

February 9, 2026

To whom it may concern

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Name of representative: Yoshinobu Iwanami, President
(Securities code: 6490; Prime
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Notice Concerning Revisions to Consolidated Financial Results Forecasts and Dividend Forecasts (Dividend Increase)

PILLAR Corporation (the “Company”) hereby announces that, in light of the most recent operating trends and other factors, it has resolved at a meeting of the Board of Directors held on February 9, 2026 to revise the consolidated financial results forecasts and the year-end dividend forecasts for the fiscal year ending March 31, 2026, which were announced on May 14, 2025, as shown below.

1. Details of revisions to consolidated financial results forecasts

Revisions to consolidated financial results forecasts for the fiscal year ending March 31, 2026 (April 1, 2025 through March 31, 2026)

	Net sales (Millions of yen)	Operating profit (Millions of yen)	Ordinary profit (Millions of yen)	Profit attributable to owners of parent (Millions of yen)	Basic earnings per share (Yen)
Previously announced forecasts (A)	57,500	10,300	10,300	7,200	308.68
Revised forecasts (B)	58,000	12,000	12,500	8,500	368.18
Change (B-A)	500	1,700	2,200	1,300	–
Change (%)	0.9	16.5	21.4	18.1	–
(Reference) Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)	57,988	11,335	11,474	8,299	355.82

Reason for revision

The full-year consolidated financial results forecasts for the fiscal year ending March 31, 2026 has been revised upward from the previous forecasts for net sales, operating profit, ordinary profit, and profit attributable to owners of parent, respectively as shown above, based on an expectation of a future recovery of products for the Japanese semiconductor market and continued robust sales aimed in the overseas semiconductor market in the Electronic Equipment Business, an expectation of strong sales of products for semiconductor manufacturing equipment in the Industrial Equipment Business, and other factors.

2. Details of revision to dividend forecasts

	Annual dividends		
	Second quarter-end	Fiscal year-end	Total
Previous forecasts (announced on May 14, 2025)	–	55.00	105.00
Revised forecasts	–	80.00	130.00
Actual results for the current fiscal year	50.00	–	–
Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)	54.00	71.00	125.00

Reason for revision

The Company regards the return of profits to shareholders as a key management issue, and has a basic policy of striving for stable and continuous dividends and improving the level of dividends, while targeting a payout ratio of 30% or more.

In light of the above basic policy and the full-year consolidated financial results forecasts, we have decided to revise the dividend forecasts for the fiscal year ending March 31, 2026.

* Above forecasts are based on information available to the Company at the time of release of this document. Results may differ from the forecast figures due to various factors going forward.