

July 9, 2025

To whom it may concern

Company name: PILLAR Corporation
Name of representative: Yoshinobu Iwanami, President
(Securities code: 6490; Prime
Market of the Tokyo Stock
Exchange)
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Vice President and Executive
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**(Partial Change to Disclosed Matter) Notice Concerning Disposal of Treasury Shares as
Remuneration for Restricted Shares**

As announced in the “Notice Concerning Disposal of Treasury Shares as Remuneration for Restricted Shares” (the “Original Disclosure”) released on June 20, 2025, PILLAR Corporation (the “Company”) resolved at a meeting of its Board of Directors held on the same day to dispose of treasury shares as remuneration for restricted shares (the “Disposal of Treasury Shares” or “Disposal”). However, at a meeting of its Board of Directors held today, the Company resolved to partially change the subscription requirements for the Disposal of Treasury Shares.

1. Reason for change

While the Company resolved to grant restricted shares as stated in the Original Disclosure, from a perspective of appropriately completing administrative procedures, it has decided to change the date of Disposal and transfer restriction period as listed in “2. Details of change.” There are no changes to the contents of the Original Disclosure other than those listed in “2. Details of change.”

2. Details of change

A portion of the subscription requirements for the Disposal of Treasury Shares will be changed as follows. Changes are underlined.

[Before change]

1. Summary of Disposal

(1) Date of Disposal	<u>July 18, 2025</u>
(2) Type and number of shares of Disposal	21,884 of the Company’s common shares
(3) Disposal value	3,655 yen per share
(4) Total amount of Disposal	79,986,020 yen
(5) Allottees, number of allottees, and number of shares of Disposal	Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members): four (4) persons; 21,884 shares

[After change]

1. Summary of Disposal

(1) Date of Disposal	<u>July 31, 2025</u>
(2) Type and number of shares of Disposal	21,884 of the Company's common shares
(3) Disposal value	3,655 yen per share
(4) Total amount of Disposal	79,986,020 yen
(5) Allottees, number of allottees, and number of shares of Disposal	Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members): four (4) persons; 21,884 shares

[Before change]

3. Outline of the Allotment Agreement

- (1) Transfer restriction period: July 18, 2025 to July 17, 2025

[After change]

3. Outline of the Allotment Agreement

- (1) Transfer restriction period: July 31, 2025 to July 30, 2025