

October 3, 2025

To whom it may concern:

Company Name:	MINEBEA MITSUMI Inc.
Representative:	Yoshihisa Kainuma Representative Director, Chairman CEO (Code No. 6479, TSE Prime Market)
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**(Developments in Disclosed Matters)**  
**Announcement Regarding Completion of Acquisition of All Shares of Newly Established  
Company by TSUBAKI NAKASHIMA CO., LTD.**

MinebeaMitsumi Inc. (the “Company”) announces, as previously disclosed in the "Announcement of Acquisition of All Shares of the Newly Established Company by TSUBAKI NAKASHIMA CO., LTD.", dated February 9, 2024; "(Change of Disclosure Matters) Announcement of Change in 'Announcement of Acquisition of All Shares of the Newly Established Company by TSUBAKI NAKASHIMA CO., LTD.'", dated September 19, 2024; "(Change of Disclosure Matters) Notice Regarding the Quality Data Falsification in the Ball Screws and Ball Ways Business Operated by TSUBAKI NAKASHIMA CO., LTD.", dated November 11, 2024; and "(Change of Disclosure Matters) Announcement of Acquisition of All Shares of the Newly Established Company by TSUBAKI NAKASHIMA CO., LTD." dated July 31, 2025; that its decision to acquire all shares of TN Linear Motion Inc. (the “New Company”), a wholly-owned subsidiary of TSUBAKI NAKASHIMA CO., LTD (“TSUBAKI NAKASHIMA”), established as a preparatory company for the spin-off, and make it a subsidiary (the “Share Acquisition”) was completed today; that the Share Acquisition further involved having the ball screws and ball ways manufacturing and sales business that TSUBAKI NAKASHIMA operated (the “Business”) succeed to the New Company through a company split (simplified, short-form absorption-type split) (the “Absorption Split”); and that, TN TAIWAN CO., LTD. (“TJT”), a subsidiary of TSUBAKI NAKASHIMA, was made a subsidiary of the New Company by including shares of TJT (held by TSUBAKI NAKASHIMA) in the assets succeeded through the Absorption Split. In conjunction with the completion of the Share Acquisition, the New Company changed its trade name to “Minebea Linear Motion Inc.” and its head office location to “4106-73 Oaza Miyota, Miyota-machi, Kitasaku-gun, Nagano Prefecture” both effective today. Additionally, TJT plans to change its trade name to “Minebea Linear Motion (Taiwan) Inc.”.

1. Purpose of the Transaction and Future Management Policy

The Company's basic strategy is to identify the products as its core business called the "Eight Spears" in which the Company can demonstrate its strength such as super-precision processing technologies and mass production technologies and which would not be easily eliminated from the market, and to provide the customers with new values by INTEGRATION\*. Precision Technologies Business of the Company has not engaged with the Business to date, and the Company intends to expand its business by enhancing its product portfolio through the Acquisition.

TSUBAKI NAKASHIMA being the first company in Japan to produce and sell ball screws in 1959, the Business has high technological capabilities backed by the know-how accumulated over many years and has a wide range of product lineups that other companies do not possess, including ball screws and ball ways, and the products of the Business are used in a wide range of industries. We believe that the Business can be developed as a new pillar of our Precision Technologies Business, and that the Acquisition will lead to the maximization of our enterprise value by adding the Business to our product portfolio as core businesses that can create synergies with the Eight Spears.

The ball screw industry has a global market size of more than 200 billion yen, and we believe that it is an attractive market that can be expected to continue to grow with the increasing demand in a wide range of fields, including semiconductor manufacturing equipment and industrial robots, which are expanding at a high growth rate, as well as medical equipment and logistics and transportation machinery. By actively utilizing the MinebeaMitsumi Group's resources such as a variety of technologies and global sales network, etc., the Company aims to expand the current market share of the Business and improve its market position.

\*1 "Integration": This term was adopted with the intended meaning "to be combined" rather than "to sum up". Create new value through synergy by combining all the resources of our group.

## 2. Outline of the Company to Become a Subsidiary

(1) Company name	TN Linear Motion Inc.	
(2) Location	19, Shakudo, Katsuragi, Nara, Japan	
(3) Title and name of representative	Hisahiro Miyake Director	
(4) Business description	Design, manufacturing, and sales of ball screws and ball ways	
(5) Amount of capital	1 million yen	
(6) Date of establishment	October 4, 2024	
(7) Major shareholders and shareholding ratio	TSUBAKI NAKASHIMA CO., LTD. 100%	
(8) Relationship between the Company group and TN Linear Motion Inc.	Capital relationship	Not applicable
	Personnel relationship	Not applicable
	Business relationship	Not applicable
	Status applicable to related parties	Not applicable

## 3. Outline of the Company Selling the Shares

(1) Company name	TSUBAKI NAKASHIMA CO., LTD.
(2) Location	19, Shakudo, Katsuragi, Nara, Japan
(3) Title and name of representative	Itaru Matsuyama Director and Representative Executive Officer, President, CEO
(4) Business description	Manufacturing and sales of industrial precision balls, rollers used for bearing and other applications, etc.
(5) Amount of capital <sup>*1</sup>	17,117 million yen
(6) Date of establishment	January 5, 2007
(7) Net assets <sup>*1</sup>	61,508 million yen
(8) Total assets <sup>*1</sup>	174,721 million yen

(9) Major shareholders and shareholding ratio <sup>※2</sup>	The Master Trust Bank of Japan, Ltd. (Trust Account) 13.32%	
	BBH CO FOR ARCUS JAPAN VALUE FUND 3.32%	
	The Master Trust Bank of Japan, Ltd. (Stock grant ESOP trust) 2.25%	
(10) Relationship between the Company group and TSUBAKI NAKASHIMA CO., LTD.	Capital relationship	Not applicable
	Personnel relationship	Not applicable
	Business relationship	Certain transactions involving products
	Status applicable to related parties	Not applicable

※1 As of December 31, 2024

※2 As of June 30, 2025

#### 4. Future Outlook

We anticipate that this share acquisition will have a minimal impact on the Company's consolidated business performance for the fiscal year ending March 2026. Should any matters requiring disclosure arise in the future, we will promptly disclose them as soon as they become known.