

May 14, 2026

To whom it may concern

Company name: PILLAR Corporation  
Name of representative: Yoshinobu Iwanami, President  
(Securities code: 6490; Prime  
Market of the Tokyo Stock  
Exchange)  
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**Notice Concerning Discontinuation (Abolition) of Countermeasures to Large-Scale Acquisitions of the Company's Shares, etc. (Takeover Defense Measures)**

PILLAR Corporation (the "Company") hereby announces that at its Board of Directors meeting held on May 14, 2026, it resolved to discontinue the "Countermeasures to Large-Scale Acquisitions of the Company's Shares, etc. (Takeover Defense Measures)" (hereinafter referred to as the "Current Plan"), and to abolish the Current Plan at the conclusion of the 78th Ordinary General Meeting of Shareholders of the Company scheduled to be held in June 2026, when its effective period will expire.

Upon receiving approval from shareholders at the Ordinary General Meeting of Shareholders of the Company held in June 2008, the Company introduced the Current Plan as an initiative to prevent undue corporate takeovers.

Considering factors such as recent trends in acquisition response policies in Japan, dialogue with institutional investors who are shareholders, and changes in the business environment, as a result of discussions and deliberations by the Board of Directors, the Company has decided to discontinue and abolish the Current Plan at the conclusion of the 78th Ordinary General Meeting of Shareholders of the Company scheduled to be held in June 2026, when its effective period will expire.

Additionally, even after the abolition of the Current Plan, in the event of a large-scale acquisition of the Company's shares, the Company will take appropriate measures within the scope permitted by the Financial Instruments and Exchange Act, the Companies Act, and other related laws and regulations, including requesting the party conducting such an acquisition to provide shareholders with the necessary and sufficient time and information to make an appropriate judgment on the validity of the acquisition.