

August 31, 2026

To whom it may concern

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Notice Concerning Publication of the PILLAR Integrated Report 2026

PILLAR Corporation (the “Company”) hereby announces that on August 31, 2026, the “Integrated Report 2026,” which summarizes the efforts of the PILLAR Group towards medium- to long-term value creation, was published on its website.

This Integrated Report has been edited under the theme of “PILLAR’s Earning Power,” introducing both financial and non-financial aspects of the growth strategies aimed at becoming a truly global company, centered around the new medium-term management plan “One2030” that started in April 2026, as well as the business model that supports the competitive advantages cultivated over the 100 years since the Company’s founding.

■ Summary of the “PILLAR Integrated Report 2026”

- Message from the President

The ideas behind “One2030” and the vision the Group aims to achieve are presented in a Q&A format.

- Feature

Explanation of the value creation generated by the collaboration between sales and technology within the Group.

- Our Value Creation

Explanation of the “Earning Power” formula, business model and competitive advantages.

- Growth Strategy

Explanation of financial strategies, human resources strategies, business strategies, and sustainability strategies.

- Governance

Explanation of the governance that supports the Group.

■ Integrated Report website URL

<https://www.pillar.co.jp/en/ir/annual-report/>

■ Publication Date

August 31, 2026 (Publication of the English version is scheduled for October 2026)