

News Release Dated December 12, 2025

Company: YA-MAN LTD.
 Stock code: 6630, TSE (Prime Market)
 Representative: Kimiyo Yamazaki, CEO
 Contact: Masaya Miyazaki, Director,
 General Manager of Administration
 Division
 Tel: +81-3-5665-7330
 URL: <https://www.ya-man.co.jp/>

Notice of Revisions to Forecast

The Board of Directors of YA-MAN LTD. approved a resolution on December 12, 2025, to revise the forecast for the fiscal year ending December 31, 2025 (May 1, 2025 to December 31, 2025) that was in the earnings announcement dated December 12, 2025 as follows to reflect current trends in operating results.

1. Revisions to consolidated forecast for the fiscal year ending December 31, 2025 (May 1, 2025 -December 31, 2025)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Net income per share
Previous forecast (A)	Million yen 18,000	Million yen 450	Million yen 405	Million yen 250	Yen 4.54
Revised forecast (B)	16,500	(800)	(800)	(1,400)	(25.44)
Change (B - A)	(1,500)	(1,250)	(1,205)	(1,650)	
Percentage change (%)	(8.3)	-	-	-	
(Reference) Results for the previous fiscal year (ended April 30, 2025)	25,040	628	310	706	12.85
(Reference) Results for the previous fiscal year (ended April 30, 2025) ※Calculated based on 8 months	16,693	418	207	471	8.56

2. Reasons for revisions

Amid continued challenges such as elevated global resource prices, a weaker yen, and shifts in consumer spending due to rising inflation, we have worked to achieve our full-year consolidated earnings forecast. However, lower inbound demand, reduced advertising spending, and higher procurement costs driven by the weaker yen resulted in sales and profit falling short of our initial plan.

We are currently strengthening initiatives to maximize demand ahead of the domestic year-end shopping season and major overseas e-commerce events. Nevertheless, as we are in a transitional phase that includes strategic investments to build a foundation for future growth and a fundamental restructuring of our domestic profit model, we have decided to revise our

full-year consolidated earnings forecast.

In addition, we expect to record temporary costs associated with rebuilding our financial base to support this future business transformation. These costs have been incorporated into our current full-year forecast as part of our efforts to enhance our ability to execute our medium- to long-term growth strategy and optimize our asset structure.

3. Medium-Term Management Plan

Details of our new medium-term management plan (January 2026 – December 2028) that aims to achieve 70.0 billion yen in net sales by the end of the fiscal year ending December 31, 2028, were originally scheduled to be announced by the end of December 2025, but we have decided to postpone the announcement. The new medium-term management plan seeks to increase corporate value over the long term under the themes of “reviving the phrase ‘look no further than YAMAN for facial beauty devices’” and “creating global-level products and brands that are ‘born in Japan’.” The management team and persons in charge of each business division are currently engaged in detailed review and adjustments regarding matters that affect the grand design of corporate management, in order to ensure the plan’s feasibility.

We plan to announce the details of new medium-term management plan in March 2026. Making the most of this additional time gained by the postponement, we will work to formulate a more solid plan on a firm basis to ensure the achievement of the targets, while watching and assessing market conditions in Japan and overseas on a deep level.

* The financial results forecast above is made based on information available to the Company as of the date of announcement of this material. Actual results may vary from the expected figures due to various factors in the future.