MinebeaMitsumi
Passion to Create Value through Difference

FASF MEMBERSHIP

Brief Report of Financial Results
for the three months ended June 30, 2026〔IFRS〕(Consolidated)

August 5, 2026

Registered Company Name: MINEBEA MITSUMI Inc. Common Stock Listings: Tokyo
Code No: 6479 URL: https://www.minebeamitsumi.com/
Representative: Yoshihisa Kainuma Representative Director, Chairman CEO
Contact: Jun Yutani General Manager of Accounting Department Phone: (03) 6758-6711

Expected date of payment for dividends: —
Preparation of supplementary explanation material for financial results: Yes
Holding of presentation meeting for financial results: Yes (For Analyst)

(Amounts less than one million yen have been rounded.)

1. Business Performance (April 1, 2026 through June 30, 2026)

(1) Consolidated Results of Operations (Year-to-date) (%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change	Profit before income taxes (millions of yen)	% Change
Three months ended Jun. 30, 2026	426,567	16.3	26,313	50.9	29,812	91.2
Three months ended Jun. 30, 2025	366,925	3.2	17,432	(7.8)	15,589	(14.5)

	Profit for the period (millions of yen)	% Change	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Comprehensive income for the period (millions of yen)	% Change
Three months ended Jun. 30, 2026	21,192	94.7	21,298	95.6	37,974	396.8
Three months ended Jun. 30, 2025	10,885	(17.2)	10,889	(17.2)	7,643	(84.7)

	Earnings per share, basic (yen)	Earnings per share, diluted (yen)
Three months ended Jun. 30, 2026	53.03	53.03
Three months ended Jun. 30, 2025	27.12	27.11

(2) Consolidated Financial Position

	Total assets (millions of yen)	Total equity (millions of yen)	Total equity attributable to owners of the parent (millions of yen)	Equity ratio attributable to owners of the parent (%)
As of Jun. 30, 2026	1,883,080	938,811	926,724	49.2
As of Mar. 31, 2026	1,814,837	911,031	898,971	49.5

2. Dividends

	Annual dividends				
	End of first quarter (yen)	End of second quarter (yen)	End of third quarter (yen)	Year-end (yen)	For the year (yen)
Year ended Mar. 31, 2026	—	25.00	—	25.00	50.00
Year ending Mar. 31, 2027	—				
Year ending Mar. 31, 2027 (Forecast)		30.00	—	30.00	60.00

(Notes) Revisions to the forecast of cash dividends since the latest announcement: None
Regarding the annual dividends for the fiscal year ending March 31, 2027, we will determine the dividend payout ratio of around 30% on a consolidated basis

3. Prospect for Consolidated Forecast for the Fiscal Year (April 1, 2026 through March 31, 2027)

(%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change
Six months ending September 30, 2026	846,500	8.8	53,000	19.4
Year ending March 31, 2027	1,690,000	1.5	120,000	15.4

	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Earnings per share, basic (yen)
Six months ending September 30, 2026	40,500	41.7	100.85
Year ending March 31, 2027	87,000	(12.2)	216.64

(Notes) Changes from the latest consolidated results forecast: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, or changes in accounting estimates
- (i) Changes in accounting policies required by IFRS: Yes
- (ii) Changes in accounting policies other than 1: None
- (iii) Changes in accounting estimates: None

(3) Number of shares outstanding (Common stock)
- (i) Number of shares outstanding at the end of each period (Including treasury shares)
  - As of June 30, 2026: 427,080,606 shares
  - As of March 31, 2026: 427,080,606 shares
- (ii) Number of treasury shares at the end of each period
  - As of June 30, 2026: 25,485,323 shares
  - As of March 31, 2026: 25,485,087 shares
- (iii) Average number of shares (Quarterly cumulative period)
  - Three months ended June 30, 2026: 401,595,370 shares
  - Three months ended June 30, 2025: 401,585,374 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation for appropriate use of financial forecasts and other special remarks

(Caution Concerning Forward-Looking Statements)

The aforementioned forecasts are based on the information available as of the date when this information is disclosed as well as on the assumptions as of the disclosing date of this information related to unpredictable parameters that will most likely affect our future business performance. As such, this is not intended for the Company to give assurance that the said forecast number would be achieved. In other words, our actual performances are likely to differ greatly from these estimates depending on a variety of factors that will take shape from now on. As for the assumptions used for these forecasts and other related items, please refer to “1. Analysis of Operating Performance and Financial Position, (3) Explanation of Consolidated Forecast and Other Forecasts” on page 5 of the documents attached hereunder.

(Investor Briefing Materials for Analysts)

Investor briefing materials will be made available via our corporate website (https://www.minebeamitsumi.com/) on Wednesday, August 5, 2026.

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1. Analysis of Operating Performance and Financial Position

(1) Analysis of Operating Performance for the three months ended June 30, 2026

During the three months ended June 30, 2026, the global economy remained on a moderate recovery trend overall, but showed varying trends by region due to factors such as persistently high energy prices resulting from heightened tensions in the Middle East.

The Japanese economy remained on a moderate recovery trend, supported by steady corporate capital investment aimed at the introduction of robotics and AI, as well as a favorable income environment characterized by solid wage increases. The U.S. economy generally maintained its resilience, supported by the expansion of capital expenditures, particularly in the AI sector, as well as solid corporate earnings. Personal consumption also remained firm against the backdrop of low unemployment rates. The European economy was underpinned by personal consumption supported by a favorable employment environment. However, persistently high energy prices weighed on service industries such as transportation and tourism, causing the pace of economic recovery to slow. The Chinese economy was driven by exports of EVs and related components. However, it lacked momentum due to the slump in the real estate market and a reactionary decline in infrastructure investment. The economies of Southeast Asian countries remained firm, supported by strong exports of electronic components and a favorable employment environment. However, in Thailand and the Philippines, delays in tourism recovery weighed on growth, and the pace of economic recovery remained moderate.

Working against this backdrop, the MinebeaMitsumi Group (our "Group") concentrated on improving productivity, thoroughly cutting costs, creating high-value-added products, developing new technologies, and enhancing its marketing approach to achieve sustainable growth and boost profitability further.

As a result, net sales increased by 59,642 million yen (16.3%) year on year to 426,567 million yen. Operating income increased by 8,881 million yen (50.9%) year on year to 26,313 million yen, profit before income taxes increased by 14,223 million yen (91.2%) to 29,812 million yen, and profit for the period attributable to owners of the parent increased by 10,409 million yen (95.6%) to 21,298 million yen.

Performance by segment was as follows:

In addition, some classifications between "Precision Technologies segment" and "Motor, Lighting & Sensing segment", as well as between "Semiconductor & Electronics segment" and "Access Solutions segment" have been changed from the first three months of the fiscal year. The segment information disclosed for the first three months of the previous year has been prepared based on the classification of reporting segments after the corporate organization change.

The main products in the Precision Technologies segment include our Group's anchor product line, ball bearings, in addition to mechanical components such as rod-end bearings used mainly in aircraft and hard disk drive (HDD) pivot assemblies, etc., fasteners for aircraft, and special devices. Sales of ball bearings, our Group's mainstay product, increased due to steady demand for servers for data centers. In addition, sales of rod-end bearings also increased due to growing demand for use in aircraft.

As a result, net sales increased by 15,744 million yen (23.7%) year on year to 82,048 million yen, and operating income increased by 4,861 million yen (34.1%) to 19,119 million yen.

The main products in the Motor, Lighting & Sensing segment include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, and automotive motors. Sales increased mainly due to an increase in demand for HDD spindle motors and fan motors.

As a result, net sales increased by 20,877 million yen (20.1%) year on year to 124,521 million yen, and operating income increased by 2,789 million yen (58.3%) to 7,567 million yen.

The main products in Semiconductor & Electronics segment include semiconductor devices, optical devices, mechanical components, and power supply components. Sales increased mainly due to an increase in sales of optical devices.

As a result, net sales increased by 17,007 million yen (14.5%) year on year to 134,217 million yen, and operating income increased by 3,761 million yen (168.3%) to 5,995 million yen.

The main products in the Access Solutions segment include key sets, door latches, door handles, and other automotive components as well as industrial equipment components. Sales increased due to an increase in automobile production by major customers. However, operating income decreased due to structural reforms in Europe.

As a result, net sales increased by 5,560 million yen (7.0%) year on year to 84,459 million yen, while operating income decreased by 2,656 million yen (-97.3%) to 72 million yen.

Software design and development, and machines produced in-house are the main products in our Other business segment. Net sales increased by 454 million yen (52.1%) year on year to 1,322 million yen, while operating loss increased by 195 million yen year on year to 646 million yen.

In addition to the figures noted above, 5,794 million yen in corporate expenses, etc. not attributable to any particular segment is indicated as adjustments. The total amount of adjustments was 6,115 million yen for the same period of the previous fiscal year.

(2) Analysis of Financial Position for the three months ended June 30, 2026

1. Basic approach to financial strategy and capital policy

Our Group sees "strengthening our financial position" as a top priority and is taking various steps, such as efficient controlling of capital investments, asset management, and reducing interest-bearing debt. We will reform our portfolio to increase the weight of our highly profitable core businesses and engage in highly effective M&A, promoting an appropriate and flexible financial strategy.

2. Assets, liabilities and equity

Total assets at the end of the three months were 1,883,080 million yen, an increase of 68,243 million yen from the end of the previous fiscal year. The main reason for this was an increase in cash and cash equivalents, inventories, and property, plant and equipment.

Total liabilities at the end of the three months were 944,269 million yen, an increase of 40,463 million yen from the end of the previous fiscal year. The main reason for this was an increase in trade and other payables.

Equity amounted to 938,811 million yen, and the equity ratio attributable to owners of the parent was 49.2%, a decrease of 0.3 percentage points from the end of the previous fiscal year.

3. Cash flows

Cash and cash equivalents at the end of the three months were 241,782 million yen, an increase of 14,260 million yen from the end of the previous fiscal year.

Cash flows from each business activity during the three months ended June 30, 2026, and relevant factors were as follows:

Net cash provided by operating activities amounted to 47,462 million yen (compared to 23,293 million yen in the same period of the previous fiscal year). This was primarily due to profit before income taxes, depreciation and amortization, and changes in inventories and trade and other receivables. Net cash used in investing activities amounted to 30,674 million yen (compared to 19,009 million yen in the same period of the previous fiscal year). This was primarily due to purchase of property, plant and equipment. Net cash used in financing activities amounted to 5,863 million yen (compared to 38,554 million yen provided by financing activities in the same period of the previous fiscal year). This was primarily due to dividends paid.

(3) Explanation of Consolidated Forecast and Other Forecasts

According to currently available information, based on the results from the three months ended June 30, 2026 and the most recent situation, we have revised the consolidated forecast as shown below.

Six months ending September 30, 2026

	Net sales (millions of yen)	Operating income (millions of yen)	Profit for the period attributable to owners of the parent (millions of yen)	Earnings per share, basic (yen)
Previous forecast (A) (announced on May 12, 2026)	846,500	53,000	36,500	90.89
Revised forecast (B)	846,500	53,000	40,500	100.85
Difference (B－A)	—	—	4,000	—
Change (%)	—	—	11.0	—
(Reference) Results for the six months ended September 30, 2025	778,314	44,387	28,585	71.18

Year ending March 31, 2027

	Net sales (millions of yen)	Operating income (millions of yen)	Profit for the period attributable to owners of the parent (millions of yen)	Earnings per share, basic (yen)
Previous forecast (A) (announced on May 12, 2026)	1,690,000	120,000	83,000	206.68
Revised forecast (B)	1,690,000	120,000	87,000	216.64
Difference (B－A)	—	—	4,000	—
Change (%)	—	—	4.8	—
(Reference) Results for the previous fiscal year	1,664,387	103,979	99,034	246.60

(4) Basic Policy for Profit Sharing and Dividend for the Current Fiscal Year

Sharing profits with our Group's shareholders is first priority for MinebeaMitsumi. That is why its basic dividend policy gives priority to enhancing equity efficiency and improving returns to our shareholders. Dividends, while reflecting performance, are determined in light of the overall business environment and with an eye to maintaining a stable and continuous distribution of profits.

Based on the basic policy above, we plan to set both the interim and year-end dividends for the current fiscal year at 30 yen per share each. We will determine the above dividend amounts with a target consolidated dividend payout ratio of approximately 30%, in light of the overall business environment.

2. Condensed Quarterly Consolidated Financial Statements and Major Notes

(1) Condensed Quarterly Consolidated Statements of Financial Position

(Amount: millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and cash equivalents	227,522	241,782
Trade and other receivables	356,517	329,982
Inventories	391,314	432,912
Other financial assets	10,965	10,382
Other current assets	42,413	58,929
Total current assets	1,028,731	1,073,987
Non-current assets		
Property, plant and equipment	585,303	600,914
Goodwill	61,164	61,290
Intangible assets	33,290	34,450
Other financial assets	79,076	84,226
Deferred tax assets	19,543	19,907
Other non-current assets	7,730	8,306
Total non-current assets	786,106	809,093
Total assets	1,814,837	1,883,080

(Continued)

(Amount: millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	235,583	259,789
Bonds and borrowings	264,122	270,981
Other financial liabilities	13,872	18,777
Income taxes payable	10,855	10,668
Provisions	2,425	4,396
Other current liabilities	75,343	71,202
Total current liabilities	602,200	635,813
Non-current liabilities		
Bonds and borrowings	218,369	218,443
Other financial liabilities	30,206	33,130
Net defined benefit liabilities	28,982	29,490
Provisions	666	647
Deferred tax liabilities	17,591	21,034
Other non-current liabilities	5,792	5,712
Total non-current liabilities	301,606	308,456
Total liabilities	903,806	944,269
Equity		
Common stock	68,259	68,259
Capital surplus	141,401	141,401
Treasury shares	(59,901)	(59,902)
Retained earnings	536,885	548,048
Other components of equity	212,327	228,918
Total equity attributable to owners of the Company	898,971	926,724
Non-controlling interests	12,060	12,087
Total equity	911,031	938,811
Total liabilities and equity	1,814,837	1,883,080

(2) Condensed Quarterly Consolidated Statements of Income
and Condensed Quarterly Consolidated Statements of Comprehensive Income
(Condensed Quarterly Consolidated Statements of Income)

(Amount: millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net sales	366,925	426,567
Cost of sales	304,812	346,948
Gross profit	62,113	79,619
Selling, general and administrative expenses	45,867	52,013
Other income	1,423	1,851
Other expenses	237	3,144
Operating income	17,432	26,313
Finance income	1,230	6,737
Finance expenses	3,073	3,238
Profit before income taxes	15,589	29,812
Income taxes	4,704	8,620
Profit for the period	10,885	21,192
Profit for the period attributable to:		
Owners of the Company	10,889	21,298
Non-controlling interests	(4)	(106)
Profit for the period	10,885	21,192
Earnings per share (EPS)		
Basic (Yen)	27.12	53.03
Diluted (Yen)	27.11	53.03

(Condensed Quarterly Consolidated Statements of Comprehensive Income)

(Amount: millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit for the period	10,885	21,192
Other comprehensive income		
Components of other comprehensive income that will not be reclassified to profit or loss, net of tax:		
Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	(289)	3,184
Remeasurement of defined benefit plans	(445)	(95)
Sub-total	(734)	3,089
Components of other comprehensive income that will be reclassified to profit or loss, net of tax:		
Foreign exchange differences on translation of foreign operations	(2,490)	13,693
Cash flow hedges	(18)	―
Sub-total	(2,508)	13,693
Other comprehensive income, net of tax	(3,242)	16,782
Comprehensive income for the period	7,643	37,974
Comprehensive income attributable to:		
Owners of the Company	7,776	37,794
Non-controlling interests	(133)	180
Comprehensive income for the period	7,643	37,974

(3) Condensed Quarterly Consolidated Statements of Changes in Equity

(Amount: millions of yen)

	Equity attributable to owners of the Company					
					Other components of equity	
	Common stock	Capital surplus	Treasury shares	Retained earnings	Foreign currency translation	Cash flow hedge
Balance as of April 1, 2025	68,259	141,401	(59,931)	457,053	129,883	(17)
Profit for the period	—	—	—	10,889	—	—
Other comprehensive income	—	—	—	—	(2,361)	(18)
Comprehensive income for the period	—	—	—	10,889	(2,361)	(18)
Purchase of treasury shares	—	—	(0)	—	—	—
Disposal of treasury shares	—	0	0	—	—	—
Dividends	—	—	—	(10,040)	—	—
Transactions with non-controlling interests	—	—	—	—	—	—
Transfer to retained earnings	—	—	—	(445)	—	—
Total transactions with owners	—	0	(0)	(10,485)	—	—
Balance as of June 30, 2025	68,259	141,401	(59,931)	457,457	127,522	(35)

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2025	6,804	—	136,670	743,452	11,173	754,625
Profit for the period	—	—	—	10,889	(4)	10,885
Other comprehensive income	(289)	(445)	(3,113)	(3,113)	(129)	(3,242)
Comprehensive income for the period	(289)	(445)	(3,113)	7,776	(133)	7,643
Purchase of treasury shares	—	—	—	(0)	—	(0)
Disposal of treasury shares	—	—	—	0	—	0
Dividends	—	—	—	(10,040)	(580)	(10,620)
Transactions with non-controlling interests	—	—	—	—	331	331
Transfer to retained earnings	—	445	445	—	—	—
Total transactions with owners	—	445	445	(10,040)	(249)	(10,289)
Balance as of June 30, 2025	6,515	—	134,002	741,188	10,791	751,979

(Amount: millions of yen)

	Equity attributable to owners of the Company					
					Other components of equity	
	Common stock	Capital surplus	Treasury shares	Retained earnings	Foreign currency translation	Cash flow hedge
Balance as of April 1, 2026	68,259	141,401	(59,901)	536,885	203,368	—
Profit for the period	—	—	—	21,298	—	—
Other comprehensive income	—	—	—	—	13,407	—
Comprehensive income for the period	—	—	—	21,298	13,407	—
Purchase of treasury shares	—	—	(1)	—	—	—
Dividends	—	—	—	(10,040)	—	—
Transfer to retained earnings	—	—	—	(95)	—	—
Total transactions with owners	—	—	(1)	(10,135)	—	—
Balance as of June 30, 2026	68,259	141,401	(59,902)	548,048	216,775	—

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2026	8,959	—	212,327	898,971	12,060	911,031
Profit for the period	—	—	—	21,298	(106)	21,192
Other comprehensive income	3,184	(95)	16,496	16,496	286	16,782
Comprehensive income for the period	3,184	(95)	16,496	37,794	180	37,974
Purchase of treasury shares	—	—	—	(1)	—	(1)
Dividends	—	—	—	(10,040)	(153)	(10,193)
Transfer to retained earnings	—	95	95	—	—	—
Total transactions with owners	—	95	95	(10,041)	(153)	(10,194)
Balance as of June 30, 2026	12,143	—	228,918	926,724	12,087	938,811

(4) Condensed Quarterly Consolidated Statements of Cash Flows

(Amount: millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from operating activities:		
Profit before income taxes	15,589	29,812
Depreciation and amortization	17,079	18,742
Interest income and dividends income	(1,111)	(6,644)
Interest expenses	1,713	2,165
Net loss (gain) on sale and disposal of property, plant and equipment	(19)	76
Decrease (increase) in trade and other receivables	22,331	30,127
Decrease (increase) in inventories	(20,441)	(37,056)
Increase (decrease) in trade and other payables	(3,812)	17,018
Other	(2,885)	(3,959)
Sub-total	28,444	50,281
Interest received	786	6,322
Dividends received	311	310
Interest paid	(1,601)	(2,221)
Income taxes paid	(4,647)	(7,230)
Net cash flows provided by operating activities	23,293	47,462
Cash flows from investing activities:		
Net decrease (increase) in time deposits	1,127	874
Purchase of property, plant and equipment	(18,019)	(29,493)
Proceeds from sale of property, plant and equipment	178	40
Purchase of intangible assets	(2,045)	(1,774)
Purchase of securities	(712)	(944)
Proceeds from sale and redemption of securities	538	647
Other	(76)	(24)
Net cash flows used in investing activities	(19,009)	(30,674)

(Continued)

(Amount: millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from financing activities:		
Net increase (decrease) in short-term borrowings	51,517	6,190
Repayments of long-term borrowings	(1,107)	—
Proceeds from disposal of treasury shares	0	—
Purchase of treasury shares	(0)	(1)
Dividends paid	(10,040)	(10,040)
Dividends paid to non-controlling interests	(580)	(153)
Proceeds from share issuance to non-controlling interests	331	—
Repayments of lease liabilities	(1,567)	(1,859)
Net cash flows provided by (used in) financing activities	38,554	(5,863)
Effect of exchange rate changes on cash and cash equivalents	(1,290)	3,335
Net increase (decrease) in cash and cash equivalents	41,548	14,260
Cash and cash equivalents at beginning of period	214,256	227,522
Cash and cash equivalents at end of period	255,804	241,782

(5) Notes on Condensed Quarterly Consolidated Financial Statements

(Notes on Going Concern Assumptions)

Not applicable.

(Change in Accounting Policy)

Excluding the changes stated below, the major accounting policies that were adopted to the condensed quarterly consolidated financial statements are the same policies that were applied to the previous consolidated fiscal year:

IFRS Accounting Standards		Outline of new standards and amendments
IFRS 9 IFRS 7	Amendments to the classification and measurement of financial instruments	Clarification of the classification of financial assets, addition of derecognition criteria for financial liabilities, and amendments to disclosure requirements for financial assets measured at fair value through other comprehensive income
IFRS 9 IFRS 7	Contracts referencing nature-dependent electricity	Clarified accounting for contracts referencing nature-dependent electricity

The impact of the adoption of the above standards on the condensed quarterly consolidated financial statements is immaterial.

(Segment Information)

(1) Summary of reportable segments

The Group’s reportable segments are segments which separate financial information is available and subject to periodical reviews and in order for the Company’s Board of Directors to determine the distribution of management resources and evaluate performance.

The Company established business divisions by product in key business centers, therein Precision Technologies Headquarters supervise the production of machined components, while Motor, Lighting & Sensing Headquarters oversee the manufacture of small-sized motors, electronic devices and components, and optical products, etc., Semiconductor & Electronics Headquarters are responsible for the production of semiconductor devices, optical devices, mechanical components, etc., and Access Solutions Headquarters are responsible for the production of automotive components and industrial equipment components and formulate comprehensive business strategies to be implemented for both domestic and foreign operations. Therefore, the Group has four reportable segments consisting of “Precision Technologies”, “Motor, Lighting & Sensing”, “Semiconductor & Electronics” and “Access Solutions”. There is no reportable segment that aggregates business segments.

The Group's core products in the “Precision Technologies segment” are mechanical parts, such as ball bearings, rod-end bearings, pivot assemblies of HDDs, etc. as well as fasteners for aircrafts, and special devices. The core products of the “Motor, Lighting & Sensing segment” include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, and automotive motors. The staple products of “Semiconductor & Electronics segment” include semiconductor devices, optical devices, mechanical components and power supply components. The main products of “Access Solutions segment” are automotive components, such as key sets, door latches, door handles, etc. as well as industrial equipment components.

In addition, some classifications between “Precision Technologies segment” and “Motor, Lighting & Sensing segment”, as well as between “Semiconductor & Electronics segment” and “Access Solutions segment” have been changed from the first three months of the fiscal year. The segment information disclosed for the first three months of the previous fiscal year has been prepared based on the classification of reporting segments after the corporate organization change.

(2) Reportable segments information

Profit for reportable segment is based on operating income.

Intersegment revenue transactions are calculated based on settlement prices based on an overall assessment taking into account market prices, manufacturing costs and other factors.

(Three months ended June 30, 2025) (Amount: millions of yen)

	Reportable segment				Other*1	Adjustments*2	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	66,304	103,644	117,210	78,899	868	—	366,925
Net sales to other segment	1,829	2,695	1,339	46	493	(6,402)	—
Total	68,133	106,339	118,549	78,945	1,361	(6,402)	366,925
Segment profit (loss)	14,258	4,778	2,234	2,728	(451)	(6,115)	17,432
Finance income	—	—	—	—	—	—	1,230
Finance expenses	—	—	—	—	—	—	3,073
Profit before income taxes	—	—	—	—	—	—	15,589

(Three months ended June 30, 2026) (Amount: millions of yen)

	Reportable segment				Other*1	Adjustments*2	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	82,048	124,521	134,217	84,459	1,322	—	426,567
Net sales to other segment	2,175	3,556	1,544	81	1,207	(8,563)	—
Total	84,223	128,077	135,761	84,540	2,529	(8,563)	426,567
Segment profit (loss)	19,119	7,567	5,995	72	(646)	(5,794)	26,313
Finance income	—	—	—	—	—	—	6,737
Finance expenses	—	—	—	—	—	—	3,238
Profit before income taxes	—	—	—	—	—	—	29,812

(Notes) *1. "Other" includes business units that are not included in the reportable segments.
Their products are mainly software design and development, and machines made in-house.
*2. Adjustments to segment profit (loss) include corporate expenses such as selling, general & administrative expenses in addition to research and development costs that do not belong to the reportable segments.