

August 13, 2026

Consolidated Financial Results for the Fiscal Year Ended June 30, 2026 (Under Japanese GAAP)

Company name: GREENS CO.,LTD.
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 Securities code: 6547
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 Scheduled date of annual general meeting of shareholders: September 25, 2026
 Scheduled date to commence dividend payments: September 28, 2026
 Scheduled date to file annual securities report: September 24, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended June 30, 2026 (from July 1, 2025 to June 30, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	53,998	8.8	6,964	10.4	6,899	18.1	4,997	(5.0)
June 30, 2025	49,645	21.2	6,306	25.6	5,843	21.0	5,260	7.6

Note: Comprehensive income For the fiscal year ended June 30, 2026: ¥5,119 million [(2.7)%]
 For the fiscal year ended June 30, 2025: ¥5,260 million [7.0%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2026	357.93	-	43.8	21.2	12.9
June 30, 2025	368.90	-	58.4	20.9	12.7

Note: Net income per share after adjustment for potential shares is not shown because there are no potential shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	35,674	12,668	35.5	922.36
June 30, 2025	29,405	10,177	34.6	589.77

Reference: Equity
 As of June 30, 2026: ¥12,668 million
 As of June 30, 2025: ¥10,177 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2026	8,229	(3,899)	(3,283)	11,059
June 30, 2025	7,063	(952)	(3,817)	10,013

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
June 30, 2025	-	0.00	-	35.00	35.00	480	9.5	8.2
June 30, 2026	-	0.00	-	52.00	52.00	714	14.5	6.9
Fiscal year ending June 30, 2027 (Forecast)		0.00		57.00	57.00		17.4	

Note: Revision from the most recently published dividend forecast: None

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2027 (from July 1, 2026 to June 30, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2027	56,900	5.4	7,000	0.5	6,900	0.0	4,500	(10.0)	327.68

Note: Revision from the most recently announced earnings forecast: None

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	13,878,263 shares
As of June 30, 2025	13,878,263 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	143,715 shares
As of June 30, 2025	148,869 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended June 30, 2026	13,732,518 shares
Fiscal year ended June 30, 2025	13,820,568 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended June 30, 2026 (from July 1, 2025 to June 30, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	54,153	8.7	6,950	10.7	6,881	18.2	4,983	(4.9)
June 30, 2025	49,801	21.3	6,280	26.1	5,819	21.4	5,242	8.0

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
June 30, 2026	356.93	-
June 30, 2025	367.63	-

Note: Net income per share after adjustment for potential shares is not shown because there are no potential shares.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	35,493	12,536	35.3	912.80
June 30, 2025	29,219	10,059	34.4	581.20

Reference: Equity

As of June 30, 2026: ¥12,536 million

As of June 30, 2025: ¥10,059 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and certain assumptions that the Company deems reasonable, and actual results may differ due to various factors. Matters related to earnings forecasts are described on page 3 of the Appendix to the Financial Results Summary "1. Please refer to "Summary of Business Results (4) Future Outlook".

(How to obtain supplementary explanatory materials for financial results)

Supplementary financial results materials are scheduled to be posted on the Company's website on Thursday, August 13, 2026.

Consolidated balance sheet

(Millions of yen)

	As of June 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	10,013	11,559
Accounts receivable - trade	3,064	2,900
Raw materials and supplies	144	152
Prepaid expenses	1,022	1,085
Other	81	280
Allowance for doubtful accounts	(3)	(1)
Total current assets	14,322	15,976
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,556	6,377
Tools, furniture and fixtures, net	468	544
Land	1,820	2,403
Leased assets, net	281	2,292
Construction in progress	2	144
Total property, plant and equipment	7,130	11,761
Intangible assets	192	330
Investments and other assets		
Investment securities	121	310
Guarantee deposits	6,001	6,007
Deferred tax assets	971	702
Other	685	599
Allowance for doubtful accounts	(19)	(13)
Total investments and other assets	7,760	7,605
Total non-current assets	15,083	19,697
Total assets	29,405	35,674

	As of June 30, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,449	1,202
Current portion of long-term borrowings	2,000	2,075
Accounts payable - other	1,407	1,812
Accrued expenses	2,050	2,263
Income taxes payable	18	1,927
Accrued consumption taxes	454	120
Other	451	669
Total current liabilities	7,831	10,071
Non-current liabilities		
Long-term borrowings	10,232	9,639
Lease liabilities	205	2,392
Asset retirement obligations	636	608
Other	321	294
Total non-current liabilities	11,397	12,934
Total liabilities	19,228	23,005
Net assets		
Shareholders' equity		
Share capital	100	100
Retained earnings	10,404	12,758
Treasury shares	(355)	(341)
Total shareholders' equity	10,148	12,517
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28	151
Total accumulated other comprehensive income	28	151
Total net assets	10,177	12,668
Total liabilities and net assets	29,405	35,674

Consolidated statement of income

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Net sales	49,645	53,998
Cost of sales	33,192	36,048
Gross profit	16,453	17,949
Selling, general and administrative expenses	10,146	10,985
Operating profit	6,306	6,964
Non-operating income		
Interest and dividend income	8	28
Penalty income	45	37
Other	45	64
Total non-operating income	99	130
Non-operating expenses		
Interest expenses	282	177
Borrowing fee	277	18
Other	2	0
Total non-operating expenses	562	195
Ordinary profit	5,843	6,899
Extraordinary income		
Gain on sale of non-current assets	23	24
Gain on cancellation of lease agreement	-	230
Total extraordinary income	23	254
Extraordinary losses		
Loss on retirement of non-current assets	2	11
Impairment losses	128	5
Total extraordinary losses	130	16
Profit before income taxes	5,736	7,136
Income taxes - current	18	1,932
Income taxes - deferred	458	205
Total income taxes	476	2,138
Profit	5,260	4,997
Profit attributable to owners of parent	5,260	4,997

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Profit	5,260	4,997
Other comprehensive income		
Valuation difference on available-for-sale securities	0	122
Total other comprehensive income	0	122
Comprehensive income	5,260	5,119
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,260	5,119

Consolidated statement of changes in equity

Fiscal year ended June 30, 2025

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at beginning of period	100	1,170	6,534	(9)	7,795	28	28	7,824
Changes during period								
Dividends of surplus			(479)		(479)			(479)
Profit (loss) attributable to owners of parent			5,260		5,260			5,260
Purchase of treasury shares				(2,428)	(2,428)			(2,428)
Disposal of treasury shares								
Cancellation of treasury shares		(1,170)	(910)	2,081	-			-
Net changes in items other than shareholders' equity						0	0	0
Total changes during period	-	(1,170)	3,869	(346)	2,352	0	0	2,352
Balance at end of period	100	-	10,404	(355)	10,148	28	28	10,177

Consolidated statement of changes in equity

Fiscal year ended June 30, 2026

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at beginning of period	100	-	10,404	(355)	10,148	28	28	10,177
Changes during period								
Dividends of surplus			(560)		(560)			(560)
Profit (loss) attributable to owners of parent			4,997		4,997			4,997
Purchase of treasury shares				(2,082)	(2,082)			(2,082)
Disposal of treasury shares			(0)	14	14			14
Cancellation of treasury shares			(2,082)	2,082	-			-
Net changes in items other than shareholders' equity						122	122	122
Total changes during period	-		2,354	14	2,368	122	122	2,491
Balance at end of period	100	-	12,758	(341)	12,517	151	151	12,668

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	5,736	7,136
Depreciation	638	947
Impairment losses	128	5
Loss (gain) on sale of non-current assets	(23)	(24)
Loss on retirement of non-current assets	2	11
Gain on cancellation of lease agreement	-	(230)
Interest and dividend income	(8)	(28)
Interest expenses	282	177
Decrease (increase) in trade receivables	(519)	164
Decrease (increase) in inventories	(40)	(8)
Increase (decrease) in trade payables	254	(246)
Increase (decrease) in accrued consumption taxes	(275)	(334)
Increase (decrease) in accounts payable - other	(9)	305
Increase (decrease) in accrued expenses	681	210
Borrowing fees	277	18
Other, net	278	294
Subtotal	7,402	8,398
Interest and dividends received	8	28
Interest paid	(284)	(175)
Income taxes refund (paid)	(63)	(22)
Net cash provided by (used in) operating activities	7,063	8,229
Cash flows from investing activities		
Payments into time deposits	-	(500)
Purchase of property, plant and equipment	(796)	(3,208)
Proceeds from sale of property, plant and equipment	204	63
Purchase of intangible assets	(105)	(219)
Purchase of investment securities	(3)	(3)
Payments of guarantee deposits	(245)	(162)
Proceeds from refund of guarantee deposits	156	147
Purchase of long-term prepaid expenses	(47)	(15)
Payments for demolition and removal	(106)	-
Other, net	(7)	(0)
Net cash provided by (used in) investing activities	(952)	(3,899)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(2,600)	-
Proceeds from long-term borrowings	9,000	1,500
Repayments of long-term borrowings	(6,994)	(2,018)
Repayments of finance lease liabilities	(38)	(132)
Dividends paid	(479)	(560)
Payments of borrowing fee	(277)	(18)
Purchase of treasury shares	(2,428)	(2,054)
Net cash provided by (used in) financing activities	(3,817)	(3,283)
Effect of exchange rate change on cash and cash equivalents	(0)	0
Net increase (decrease) in cash and cash equivalents	2,293	1,046
Cash and cash equivalents at beginning of period	7,720	10,013
Cash and cash equivalents at end of period	10,013	11,059

(Notes on segment information, etc.)

Segment Information

Since the Group is a single segment of the hotel business, it is omitted.

Related Information

1. Product and Service Information

Since the Group is a single segment of the hotel business, it is omitted.

2. Regional Information

(1) Net sales

Since there are no sales to external customers outside of Japan, the description is omitted.

(2) Property, plant and equipment

Since there are no property, plant and equipment located outside of Japan, the description is omitted.

3. Information per main customer

There is no counterparty that accounts for more than 10% of sales in the consolidated statements of income out of sales to external customers, so there is no such matter.

Information on impairment losses on fixed assets by reporting segment

Since the Group is a single segment of the hotel business, it is omitted.

Information on amortization and unamortized balances of goodwill by reporting segment

Not applicable.

Information on Negative Goodwill Accrual Gains by Reporting Segment

Not applicable.