable.

III. Overview of the Parties to the Merger (As of March 31, 2026)

	Surviving company		Absorbed company	
(1) Company name	Osaki Electric Co., Ltd.		Osaki Estate Co., Ltd.	
(2) Address	2-10-2 Higashi-Gotanda, Shinagawa-ku, Tokyo		2-1-10 Higashi-Gotanda, Shinagawa-ku, Tokyo	
(3) Name and title of representative	Chairman and CEO Yoshihide Watanabe		President and Representative Director Tadashi Yamada	
(4) Description of business	Development, manufacturing, sale, installation of meters, instrument transformers, automated distribution systems, time switch, demand control equipment, energy management systems, meter reading systems, smart home related devices, optical communication devices, replacement work for watt-hour meters, switchgears, and other related electric devices and equipment.		Real estate leasing	
(5) Capital	7,965 million yen		310 million yen	
(6) Date of establishment	January 26, 1937		October 14, 1991	
(7) Number of shares issued	46,917,180 shares		6,200 shares	
(8) Fiscal year end	March 31		March 31	
(9) Major shareholders and shareholding ratios	The Master Trust Bank of Japan, Ltd. (Trust Account) THE HONGKONG AND SHANGHAI BANKING CORPORATION LTD － SINGAPORE BRANCH PRIVATE BANKING DIVISION CLIENTS A/C 8221－623793 Custody Bank of Japan, Ltd. (Trust Account) MM Investments Inc. Osaki Electric Business Partners Shareholding Association	12.9% 8.8% 4.7% 3.7% 3.5%	Osaki Electric Co., Ltd.	100%

	MUFG Bank, Ltd. Kyuden Technosystems Co., Inc. Mr. Yoshihide Watanabe Fukoku Mutual Life Insurance Company The Kansai Electric Power Co., Inc.	3.4% 3.1% 2.9% 2.4% 2.2%		

IV. Financial Position and Results of Operations for the Most Recent Fiscal Year

	Osaki Electric Co., Ltd.	Osaki Estate Co., Ltd.
Fiscal year end	FY2025 (Consolidated)	FY2025 (Non-consolidated)
Net assets	68,834 million yen	5,658 million yen
Total assets	99,821 million yen	7,733 million yen
Net assets per share	1,277.66 yen	912,675.12 yen
Net sales	100,900 million yen	149 million yen
Operating profit (loss)	6,526 million yen	(117) million yen
Ordinary profit (loss)	6,567 million yen	(132) million yen
Net profit	5,777 million yen	4,106 million yen
Profit per share	129.22 yen	662,302.59 yen

V. Status After the Merger

There will be no changes in the Company’s name, address, name and title of its representative, business activities, capital, or fiscal year end as a result of the Merger.

VI. Future Outlook

Since this is a merger of a wholly owned subsidiary of the Company, the effect of the Merger on the Company's consolidated results of operations is immaterial.