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August 5, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)

Company name: Eagle Industry Co., Ltd.
 Stock exchange listing: Tokyo
 Securities code: 6486
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: None
 Holding of financial results meeting: None

(Amounts less than one million yen are rounded down, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	42,489	1.6	2,998	14.2	3,927	(17.7)	2,593	16.8
June 30, 2024	41,819	4.5	2,624	75.5	4,775	20.4	2,221	(9.2)

Note: Comprehensive income For the three months ended June 30, 2025: ¥5,043 million [(32.9)%]
 For the three months ended June 30, 2024: ¥7,515 million [(19.8)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	57.34	—
June 30, 2024	48.87	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	208,364	125,256	55.8	2,563.97
March 31, 2025	203,484	122,519	55.9	2,517.54

Reference: Equity
 As of June 30, 2025: ¥116,225 million
 As of March 31, 2025: ¥113,830 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	50.00	—	50.00	100.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		55.00	—	55.00	110.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	84,700	2.1	4,800	12.5	6,500	13.0	4,200	54.8	92.75
Fiscal year ending March 31, 2026	171,000	1.7	10,600	24.8	14,500	20.6	9,200	88.6	203.07

Note: Revisions to the forecast of financial results most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2025: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

Note: For details, please refer to “(3) Notes to the quarterly consolidated financial statements (Notes to accounting treatment specific to the preparation of quarterly consolidated financial statements)” in “2. Quarterly consolidated financial statements and significant notes thereto” on page 7 of the attached materials.

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement of prior period financial statements: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	49,757,821 shares
As of March 31, 2025	49,757,821 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	4,427,625 shares
As of March 31, 2025	4,542,659 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	45,231,357 shares
Three months ended June 30, 2024	45,446,205 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements in this material, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable. These statements do not purport that the Company pledges to realize such statements. In addition, actual results may differ due to various factors. For matters relating to the forecast, please refer to “(3) Explanation of consolidated financial results forecast and other forward-looking statements” in “1. Overview of operating results, etc.” on page 2 of the attached materials.

1. Overview of operating results, etc.

(1) Overview of operating results for the three months ended June 30, 2025

During the three months ended June 30, 2025, the Group recorded net sales of 42,489 million yen (up 1.6% year on year), operating profit of 2,998 million yen (up 14.2% year on year), ordinary profit of 3,927 million yen (down 17.7% year on year) and profit attributable to owners of parent of 2,593 million yen (up 16.8% year on year).

Despite a decrease in net sales in the General Machinery Industry, net sales increased in all other Industries. Due to the increase in net sales, operating profit also exceeded the same period of the previous year. However, ordinary profit decreased due to foreign exchange gains recorded in the previous fiscal year turning into foreign exchange losses, among other factors. Profit attributable to owners of parent increased year on year due to the recording of profit attributable to non-controlling interests resulting from the reorganization within the Group in the previous fiscal year.

The following show the results in each segment.

[Automotive and Construction Machinery Industries]

In this segment, although the pace of the electrification of automobiles is slowing, the global production volume of EVs is increasing. Additionally, we saw strong sales of vehicle models equipped with our solenoid valves for suspensions. As a result, net sales in this segment were 22,797 million yen (up 1.0% year on year), and operating profit was 628 million yen (up 40.2% year on year).

[General Machinery Industry]

Net sales in this segment were 9,058 million yen (down 10.4% year on year) and operating profit was 1,070 million yen (down 13.6% year on year), as the operating rates of plants in the Southeast Asia region declined due to intensified competition in petrochemical products, leading to a decrease in demand for repair work.

[Semiconductor Industry]

Net sales in this segment were 3,697 million yen (up 30.0% year on year) as a result of recovery in the semiconductor industry centered on fields related to generative AI, as well as a gradual recovery trend in demand of the Company's products. Operating loss was 316 million yen (operating loss of 877 million yen for the same period in the previous fiscal year).

[Marine Industry]

Net sales in this segment were 4,807 million yen (up 9.4% year on year), due to an increase in repair demand due to geopolitical issues, etc. as well as the continued strong demand for new shipbuilding. Operating profit was 1,514 million yen (down 6.5% year on year) due to the impact of the product mix.

[Aerospace Industry]

Net sales in this segment were 2,127 million yen (up 11.6% year on year) due to the continued strong demand in products for aircraft, including defense-related products, and for space applications. Operating profit was 91 million yen (down 55.1% year on year) due to the recording of a write-down on some inventory.

(2) Overview of financial position for the three months ended June 30, 2025

Assets

Assets as of June 30, 2025 were 208,364 million yen, up 4,879 million yen from the end of the fiscal year ended March 31, 2025. This was mainly due to increases in cash and deposits by 2,812 million yen, and investment securities by 1,226 million yen.

Liabilities

Liabilities as of June 30, 2025 were 83,108 million yen, up 2,143 million yen from the end of the fiscal year ended March 31, 2025. This was mainly due to an increase in short-term borrowings by 5,339 million yen, despite decreases in long-term borrowings by 2,377 million yen, and income taxes payable by 1,209 million yen.

Net assets

Net assets as of June 30, 2025 were 125,256 million yen, up 2,736 million yen from the end of the fiscal year ended March 31, 2025. This was mainly due to the recording of profit attributable to owners of parent of 2,593 million yen, and an increase in foreign currency translation adjustment by 1,986 million yen, despite a decrease of 2,312 million yen caused by dividends of surplus.

(3) Explanation of consolidated financial results forecast and other forward-looking statements

No changes have been made to the consolidated financial results forecasts for the first half and full year announced in the “Notice Regarding the Revision to Financial Results Forecasts” on July 25, 2025.

2. Quarterly consolidated financial statements and significant notes thereto

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	26,185	28,997
Notes and accounts receivable - trade, and contract assets	35,046	34,741
Electronically recorded monetary claims - operating	6,247	6,357
Merchandise and finished goods	11,592	11,381
Work in process	9,141	8,898
Raw materials and supplies	15,568	15,750
Other	7,677	8,537
Allowance for doubtful accounts	(89)	(89)
Total current assets	111,369	114,575
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	28,798	28,816
Machinery, equipment and vehicles, net	18,080	17,756
Other, net	15,968	16,627
Total property, plant and equipment	62,847	63,200
Intangible assets		
Goodwill	215	174
Other	1,945	1,915
Total intangible assets	2,160	2,089
Investments and other assets		
Investment securities	18,196	19,423
Other	9,017	9,181
Allowance for doubtful accounts	(106)	(106)
Total investments and other assets	27,107	28,498
Total non-current assets	92,115	93,788
Total assets	203,484	208,364

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	8,488	8,887
Electronically recorded obligations - operating	2,807	2,857
Short-term borrowings	15,581	20,920
Income taxes payable	2,376	1,166
Provision for bonuses	3,082	2,181
Other provisions	232	203
Other	14,572	15,231
Total current liabilities	47,140	51,448
Non-current liabilities		
Long-term borrowings	23,676	21,298
Provisions	661	704
Retirement benefit liability	8,023	8,057
Other	1,463	1,598
Total non-current liabilities	33,824	31,659
Total liabilities	80,964	83,108
Net assets		
Shareholders' equity		
Share capital	10,490	10,490
Capital surplus	11,827	11,827
Retained earnings	79,846	80,127
Treasury shares	(7,454)	(7,319)
Total shareholders' equity	94,710	95,126
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	727	829
Foreign currency translation adjustment	13,056	15,043
Remeasurements of defined benefit plans	5,336	5,225
Total accumulated other comprehensive income	19,120	21,099
Non-controlling interests	8,688	9,030
Total net assets	122,519	125,256
Total liabilities and net assets	203,484	208,364

(2) Quarterly consolidated statements of income and consolidated statements of comprehensive income

Quarterly consolidated statements of income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	41,819	42,489
Cost of sales	31,574	31,879
Gross profit	10,245	10,609
Selling, general and administrative expenses	7,620	7,611
Operating profit	2,624	2,998
Non-operating income		
Interest income	145	101
Dividend income	14	12
Share of profit of entities accounted for using equity method	824	741
Foreign exchange gains	777	–
Other	530	261
Total non-operating income	2,291	1,116
Non-operating expenses		
Interest expenses	119	141
Foreign exchange losses	–	25
Other	21	19
Total non-operating expenses	141	187
Ordinary profit	4,775	3,927
Extraordinary income		
Gain on sale of non-current assets	7	2
Total extraordinary income	7	2
Extraordinary losses		
Loss on retirement of non-current assets	23	1
Total extraordinary losses	23	1
Profit before income taxes	4,759	3,929
Income taxes	1,216	791
Profit	3,542	3,137
Profit attributable to non-controlling interests	1,321	543
Profit attributable to owners of parent	2,221	2,593

Quarterly consolidated statements of comprehensive income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	3,542	3,137
Other comprehensive income		
Valuation difference on available-for-sale securities	56	100
Foreign currency translation adjustment	2,839	1,360
Remeasurements of defined benefit plans, net of tax	(61)	(95)
Share of other comprehensive income of entities accounted for using equity method	1,138	540
Total other comprehensive income	3,972	1,906
Comprehensive income	7,515	5,043
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,811	4,572
Comprehensive income attributable to non-controlling interests	1,704	470

(3) Notes to the quarterly consolidated financial statements

(Notes to going concern assumption)

Not applicable.

(Notes on significant changes in the amount of shareholders' equity)

Not applicable.

(Notes to accounting treatment specific to the preparation of quarterly consolidated financial statements)

(Calculation of tax expense)

Tax expenses are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year, including the first quarter of the fiscal year under review, and multiplying profit before income taxes by the estimated effective tax rate.

However, if the calculation of tax expenses using an estimated effective tax rate produces significantly unreasonable results, the effective statutory tax rate is used.

(Notes to quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows for the three months ended June 30, 2025 are not prepared. Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30, 2024 and 2025 are as follows.

	(Millions of yen)	
	For the three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)	For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)
Depreciation	2,660	2,566
Amortization of goodwill	50	36

(Notes to segment information, etc.)

I For the three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)

Information on the amounts of net sales and profit/loss for each reporting segment

(Millions of yen)

	Auto- motive and Construc- tion Machinery Industries	General Machinery Industry	Semi- conductor Industry	Marine Industry	Aerospace Industry	Total	Adjust- ments (Note 1)	Amount recorded on the quarterly consoli- dated statements of income (Note 2)
Net sales								
Net sales to external customers	22,560	10,113	2,845	4,393	1,906	41,819	–	41,819
Inter-segment sales or transfers	48	16	–	0	–	65	(65)	–
Total	22,609	10,130	2,845	4,393	1,906	41,885	(65)	41,819
Segment profit (loss)	448	1,239	(877)	1,619	202	2,632	(7)	2,624

Notes: 1. The segment profit/loss adjustment of negative 7 million yen is elimination of inter-segment transactions.
2. Segment profit/loss is adjusted based on operating profit on the quarterly consolidated statements of income.

II For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

Information on the amounts of net sales and profit/loss for each reporting segment

(Millions of yen)

	Auto- motive and Construc- tion Machinery Industries	General Machinery Industry	Semi- conductor Industry	Marine Industry	Aerospace Industry	Total	Adjust- ments (Note 1)	Amount recorded on the quarterly consoli- dated statements of income (Note 2)
Net sales								
Net sales to external customers	22,797	9,058	3,697	4,807	2,127	42,489	–	42,489
Inter-segment sales or transfers	36	58	–	0	–	95	(95)	–
Total	22,833	9,117	3,697	4,807	2,127	42,584	(95)	42,489
Segment profit (loss)	628	1,070	(316)	1,514	91	2,988	9	2,998

Notes: 1. The segment profit/loss adjustment of 9 million yen is elimination of inter-segment transactions.
2. Segment profit/loss is adjusted based on operating profit on the quarterly consolidated statements of income.