

JVCKENWOOD Results and Forecast Briefing

Q3 (Q1-3) of Fiscal Year Ending March 2026 (IFRS)

JVCKENWOOD Corporation

February 3, 2026

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

* All figures in this document are prepared in accordance with International Financial Reporting Standards (IFRS).

* Percentages and value differences shown in this document were computed in yen and any single-digit value was rounded off to the nearest two-digit value.

■ Overview of financial results for Q3 (Q1–3) of FYE3/’26

- ✓ Both revenue and core operating income decreased YoY due to the impact of supply shortage of components primarily for the enterprise market in the Communications Systems Business in S&S, coupled with the effect of U.S. tariff measures on M&T and the Media Business in ES.
 - M&T: Revenue decreased but core operating income of the sector increased, reflecting solid sales at ASK^{*1} in the overseas OEM Business, despite the negative impact of U.S. tariff measures at JKHL^{*2} in the overseas OEM and the Aftermarket Businesses.
 - S&S: Revenue and core operating income of the sector decreased, affected by lost sales opportunities resulting from delayed product supply to the enterprise market, despite the recovery in sales to the North American public safety market following the resolution of component supply shortages in the Communications Systems Business after Q2.
 - ES: Revenue and core operating income of the sector decreased due to a negative impact of the U.S. tariff measures in the Media Business, although the Entertainment Business remained firm.

*1: ASK Industries S.p.A.

*2: JVCKENWOOD Hong Kong Holdings Limited

■ Full-year earnings forecast for FYE3/’26

- ✓ The forecast remain unchanged, as we expect sustained strong sales for the North American public safety market, brisk sales in M&T, and steady sales in ES, while the impact of reduced sales is expected to persist in the enterprise market of the Communications Systems Business in S&S in Q4.

1. Overview of Financial Results for Q3 (Q1-3) of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

<Reference material>

1. Overview of Financial Results for Q3 (Q1-3) of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

<Reference material>

Financial Results for Q3 (Q1-3) of FYE3/'26

	FYE3/'24 Q1-3	FYE3/'25 Q1-3	FYE3/'26 Q1-3	(Billion yen)	
				YoY	
Revenue	267.3	270.5	258.6	-11.8	-4.4%
Cost of sales	186.2	182.3	179.4	-2.9	-1.6%
Gross profit	81.1	88.2	79.2	-8.9	-10.1%
Profit margin	30.3%	32.6%	30.6%		
Core operating income^{*1}	16.0	18.6	13.3	-5.2	-28.3%
Profit margin	6.0%	6.9%	5.2%		
Other Income, Other Expenses, Foreign Exchange Loss, etc.	-1.0	-1.8	1.6	+3.3	-
Operating profit	15.0	16.8	14.9	-1.9	-11.4%
Profit margin	5.6%	6.2%	5.7%		
Profit before income taxes	14.9	18.3	16.0	-2.3	-12.3%
Profit attributable to owners of the parent	10.9	14.1	12.5	-1.6	-11.4%
EBITDA^{*2}	29.8	32.3	30.1	-2.2	-6.8%
EBITDA margin	11.2%	11.9%	11.6%		

^{*1} Core operating income does not include nonrecurring items that mainly occur temporarily, such as other income included in operating income, other expenses, and foreign exchange losses (gains).

^{*2} Profit (loss) before tax + Interest expense + Depreciation expense + Impairment loss.

		FYE3/'25				FYE3/'26				(Yen)	
		Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year
Profit-And-Loss Exchange Rates	U.S. dollar	156	150	152	153	153	145	147	154		
	Euro	168	164	163	161	164	164	172	179		

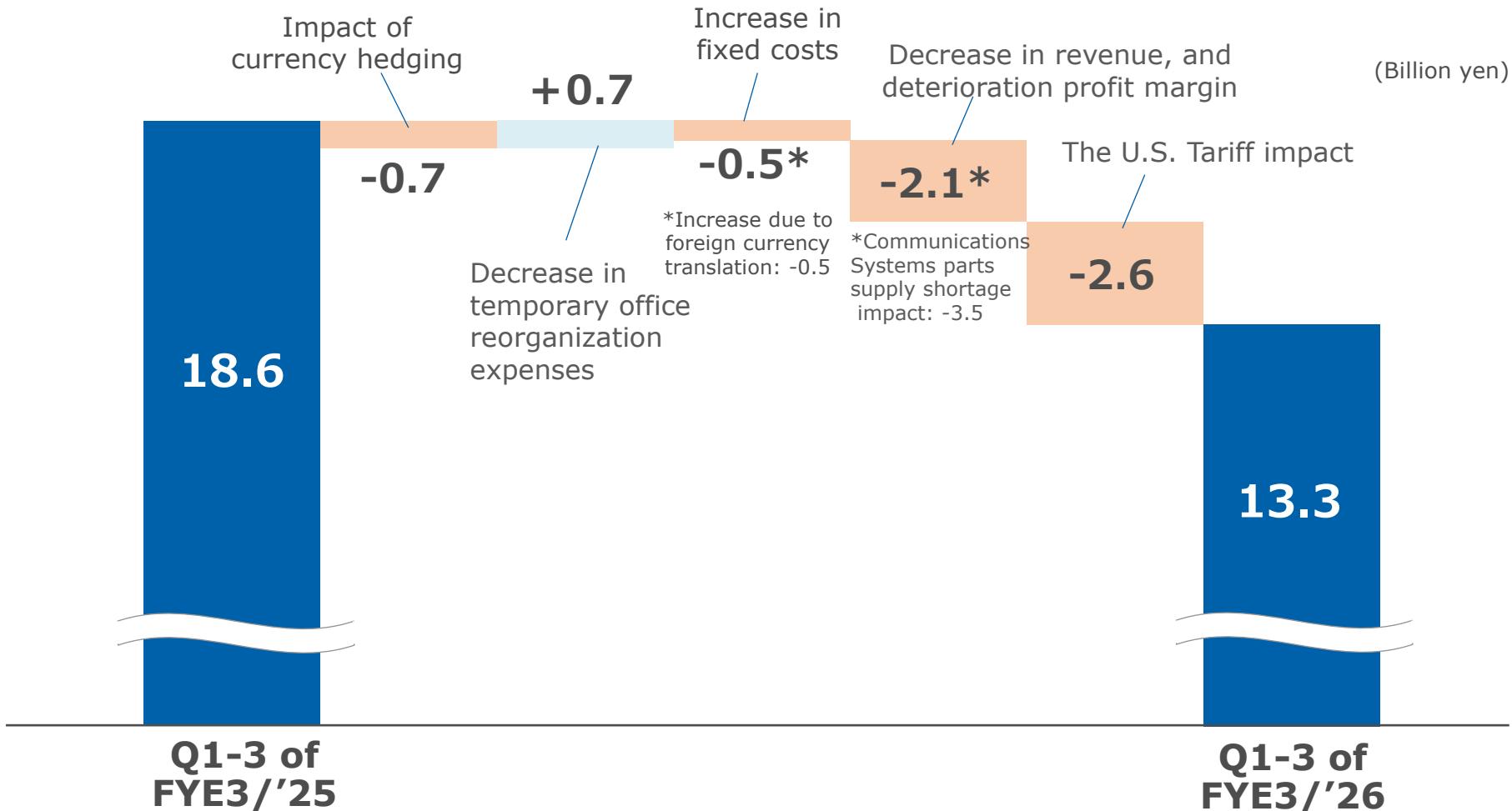
Financial Results for Q3 (Q1-3) of FYE3/'26: Results by Sector

		FYE3/'24 Q1-3	FYE3/'25 Q1-3	FYE3/'26 Q1-3	(Billion yen)	
					YoY	
M&T	Revenue	148.8	148.8	144.4	-4.4	-2.9%
	Core Operating Income	3.1	3.6	4.2	+0.6	+16.1%
S&S	Revenue	69.9	73.1	66.9	-6.2	-8.5%
	Core Operating Income	13.3	13.2	7.9	-5.3	-40.0%
ES	Revenue	42.0	41.5	40.2	-1.3	-3.1%
	Core Operating Income	-0.2	1.7	1.1	-0.6	-35.9%
Others	Revenue	6.6	7.1	7.2	+0.0	+0.1%
	Core Operating Income	-0.2	0.1	0.1	+0.1	+63.4%
Total	Revenue	267.3	270.5	258.6	-11.8	-4.4%
	Core Operating Income	16.0	18.6	13.3	-5.3	-28.3%

M&T	Revenue decreased but core operating income of the sector increased YoY, mainly reflecting solid sales at ASK and sector-wide efforts to reduce fixed costs, despite the negative impact of the U.S. tariff measures at JKHL in the OEM and the Aftermarket Businesses.
S&S	Revenue and core operating income of the sector decreased YoY, affected by lost sales opportunities resulting from delayed product supply to the enterprise market, despite the recovery in sales to the North American public safety market following the resolution of component supply shortages in the Communications Systems Business after Q2.
ES	Revenue and core operating income of the sector decreased YoY, mainly reflecting the negative impact of the U.S. tariff measures in the Media Business, despite steady sales in the content business in the Entertainment Business.

Financial Results for Q3 (Q1–3) of FYE3/'26: Factors Contributing to Changes in Core Operating Income

- Core operating income significantly declined YoY due to the negative impact of the U.S. tariff measures in M&T and the Media Business in ES in addition to the impact of the supply shortage of components in the Communications Systems Business in S&S primarily for the enterprise market.



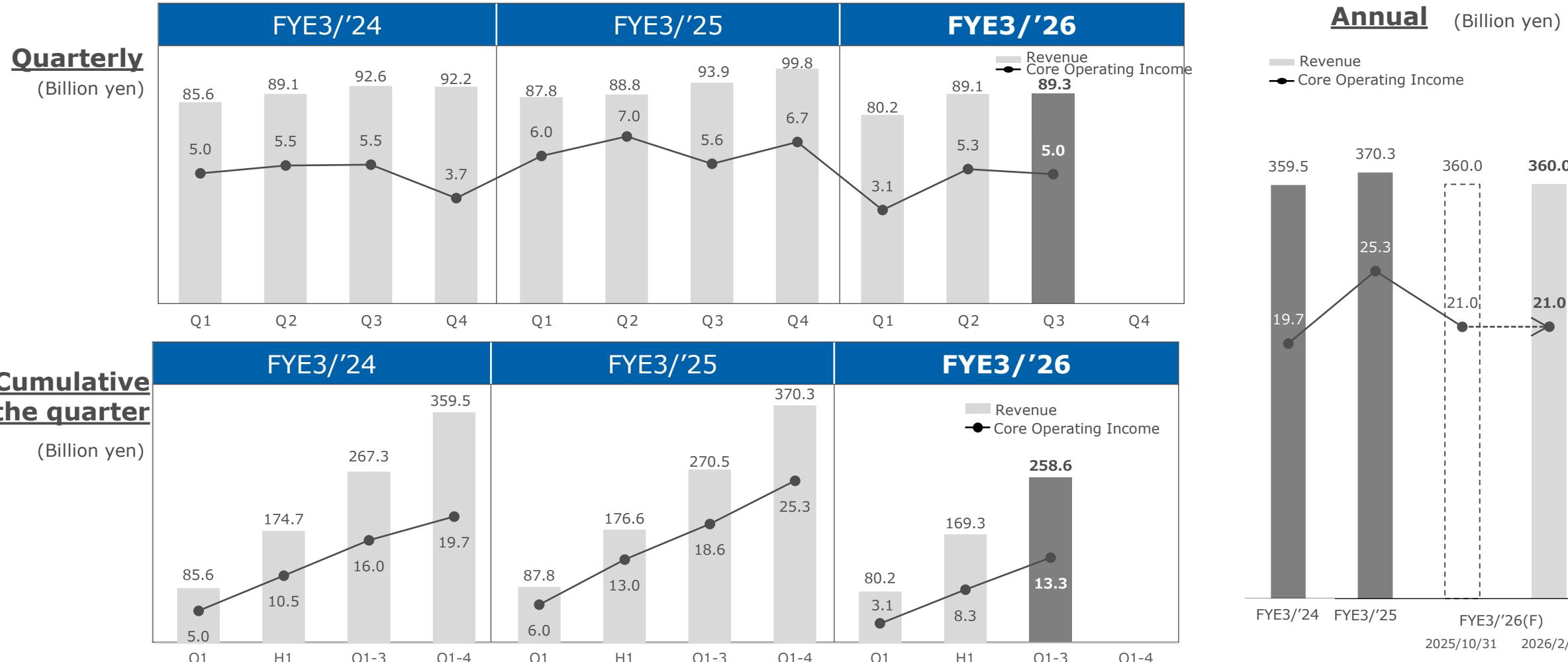
Full-Year Earnings Forecast for FYE3/'26

- While full-year earnings forecast remains unchanged, forecast by sector is as follows.
 - ✓ In M&T, earnings are expected to exceed the forecast announced on October 31, 2025, driven mainly by solid sales at ASK in overseas OEM Business.
 - ✓ In S&S, earnings are expected to fall below the forecast announced on October 31, 2025, affected by lost sales opportunities resulting from delayed product supplies in the enterprise market, despite a recovery in sales in the North American public safety market of the Communications Systems Business.

	Results for FYE3/'24	Results for FYE3/'25 : (A)	Forecast for FYE3/'26 announced previously (Oct. 31, 2025) : (B)	Revision of Forecast by Sector (Feb. 3, 2026) : (C)	(Billion yen)		(Billion yen) Tariff impact (Oct. 31, 2025)	
					(C)-(B)	(C)-(A)		
M&T	Revenue	199.4	203.2	196.5	199.0	+2.5	-4.2	-8.0
	Core Operating Income	3.9	4.9	3.9	5.0	+1.1	+0.1	
S&S	Revenue	93.8	100.0	102.0	99.0	-3.0	-1.0	0
	Core Operating Income	16.5	18.6	16.2	14.8	-1.4	-3.8	
ES	Revenue	56.0	57.9	54.5	54.5	0.0	-3.4	-1.8
	Core Operating Income	-0.3	1.8	1.1	1.1	0.0	-0.7	
Others	Revenue	10.3	9.1	7.0	7.5	+0.5	-1.6	0
	Core Operating Income	-0.4	-0.0	-0.2	0.1	+0.3	+0.1	
Total	Revenue	359.5	370.3	360.0	360.0	0.0	-10.3	-9.8
	Core Operating Income	19.7	25.3	21.0	21.0	0.0	-4.3	
	Operating Profit	18.2	21.8	20.5	20.5	0.0	-1.3	
	Profit Before Income Taxes	18.2	23.5	21.0	21.0	0.0	-2.5	
	Profit Attributable to Owners of the Parent	13.0	20.3	15.5	15.5	0.0	-4.8	
	ROE (%)	12.2	16.9	11.7	11.7			
Profit-And-Loss Exchange Rates	U.S. dollar	145	153	150	150			
	Euro	157	164	172	172			

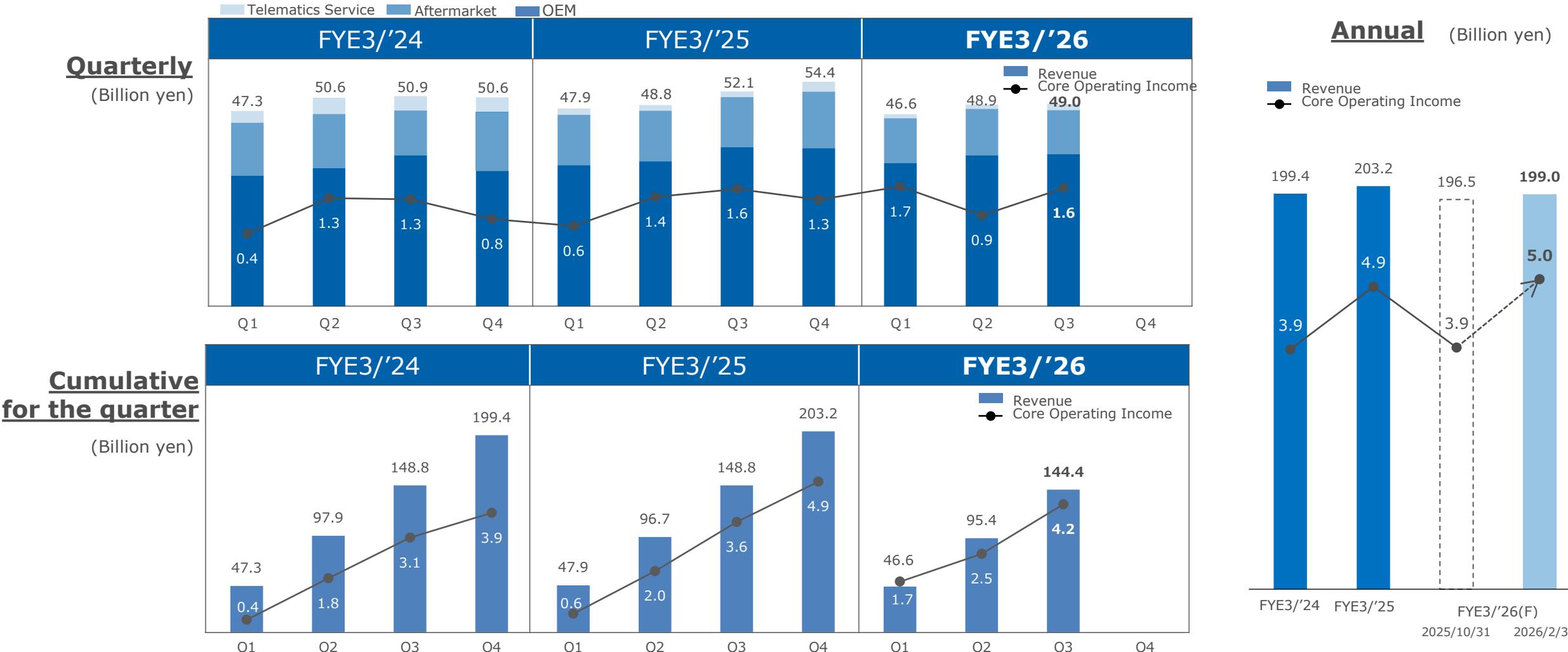
Trends in Quarterly Results

- In Q3 (October–December), revenue and core operating income of the sector decreased YoY, affected by lost sales opportunities for the enterprise market in the Communications systems Business in S&S as well as the negative impact of the U.S. tariff measures in M&T and ES, despite the recovery in sales to the North American public safety market in the Communication Systems Business in S&S.



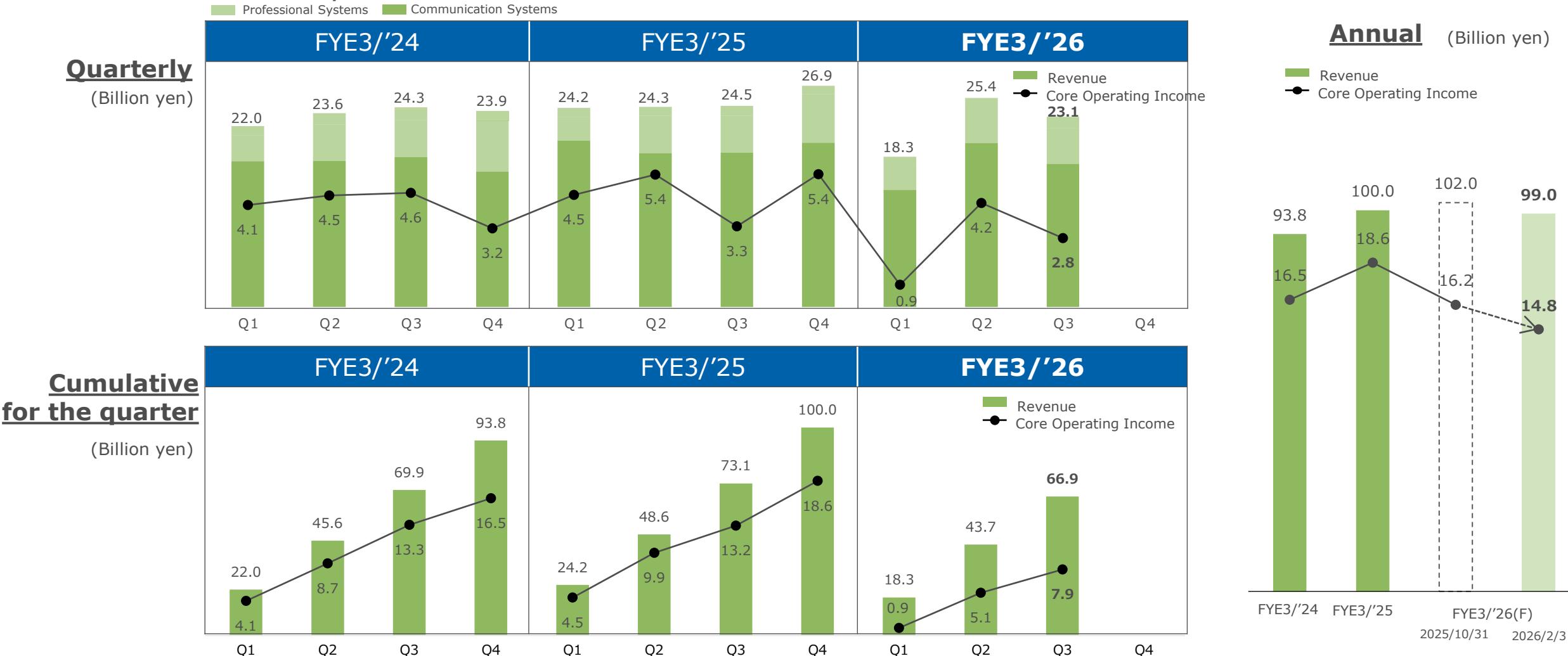
M&T: Trends in Revenue and Core Operating Income

- In Q3 (October–December), revenue decreased but core operating income of the sector increased YoY, reflecting the solid sales at ASK and the sector-wide efforts to reduce fixed costs, despite the negative impact of the U.S. tariff measures at JKHL in the overseas OEM and the Aftermarket Businesses.



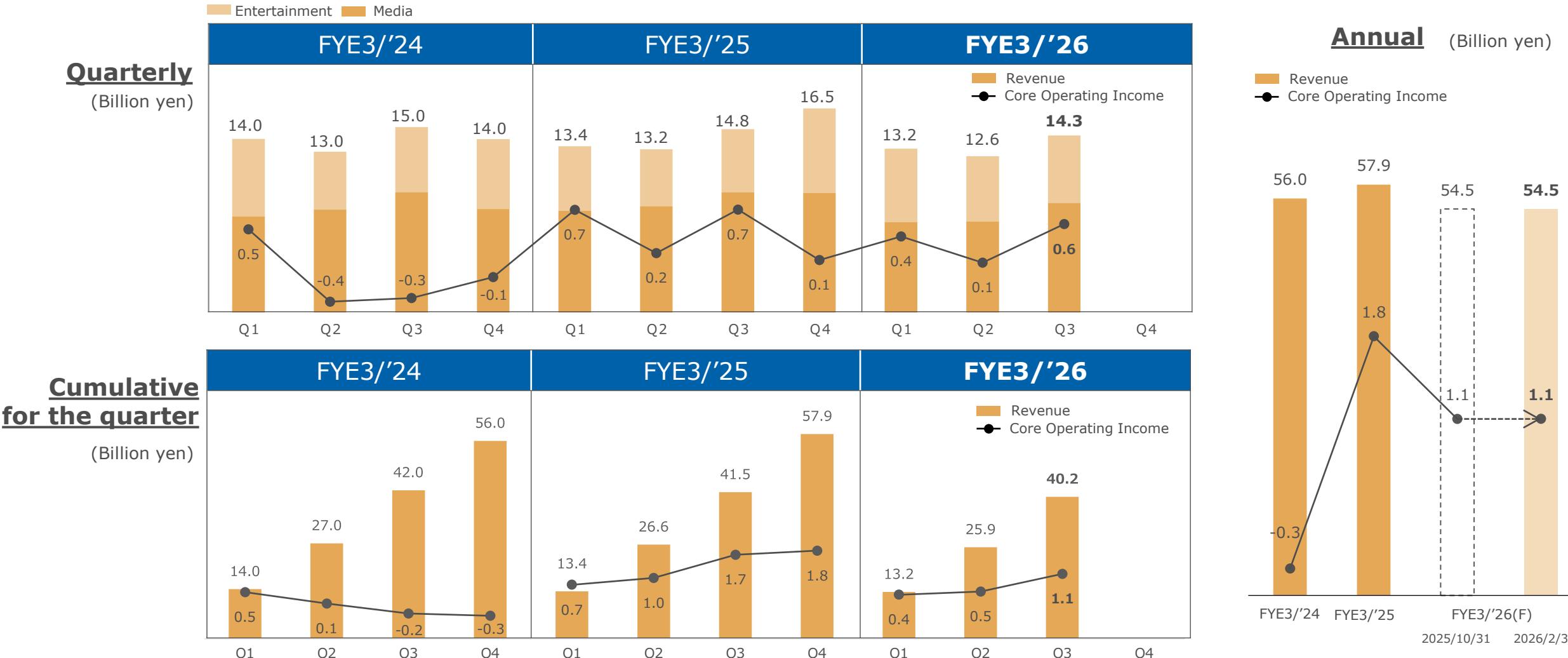
S&S: Trends in Revenue and Core Operating Income

- In Q3 (October–December), revenue and core operating income of the sector decreased YoY, affected mainly by lost sales opportunities resulting from supply shortage to the enterprise market, despite the recovery in sales to the North American public safety market due to improving supply shortages of components in the Communications Systems Business.



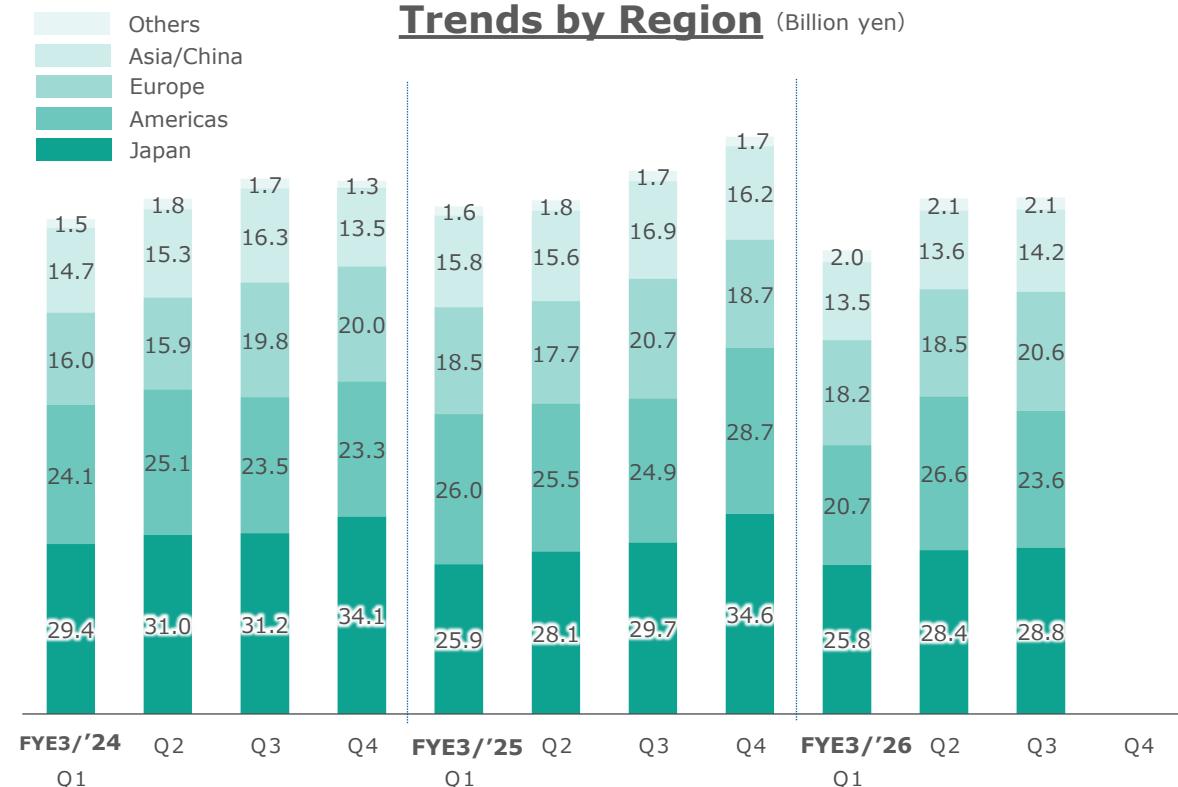
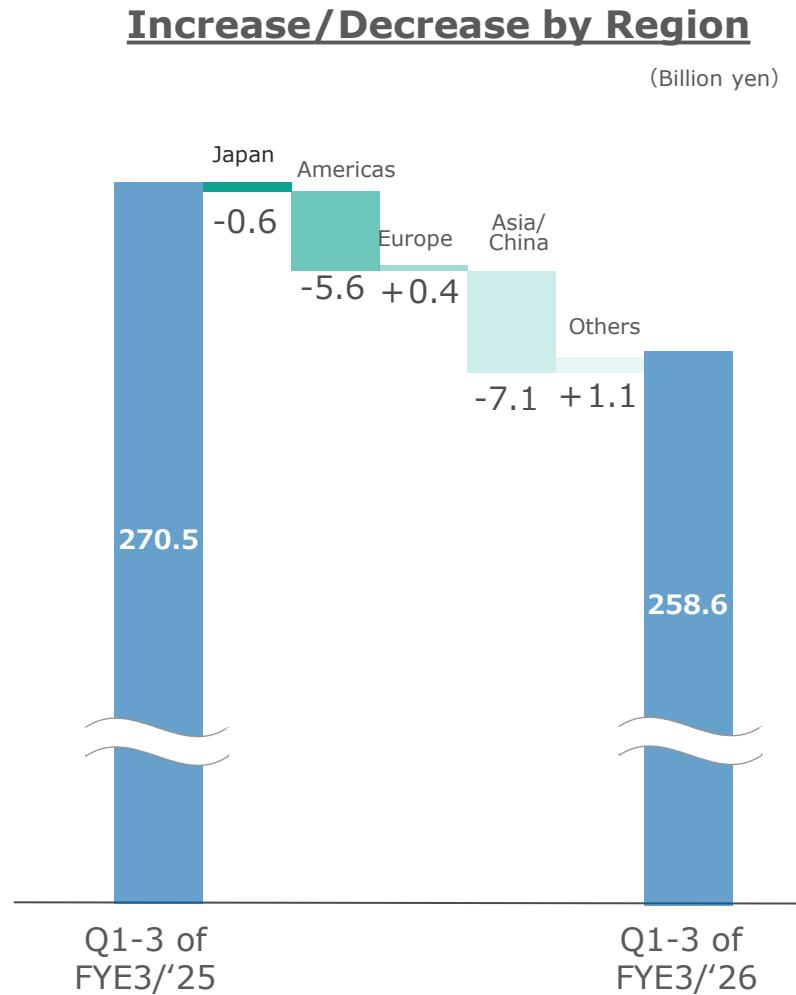
ES: Trends in Revenue and Core Operating Income

- In Q3 (October–December), revenue and core operating income of the sector decreased YoY, mainly reflecting the negative impact of the U.S. tariff measures in the Media Business, despite solid sales in the content business in the Entertainment Business.



Financial Results for Q3 (Q1-3) of FYE3/'26: Consolidated Revenue by Region

- Revenue significantly decreased in Americas and Asia/China due to the negative impact of the U.S. tariff measures.



Ratio by Region

	FYE3/'24 Q1-3	FYE3/'25 Q1-3	FYE3/'26 Q1-3
Japan	34%	31%	32%
Americas	27%	28%	27%
Europe	19%	21%	22%
Asia/China	17%	18%	16%
Others	2%	2%	2%
Total	100%	100%	100%

Financial Results for Q3 (Q1-3) of FYE3/'26: Consolidated Profit/Loss Summary

- Operating profit decreased by approximately 1.9 billion yen, due to a decline in core operating income, partially offset by improved other income and expenses resulting from decreases in valuation losses on financial assets and restructuring expenses.
- Profit before income taxes decreased by approximately 2.3 billion yen due to a decrease in the share of profit of investments accounted for using the equity method.
- Profit attributable to owners of the parent decreased by approximately 1.6 billion yen due to a decrease in income tax expenses and other factors.

(Billion yen)

	FYE3/'24 Q1-3	FYE3/'25 Q1-3	FYE3/'26 Q1-3	YoY
Core Operating Income	16.02	18.57	13.32	-5.25
Other Income, Other Expenses, Foreign Exchange Loss, etc.	-1.03	-1.78	1.55	+3.34
Operating Profit	14.98	16.78	14.87	-1.91
Finance Income, Finance Expenses, etc.	-0.05	1.49	1.15	-0.34
Profit Before Income Taxes	14.93	18.28	16.02	-2.25
Income Tax Expenses	3.36	3.56	3.37	-0.20
Non-Controlling Interests	0.65	0.64	0.19	-0.46
Profit Attributable to Owners of the Parent	10.92	14.07	12.47	-1.60

* Core operating income does not include nonrecurring items that mainly occur temporarily, such as other income included in operating income, other expenses, and foreign exchange losses (gains).

Financial Results for Q3 (Q1–3) of FYE3/'26: Financial Position Summary

- Equity attributable to owners of the parent increased by approximately 15.3 billion yen from the end of the previous fiscal year to 140.4 billion yen, reflecting increases in retained earnings and other components of equity, despite dividend payments and share repurchases.
- Net cash decreased by approximately by 1.3 billion yen from the end of the previous fiscal year to a negative 3.0 billion yen, mainly reflecting an increase in share repurchases.

	FYE3/'24	FYE3/'25	FYE3/'26 Q1-3	(Billion yen) YoY
Total Assets	316.8	313.3	343.9	+ 30.6
Total Liabilities	195.6	181.9	197.4	+ 15.4
Total Equity	121.2	131.4	146.6	+ 15.2
Interest-Bearing Debts	57.3	50.4	69.1	+ 18.8
Net Debt	0.6	-1.8	-3.0	-1.3
Net Debt/Equity Ratio (Times)	-0.01	0.01	0.02	+ 0.01
Equity Attributable to Owners of the Parent	114.8	125.1	140.4	+ 15.3
Stockholder's Equity Ratio (%)	36.2%	39.9%	40.8%	+0.9pt

Financial Results for Q3 (Q1-3) of FYE3/'26: Cash Flow Summary

- Cash flows from operating activities: Decreased YoY, primarily due to a decline in core operating income.
- Cash flows from investing activities: Remained broadly unchanged from the previous year, as a decrease in proceeds from the sale of fixed assets was partly offset by reduced investments.
- Cash flows from financing activities: Cash outflows substantially decreased YoY, as an increase in share repurchases was partly offset by proceeds from issuance of compatible bonds with share acquisition rights.

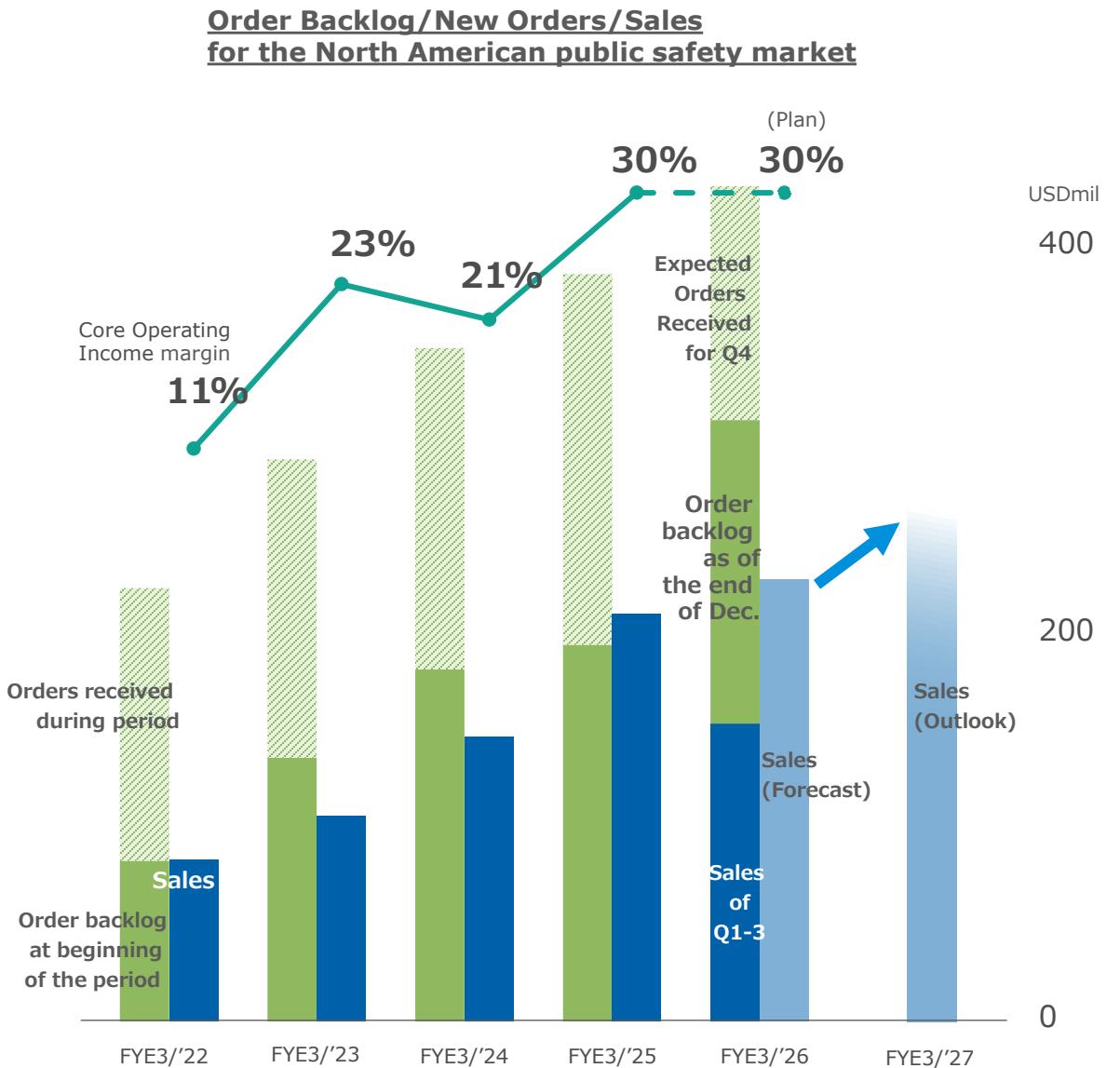
	FYE3/'24 Q1-3	FYE3/'25 Q1-3	FYE3/'26 Q1-3	(Billion yen)
				YoY
Cash Flows from Operating Activities	22.9	28.9	24.3	-4.6
Cash Flows from Investing Activities	-12.9	-16.8	-16.6	+0.2
Free cash flow	9.9	12.1	7.7	-4.5
<small>* Free cash flow: Cash flow from operating activities + Cash flow from investing activities</small>				
Cash Flows from Financing Activities	-16.8	-16.6	6.3	+22.9
 Total	 -6.8	 -4.4	 14.0	 +18.4

1. Overview of Financial Results for Q3 (Q1-3) of FYE3/'26 and Full-year Earnings Forecast for FYE3/'26

2. Topics

<Reference material>

Communications Systems Business: Performing Solidly in North American Public Safety Market



- Overview up to Q3
 - ✓ **Sales recovered significantly due to catch-up production since Q2**
 - Parts received were preferentially supplied to products for this market, improving the product mix
 - Secured orders for two large-scale projects in Q3 (totaling approximately 30 million dollars)
- Outlook for Q4 onward
 - ✓ **Revenue and Core operating income for Q4 is expected to reach record high**
 - Shipment of backlog orders and an increase in new orders for terminals
 - ✓ **Demand remains solid, with identified projects steadily increasing**
 - The number of bidding opportunities identified has been steadily increasing, thanks to the increased head counts from fiscal 2023.

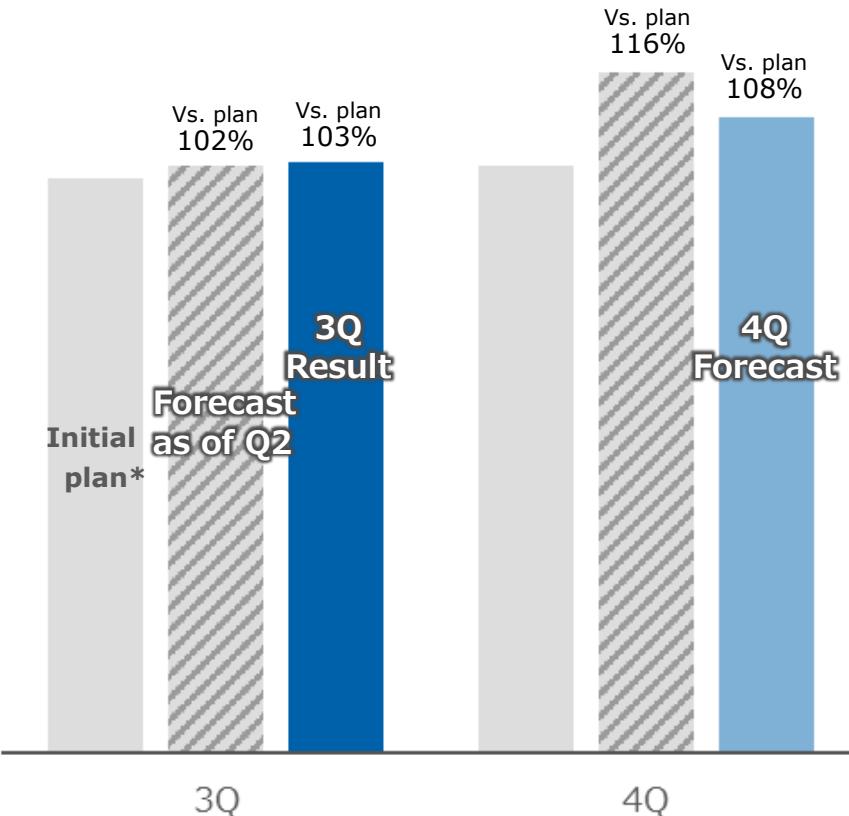
Communications Systems Business: Effects of the Shortage of Components

- In Q3, production volumes met expectations through measures such as design changes.
- In Q4, production volumes will be adjusted to match order levels.
- H2 will see lost sales opportunities in the enterprise market due to delays in product supply.
- We expect sales to recover in FYE3/'27 to a level comparable to the initial plan for FYE3/'26, following the resolution of component supply shortages.

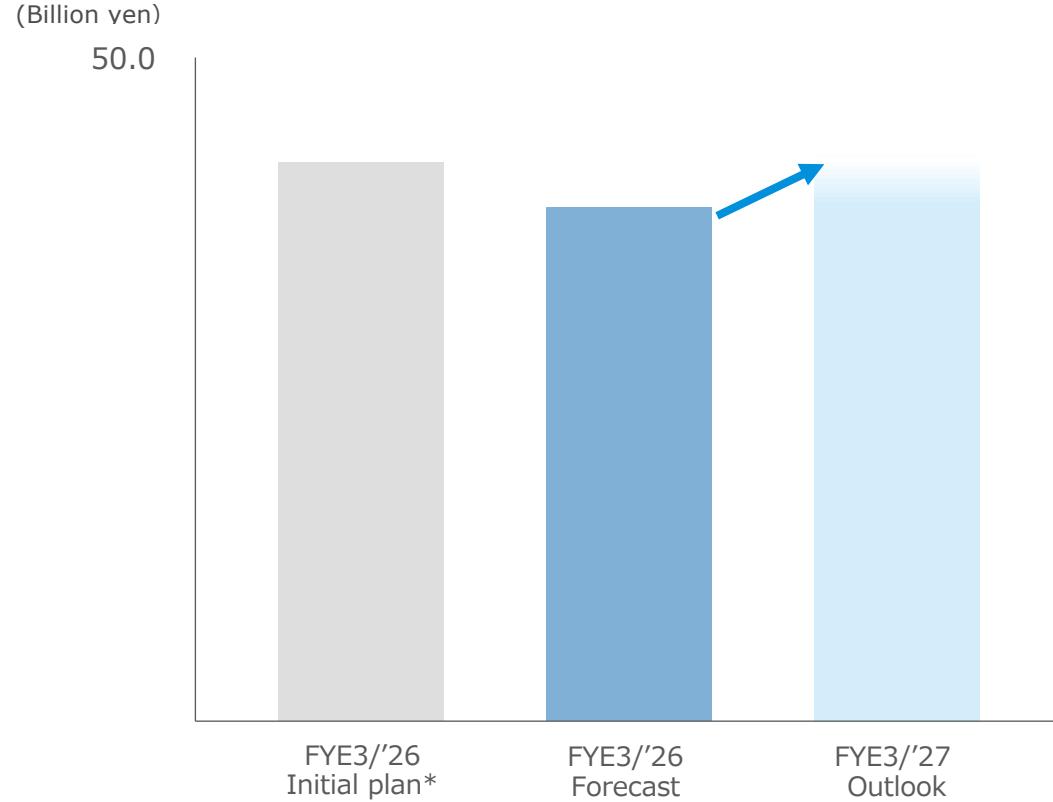
Number of Production of Main Models

(Initial plan* vs. results, forecast)

*Initial plan excluding the impact of parts supply shortages



Sales for the enterprise market (Global)



Shareholder Returns

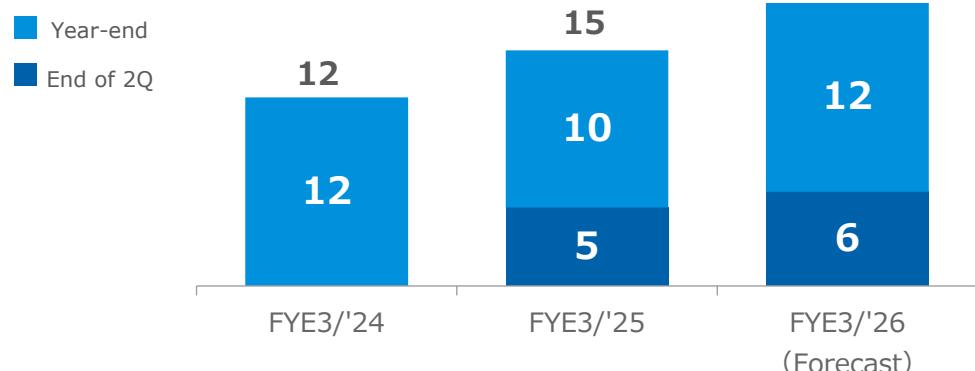
- Decided to acquire and cancel up to 3 billion yen of treasury stock. (Announced on Feb 3, 2026)
- Total return ratio for the fiscal 2025 is expected to be approximately 36%.

* The share repurchase conducted concurrently with the November 2025 financing (approx. 5.0 billion yen) is not included in the total return ratio.

Actual and planned share repurchases

	Year and Month	Amount (billion yen)
Shareholder Returns in 2023	Dec. 2023	Approx. 2.5
Shareholder Returns in 2024	Feb. 2025	Approx. 4.5
	May. 2025	Approx. 2.0
—	Nov. 2025	Approx. 5.0
Shareholder Returns in 2025	Feb–Apr 2026 (Schedule)	Approx. 3.0

Trends in Dividend per Share (Yen)



Repurchase

(Announced on Feb 3, 2026)

- Total number of shares: 3.0 million shares (max)
*% of shares issued (excl. treasury): 1.8%
- Total acquisition cost: 3.0 billion yen (max)
- Acquisition period: Feb 4 - Apr 30, 2026
- Share acquisition method: TSE market purchase

Cancellation

(Announced on Feb 3, 2026)

All shares scheduled to be repurchased will be cancelled, after comprehensively considering the number of shares held, the purpose of holding them, and their specific uses.

- Number of shares: All repurchased shares above
- Cancellation date:
Promptly after completion of the repurchase

JVCKENWOOD Recognized on CDP's Climate Change A List for the First Time

CDP,* the international evaluation organization for environmental disclosure awarded us, the highest rating in the climate change assessment

Out of the approx. 22,100 companies that disclosed environmental data, approx. 4% (877 companies) were selected for the A List.

Of these, 213 were Japanese companies.



*A UK-based non-profit organization (NGO) that operates a global environmental disclosure system for companies and local governments, formerly known as the Carbon Disclosure Project.

Composition of Scores and Historical Trends in Our Rating
Our Rating



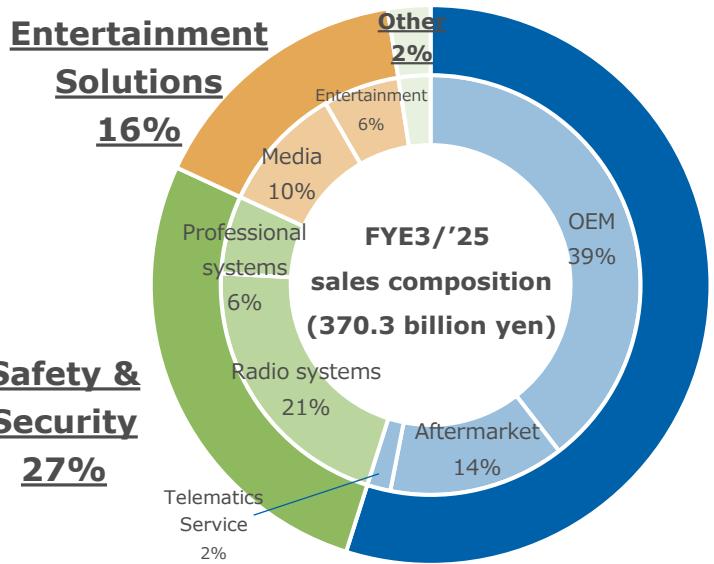
Recognition was given for our efforts in:

- Advancing our climate transition initiatives
- Increasing the adoption of renewable energy throughout our operations
- Reinforcing our overall governance structure



<Reference material>

Business Overview



Mobility & Telematics Services
55%



Status of Response to the U.S. Tariff Measures

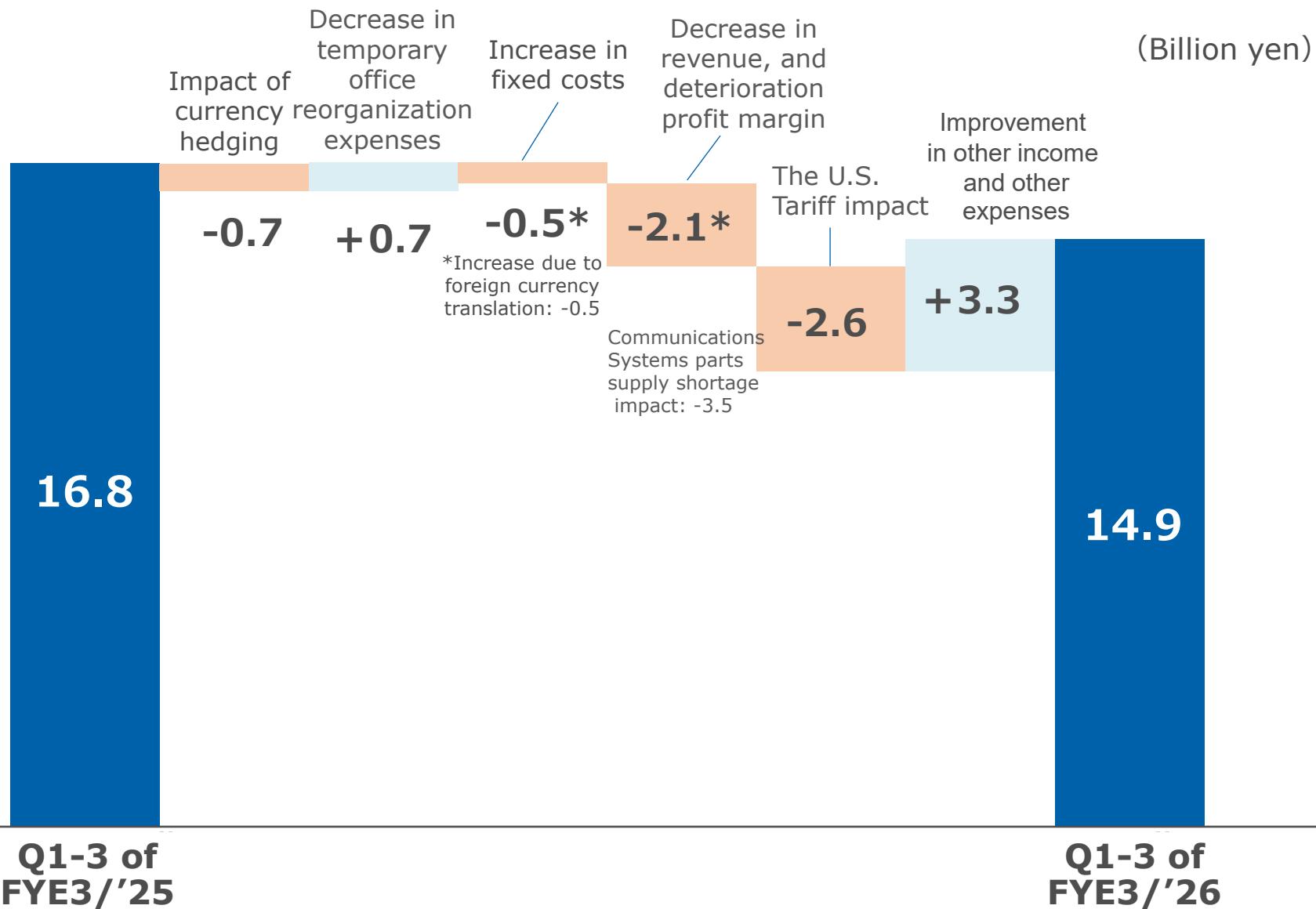
(No changes from the situation announced on October 31, 2025)

- The progress in responding to the U.S. tariff measures through Q3 (Q1-3) was broadly in line with expectations. While closely monitoring the trend of the U.S. tariff measures, trying to minimize the impacts on our business. Also, reviewing regional strategies from a medium- to long-term perspective.

(Billion yen)

	Item	Production location	Initiatives for short- and medium- to long-term measures and the current status	Tariff impact	As of May 1, 2025	As of Oct. 31, 2025
M&T	Display audio systems, Speakers	Indonesia China Malaysia	[Aftermarket] <ul style="list-style-type: none"> Implemented price pass-through for certain products at an early stage, which led to a decline in sales volume due to the price increase Transferred production locations of Chinese products to Malaysia in Q2; sales to begin in Q3 Continues negotiating prices 	Revenue	-10.0	-8.0
			[OEM] <ul style="list-style-type: none"> Impact of tariffs expected to be absorbed in H2 	Core Operating Income	-3.6	-2.3
S&S	Professional radio systems	Malaysia Japan	[Communications Systems] <ul style="list-style-type: none"> Impact of tariffs expected to be absorbed in H2 	Revenue	0	0
				Core Operating Income	0	0
ES	Headphones/ Earphones, Projectors	China Japan	[Media] <ul style="list-style-type: none"> Decline in sales due to delayed price pass-through, deteriorating market conditions, and a decrease in sales volume resulting from price increases Restarted production and shipment for certain products in China, reflecting a reduction of tariffs in China. Consideration of transfer production locations 	Revenue	-3.0	-1.8
				Core Operating Income	-1.4	-1.4
Company-wide	—	—	[Short-term] Implements price-pass through, thorough assessment of production and sales of products made in China, overhead costs reductions, etc. [Medium- to long-term] Reviews regional strategy, production locations, product lineup, and investments	Revenue	-13.0	-9.8
				Core Operating Income	-5.0	-3.7

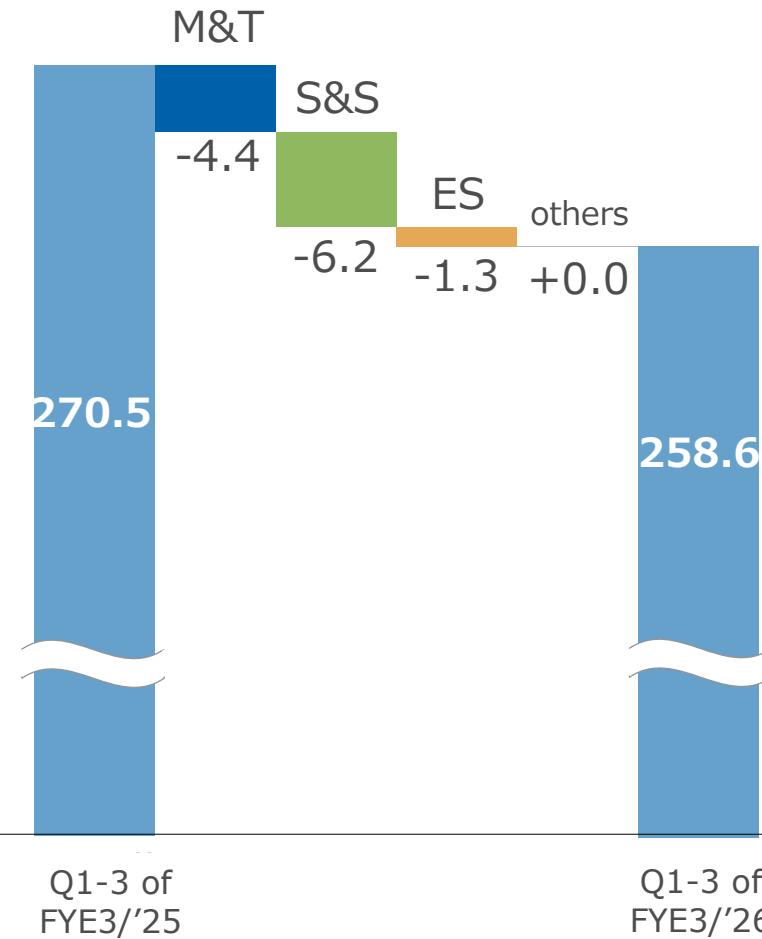
Financial Results for Q1-3 of FYE3/'26: Factors Contributing to Changes in Operating Income



Full-Year Earnings Forecast for Q1-3 of FYE3/'26: Consolidated Revenue & Core Operating Income by Sector

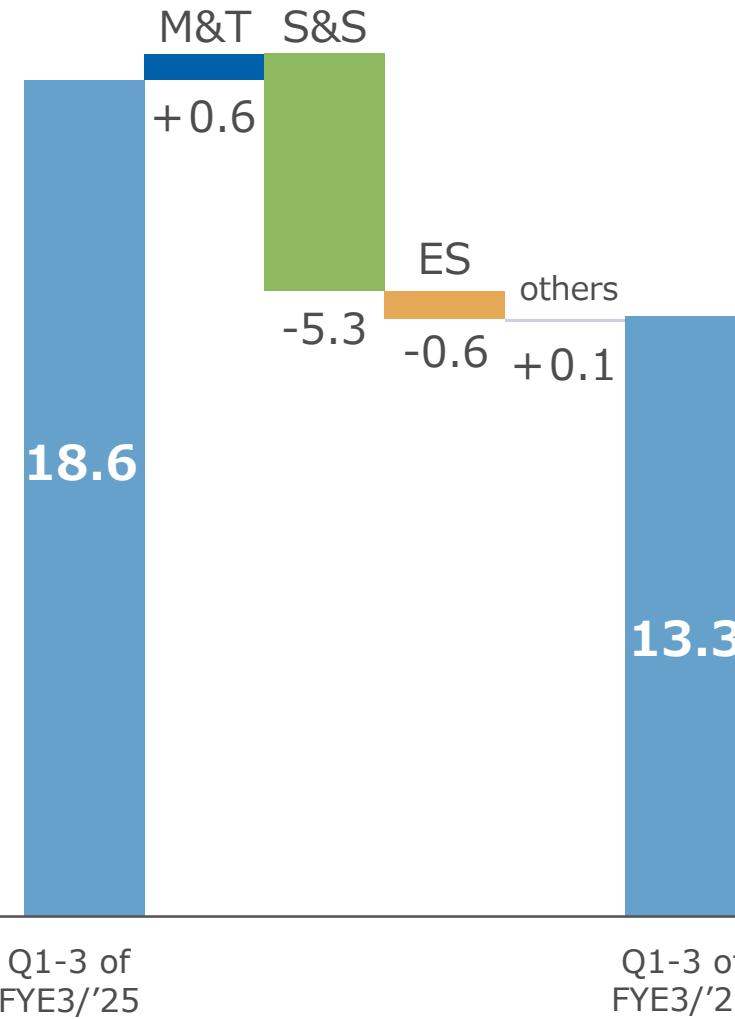
Revenue

(Billion yen)



Core Operating Income

(Billion yen)



Changes in Management Indices-1

Trends in Capital investment, Depreciation, and R&D expenses

(Billion yen)

	FY3/24				FY3/25				FY3/26						
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Capital investment*															
(Property, plant and equipment & Intangible fixed assets)	4.6	5.9	8.3	7.6	26.4	7.3	9.0	7.4	7.0	30.6	5.2	5.3	6.5		
Property, plant and equipment	2.6	3.6	6.0	4.9	17.0	4.1	6.2	4.2	3.6	18.1	2.2	2.4	3.8		
Intangible fixed assets	2.0	2.3	2.3	2.8	9.4	3.1	2.7	3.2	3.4	12.4	2.9	2.9	2.7		
Depreciation	4.4	4.6	4.6	4.6	18.2	4.4	4.4	4.3	4.3	17.3	4.2	4.3	4.6		
R&D expenses	4.5	4.5	5.1	5.4	19.4	4.5	4.6	5.0	5.0	19.1	4.4	4.4	4.8		

* Calculated based on (Profit before income taxes) + (Interest expense) + (Depreciation expense) + (Impairment loss)

Trends of Consolidated Revenue by Region

(Billion yen)

	FY3/24				FY3/25				FY3/26						
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Japan	29.4	31.0	31.2	34.1	125.8	25.9	28.1	29.7	34.6	118.2	25.8	28.4	28.8		
Americas	24.1	25.1	23.5	23.3	96.0	26.0	25.5	24.9	28.7	105.1	20.7	26.6	23.6		
Europe	16.0	15.9	19.8	20.0	71.6	18.5	17.7	20.7	18.7	75.6	18.2	18.5	20.6		
Asia&China	14.7	15.3	16.3	13.5	59.7	15.8	15.6	16.9	16.2	64.6	13.5	13.6	14.2		
Others	1.5	1.8	1.7	1.3	6.4	1.6	1.8	1.7	1.7	6.8	2.0	2.1	2.1		
Total	85.6	89.1	92.6	92.2	359.5	87.8	88.8	93.9	99.8	370.3	80.2	89.1	89.3		

Changes in Management Indices-2

	FYE3/’21	FYE3/’22	FYE3/’23	FYE3/’24	FYE3/’25
ROE (%)	3.6%	8.1%	18.2%	12.2%	16.9%
ROA (%)	0.8%	2.2%	5.6%	4.2%	6.4%
ROIC (%)	4.2%	4.0%	8.3%	8.9%	12.1%
PBR (Times)	0.56	0.37	0.63	1.24	1.49
Ratio of equity attributable to owners of parent to total assets (%)	24.5%	28.3%	33.0%	36.2%	39.9%
EPS (yen)	13.14	35.89	99.27	84.34	135.17
EBITDA (Billion yen)	27.5	27.5	42.2	40.6	44.0
Annual dividends per share (Yen)	5.00	6.00	12.00	12.00	15.00
Payout ratio (%) / Total return ratio (%) *	38%	17%	37%	33%	43%

* After FYE3/’23, the total return ratio is stated.



The expressions contained in this presentation referring to the Company's future plans, intentions and expectations are categorized as future forecast statements. Such statements reflect management expectations of future events, and accordingly, are inherently susceptible to risk, uncertainty and other factors, whether known or unknown, and may be significantly different from future performance. These statements represent management's targets as of the time of issuance of these presentation materials, and the Company is under no obligation, and expressly disclaims any such obligation, to update, alter or publicize its future forecast statements in the event there are changes in the economic climate and market conditions affecting the performance of the Company. Risk factors and other uncertainty which may affect the Company's actual performance include: (1) violent fluctuations in economic circumstances and supply and demand systems in major markets (Japan, the U.S., the EU and Asia); (2) restrictions including trade regulations applicable to major markets including Japan and other foreign countries; (3) sharp fluctuations in the exchange rate of the U.S. dollar, euro, and such like against the yen; (4) market price fluctuations in capital markets; and (5) changes in social infrastructure due to short-term changes in technology and such like.

Please note, however, that the above is not a comprehensive list of all the factors that may exert a significant influence on the Company's performance.