

Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 13, 2025

Company name: MAEZAWA KYUSO INDUSTRIES CO.,LTD.
 Stock exchange listing: Tokyo
 Stock code: 6485 URL <https://www.qso.co.jp/>
 Representative: President and Representative Director Hiroshi Sugimoto
 Managing Director, Chief of Administration
 Inquiries: Yoichiro Taniguchi TEL 03-3716-1512
 Headquarters
 Scheduled date of ordinary general meeting of shareholders: June 26, 2025
 Scheduled date to file Securities Report: June 25, 2025
 Scheduled date to commence dividend payments: June 27, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2025	31,957	(0.2)	3,046	23.5	3,184	22.6	2,379	41.5
Year ended March 31, 2024	32,008	3.2	2,466	12.9	2,598	14.6	1,681	17.3

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	113.58	—	6.0	6.9	9.5
Year ended March 31, 2024	78.12	—	4.4	5.7	7.7

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	45,998	39,754	86.4	1,917.02
As of March 31, 2024	45,965	39,039	84.9	1,840.77

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	2,463	(1,258)	(1,564)	10,123
Year ended March 31, 2024	2,060	(273)	(1,783)	10,486

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2024	—	18.00	—	22.00	40.00	853	51.2	2.2
Year ended March 31, 2025	—	21.00	—	36.00	57.00	1,187	50.2	3.0
Year ending March 31, 2026 (Forecast)	—	25.00	—	25.00	50.00		51.8	

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	—	—	—	—	—	—	—	—	—
Full year	—	—	—	—	—	—	—	—	—

4. Notes

(1) Significant changes in the scope of consolidation during the year ended March 31, 2025: Yes

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	21,500,000 shares	As of March 31, 2024	21,500,000 shares
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Number of treasury shares at the end of the period

As of March 31, 2025	762,385 shares	As of March 31, 2024	291,806 shares
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Average number of shares during the period

Year ended March 31, 2025	20,951,916 shares	Year ended March 31, 2024	21,525,720 shares
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Consolidated financial statements
Consolidated balance sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	10,845	10,123
Notes receivable - trade	1,285	803
Accounts receivable - trade	4,099	3,635
Electronically recorded monetary claims - operating	6,918	6,481
Securities	—	200
Merchandise and finished goods	5,872	7,016
Work in process	103	82
Raw materials and supplies	1,336	1,263
Other	244	327
Total current assets	30,706	29,934
Non-current assets		
Property, plant and equipment		
Buildings and structures	8,569	7,812
Accumulated depreciation	(6,337)	(5,909)
Buildings and structures, net	2,231	1,902
Machinery, equipment and vehicles	7,762	8,195
Accumulated depreciation	(7,097)	(7,285)
Machinery, equipment and vehicles, net	665	910
Land	4,622	4,614
Construction in progress	72	238
Other	3,824	3,879
Accumulated depreciation	(3,553)	(3,705)
Other, net	270	174
Total property, plant and equipment	7,861	7,840
Intangible assets		
Software	454	393
Goodwill	237	197
Other	23	2
Total intangible assets	714	593
Investments and other assets		
Investment securities	5,304	5,612
Long-term loans receivable	4	3
Insurance funds	1,260	1,650
Retirement benefit asset	—	221
Deferred tax assets	14	5
Other	101	140
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	6,681	7,630
Total non-current assets	15,258	16,063
Total assets	45,965	45,998

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	3,052	2,653
Electronically recorded obligations - operating	794	732
Income taxes payable	474	539
Provision for bonuses	259	272
Provision for bonuses for directors (and other officers)	29	40
Buy-sell transaction liability	49	67
Other	1,053	700
Total current liabilities	5,712	5,006
Non-current liabilities		
Deferred tax liabilities	611	803
Retirement benefit liability	534	367
Asset retirement obligations	4	—
Other	62	66
Total non-current liabilities	1,213	1,237
Total liabilities	6,925	6,244
Net assets		
Shareholders' equity		
Share capital	3,358	3,358
Capital surplus	3,909	3,715
Retained earnings	29,600	31,072
Treasury shares	(312)	(943)
Total shareholders' equity	36,556	37,203
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,229	2,341
Foreign currency translation adjustment	281	—
Remeasurements of defined benefit plans	(28)	209
Total accumulated other comprehensive income	2,483	2,550
Total net assets	39,039	39,754
Total liabilities and net assets	45,965	45,998

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	32,008	31,957
Cost of sales	22,668	22,160
Gross profit	9,340	9,797
Selling, general and administrative expenses	6,873	6,750
Operating profit	2,466	3,046
Non-operating income		
Interest income	14	15
Dividend income	114	132
Dispatching income	13	12
Other	49	54
Total non-operating income	191	215
Non-operating expenses		
Foreign exchange losses	42	73
Loss on cancellation of insurance policies	13	—
Other	3	3
Total non-operating expenses	60	76
Ordinary profit	2,598	3,184
Extraordinary income		
Gain on sale of non-current assets	0	—
Gain on sale of investment securities	—	1
Gain on sale of investments in capital of subsidiaries and associates	—	187
Total extraordinary income	0	188
Extraordinary losses		
Loss on retirement of non-current assets	3	130
Impairment losses	—	14
Total extraordinary losses	3	144
Profit before income taxes	2,595	3,228
Income taxes - current	796	851
Income taxes - deferred	117	(2)
Total income taxes	914	848
Profit	1,681	2,379
Profit attributable to owners of parent	1,681	2,379

Consolidated statements of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,681	2,379
Other comprehensive income		
Valuation difference on available-for-sale securities	812	112
Foreign currency translation adjustment	(103)	(281)
Remeasurements of defined benefit plans, net of tax	(17)	237
Total other comprehensive income	690	67
Comprehensive income	2,372	2,447
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,372	2,447

Consolidated statements of changes in equity

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,358	3,711	30,304	(941)	36,432
Changes during period					
Dividends of surplus			(782)		(782)
Profit attributable to owners of parent			1,681		1,681
Purchase of treasury shares				(1,000)	(1,000)
Cancellation of treasury shares		(1,605)		1,605	–
Disposal of treasury shares		3		23	26
Transfer from retained earnings to capital surplus		1,602	(1,602)		–
Capital reduction of consolidated subsidiaries		198			198
Net changes in items other than shareholders' equity					
Total changes during period	–	198	(703)	629	123
Balance at end of period	3,358	3,909	29,600	(312)	36,556

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	1,417	385	(10)	1,792	38,225
Changes during period					
Dividends of surplus					(782)
Profit attributable to owners of parent					1,681
Purchase of treasury shares					(1,000)
Cancellation of treasury shares					–
Disposal of treasury shares					26
Transfer from retained earnings to capital surplus					–
Capital reduction of consolidated subsidiaries					198
Net changes in items other than shareholders' equity	812	(103)	(17)	690	690
Total changes during period	812	(103)	(17)	690	814
Balance at end of period	2,229	281	(28)	2,483	39,039

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,358	3,909	29,600	(312)	36,556
Changes during period					
Dividends of surplus			(907)		(907)
Profit attributable to owners of parent			2,379		2,379
Purchase of treasury shares				(655)	(655)
Disposal of treasury shares		4		24	29
Sale of consolidated subsidiaries		(198)			(198)
Net changes in items other than shareholders' equity					
Total changes during period	–	(193)	1,471	(631)	647
Balance at end of period	3,358	3,715	31,072	(943)	37,203

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,229	281	(28)	2,483	39,039
Changes during period					
Dividends of surplus					(907)
Profit attributable to owners of parent					2,379
Purchase of treasury shares					(655)
Disposal of treasury shares					29
Sale of consolidated subsidiaries		198		198	–
Net changes in items other than shareholders' equity	112	(480)	237	(130)	(130)
Total changes during period	112	(281)	237	67	714
Balance at end of period	2,341	–	209	2,550	39,754

Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	2,595	3,228
Depreciation	672	667
Amortization of goodwill	39	39
Insurance claim income	(2)	—
Increase (decrease) in provision for bonuses	8	13
Increase (decrease) in provision for bonuses for directors (and other officers)	9	11
Increase (decrease) in allowance for doubtful accounts	—	(0)
Increase (decrease) in retirement benefit liability	43	(44)
Share-based payment expenses	26	28
Interest and dividend income	(128)	(148)
Foreign exchange losses (gains)	42	73
Loss (gain) on cancellation of insurance policies	13	(4)
Loss (gain) on sale of investment securities	—	(1)
Decrease (increase) in trade receivables	(1,034)	1,290
Decrease (increase) in inventories	6	(1,147)
Decrease (increase) in accounts receivable - other	190	(23)
Increase (decrease) in trade payables	(27)	(458)
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	95	(63)
Loss on retirement of non-current assets	3	130
Impairment losses	—	14
Loss (gain) on sale of investments in capital of subsidiaries and associates	—	(187)
Other, net	167	(299)
Subtotal	2,721	3,119
Interest and dividends received	137	151
Proceeds from insurance income	2	—
Interest paid	(0)	(0)
Income taxes paid	(801)	(807)
Net cash provided by (used in) operating activities	2,060	2,463

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from investing activities		
Payments into time deposits	(159)	(100)
Proceeds from withdrawal of time deposits	574	416
Proceeds from redemption of securities	400	—
Purchase of investment securities	(301)	(301)
Proceeds from sale of investment securities	—	2
Purchase of property, plant and equipment	(727)	(1,051)
Payments for retirement of property, plant and equipment	—	(57)
Proceeds from sale of property, plant and equipment	2	—
Purchase of intangible assets	(28)	(55)
Payments for asset retirement obligations	—	(4)
Proceeds from sale of investments in capital of subsidiaries and associates resulting in change in scope of consolidation	—	277
Repayments of insurance funds contract	(376)	(441)
Proceeds from cancellation of insurance funds	336	49
Proceeds from maturity of insurance funds	6	6
Long-term loan advances	(0)	—
Proceeds from collection of long-term loans receivable	0	0
Net cash provided by (used in) investing activities	(273)	(1,258)
Cash flows from financing activities		
Repayments of lease liabilities	(1)	(1)
Dividends paid	(782)	(908)
Purchase of treasury shares	(1,000)	(655)
Net cash provided by (used in) financing activities	(1,783)	(1,564)
Effect of exchange rate change on cash and cash equivalents	(14)	(3)
Net increase (decrease) in cash and cash equivalents	(11)	(362)
Cash and cash equivalents at beginning of period	10,498	10,486
Cash and cash equivalents at end of period	10,486	10,123