July 24, 2026

To whom it may concern

Company name:	PILLAR Corporation.
Name of representative:	Yoshinobu Iwanami, President (Securities code: 6490; Prime Market of the Tokyo Stock Exchange).
Inquiries:	Nobuyoshi Yoshida, Managing Executive Officer (Telephone: +81-6-7166-8281)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Remuneration for Restricted Shares

PILLAR Corporation (the "Company") hereby announces that it completed payment procedures today for the disposal of treasury shares as remuneration for restricted shares, which was resolved at the meeting of its Board of Directors held on June 23, 2026. For details, please refer to the "Notice Concerning Disposal of Treasury Shares as Remuneration for Restricted Shares" announced on June 23, 2026.

Summary of disposal of treasury shares

(1) Type and number of shares of disposal	7,160 of the Company's common shares
(2) Disposal value	11,170 yen per share
(3) Total amount of disposal	79,977,200 yen
(4) Allottees, number of allottees, and number of shares of disposal	Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members): four (4) persons; 7,160 shares
(5) Date of disposal	July 24, 2026