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January 13, 2026

Consolidated Financial Results for the Six Months Ended November 30, 2025 (Under Japanese GAAP)

Company name: Toyo Denki Seizo K.K.
 Listing: Tokyo Stock Exchange
 Securities code: 6505
 URL: <https://www.toyodenki.co.jp>
 Representative: Akira Watanabe, President, Representative Director
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 Scheduled date to file semi-annual securities report: January 14, 2026
 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
November 30, 2025	18,179	(4.4)	677	(11.1)	896	(9.2)	865	8.1
November 30, 2024	19,015	28.3	762	307.4	987	77.4	800	151.1

Note: Comprehensive income For the six months ended November 30, 2025: ¥2,293 million [925.3%]
 For the six months ended November 30, 2024: ¥223 million [(75.8)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
November 30, 2025	95.80	-
November 30, 2024	86.24	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
November 30, 2025	55,865	28,952	51.8
May 31, 2025	53,210	27,385	51.5

Reference: Equity
 As of November 30, 2025: ¥28,952 million
 As of May 31, 2025: ¥27,385 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended May 31, 2025	-	0.00	-	70.00	70.00
Fiscal year ending May 31, 2026	-	0.00			
Fiscal year ending May 31, 2026 (Forecast)			-	75.00	75.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial results forecast for the fiscal year ending May 31, 2026 (from June 1, 2025 to May 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending May 31, 2026	40,000	(1.3)	2,400	0.7	2,500	(3.3)	2,250	5.7	248.84

Note: Revisions to the financial results forecast most recently announced: None

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
 Newly included: - companies (Company name)
 Excluded: - companies (Company name)
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 (ii) Changes in accounting policies due to other reasons: None
 (iii) Changes in accounting estimates: None
 (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025	9,735,000 shares
As of May 31, 2025	9,735,000 shares

- (ii) Number of treasury shares at the end of the period

As of November 30, 2025	726,019 shares
As of May 31, 2025	693,146 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended November 30, 2025	9,033,321 shares
Six months ended November 30, 2024	9,281,802 shares

Note: Due to the introduction of the Employee Shareholding Incentive Plan (E-Ship), the number of treasury shares at the end of the period includes the Company's shares held by the Toyo Denki Employee Shareholding Association Exclusive Trust Account (as of November 30, 2025: 137,600 shares; as of May 31, 2025: 168,400 shares). The Company's shares held by the said trust are included in treasury shares that are deducted when calculating the average number of shares outstanding during the period (the six months ended November 30, 2025: 153,128 shares).

- * Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.
- * Proper use of earnings forecasts, and other special matters
 (Caution regarding forward-looking statements)
 The above forecasts are based on information available as of the date of publication of this document, and actual results may differ from the forecasts due to various factors in the future.
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2. Semi-annual Consolidated Financial Statements and Significant Notes Thereto

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of May 31, 2025	As of November 30, 2025
Assets		
Current assets		
Cash and deposits	5,007	4,313
Notes and accounts receivable - trade, and contract assets	15,161	16,249
Electronically recorded monetary claims - operating	1,640	1,487
Merchandise and finished goods	752	595
Work in process	3,553	4,852
Raw materials and supplies	3,770	3,496
Advance payments to suppliers	16	11
Accounts receivable - other	157	87
Other	356	417
Allowance for doubtful accounts	(327)	(327)
Total current assets	30,086	31,184
Non-current assets		
Property, plant and equipment		
Buildings and structures	9,984	9,900
Accumulated depreciation	(6,860)	(6,896)
Buildings and structures, net	3,124	3,004
Machinery, equipment and vehicles	8,509	8,500
Accumulated depreciation	(8,124)	(8,146)
Machinery, equipment and vehicles, net	385	354
Land	1,246	1,223
Construction in progress	2	37
Other	5,234	5,244
Accumulated depreciation	(4,815)	(4,798)
Other, net	418	445
Total property, plant and equipment	5,177	5,065
Intangible assets		
Software	137	145
Software in progress	8	13
Other	13	12
Total intangible assets	159	171
Investments and other assets		
Investment securities	14,178	16,266
Deferred tax assets	292	-
Other	3,318	3,180
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	17,786	19,444
Total non-current assets	23,124	24,681
Total assets	53,210	55,865

Consolidated Financial Results of Toyo Denki Seizo K.K. (6505) for the Six Months Ended November 30, 2025
(Under Japanese GAAP)

(Millions of yen)

	As of May 31, 2025	As of November 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,496	2,202
Electronically recorded obligations - operating	5,014	4,070
Short-term borrowings	4,585	6,985
Accrued expenses	1,107	1,093
Income taxes payable	891	218
Accrued consumption taxes	80	48
Contract liabilities	214	300
Deposits received	126	124
Provision for bonuses for directors (and other officers)	56	28
Provision for bonuses	1,044	1,164
Provision for loss on orders received	944	706
Provision for product warranties	413	459
Other	268	216
Total current liabilities	17,244	17,618
Non-current liabilities		
Long-term borrowings	4,622	4,760
Long-term accounts payable - other	11	11
Deferred tax liabilities	-	531
Retirement benefit liability	3,933	3,949
Other	12	41
Total non-current liabilities	8,580	9,294
Total liabilities	25,825	26,913
Net assets		
Shareholders' equity		
Share capital	4,998	4,998
Capital surplus	3,177	3,182
Retained earnings	14,122	14,343
Treasury shares	(914)	(1,000)
Total shareholders' equity	21,384	21,523
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,256	6,810
Foreign currency translation adjustment	627	507
Remeasurements of defined benefit plans	117	110
Total accumulated other comprehensive income	6,000	7,428
Total net assets	27,385	28,952
Total liabilities and net assets	53,210	55,865

Consolidated Financial Results of Toyo Denki Seizo K.K. (6505) for the Six Months Ended November 30, 2025
(Under Japanese GAAP)

(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income
Semi-annual Consolidated Statements of Income

	(Millions of yen)	
	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)	Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)
Net sales	19,015	18,179
Cost of sales	14,447	13,306
Gross profit	4,567	4,872
Selling, general and administrative expenses	3,805	4,195
Operating profit	762	677
Non-operating income		
Interest income	1	2
Dividend income	153	216
Share of profit of entities accounted for using equity method	125	8
Foreign exchange gains	-	75
Miscellaneous income	22	11
Total non-operating income	303	314
Non-operating expenses		
Interest expenses	29	54
Foreign exchange losses	43	-
Fees in arrears due to delayed delivery	-	28
Miscellaneous losses	4	12
Total non-operating expenses	78	95
Ordinary profit	987	896
Extraordinary income		
Gain on sale of investment securities	150	270
Total extraordinary income	150	270
Profit before income taxes	1,138	1,166
Income taxes - current	443	191
Income taxes - deferred	(105)	109
Total income taxes	337	301
Profit	800	865
Profit attributable to owners of parent	800	865

Consolidated Financial Results of Toyo Denki Seizo K.K. (6505) for the Six Months Ended November 30, 2025
(Under Japanese GAAP)

Semi-annual Consolidated Statement of Comprehensive Income

	(Millions of yen)	
	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)	Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)
Profit	800	865
Other comprehensive income		
Valuation difference on available-for-sale securities	(752)	1,554
Foreign currency translation adjustment	(17)	14
Remeasurements of defined benefit plans, net of tax	10	(6)
Share of other comprehensive income of entities accounted for using equity method	181	(134)
Total other comprehensive income	(576)	1,427
Comprehensive income	223	2,293
Comprehensive income attributable to		
Owners of parent	223	2,293
Non-controlling interests	-	-

(3) Semi-annual Consolidated Statement of Cash Flows

	(Millions of yen)	
	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)	Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)
Cash flows from operating activities		
Profit before income taxes	1,138	1,166
Depreciation	321	329
Increase (decrease) in allowance for doubtful accounts	15	(0)
Increase (decrease) in provision for bonuses	105	119
Increase (decrease) in retirement benefit liability	(28)	15
Interest and dividend income	(155)	(219)
Interest expenses	29	54
Share of loss (profit) of entities accounted for using equity method	(125)	(8)
Loss (gain) on sale of investment securities	(150)	(270)
Decrease (increase) in trade receivables	(4,551)	(932)
Decrease (increase) in inventories	(380)	(867)
Increase (decrease) in trade payables	33	(1,240)
Increase (decrease) in provision for loss on orders received	138	(237)
Increase (decrease) in provision for product warranties	287	46
Increase (decrease) in contract liabilities	(47)	86
Increase (decrease) in accrued expenses	170	(14)
Increase (decrease) in accrued consumption taxes	(104)	(31)
Other	(91)	(97)
Subtotal	(3,395)	(2,102)
Interest and dividends received	260	332
Interest paid	(21)	(54)
Income taxes refund (paid)	(272)	(834)
Net cash provided by (used in) operating activities	(3,429)	(2,659)
Cash flows from investing activities		
Purchase of property, plant and equipment	(331)	(220)
Proceeds from sale of property, plant and equipment	-	23
Purchase of intangible assets	(10)	(26)
Purchase of investment securities	(5)	(6)
Proceeds from sale of investment securities	228	421
Net decrease (increase) in time deposits	(146)	(1)
Other	(52)	(100)
Net cash provided by (used in) investing activities	(318)	89
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,300	2,400
Proceeds from long-term borrowings	-	500
Repayments of long-term borrowings	(292)	(361)
Purchase of treasury shares	(154)	(134)
Dividends paid	(277)	(639)
Other	(2)	56
Net cash provided by (used in) financing activities	1,572	1,820
Effect of exchange rate change on cash and cash equivalents	(7)	50
Net increase (decrease) in cash and cash equivalents	(2,182)	(698)
Cash and cash equivalents at beginning of period	6,423	4,741
Cash and cash equivalents at end of period	4,240	4,042

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable

(Notes on Significant Changes in Shareholders' Equity)

Not applicable

(Segment Information, etc.)

[Segment Information]

Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)

1. Information regarding net sales and profit (loss) by reporting segment

(Millions of yen)

	Reporting segments			Other (Note 1)	Total	Adjustments (Note 2)	Amount recorded on semi-annual consolidated statement of income (Note 3)
	Transportation Business	Industry Business	ICT Solution Business				
Net sales							
Net sales to external customers	13,373	4,944	695	1	19,015	-	19,015
Intersegment sales and transfers	24	1	-	164	190	(190)	-
Total	13,397	4,946	695	166	19,205	(190)	19,015
Segment profit (loss)	1,495	603	191	(0)	2,290	(1,527)	762

- Notes:
1. "Other" is a business segment that is not included in reporting segments, and includes the worker dispatching business.
 2. Adjustments to segment profit (loss) of ¥(1,527) million are the elimination of intersegment transactions of ¥(0) million and corporate expenses of ¥(1,527) million that are not attributable to reporting segments. Corporate expenses are primarily general and administrative expenses as well as research and development expenses that are not attributable to reporting segments.
 3. Segment profit (loss) has been adjusted with operating profit recorded on the semi-annual consolidated statement of income.

Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)

1. Information regarding net sales and profit (loss) by reporting segment

(Millions of yen)

	Reporting segments			Other (Note 1)	Total	Adjustments (Note 2)	Amount recorded on semi-annual consolidated statement of income (Note 3)
	Transportation Business	Industry Business	ICT Solution Business				
Net sales							
Net sales to external customers	12,440	5,335	401	2	18,179	-	18,179
Intersegment sales and transfers	1	2	-	214	218	(218)	-
Total	12,441	5,338	401	216	18,398	(218)	18,179
Segment profit (loss)	2,136	420	(170)	3	2,389	(1,712)	677

- Notes:
1. "Other" is a business segment that is not included in reporting segments, and includes the worker dispatching business.
 2. Adjustments to segment profit (loss) of ¥(1,712) million are the elimination of intersegment transactions of ¥(0) million and corporate expenses of ¥(1,711) million that are not attributable to reporting segments. Corporate expenses are primarily general and administrative expenses as well as research and development expenses that are not attributable to reporting segments.
 3. Segment profit (loss) has been adjusted with operating profit recorded on the semi-annual consolidated statement of income.

(Revenue Recognition)

The information of revenue from contracts with customers by reporting segment is as follows:

(Millions of yen)

			Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)	Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)
Reporting segments	Transportation Business	Domestic railways	7,324	7,642
		Overseas railways	4,643	3,208
		Other	1,405	1,589
		Subtotal	13,373	12,440
	Industry Business	Automobile testing equipment	1,050	1,409
		Production and processing facilities	1,557	1,085
		Power generation and infrastructure	925	1,361
		Other	1,410	1,479
		Subtotal	4,944	5,335
	ICT Solution Business	ICT Solutions	695	401
		Subtotal	695	401
Other (Notes)			1	2
Total			19,015	18,179
Revenue from contracts with customers			19,015	18,179
Net sales to external customers			19,015	18,179

- Notes
1. “Other” is a business segment that is not included in reporting segments, and includes the worker dispatching business.
 2. Effective from the six months ended November 30, 2025, the former segment of “Power generation and power supply” has been renamed to “Power generation and infrastructure.” The information that breaks down revenue from contracts with customers for the six months ended November 30, 2024 uses the name after the change. This change is only a name change.

3. Other

(1) Status of Production, Orders, and Sales

(i) Production status

Business segment	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)		Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)	
	Amount (Millions of yen)	Share (%)	Amount (Millions of yen)	Share (%)
Transportation Business	11,674	68.2	14,067	71.4
Industry Business	5,200	30.4	5,561	28.2
ICT Solution Business	250	1.5	77	0.4
Other	-	-	-	-
Total	17,125	100.0	19,706	100.0

Note: Amounts are based on sales prices.

(ii) Status of orders received

Business segment	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)		Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)	
	Orders received (Millions of yen)	Order backlog (Millions of yen)	Orders received (Millions of yen)	Order backlog (Millions of yen)
Transportation Business	13,707	32,223	16,747	36,122
Industry Business	5,976	10,009	6,442	10,174
ICT Solution Business	763	576	371	242
Other	1	-	2	-
Total	20,449	42,809	23,563	46,538

Note: Amounts are based on sales prices.

(iii) Sales status

Business segment	Six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)		Six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)	
	Amount (Millions of yen)	Share (%)	Amount (Millions of yen)	Share (%)
Transportation Business	13,373	70.3	12,440	68.4
Industry Business	4,944	26.0	5,335	29.4
ICT Solution Business	695	3.7	401	2.2
Other	1	0.0	2	0.0
Total	19,015	100.0	18,179	100.0