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Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Japanese GAAP]



April 25, 2025

Company name: TAKAOKA TOKO CO., LTD.

Stock exchange listing: Tokyo Stock Exchange

Code number: 6617

URL: <https://www.tktk.co.jp/>

Representative: Takashi Ichinose, President and Representative Director

Contact: Yasuhiro Munekawa, Executive Officer and General Manager, Finance & Accounting Department

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Scheduled date of annual general meeting of shareholders: June 27, 2025

Scheduled date of commencing dividend payments: June 30, 2025

Scheduled date of filing annual securities report: June 27, 2025

Availability of supplementary explanatory materials on financial results: Available

Schedule of financial results briefing session: Scheduled (for analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 - March 31, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	106,624	(0.7)	6,094	(26.1)	6,302	(21.4)	3,824	(18.1)
March 31, 2024	107,378	9.8	8,247	70.1	8,017	70.4	4,668	59.9

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥4,137 million [(35.8)%]

Fiscal year ended March 31, 2024: ¥6,447 million [70.9%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	238.37	—	6.4	5.5	5.7
March 31, 2024	290.29	—	8.3	7.2	7.7

(Reference) Share of profit (loss) of entities accounted for using equity method

Fiscal year ended March 31, 2025: ¥46 million

Fiscal year ended March 31, 2024: ¥(476) million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	113,652	66,456	53.6	3,798.71
As of March 31, 2024	116,627	63,839	49.9	3,631.96

(Reference) Equity: As of March 31, 2025: ¥60,967 million

As of March 31, 2024: ¥58,250 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2025	5,039	(3,747)	(3,349)	13,432
March 31, 2024	5,938	(2,308)	1,181	15,475

2. Dividends

	Annual dividends					Total dividends (Annual)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter- end	2nd quarter- end	3rd quarter- end	Fiscal year- end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2024	—	25.00	—	35.00	60.00	972	20.7	1.7
Fiscal year ended March 31, 2025	—	25.00	—	25.00	50.00	810	21.0	1.3
Fiscal year ending March 31, 2026 (Forecast)	—	37.00	—	37.00	74.00		30.5	

(Note) The Company resolved to change its dividend policy at a meeting of the Board of Directors held on April 25, 2025. This change will be applied starting from the dividend forecast for the fiscal year ending March 31, 2026. For details, refer to the “Notice Concerning Change in Dividend Policy” announced today.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	108,000	1.3	6,200	1.7	6,300	(0.0)	3,900	2.0	243.00

Notes:

(1) Significant changes in the scope of consolidation during the period under review: None

Newly included: –

Excluded: –

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of shares issued (common shares)

1) Total number of shares issued at the end of the period (including treasury shares):

As of March 31, 2025: 16,276,305 shares

As of March 31, 2024: 16,276,305 shares

2) Total number of treasury shares at the end of the period:

As of March 31, 2025: 226,760 shares

As of March 31, 2024: 238,066 shares

3) Average number of shares outstanding during the period:

Fiscal year ended March 31, 2025: 16,042,657 shares

Fiscal year ended March 31, 2024: 16,081,567 shares

(Note) The Company has introduced the Board Benefit Trust (BBT), a performance-linked stock compensation plan for directors and other officers, and the number of treasury shares includes the Company's shares held by the trust.

(Reference) Overview of Non-consolidated Financial Results**1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 - March 31, 2025)**

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	74,810	(3.5)	3,295	(39.2)	4,247	(25.2)	3,124	12.3
March 31, 2024	77,542	8.8	5,420	54.1	5,675	48.7	2,781	11.8

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	194.76	–
March 31, 2024	172.96	–

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	94,330	52,141	55.3	3,248.81
As of March 31, 2024	97,213	49,995	51.4	3,117.25

(Reference) Equity: As of March 31, 2025: ¥52,141 million

As of March 31, 2024: ¥49,995 million

* These consolidated financial results reports are outside the scope of audit by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecast and other notes

The financial results forecast and other forward-looking statements contained in this material are based on the information currently available to the Company and certain assumptions deemed reasonable, and the Company does not guarantee the achievement of these projections. In addition, actual financial results, etc. may differ significantly due to various factors.

Consolidated Financial Statements
(1) Consolidated balance sheet

(Million yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	15,475	13,432
Notes receivable - trade	519	170
Electronically recorded monetary claims - operating	1,976	2,008
Accounts receivable - trade	23,439	23,355
Contract assets	3,790	2,540
Merchandise and finished goods	2,475	2,823
Work in process	17,434	16,287
Raw materials and supplies	7,668	8,082
Other	1,952	1,785
Allowance for doubtful accounts	(46)	(231)
Total current assets	74,687	70,255
Non-current assets		
Property, plant and equipment		
Buildings and structures	33,099	33,522
Accumulated depreciation	(22,667)	(23,325)
Buildings and structures, net	10,432	10,197
Machinery, equipment and vehicles	22,765	23,082
Accumulated depreciation	(20,353)	(20,633)
Machinery, equipment and vehicles, net	2,412	2,448
Tools, furniture and fixtures	11,865	12,411
Accumulated depreciation	(10,971)	(11,349)
Tools, furniture and fixtures, net	894	1,062
Land	20,490	20,488
Construction in progress	378	1,812
Total property, plant and equipment	34,607	36,009
Intangible assets		
Other	1,943	1,984
Total intangible assets	1,943	1,984
Investments and other assets		
Investment securities	1,372	1,359
Long-term loans receivable	110	98
Retirement benefit asset	1,739	1,722
Deferred tax assets	1,298	1,351
Other	868	870
Allowance for doubtful accounts	(0)	—
Total investments and other assets	5,389	5,402
Total non-current assets	41,940	43,396
Total assets	116,627	113,652

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	15,451	13,371
Electronically recorded obligations - operating	84	91
Short-term borrowings	2,740	1,910
Income taxes payable	2,323	650
Contract liabilities	3,010	3,788
Provision for bonuses	2,674	2,081
Provision for loss on construction contracts	0	—
Other	5,599	5,131
Total current liabilities	31,884	27,025
Non-current liabilities		
Long-term borrowings	2,800	1,800
Deferred tax liabilities	1,385	1,514
Provision for repairs	1,340	1,401
Provision for environmental measures	93	76
Provision for product warranties	2,090	2,602
Provision for share awards for directors (and other officers)	156	162
Retirement benefit liability	12,285	11,831
Other	751	781
Total non-current liabilities	20,903	20,170
Total liabilities	52,788	47,195
Net assets		
Shareholders' equity		
Share capital	8,000	8,000
Capital surplus	7,408	7,408
Retained earnings	41,920	44,771
Treasury shares	(454)	(430)
Total shareholders' equity	56,874	59,749
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	391	362
Deferred gains or losses on hedges	30	9
Foreign currency translation adjustment	452	523
Remeasurements of defined benefit plans	501	322
Total accumulated other comprehensive income	1,375	1,217
Non-controlling interests	5,588	5,488
Total net assets	63,839	66,456
Total liabilities and net assets	116,627	113,652

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	107,378	106,624
Cost of sales	80,961	81,159
Gross profit	26,416	25,465
Selling, general and administrative expenses	18,169	19,370
Operating profit	8,247	6,094
Non-operating income		
Interest income	5	4
Dividend income	25	48
Share of profit of entities accounted for using equity method	—	46
Foreign exchange gains	68	31
Rental income from facilities	73	77
Sold power	35	57
Insurance claim income	34	2
Compensation received	42	—
Other	53	53
Total non-operating income	339	320
Non-operating expenses		
Interest expenses	31	46
Sold power expenses	34	26
Share of loss of entities accounted for using equity method	476	—
Donations	11	16
Other	14	23
Total non-operating expenses	569	112
Ordinary profit	8,017	6,302
Extraordinary income		
Gain on sale of non-current assets	4	5
Gain on sale of investment securities	—	66
Gain on sale of businesses	110	—
Gain on sale of shares of subsidiaries and associates	—	24
Total extraordinary income	114	97
Extraordinary losses		
Loss on abandonment of non-current assets	22	59
Impairment losses	174	—
Office relocation expenses	15	—
Loss on valuation of investment securities	67	—
Loss on liquidation of subsidiaries	258	—
Loss on sales of investments in capital of subsidiaries and associates	—	22
Earthquake-resistant construction expense	—	139
Loss on valuation of golf club membership	—	0
Total extraordinary losses	539	221
Profit before income taxes	7,592	6,177
Income taxes - current	2,854	1,731
Income taxes - deferred	(846)	166
Total income taxes	2,008	1,897
Profit	5,584	4,280
Profit attributable to non-controlling interests	915	456
Profit attributable to owners of parent	4,668	3,824

Consolidated Statements of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	5,584	4,280
Other comprehensive income		
Valuation difference on available-for-sale securities	205	(28)
Deferred gains or losses on hedges	(12)	(20)
Foreign currency translation adjustment	21	55
Remeasurements of defined benefit plans, net of tax	610	(178)
Share of other comprehensive income of entities accounted for using equity method	38	29
Total other comprehensive income	863	(143)
Comprehensive income	6,447	4,137
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,534	3,666
Comprehensive income attributable to non-controlling interests	913	470

(3) Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,000	7,408	38,063	(195)	53,275
Changes during period					
Dividends of surplus			(810)		(810)
Profit attributable to owners of parent			4,668		4,668
Purchase of treasury shares				(272)	(272)
Disposal of treasury shares				13	13
Net changes in items other than shareholders' equity					
Total changes during period	—	—	3,857	(258)	3,599
Balance at end of period	8,000	7,408	41,920	(454)	56,874

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	185	35	397	(108)	509	4,675	58,460
Changes during period							
Dividends of surplus							(810)
Profit attributable to owners of parent							4,668
Purchase of treasury shares							(272)
Disposal of treasury shares							13
Net changes in items other than shareholders' equity	205	(5)	55	610	866	913	1,779
Total changes during period	205	(5)	55	610	866	913	5,378
Balance at end of period	391	30	452	501	1,375	5,588	63,839

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,000	7,408	41,920	(454)	56,874
Changes during period					
Dividends of surplus			(972)		(972)
Profit attributable to owners of parent			3,824		3,824
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares				25	25
Net changes in items other than shareholders' equity					
Total changes during period	—	—	2,851	23	2,875
Balance at end of period	8,000	7,408	44,771	(430)	59,749

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	391	30	452	501	1,375	5,588	63,839
Changes during period							
Dividends of surplus							(972)
Profit attributable to owners of parent							3,824
Purchase of treasury shares							(1)
Disposal of treasury shares							25
Net changes in items other than shareholders' equity	(28)	(20)	70	(178)	(157)	(100)	(257)
Total changes during period	(28)	(20)	70	(178)	(157)	(100)	2,617
Balance at end of period	362	9	523	322	1,217	5,488	66,456

(4) Consolidated Statements of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	7,592	6,177
Depreciation	2,431	2,564
Impairment losses	174	—
Loss on liquidation of subsidiaries	258	—
Gain on transfer of business	(110)	—
Loss on abandonment of non-current assets	22	59
Loss (gain) on sale of non-current assets	(4)	(5)
Loss (gain) on valuation of investment securities	67	—
Loss (gain) on sale of shares of subsidiaries and associates	—	(24)
Loss (gain) on sales of investments in capital of subsidiaries and associates	—	22
Loss (gain) on sale of investment securities	—	(66)
Increase (decrease) in allowance for doubtful accounts	42	185
Interest and dividend income	(30)	(52)
Interest expenses	31	46
Foreign exchange losses (gains)	(7)	(4)
Share of loss (profit) of entities accounted for using equity method	476	(46)
Decrease (increase) in trade receivables	(1,663)	1,719
Decrease (increase) in inventories	(2,424)	401
Increase (decrease) in trade payables	(534)	(2,103)
Increase (decrease) in accrued consumption taxes	136	50
Increase (decrease) in contract liabilities	664	778
Increase (decrease) in provision for bonuses	607	(592)
Increase (decrease) in provision for loss on construction contracts	0	(0)
Increase (decrease) in provision for product warranties	775	511
Increase (decrease) in provision for repairs	38	61
Increase (decrease) in provision for environmental measures	(77)	(17)
Increase (decrease) in provision for share awards for directors (and other officers)	33	6
Increase (decrease) in retirement benefit liability	456	(707)
Decrease (increase) in retirement benefit asset	(992)	16
Other, net	(373)	(249)
Subtotal	7,592	8,729
Interest and dividends received	59	102
Interest paid	(23)	(50)
Income taxes refund (paid)	(1,689)	(3,543)
Expenditure related to subsidiary support	—	(197)
Net cash provided by (used in) operating activities	5,938	5,039
Cash flows from investing activities		
Proceeds from sale of shares of subsidiaries and associates	—	30
Proceeds from sales of investments in capital of subsidiaries and associates	—	45
Purchase of property, plant and equipment and intangible assets	(2,367)	(4,006)
Proceeds from sale of property, plant and equipment and intangible assets	7	10
Proceeds from sale of investment securities	—	68
Loan advances	(237)	—
Proceeds from collection of loans receivable	91	102
Proceeds from sale of businesses	196	—
Other, net	—	0
Net cash provided by (used in) investing activities	(2,308)	(3,747)

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	150	(330)
Proceeds from long-term borrowings	3,000	–
Repayments of long-term borrowings	(900)	(1,500)
Dividends paid	(810)	(972)
Dividends paid to non-controlling interests	–	(570)
Other, net	(258)	23
Net cash provided by (used in) financing activities	1,181	(3,349)
Effect of exchange rate change on cash and cash equivalents	4	15
Net increase (decrease) in cash and cash equivalents	4,815	(2,042)
Cash and cash equivalents at beginning of period	10,659	15,475
Cash and cash equivalents at end of period	15,475	13,432