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August 6, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Eagle Industry Co., Ltd.
Stock exchange listing: Tokyo
Securities code: 6486
URL: https://www.ekkeagle.com/en/
Representative: Tetsuji Tsuru, Representative Director, President
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Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: None
Holding of financial results meeting: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	47,787	12.5	4,222	40.8	5,772	47.0	3,439	32.6
June 30, 2025	42,489	1.6	2,998	14.2	3,927	(17.7)	2,593	16.8

Note: Comprehensive income
For the three months ended June 30, 2026: ¥5,879 million [16.6%]
For the three months ended June 30, 2025: ¥5,043 million [(32.9)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	75.62	–
June 30, 2025	57.34	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	233,627	145,653	58.0	2,963.41
March 31, 2026	228,581	142,621	58.2	2,927.77

Reference: Equity
As of June 30, 2026: ¥135,427 million
As of March 31, 2026: ¥133,062 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	60.00	–	65.00	125.00
Fiscal year ending March 31, 2027	–				
Fiscal year ending March 31, 2027 (Forecast)		70.00	–	–	–

Note: Revisions to the forecast of cash dividends most recently announced: None

Due to the planned management integration through the Company's establishment of a joint holding company by means of a share transfer with NOK Corporation as of October 1, 2026, the interim dividend will be set at 70 yen, and the year-end dividend is currently undecided.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	200,000	12.7	16,000	18.8	20,000	16.5	12,000	22.1	262.89

Note: Revisions to the forecast of financial results most recently announced: Yes

A management integration through the Company's establishment of a joint holding company by means of a share transfer is planned with NOK Corporation as of October 1, 2026. The forecast of financial results is calculated based on our current organizational structure.

* **Notes**

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2026: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

Note: For details, please refer to "(3) Notes to the quarterly consolidated financial statements (Notes to accounting treatment specific to the preparation of quarterly consolidated financial statements)" in "2. Quarterly consolidated financial statements and significant notes thereto" on page 7 of the attached materials.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	49,757,821 shares
As of March 31, 2026	49,757,821 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	4,058,033 shares
As of March 31, 2026	4,309,340 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	45,486,764 shares
Three months ended June 30, 2025	45,231,357 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements in this material, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable. These statements do not purport that the Company pledges to realize such statements. In addition, actual results may differ due to various factors. For matters relating to the forecast, please refer to "(3) Explanation of consolidated financial results forecast and other forward-looking statements" in "1. Overview of operating results, etc." on page 2 of the attached materials.

1. Overview of operating results, etc.

(1) Overview of operating results for the three months ended June 30, 2026

During the three months ended June 30, 2026, the Group recorded net sales of 47,787 million yen (up 12.5% year on year), operating profit of 4,222 million yen (up 40.8% year on year), ordinary profit of 5,772 million yen (up 47.0% year on year) and profit attributable to owners of parent of 3,439 million yen (up 32.6% year on year).

The increase in revenue was mainly driven by significant growth in sales in the General Machinery Industry and the Semiconductor Industry, resulting in an increase in profit year on year.

The following show the results in each segment.

[Automotive and Construction Machinery Industries]

Net sales in this segment were 23,019 million yen (up 1.0% year on year), boosted by the positive impact of currency translation. Amid the continuing growth of the global production volume of EVs and PHEVs, we saw strong sales of our solenoid valves for suspensions. However, due to a decline in sales of conventional products driven by the electrification of auxiliary equipment, operating profit was 362 million yen (down 42.3% year on year).

[General Machinery Industry]

Net sales in this segment were 10,675 million yen (up 17.8% year on year) and operating profit was 1,801 million yen (up 68.3% year on year), driven by sales expansion in India, despite the continued impact of declining operating rates of plants in the Southeast Asia region due to intensified competition in petrochemical products.

[Semiconductor Industry]

Net sales in this segment were 5,869 million yen (up 58.7% year on year), driven by expanding demand for high-value-added memory mainly for AI data centers, which led to increased sales of the Company’s products. Operating profit was 448 million yen (operating loss of 316 million yen for the same period in the previous fiscal year).

[Marine Industry]

Net sales in this segment were 5,469 million yen (up 13.8% year on year), due to continuous favorable conditions primarily in demand for new shipbuilding. Operating profit was 1,349 million yen (down 10.9% year on year) due to the impact of the product mix.

[Aerospace Industry]

Net sales in this segment were 2,753 million yen (up 29.4% year on year), driven by continued strong demand in products for aircraft, including defense-related products, resulting in operating profit of 272 million yen (up 198.4% year on year).

(2) Overview of financial position for three months ended June 30, 2026

Assets

Assets as of June 30, 2026 were 233,627 million yen, up 5,046 million yen from the end of the fiscal year ended March 31, 2026. This was mainly due to increases of notes and accounts receivable - trade, and contract assets by 1,718 million yen, investment securities by 1,605 million yen, and merchandise and finished goods by 1,152 million yen.

Liabilities

Liabilities as of June 30, 2026 were 87,974 million yen, up 2,014 million yen from the end of the fiscal year ended March 31, 2026. This was mainly due to an increase in borrowings by 2,026 million yen.

Net assets

Net assets as of June 30, 2026 were 145,653 million yen, up 3,032 million yen from the end of the fiscal year ended March 31, 2026. This was mainly due to the recording of profit attributable to owners of parent of 3,439 million yen, and an increase in foreign currency translation adjustment by 1,890 million yen, despite a decrease of 3,006 million yen caused by dividends of surplus.

(3) Explanation of consolidated financial results forecast and other forward-looking statements

Based on the recent business environment and financial results for the three months ended June 30, 2026, revisions have been made to the consolidated financial results forecasts announced in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)" on May 13, 2026 as follows.

In the Semiconductor Industry, sales are expected to exceed initial forecasts due to strong demand, leading to net sales and profits surpassing initial expectations. Other businesses are also generally performing steadily, and there is a positive impact on net sales from foreign currency translation. As a result, consolidated financial results are expected to exceed initial forecasts.

Revisions to the forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecast (A)	188,000	12,400	15,800	9,500	207.88
Revised forecast (B)	200,000	16,000	20,000	12,000	262.89
Change (B-A)	12,000	3,600	4,200	2,500	–
Change (%)	6.4	29.0	26.6	26.3	–
(Reference) Results for the fiscal year ended March 31, 2026	177,488	13,468	17,170	9,828	216.75

2. Quarterly consolidated financial statements and significant notes thereto

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	33,681	34,619
Notes and accounts receivable - trade, and contract assets	36,260	37,979
Electronically recorded monetary claims - operating	6,441	6,726
Merchandise and finished goods	12,822	13,974
Work in process	10,810	11,067
Raw materials and supplies	16,278	16,371
Other	9,264	8,748
Allowance for doubtful accounts	(109)	(111)
Total current assets	125,450	129,375
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	29,193	28,978
Machinery, equipment and vehicles, net	18,854	18,396
Other, net	16,172	16,519
Total property, plant and equipment	64,220	63,893
Intangible assets		
Goodwill	51	46
Other	2,133	2,200
Total intangible assets	2,185	2,247
Investments and other assets		
Investment securities	22,138	23,743
Other	14,690	14,472
Allowance for doubtful accounts	(104)	(104)
Total investments and other assets	36,724	38,111
Total non-current assets	103,130	104,252
Total assets	228,581	233,627

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	9,858	10,484
Electronically recorded obligations - operating	3,063	2,265
Short-term borrowings	15,216	19,938
Income taxes payable	1,359	1,549
Provision for bonuses	3,247	2,315
Other provisions	1,003	947
Other	17,992	19,326
Total current liabilities	51,741	56,827
Non-current liabilities		
Long-term borrowings	22,949	20,254
Provisions	335	338
Retirement benefit liability	6,689	6,725
Other	4,245	3,828
Total non-current liabilities	34,218	31,146
Total liabilities	85,959	87,974
Net assets		
Shareholders' equity		
Share capital	10,490	10,490
Capital surplus	11,827	11,827
Retained earnings	84,587	85,020
Treasury shares	(7,183)	(6,895)
Total shareholders' equity	99,722	100,443
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,064	1,066
Foreign currency translation adjustment	22,463	24,354
Remeasurements of defined benefit plans	9,811	9,562
Total accumulated other comprehensive income	33,340	34,983
Non-controlling interests	9,558	10,226
Total net assets	142,621	145,653
Total liabilities and net assets	228,581	233,627

(2) Quarterly consolidated statements of income and consolidated statements of comprehensive income

Quarterly consolidated statements of income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	42,489	47,787
Cost of sales	31,879	34,828
Gross profit	10,609	12,958
Selling, general and administrative expenses	7,611	8,735
Operating profit	2,998	4,222
Non-operating income		
Interest income	101	112
Dividend income	12	14
Share of profit of entities accounted for using equity method	741	1,274
Foreign exchange gains	–	150
Other	261	189
Total non-operating income	1,116	1,741
Non-operating expenses		
Interest expenses	141	168
Foreign exchange losses	25	–
Other	19	22
Total non-operating expenses	187	191
Ordinary profit	3,927	5,772
Extraordinary income		
Gain on sale of non-current assets	2	2
Total extraordinary income	2	2
Extraordinary losses		
Loss on retirement of non-current assets	1	11
Total extraordinary losses	1	11
Profit before income taxes	3,929	5,763
Income taxes	791	1,579
Profit	3,137	4,183
Profit attributable to non-controlling interests	543	744
Profit attributable to owners of parent	2,593	3,439

Quarterly consolidated statements of comprehensive income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	3,137	4,183
Other comprehensive income		
Valuation difference on available-for-sale securities	100	(0)
Foreign currency translation adjustment	1,360	1,619
Remeasurements of defined benefit plans, net of tax	(95)	(246)
Share of other comprehensive income of entities accounted for using equity method	540	323
Total other comprehensive income	1,906	1,696
Comprehensive income	5,043	5,879
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,572	5,083
Comprehensive income attributable to non-controlling interests	470	796

(3) Notes to the quarterly consolidated financial statements

(Notes to going concern assumption)

Not applicable.

(Notes on significant changes in the amount of shareholders’ equity)

Not applicable.

(Notes to accounting treatment specific to the preparation of quarterly consolidated financial statements)

(Calculation of tax expense)

Tax expenses are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year, including the first quarter of the fiscal year under review, and multiplying profit before income taxes by the estimated effective tax rate.

However, if the calculation of tax expenses using an estimated effective tax rate produces significantly unreasonable results, the effective statutory tax rate is used.

(Notes to quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows for the three months ended June 30, 2026 are not prepared. Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30, 2025 and 2026 are as follows.

(Millions of yen)

	For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)	For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)
Depreciation	2,566	2,695
Amortization of goodwill	36	5

(Notes to segment information, etc.)

I For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

Information on the amounts of net sales and profit/loss for each reporting segment

(Millions of yen)

	Automotive and Construction Machinery Industries	General Machinery Industry	Semiconductor Industry	Marine Industry	Aerospace Industry	Total	Adjustments (Note 1)	Amount recorded on the quarterly consolidated statements of income (Note 2)
Net sales								
Net sales to external customers	22,797	9,058	3,697	4,807	2,127	42,489	–	42,489
Inter-segment sales or transfers	36	58	–	0	–	95	(95)	–
Total	22,833	9,117	3,697	4,807	2,127	42,584	(95)	42,489
Segment profit (loss)	628	1,070	(316)	1,514	91	2,988	9	2,998

Notes: 1. The segment profit/loss adjustment of 9 million yen is elimination of inter-segment transactions.
2. Segment profit/loss is adjusted based on operating profit on the quarterly consolidated statements of income.

II For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

Information on the amounts of net sales and profit/loss for each reporting segment

(Millions of yen)

	Automotive and Construction Machinery Industries	General Machinery Industry	Semiconductor Industry	Marine Industry	Aerospace Industry	Total	Adjustments (Note 1)	Amount recorded on the quarterly consolidated statements of income (Note 2)
Net sales								
Net sales to external customers	23,019	10,675	5,869	5,469	2,753	47,787	–	47,787
Inter-segment sales or transfers	45	69	134	0	–	249	(249)	–
Total	23,064	10,744	6,004	5,469	2,753	48,036	(249)	47,787
Segment profit	362	1,801	448	1,349	272	4,234	(11)	4,222

Notes: 1. The segment profit adjustment of negative 11 million yen is elimination of inter-segment transactions.
2. Segment profit is adjusted based on operating profit on the quarterly consolidated statements of income.