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## Consolidated Financial Results for the Three Months Ended June 30, 2025 (Based on Japanese GAAP)

August 6, 2025

Company name: PILLAR Corporation  
 Stock exchange listing: Tokyo  
 Securities code: 6490 URL <https://www.pillar.co.jp/>  
 Representative: President Yoshinobu Iwanami  
 General Manager of Accounting & Financial  
 Inquiries: Department Masahiro Fujii TEL 06-7166-8248  
 Scheduled date to commence dividend payments: –  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

### 1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

#### (1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2025	13,499	3.1	2,705	8.4	2,765	(5.4)	1,977	0.7
Three months ended June 30, 2024	13,096	2.9	2,496	(18.8)	2,924	(18.2)	1,962	(23.0)

Note: Comprehensive income Three months ended June 30, 2025 ¥1,728 million [(6.8)%]  
 Three months ended June 30, 2024 ¥1,854 million [(44.0)%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2025	84.95	–
Three months ended June 30, 2024	84.21	–

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2025	95,753	73,343	76.6
As of March 31, 2025	98,055	73,858	75.3

Reference: Equity As of June 30, 2025 ¥73,343 million  
 As of March 31, 2025 ¥73,858 million

### 2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	–	54.00	–	71.00	125.00
Year ending March 31, 2026	–				
Year ending March 31, 2026 (Forecast)		50.00	–	55.00	105.00

Note: Revisions to the cash dividend forecasts most recently announced: No

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
Full year	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	57,500	(0.8)	10,300	(9.1)	10,300	(10.2)	7,200	(13.2)	308.68

Note: Revisions to the financial results forecasts most recently announced: No

4. Notes

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2025: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	25,042,406 shares	As of March 31, 2025	25,042,406 shares
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Number of treasury shares at the end of the period

As of June 30, 2025	1,868,674 shares	As of March 31, 2025	1,710,224 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	23,276,549 shares	Three months ended June 30, 2024	23,308,554 shares
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\* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: No

\* Proper use of earnings forecasts, and other special items

(Caution concerning forward-looking statements)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, the statements herein do not constitute assurances regarding the Company's actual results. Actual results may differ significantly due to various factors.

## Quarterly consolidated financial statements

### (1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	21,883	21,666
Notes and accounts receivable - trade	12,172	9,703
Electronically recorded monetary claims - operating	5,803	4,433
Merchandise and finished goods	1,796	2,035
Work in process	3,243	3,405
Raw materials and supplies	5,623	5,766
Other	490	848
Allowance for doubtful accounts	(4)	(7)
Total current assets	51,008	47,852
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	22,072	21,777
Machinery, equipment and vehicles, net	4,491	4,398
Land	5,269	5,548
Other, net	2,314	2,880
Total property, plant and equipment	34,147	34,604
Intangible assets		
Goodwill	3,732	3,616
Other	1,342	1,377
Total intangible assets	5,075	4,993
Investments and other assets		
Investment securities	6,262	6,700
Retirement benefit asset	759	789
Other	820	832
Allowance for doubtful accounts	(18)	(18)
Total investments and other assets	7,824	8,302
Total non-current assets	47,046	47,900
Total assets	98,055	95,753
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	1,868	1,142
Electronically recorded obligations - operating	1,753	1,890
Short-term borrowings	750	750
Current portion of long-term borrowings	300	300
Accounts payable - other	1,504	1,247
Income taxes payable	1,500	633
Provision for bonuses	1,312	652
Electronically recorded obligations - facilities	365	565
Other	1,246	1,369
Total current liabilities	10,600	8,551
Non-current liabilities		
Bonds payable	10,000	10,000
Long-term borrowings	775	700
Retirement benefit liability	1,868	1,913
Asset retirement obligations	85	92
Other	867	1,152
Total non-current liabilities	13,596	13,859
Total liabilities	24,196	22,410

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Net assets		
Shareholders' equity		
Share capital	4,966	4,966
Capital surplus	5,366	5,366
Retained earnings	60,551	60,871
Treasury shares	(2,513)	(3,101)
Total shareholders' equity	68,370	68,103
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,837	3,141
Foreign currency translation adjustment	2,112	1,564
Remeasurements of defined benefit plans	538	533
Total accumulated other comprehensive income	5,488	5,239
Total net assets	73,858	73,343
Total liabilities and net assets	98,055	95,753

**(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income**

**Quarterly consolidated statement of income**

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	13,096	13,499
Cost of sales	7,917	7,995
Gross profit	5,179	5,504
Selling, general and administrative expenses	2,683	2,798
Operating profit	2,496	2,705
Non-operating income		
Dividend income	97	96
Foreign exchange gains	351	—
Other	39	26
Total non-operating income	488	123
Non-operating expenses		
Interest expenses	37	38
Loss on disposal of non-current assets	22	3
Foreign exchange losses	—	12
Other	0	8
Total non-operating expenses	60	63
Ordinary profit	2,924	2,765
Extraordinary income		
Gain on sale of investment securities	9	—
Total extraordinary income	9	—
Profit before income taxes	2,934	2,765
Income taxes - current	834	583
Income taxes - deferred	137	204
Total income taxes	971	788
Profit	1,962	1,977
Profit attributable to owners of parent	1,962	1,977

## Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	1,962	1,977
Other comprehensive income		
Valuation difference on available-for-sale securities	(629)	303
Foreign currency translation adjustment	526	(547)
Remeasurements of defined benefit plans, net of tax	(6)	(5)
Total other comprehensive income	(108)	(248)
Comprehensive income	1,854	1,728
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,854	1,728