

Brief Report of Financial Results
for the six months ended September 30, 2025 [IFRS] (Consolidated)

November 6, 2025

Registered
Company Name: **MINEBEA MITSUMI Inc.** Common Stock Listings: Tokyo
Code No: 6479 URL: <https://www.minebeamitsumi.com/>
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Expected date of payment for dividends: November 28, 2025
Preparation of supplementary explanation material for financial results: Yes
Holding of presentation meeting for financial results: Yes (For Analyst)

(Amounts less than one million yen have been rounded.)

1. Business Performance (April 1, 2025 through September 30, 2025)

(1) Consolidated Results of Operations (Year-to-date) (%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change	Profit before income taxes (millions of yen)	% Change
Six months ended Sep. 30, 2025	778,314	0.0	44,387	(5.1)	40,370	12.1
Six months ended Sep. 30, 2024	778,237	15.8	46,788	64.2	36,004	14.2

	Profit for the period (millions of yen)	% Change	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Comprehensive income for the period (millions of yen)	% Change
Six months ended Sep. 30, 2025	28,695	14.0	28,585	14.0	50,900	138.5
Six months ended Sep. 30, 2024	25,167	19.4	25,073	22.3	21,345	(63.6)

	Earnings per share, basic (yen)	Earnings per share, diluted (yen)
Six months ended Sep. 30, 2025	71.18	71.18
Six months ended Sep. 30, 2024	62.05	62.04

(Notes) The provisional accounting treatment for business combinations was finalized in the fiscal year ended March 31, 2025. Consequently, the figures for the first six months of the fiscal year ended March 31, 2025 have been adjusted to reflect the contents of finalization of the provisional accounting treatment.

(2) Consolidated Financial Position

	Total assets (millions of yen)	Total equity (millions of yen)	Total equity attributable to owners of the parent (millions of yen)	Equity ratio attributable to owners of the parent (%)
As of Sep. 30, 2025	1,694,206	795,267	784,089	46.3
As of Mar. 31, 2025	1,584,814	754,625	743,452	46.9

2. Dividends

	Annual dividends				
	End of first quarter (yen)	End of second quarter (yen)	End of third quarter (yen)	Year-end (yen)	For the year (yen)
Year ended Mar. 31, 2025	—	20.00	—	25.00	45.00
Year ended Mar. 31, 2026	—	25.00			
Year ending Mar. 31, 2026 (Forecast)			—	25.00	50.00

(Notes) Revisions to the forecast of cash dividends since the latest announcement: Yes

The year-end dividend for the fiscal year ending March 31, 2026, is planned to be 25 yen, but we will determine the dividend payout ratio of around 30% on a consolidated basis, in light of the overall business environment.

3. Prospect for Consolidated Forecast for the Fiscal Year (April 1, 2025 through March 31, 2026)

(%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change
Year ending March 31, 2026	1,550,000	1.8	100,000	5.8

	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Earnings per share, basic (yen)
Year ending March 31, 2026	71,000	19.4	176.80

(Notes) Changes from the latest consolidated results forecast: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, or changes in accounting estimates

(i) Changes in accounting policies required by IFRS: Yes

(ii) Changes in accounting policies other than 1: None

(iii) Changes in accounting estimates: None

(3) Number of shares outstanding (Common stock)

(i) Number of shares outstanding at the end of each period (Including treasury shares)

As of September 30, 2025: 427,080,606 shares

As of March 31, 2025: 427,080,606 shares

(ii) Number of treasury shares at the end of each period

As of September 30, 2025: 25,484,538 shares

As of March 31, 2025: 25,495,141 shares

(iii) Average number of shares (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025: 401,589,503 shares

Six months ended September 30, 2024: 404,085,303 shares

* Interim financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation for appropriate use of financial forecasts and other special remarks

(Caution Concerning Forward-Looking Statements)

The aforementioned forecasts are based on the information available as of the date when this information is disclosed as well as on the assumptions as of the disclosing date of this information related to unpredictable parameters that will most likely affect our future business performance. As such, this is not intended for the Company to give assurance that the said forecast number would be achieved. In other words, our actual performances are likely to differ greatly from these estimates depending on a variety of factors that will take shape from now on. As for the assumptions used for these forecasts and other related items, please refer to “1. Analysis of Operating Performance and Financial Position, (3) Explanation of Consolidated Forecast and Other Forecasts” on page 5 of the documents attached hereunder.

(Investor Briefing Materials for Analysts)

Investor briefing materials will be made available via our corporate website (<https://www.minebeamitsumi.com/>) on Thursday, November 6, 2025.

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1. Analysis of Operating Performance and Financial Position

(1) Analysis of Operating Performance for the six months ended September 30, 2025

During the six months ended September 30, 2025, the global economy showed a mixed performance in each country amid growing uncertainty about the outlook against the backdrop of the imposition of reciprocal tariffs by the U.S.

The Japanese economy saw steady capital investment despite some weakness in exports of automobiles to the U.S. against the backdrop of the increase in reciprocal tariffs by the U.S. The U.S. economy has remained uncertain, as corporate earnings have come under pressure from the partial start of the passing on reciprocal tariff increases to the price of goods, and slower consumer spending caused by deteriorating employment conditions. The European economy remained firm as the low unemployment rate supported personal consumption, although exports to the U.S. declined due to the U.S. reciprocal tariff increases. The Chinese economy has remained uncertain due to a slowdown in domestic demand, driven by the waning effects of the government's measures to promote the replacement of durable goods and the sluggish real estate market, as well as a decline in exports to the U.S. driven by the imposition of reciprocal tariffs by the U.S. The economies of Southeast Asian countries remained firm overall, supported by strong inbound demand, although there were differences among countries.

Working against this backdrop, the MinebeaMitsumi Group (our "Group") concentrated on improving productivity, thoroughly cutting costs, creating high-value-added products, developing new technologies, and enhancing its marketing approach to achieve sustainable growth and boost profitability further.

As a result, net sales were 778,314 million yen. Operating income decreased by 2,401 million yen (-5.1%) year on year to 44,387 million yen, profit before income taxes increased by 4,366 million yen (12.1%) to 40,370 million yen, and profit for the period attributable to owners of the parent increased by 3,512 million yen (14.0%) to 28,585 million yen.

In addition, during the previous consolidated fiscal year, the provisional accounting treatment for the business combination was finalized. The finalized details of the provisional accounting treatment have been reflected in the figures for the first six months of the previous consolidated fiscal year.

Performance by segment was as follows:

In addition, some classification in "Motor, Lighting & Sensing segment" and "Semiconductor & Electronics segment" have changed from the first six months of the fiscal year. The segment information disclosed for the first six months of the previous year has been prepared based on the classification of reporting segments after the corporate organization change.

The main products in Precision Technologies segment include our Group's anchor product line, ball bearings, in addition to mechanical components such as rod-end bearings used primarily in aircraft and hard disk drive (HDD) pivot assemblies, etc. as well as fasteners for aircraft. Sales of ball bearings, our Group's mainstay product, increased due to steady demand for servers for data centers and use in aircraft.

As a result, net sales increased by 5,666 million yen (4.4%) year on year to 133,227 million yen, and operating income increased by 991 million yen (3.6%) to 28,685 million yen.

The main products in the Motor, Lighting & Sensing segment include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, automotive motors, and special devices. Sales increased mainly due to an increase in demand for fan motors.

As a result, net sales increased by 3,545 million yen (1.7%) year on year to 218,255 million yen, while operating income decreased by 485 million yen (-3.8%) to 12,392 million yen.

The main products in Semiconductor & Electronics segment include semiconductor devices, optical devices, mechanical components, and power supply components. Sales decreased mainly due to a decline in sales of optical devices.

As a result, net sales decreased by 3,481 million yen (-1.3%) year on year to 267,250 million yen, and operating income decreased by 2,024 million yen (-17.3%) to 9,645 million yen.

The main products in the Access Solutions segment include key sets, door latches, door handles, and other automotive components as well as industrial equipment components. Sales decreased due to a decrease in automobile production.

As a result, net sales decreased by 5,772 million yen (-3.5%) year on year to 157,767 million yen, while operating income increased by 612 million yen (9.4%) to 7,146 million yen.

Software design and development, and machines produced in-house are the main products in our Other business segment. Net sales increased by 119 million yen (7.0%) year on year to 1,815 million yen, while operating loss increased by 335 million yen year on year to 880 million yen.

In addition to the figures noted above, 12,601 million yen in corporate expenses, etc. not attributable to any particular segment is indicated as adjustments. The total amount of adjustments was 11,441 million yen for the same period of the previous fiscal year.

(2) Analysis of Financial Position for the six months ended September 30, 2025

1. Basic approach to financial strategy and capital policy

Our Group sees “strengthening our financial position” as a top priority and is taking various steps, such as efficient controlling of capital investments, asset management, and reducing interest-bearing debt. We will reform our portfolio to increase the weight of our highly profitable core businesses and engage in highly effective M&A, promoting an appropriate and flexible financial strategy.

2. Assets, liabilities and equity

Total assets at the end of the six months were 1,694,206 million yen, an increase of 109,392 million yen from the end of the previous fiscal year. The main reason for this was an increase in inventories, and property, plant and equipment.

Total liabilities at the end of the six months were 898,939 million yen, an increase of 68,750 million yen from the end of the previous fiscal year. The main reason for this was an increase in bonds and borrowings.

Equity amounted to 795,267 million yen, and the equity ratio attributable to owners of the parent was 46.3%, a decrease of 0.6 percentage points from the end of the previous fiscal year.

3. Cash flows

Cash and cash equivalents at the end of the six months were 221,998 million yen, an increase of 7,742 million yen from the end of the previous fiscal year.

Cash flows from each business activity during the six months ended September 30, 2025, and relevant factors were as follows:

Net cash provided in operating activities amounted to 22,342 million yen (compared to 53,910 million yen in the same period of the previous year). This was primarily due to changes in profit before income taxes, depreciation and amortization, and inventories. Net cash used in investing activities amounted to 37,216 million yen (compared to 82,460 million yen in the same period of the previous year). This was primarily due to purchase of property, plant and equipment. Net cash provided by financing activities amounted to 18,392 million yen (compared to 35,896 million yen in the same period of the previous year). This was primarily due to changes in short-term borrowings.

(3) Explanation of Consolidated Forecast and Other Forecasts

The consolidated forecast for the current fiscal year has been presented as a range with upper and lower estimates for both revenue and profit. However, based on the results from the six months ended September 30, 2025 and the most recent situation, we have reviewed the full-year consolidated forecast according to currently available information and revised it as shown below.

Full-year consolidated business forecast for the fiscal year ending March 31, 2026

(From April 1, 2025 to March 31, 2026)

	Net sales (millions of yen)	Operating income (millions of yen)	Profit for the period attributable to owners of the parent (millions of yen)
Previous forecast (A) (announced on August 5, 2025)	1,500,000 ~1,520,000	90,000 ~100,000	63,500 ~71,000
Revised forecast (B)	1,550,000	100,000	71,000
Difference (B-A)	50,000 ~30,000	10,000 ~—	7,500 ~—

(4) Basic Policy for Profit Sharing and Dividend for the Current Fiscal Year

Sharing profits with our Group's shareholders is first priority for MinebeaMitsumi. That is why its basic dividend policy gives priority to enhancing equity efficiency and improving returns to our shareholders. Dividends, while reflecting performance, are determined in light of the overall business environment and with an eye to maintaining a stable and continuous distribution of profits.

Based on the basic policy above, we will provide an interim dividend of 25 yen per share. The year-end dividend is also planned to be 25 yen, but we will determine the dividend payout ratio of around 30% on a consolidated basis, in light of the overall business environment.

2. Condensed Interim Consolidated Financial Statements and Major Notes

(1) Condensed Interim Consolidated Statements of Financial Position

	(Amount: millions of yen)	
	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and cash equivalents	214,256	221,998
Trade and other receivables	293,315	310,840
Inventories	350,869	402,125
Other financial assets	11,383	8,393
Other current assets	34,321	44,091
Total current assets	904,144	987,447
Non-current assets		
Property, plant and equipment	529,008	548,748
Goodwill	60,516	61,182
Intangible assets	27,074	30,023
Other financial assets	37,481	39,693
Deferred tax assets	18,217	19,142
Other non-current assets	8,374	7,971
Total non-current assets	680,670	706,759
Total assets	1,584,814	1,694,206

(Continued)

(Amount: millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	213,646	233,429
Bonds and borrowings	175,084	227,774
Other financial liabilities	11,077	12,809
Income taxes payable	7,712	12,490
Provisions	2,315	1,831
Other current liabilities	67,398	71,330
Total current liabilities	477,232	559,663
Non-current liabilities		
Bonds and borrowings	288,513	270,680
Other financial liabilities	24,065	25,463
Net defined benefit liabilities	27,546	28,884
Provisions	807	619
Deferred tax liabilities	4,926	5,244
Other non-current liabilities	7,100	8,386
Total non-current liabilities	352,957	339,276
Total liabilities	830,189	898,939
Equity		
Common stock	68,259	68,259
Capital surplus	141,401	141,401
Treasury shares	(59,931)	(59,900)
Retained earnings	457,053	475,027
Other components of equity	136,670	159,302
Total equity attributable to owners of the Company	743,452	784,089
Non-controlling interests	11,173	11,178
Total equity	754,625	795,267
Total liabilities and equity	1,584,814	1,694,206

(2) Condensed Interim Consolidated Statements of Income
and Condensed Interim Consolidated Statements of Comprehensive Income
(Condensed Interim Consolidated Statements of Income)

	Six months ended September 30, 2024	(Amount: millions of yen) Six months ended September 30, 2025
Net sales	778,237	778,314
Cost of sales	642,970	642,613
Gross profit	135,267	135,701
Selling, general and administrative expenses	89,386	92,778
Other income	1,603	2,456
Other expenses	696	992
Operating income	46,788	44,387
Finance income	1,945	1,990
Finance expenses	12,729	6,007
Profit before income taxes	36,004	40,370
Income taxes	10,837	11,675
Profit for the period	25,167	28,695
Profit for the period attributable to:		
Owners of the Company	25,073	28,585
Non-controlling interests	94	110
Profit for the period	25,167	28,695
Earnings per share (EPS)		
Basic (Yen)	62.05	71.18
Diluted (Yen)	62.04	71.18

(Condensed Interim Consolidated Statements of Comprehensive Income)

	Six months ended September 30, 2024	(Amount: millions of yen) Six months ended September 30, 2025
Profit for the period	25,167	28,695
Other comprehensive income		
Components of other comprehensive income that will not be reclassified to profit or loss, net of tax:		
Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	(79)	1,379
Remeasurement of defined benefit plans	(130)	(571)
Sub-total	(209)	808
Components of other comprehensive income that will be reclassified to profit or loss, net of tax:		
Foreign exchange differences on translation of foreign operations	(7,628)	21,433
Cash flow hedges	4,015	(36)
Sub-total	(3,613)	21,397
Other comprehensive income, net of tax	(3,822)	22,205
Comprehensive income for the period	21,345	50,900
Comprehensive income attributable to:		
Owners of the Company	21,448	50,646
Non-controlling interests	(103)	254
Comprehensive income for the period	21,345	50,900

(3) Condensed Interim Consolidated Statements of Changes in Equity

(Amount: millions of yen)

	Equity attributable to owners of the Company					
	Common stock	Capital surplus	Treasury shares	Retained earnings	Other components of equity	
					Foreign currency translation	Cash flow hedge
Balance as of April 1, 2024	68,259	141,135	(51,860)	415,318	126,489	(1,482)
Profit for the period	—	—	—	25,073	—	—
Other comprehensive income	—	—	—	—	(7,431)	4,015
Comprehensive income for the period	—	—	—	25,073	(7,431)	4,015
Purchase of treasury shares	—	(1)	(5,280)	—	—	—
Disposal of treasury shares	—	290	563	—	—	—
Dividends	—	—	—	(8,087)	—	—
Transfer to retained earnings	—	—	—	(130)	—	—
Total transactions with owners	—	289	(4,717)	(8,217)	—	—
Balance as of September 30, 2024	68,259	141,424	(56,577)	432,174	119,058	2,533

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2024	6,280	—	131,287	704,139	11,585	715,724
Profit for the period	—	—	—	25,073	94	25,167
Other comprehensive income	(79)	(130)	(3,625)	(3,625)	(197)	(3,822)
Comprehensive income for the period	(79)	(130)	(3,625)	21,448	(103)	21,345
Purchase of treasury shares	—	—	—	(5,281)	—	(5,281)
Disposal of treasury shares	—	—	—	853	—	853
Dividends	—	—	—	(8,087)	(571)	(8,658)
Transfer to retained earnings	—	130	130	—	—	—
Total transactions with owners	—	130	130	(12,515)	(571)	(13,086)
Balance as of September 30, 2024	6,201	—	127,792	713,072	10,911	723,983

(Amount: millions of yen)

	Equity attributable to owners of the Company					
	Common stock	Capital surplus	Treasury shares	Retained earnings	Other components of equity	
					Foreign currency translation	Cash flow hedge
Balance as of April 1, 2025	68,259	141,401	(59,931)	457,053	129,883	(17)
Profit for the period	—	—	—	28,585	—	—
Other comprehensive income	—	—	—	—	21,289	(36)
Comprehensive income for the period	—	—	—	28,585	21,289	(36)
Purchase of treasury shares	—	—	(1)	—	—	—
Disposal of treasury shares	—	0	32	—	—	—
Dividends	—	—	—	(10,040)	—	—
Transactions with non-controlling interests	—	—	—	—	—	—
Transfer to retained earnings	—	—	—	(571)	—	—
Total transactions with owners	—	0	31	(10,611)	—	—
Balance as of September 30, 2025	68,259	141,401	(59,900)	475,027	151,172	(53)

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2025	6,804	—	136,670	743,452	11,173	754,625
Profit for the period	—	—	—	28,585	110	28,695
Other comprehensive income	1,379	(571)	22,061	22,061	144	22,205
Comprehensive income for the period	1,379	(571)	22,061	50,646	254	50,900
Purchase of treasury shares	—	—	—	(1)	—	(1)
Disposal of treasury shares	—	—	—	32	—	32
Dividends	—	—	—	(10,040)	(580)	(10,620)
Transactions with non-controlling interests	—	—	—	—	331	331
Transfer to retained earnings	—	571	571	—	—	—
Total transactions with owners	—	571	571	(10,009)	(249)	(10,258)
Balance as of September 30, 2025	8,183	—	159,302	784,089	11,178	795,267

(4) Condensed Interim Consolidated Statements of Cash Flows

		(Amount: millions of yen)
	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities:		
Profit before income taxes	36,004	40,370
Depreciation and amortization	32,148	34,317
Interest income and dividends income	(1,767)	(1,842)
Interest expenses	2,573	3,615
Net loss (gain) on sale and disposal of property, plant and equipment	151	47
Decrease (increase) in trade and other receivables	(5,863)	(11,849)
Decrease (increase) in inventories	(28,252)	(43,551)
Increase (decrease) in trade and other payables	31,992	13,238
Other	(2,023)	(806)
Sub-total	64,963	33,539
Interest received	1,650	1,625
Dividends received	166	262
Interest paid	(2,631)	(3,480)
Income taxes paid	(10,238)	(9,604)
Net cash flows provided by operating activities	53,910	22,342
Cash flows from investing activities:		
Net decrease (increase) in time deposits	(258)	2,702
Purchase of property, plant and equipment	(42,386)	(36,036)
Proceeds from sale of property, plant and equipment	326	661
Purchase of intangible assets	(2,403)	(4,225)
Purchase of securities	(1,028)	(1,404)
Proceeds from sale and redemption of securities	1,112	1,345
Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation	101	—
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(38,025)	—
Other	101	(259)
Net cash flows used in investing activities	(82,460)	(37,216)

(Continued)

	Six months ended September 30, 2024	(Amount: millions of yen) Six months ended September 30, 2025
Cash flows from financing activities:		
Net increase (decrease) in short-term borrowings	55,984	35,635
Repayments of long-term borrowings	(3,427)	(3,607)
Proceeds from disposal of treasury shares	853	32
Purchase of treasury shares	(5,281)	(1)
Dividends paid	(8,087)	(10,040)
Dividends paid to non-controlling interests	(571)	(580)
Proceeds from share issuance to non-controlling interests	—	331
Repayments of lease liabilities	(3,575)	(3,378)
Net cash flows provided by (used in) financing activities	35,896	18,392
Effect of exchange rate changes on cash and cash equivalents	(2,676)	4,224
Net increase (decrease) in cash and cash equivalents	4,670	7,742
Cash and cash equivalents at beginning of period	146,664	214,256
Cash and cash equivalents at end of period	151,334	221,998

(5) Notes on Condensed Interim Consolidated Financial Statements

(Notes on Going Concern Assumptions)

Not applicable.

(Change in Accounting Policy)

Excluding the changes stated below, the major accounting policies that were adopted to the condensed interim consolidated financial statements are the same policies that were applied to the previous consolidated fiscal year:

IFRS Accounting Standards		Outline of new standards and amendments
IAS 21	Effects of Fluctuations in Foreign Exchange Rates	Clarified requirements when a currency is not exchangeable into the other currency

The impact of the adoption of the above standards on the condensed interim consolidated financial statements is immaterial.

(Segment Information)

(1) Summary of reportable segments

The Group's reportable segments are segments which separate financial information is available and subject to periodical reviews and in order for the Company's Board of Directors to determine the distribution of management resources and evaluate performance.

The Company established business divisions by product in key business centers, therein Precision Technologies Headquarters supervise the production of machined components, while Motor, Lighting & Sensing Headquarters oversee the manufacture of small-sized motors, electronic devices and components, and optical products, etc., Semiconductor & Electronics Headquarters are responsible for the production of semiconductor devices, optical devices, mechanical components, etc., and Access Solutions Headquarters are responsible for the production of automotive components and industrial equipment components and formulate comprehensive business strategies to be implemented for both domestic and foreign operations. Therefore, the Group has four reportable segments consisting of "Precision Technologies", "Motor, Lighting & Sensing", "Semiconductor & Electronics" and "Access Solutions". There is no reportable segment that aggregates business segments.

The Group's core products in the "Precision Technologies segment" are mechanical parts, such as ball bearings, rod-end bearings, pivot assemblies of HDDs, etc. as well as fasteners for aircrafts. The core products of the "Motor, Lighting & Sensing segment" include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, automotive motors, and special devices. The staple products of "Semiconductor & Electronics segment" include semiconductor devices, optical devices, mechanical components and power supply components. The main products of "Access Solutions segment" are automotive components, such as key sets, door latches, door handles, etc. as well as industrial equipment components.

In addition, some classification in "Motor, Lighting & Sensing segment" and "Semiconductor & Electronics segment" have changed from the first six months of the fiscal year. The segment information disclosed for the first six months of the previous year has been prepared based on the classification of reporting segments after the corporate organization change.

(2) Reportable segments information

Profit for reportable segment is based on operating income.

Intersegment revenue transactions are calculated based on settlement prices based on an overall assessment taking into account market prices, manufacturing costs and other factors.

(Six months ended September 30, 2024)

(Amount: millions of yen)

	Reportable segment				Other* ¹	Adjustments* ²	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	127,561	214,710	270,731	163,539	1,696	—	778,237
Net sales to other segment	4,111	5,466	2,952	175	811	(13,515)	—
Total	131,672	220,176	273,683	163,714	2,507	(13,515)	778,237
Segment profit (loss)	27,694	12,877	11,669	6,534	(545)	(11,441)	46,788
Finance income	—	—	—	—	—	—	1,945
Finance expenses	—	—	—	—	—	—	12,729
Profit before income taxes	—	—	—	—	—	—	36,004

(Six months ended September 30, 2025)

(Amount: millions of yen)

	Reportable segment				Other* ¹	Adjustments* ²	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	133,227	218,255	267,250	157,767	1,815	—	778,314
Net sales to other segment	3,590	5,889	2,914	148	1,204	(13,745)	—
Total	136,817	224,144	270,164	157,915	3,019	(13,745)	778,314
Segment profit (loss)	28,685	12,392	9,645	7,146	(880)	(12,601)	44,387
Finance income	—	—	—	—	—	—	1,990
Finance expenses	—	—	—	—	—	—	6,007
Profit before income taxes	—	—	—	—	—	—	40,370

(Notes) *1. "Other" includes business units that are not included in the reportable segments.

Their products are mainly software design and development, and machines made in-house.

*2. Adjustments to segment profit (loss) include corporate expenses such as selling, general & administrative expenses in addition to research and development costs that do not belong to the reportable segments.

*3. During the previous consolidated fiscal year, the provisional accounting treatment for the business combination was finalized. The finalized details of the provisional accounting treatment have been reflected in the figures for the first six months of the previous consolidated fiscal year.