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August 4, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 [Under Japanese GAAP] (Unaudited)

Company name: NTN Corporation
Listing: Tokyo Stock Exchange
Securities code: 6472
URL: https://www.ntnglobal.com
Representative: Eiichi Ukai, President, Executive Officer
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Scheduled date to commence dividend payments: –
Preparation of supplementary material of the financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	212,279	6.7	8,319	19.2	6,350	57.5	1,928	61.9
June 30, 2025	199,039	(5.6)	6,977	53.9	4,032	83.3	1,190	598.1

Note: Comprehensive income: For the three months ended June 30, 2026: 6,880 million yen [769.8%]
For the three months ended June 30, 2025: 791 million yen [(95.0%)]

	Net income per share	Diluted net income per share
Three months ended	Yen	Yen
June 30, 2026	3.24	–
June 30, 2025	2.25	1.99

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	866,990	314,968	34.6
March 31, 2026	878,676	311,389	33.8

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)
As of June 30, 2026: 299,917 million yen
As of March 31, 2026: 296,896 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	5.50	–	5.50	11.00
Fiscal year ending March 31, 2027	–				
Fiscal year ending March 31, 2027 (forecast)		6.50	–	6.50	13.00

Note: Revision to the most recently published forecast of dividends: None

3. Forecast of consolidated earnings for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	810,000	(2.0)	33,000	6.3	21,000	(10.6)	15,000	16.5	25.23

Note: Revision to the most recently published forecast of dividends: None

* Notes to consolidated financial statements

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting method specific to the preparation of quarterly consolidated financial statements: Yes

(Note) For further details, refer to “2. Quarterly Consolidated Financial Statements and Major Notes, (4) Notes to Quarterly Consolidated Financial Statements,” (Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements) on page 9 of the attached documents.

(3) Changes in accounting principles and accounting estimates and retrospective restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
2) Changes in accounting policies due to other reasons: None
3) Changes in accounting estimates: None
4) Restatements: None

(4) Number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury stock):

As of June 30, 2026:	597,533,017 shares
As of March 31, 2026:	597,533,017 shares

2) Number of treasury stock at the end of the period:

As of June 30, 2026:	3,016,127 shares
As of March 31, 2026:	3,026,733 shares

3) Average number of shares outstanding during the period:

Three months ended June 30, 2026:	594,508,913 shares
Three months ended June 30, 2025:	529,426,829 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation on the appropriate utilization of earnings forecasts and other special notes

All descriptions about the future of the Company contained herein including earnings forecasts are prepared on the basis of data and information currently in our possession as well as certain assumptions that are deemed reasonable, and therefore are not meant to have us committed to their achievement. Various factors may cause actual results to substantially differ from those described herein. For matters related to the earnings forecasts, please refer to “1. Qualitative Information on Quarterly Consolidated Financial Results for the Three Months Ended June 30, 2026, (3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements” on page 3 of the attached documents.

[Contents of the Attached Documents]

1. Qualitative Information on Quarterly Consolidated Financial Results for the Three Months Ended June 30, 2026

(1) Explanation Regarding Operating Results

The global economy during the first three months of the current fiscal year (from April 1, 2026 to June 30, 2026) continued its gradual recovery, although there were signs of weakness in some regions. The Japanese economy experienced a moderate recovery, with improvements in personal consumption and capital investment, although the impact of the Middle East situation needs to be monitored closely. Overseas, the U.S. economy continued to expand moderately. The Chinese economy moderately slowed down, while other Asian countries, particularly South Korea and Taiwan, saw economic recovery and expansion. The European economy showed signs of improvement, with economic standstill in some countries such as Germany.

Under these business environments, the Company will continue to accelerate the transformation of our business structure, set forth in the new Medium-term Management Plan “DRIVE NTN100” Final, which started in April 2024, and complete the revitalization of NTN, focusing on the implementation of business structure reforms, mainly production restructuring, and the enhancement of “earning power” through strengthening SQCCD*.

*Safety, Quality, Compliance, Cost & Cash, Delivery & Development

Net sales for the first three months amounted to 212,279 million yen (up 6.7% year on year). Regarding profit and loss, operating income amounted to 8,319 million yen (up 19.2% year on year) mainly due to the price pass-on measures and reductions in variable costs. Ordinary income amounted to 6,350 million yen (up 57.5% year on year). Profit attributable to owners of parent was 1,928 million yen (up 61.9% year on year).

Operating results by reporting segment (company location) were as follows.

(1) Japan

In the Bearing and Others business, sales in aftermarket applications increased. Sales in both industrial machinery OEM applications and automotive OEM applications increased. In the CVJ/Axle business, sales increased both in automotive aftermarket applications and automotive OEM applications, mainly due to recovery in customer demand. As a result, net sales amounted to 86,349 million yen (up 3.1% year on year). Segment income amounted to 4,168 million yen (up 772.0% year on year) mainly due to an increase in the scale of sales and the impact of exchange rates.

(2) Americas

In the Bearing and Others business, sales increased in aftermarket applications; however, sales in both industrial machinery OEM applications and automotive OEM applications decreased due to lower customer demand. In the CVJ/Axle business, sales in both automotive aftermarket applications and automotive OEM applications decreased due to lower customer demand. As a result, net sales amounted to 69,273 million yen (up 7.2% year on year) due to the impact of exchange rates. Segment income was 519 million yen (down 68.1% year on year) due to a decrease in the scale of sales, despite the price pass-on measures and reductions in fixed costs.

(3) Europe

In the Bearing and Others business, sales in aftermarket applications increased. Sales in industrial machinery OEM applications increased, and sales in automotive OEM applications rose slightly. In the CVJ/Axle business, sales in aftermarket applications increased, but sales in automotive OEM applications decreased due to lower customer demand. As a result, net sales amounted to 51,399 million yen (up 8.7% year on year) due to the impact of exchange rates. Segment loss was 352 million yen (segment loss of 327 million yen in the same period of the previous fiscal year) due to a decrease in the scale of sales, despite reductions in variable costs and fixed costs.

(4) Asia and other areas

In the Bearing and Others business, sales in aftermarket applications increased. Sales in industrial machinery OEM applications increased, while sales in automotive OEM applications decreased. In the CVJ/Axle business, sales in both aftermarket applications and automotive OEM applications decreased due to lower customer demand. As a result, net sales amounted to 42,476 million yen (up 7.2% year on year) due to the impact of exchange rates. Segment income was 4,343 million yen (up 13.2% year on year) mainly due to reductions in variable costs and the impact of exchange rates, despite a decrease in the scale of sales.

Operating results by business segment were as follows.

(1) Bearing and Others business

Net sales amounted to 89,984 million yen (up 8.4% year on year) due to recovered customer demand for aftermarket applications and the impact of exchange rates. Operating income amounted to 2,979 million yen (up 31.6% year on year) mainly due to a decrease in the price pass-on measures and the impact of exchange rates, despite the increase in personnel costs and variable costs.

(2) CVJ/Axle business

Net sales amounted to 122,294 million yen (up 5.4% year on year) due to the impact of exchange rates, despite decreased customer demand for automotive OEM applications. Operating income amounted to 5,339 million yen (up 13.3% year on year) mainly due to reductions in variable costs and the impact of exchange rates, despite the impact of a decrease in the scale of sales.

(2) Explanation Regarding Financial Position

(Assets, liabilities, and net assets)

Current assets decreased 10,555 million yen (down 1.9%) from the previous fiscal year end and amounted to 534,445 million yen. This is mainly due to a decrease of 5,403 million yen in notes and accounts receivable - trade, and a decrease of 4,846 million yen in cash and bank deposits. Fixed assets decreased 1,130 million yen (down 0.3%) from the previous fiscal year end and amounted to 332,545 million yen. This is mainly due to a decrease of 1,781 million yen in deferred tax assets. As a result, total assets decreased 11,686 million yen (down 1.3%) from the previous fiscal year end and amounted to 866,990 million yen.

Current liabilities decreased 7,322 million yen (down 2.0%) from the previous fiscal year end and amounted to 354,610 million yen. This is mainly due to a decrease of 9,765 million yen in short-term loans. Fixed liabilities decreased 7,942 million yen (down 3.9%) from the previous fiscal year end and amounted to 197,411 million yen. This is mainly due to a decrease of 7,011 million yen in long-term loans. As a result, total liabilities decreased 15,264 million yen (down 2.7%) from the previous fiscal year end and amounted to 552,022 million yen.

Total net assets increased 3,579 million yen (up 1.1%) from the previous fiscal year end and amounted to 314,968 million yen. This is mainly due to an increase of 4,750 million yen in foreign currency translation adjustments, and a decrease of 1,332 million yen in retained earnings.

(Cash flows)

Net cash provided by operating activities amounted to 26,457 million yen (up 7,857 million yen, or 42.2%, year on year). This was mainly due to the cash inflow factors of 9,897 million yen in depreciation and amortization, 5,450 million yen in income before income taxes and equity in earnings of affiliated companies, an increase of 6,668 million yen in trade payables, and an increase of 3,220 million yen in trade receivables.

Net cash used in investing activities amounted to 11,775 million yen (up 3,984 million yen, or 51.1%, year on year). This was mainly due to the expenditure of 9,789 million yen in purchase of property, plant and equipment.

Net cash used in financing activities amounted to 22,096 million yen (compared with 1,396 million yen used in the same period of the previous year). This was mainly due to the cash outflow factors of 19,996 million yen in repayment of long-term loans, 9,552 million yen in decrease in short-term loans, net, 3,281 million yen in dividend payment, and 1,224 million yen in repayment of lease payable, which were offset by the cash inflow factor of 12,000 million yen in proceeds from long-term loans.

After adjusting for the 1,319 million yen of the effect of exchange rate changes, cash and cash equivalents as of June 30, 2026 was 125,160 million yen, a decrease of 6,095 million yen (down 4.6%) from the previous fiscal year end.

(3) Explanation Regarding Consolidated Earnings Forecasts and Other Forward-Looking Statements

No revisions made to the consolidated earnings forecast announced on May 14, 2026.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(In million yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and bank deposits	132,630	127,784
Notes and accounts receivable-trade	120,172	114,769
Electronically-recorded monetary claims	10,487	13,696
Finished goods & purchased goods	133,483	130,724
Work in process	56,121	58,246
Raw materials and supplies	56,244	56,637
Short-term loans receivable	61	48
Other	36,468	33,178
Allowance for doubtful accounts	(670)	(642)
Total current assets	545,000	534,445
Fixed assets		
Property, plant and equipment		
Buildings and structures, net	88,371	92,605
Machinery, equipment and vehicles, net	106,991	107,436
Other, net	63,957	60,500
Total property, plant and equipment	259,320	260,542
Intangible assets	26,463	25,782
Investments and other assets		
Investment securities	24,351	24,187
Deferred tax assets	6,950	5,169
Assets for retirement benefits	11,836	12,083
Other	5,350	5,374
Allowance for doubtful accounts	(597)	(594)
Total investments and other assets	47,891	46,220
Total fixed assets	333,675	332,545
Total assets	878,676	866,990

(In million yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable-trade	63,051	67,764
Electronically-recorded monetary claims	66,260	68,684
Short-term loans	136,025	126,260
Current portion of bonds payable	10,000	10,000
Accrued income taxes	5,202	3,405
Accrued bonuses for directors and other officers	131	43
Other	81,260	78,452
Total current liabilities	361,932	354,610
Long-term liabilities		
Bonds	20,000	20,000
Long-term loans	153,147	146,136
Provision for product defect compensation	682	706
Liabilities for retirement benefits	11,137	11,219
Other	20,385	19,349
Total long-term liabilities	205,353	197,411
Total liabilities	567,286	552,022
Net assets		
Shareholders' equity		
Common stock	65,346	65,346
Additional paid-in capital	78,970	78,970
Retained earnings	54,643	53,311
Treasury stock	(1,199)	(1,197)
Total shareholders' equity	197,760	196,431
Accumulated other comprehensive income		
Net unrealized holding gain on other securities	111	129
Translation adjustments	82,052	86,802
Remeasurements of defined benefit plans	16,971	16,553
Total accumulated other comprehensive income	99,135	103,485
Non-controlling shareholders’ equity	14,493	15,050
Total net assets	311,389	314,968
Total liabilities and net assets	878,676	866,990

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)

(In million yen)

	Three months ended June 30, 2025 (April 1, 2025–June 30, 2025)	Three months ended June 30, 2026 (April 1, 2026–June 30, 2026)
Net sales	199,039	212,279
Cost of sales	162,994	171,522
Gross profit	36,045	40,757
Selling, general and administrative expenses	29,067	32,438
Operating income	6,977	8,319
Non-operating income		
Interest income	432	258
Dividend income	14	41
Share of profit of entities accounted for using equity method	–	183
Gain on valuation of derivatives	–	186
Other	766	668
Total non-operating income	1,213	1,338
Non-operating expenses		
Interest expenses	2,066	1,770
Share of loss of entities accounted for using equity method	287	–
Foreign exchange losses	689	515
Other	1,115	1,021
Total non-operating expenses	4,158	3,307
Ordinary income	4,032	6,350
Extraordinary income		
Gain on sale of property, plant and equipment	–	267
Total extraordinary income	–	267
Extraordinary losses		
Loss on business restructuring	–	1,050
Loss on valuation of shares of subsidiaries and associates	–	115
Total extraordinary losses	–	1,166
Income before income taxes and equity in earnings of affiliated companies	4,032	5,450
Income and other taxes	2,583	3,231
Net income	1,448	2,219
Profit attributable to non-controlling shareholders	258	291
Profit attributable to owners of parent	1,190	1,928

(Quarterly Consolidated Statements of Comprehensive Income)

(In million yen)

	Three months ended June 30, 2025 (April 1, 2025–June 30, 2025)	Three months ended June 30, 2026 (April 1, 2026–June 30, 2026)
Net income	1,448	2,219
Other comprehensive income		
Net unrealized holding gain on other securities	46	18
Translation adjustments	430	4,849
Remeasurements of defined benefit plans	(114)	(428)
Equity in equity-method affiliates	(1,019)	222
Total other comprehensive income	(657)	4,660
Comprehensive income	791	6,880
(Breakdown)		
Comprehensive income attributable to owners of parent	775	6,279
Comprehensive income attributable to non-controlling shareholders	16	601

(3) Quarterly Consolidated Statements of Cash Flows

(In million yen)

	Three months ended June 30, 2025 (April 1, 2025–June 30, 2025)	Three months ended June 30, 2026 (April 1, 2026–June 30, 2026)
Cash flows from operating activities		
Income before income taxes and equity in earnings of affiliated companies	4,032	5,450
Depreciation and amortization	9,930	9,897
Loss on valuation of shares of subsidiaries and associates	–	115
Loss on business restructuring	–	1,050
Increase (decrease) in allowance for doubtful accounts	(16)	(40)
Increase (decrease) in accrued retirement benefits for directors and statutory auditor	(72)	(88)
Increase (decrease) in provision for product defect compensation	(22)	23
Increase (decrease) in liabilities in retirement benefits	(562)	(389)
Decrease (increase) in assets for retirement benefits	(266)	(227)
Interest and dividend income	(446)	(300)
Interest expenses	2,066	1,770
Foreign currency translation adjustments / foreign exchange losses (gains)	530	153
Loss (gain) on valuation of derivatives	–	(315)
Share of loss (profit) of entities accounted for using equity method	287	(183)
Loss (gain) on sale of property, plant and equipment	–	(267)
Decrease (increase) in trade receivables	3,256	3,220
Decrease (increase) in inventories	1,038	2,399
Increase (decrease) in trade payables	2,184	6,668
Other	(882)	3,205
Subtotal	21,056	32,145
Interest and dividend income received	986	646
Interest paid	(1,562)	(1,872)
Payments for business restructuring	–	(1,629)
Income taxes paid	(1,879)	(2,831)
Net cash provided by operating activities	18,600	26,457
Cash flows from investing activities		
Increase in time deposits	(599)	(1,188)
Decrease in time deposits	1,000	–
Purchase of property, plant and equipment	(7,131)	(9,789)
Purchase of intangible assets	(1,468)	(992)
Proceeds from sale of investment securities	–	190
Decrease (increase) in short-term loans receivable, net	4	12
Other	403	(7)
Net cash used in investing activities	(7,791)	(11,775)
Cash flows from financing activities		
Increase (decrease) in short-term loans, net	(99)	(9,552)
Proceeds from long-term loans	9,000	12,000
Repayment of long-term loans	(6,184)	(19,996)
Dividend payment	(2,923)	(3,281)
Repayment of lease payable	(1,000)	(1,224)
Other	(188)	(41)
Net cash used in financing activities	(1,396)	(22,096)
Effect of exchange rate changes on cash and cash equivalents	(323)	1,319
Increase (decrease) in cash and cash equivalents	9,089	(6,095)
Cash and cash equivalents at beginning of the year	127,712	131,255
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	(11)	–
Cash and cash equivalents, at end of the quarter	136,789	125,160

(4) Notes to Quarterly Consolidated Financial Statements

(Notes to Going Concern Assumption)

Not applicable.

(Notes to Significant Changes in Shareholders' Equity)

Not applicable.

(Notes to Accounting Method Specific to the Preparation of Quarterly Consolidated Financial Statements)

(Calculation of tax expenses)

Tax expenses are calculated by multiplying quarterly income before income taxes by an effective tax rate reasonably estimated based on income before income taxes for the full fiscal year, including the first three months under review, after the application of tax effect accounting. However, in cases where calculating tax expenses using a reasonably estimated effective tax rate yields a result that is notably lacking rationality, then, tax expenses are calculated using the statutory effective tax rate.

(Notes to Quarterly Consolidated Balance Sheets)

Contingent liabilities

(Lawsuits)

A lawsuit has been filed against the Company and its two consolidated subsidiaries in Europe before the France Tribunal de Commerce de Lyon by Renault S.A. and its group companies, which are 15 in total (hereafter, "Renault"), seeking compensation for damages (amount claimed: 58.3 million euros as of April 2022). This lawsuit was filed by Renault alleging that they suffered damages in connection with the infringement of the European competition laws, which was subject of the decision adopted by the European Commission dated March 19, 2014. On November 10, 2023, the court rendered a judgment dismissing Renault's claim. On December 8, 2023, Renault appealed to the Court of Appeals of Paris (Cour d'appel de Paris) against the judgment. On September 5, 2024, Renault revised the claimed amount to 62.49 million euros (provisional).

(Notes to Quarterly Consolidated Statements of Income)

1 The Company recorded 267 million yen of gain on sale of property, plant and equipment as extraordinary income in the three months ended June 30, 2026. This was mainly due to 248 million yen in gain on sale of buildings of the Company's consolidated subsidiaries in Americas, and 19 million yen in other.

2 The Company recorded a loss on business restructuring of 1,050 million yen such as dismissal costs and a loss on disposal of products resulting from withdrawal in extraordinary losses in the three months ended June 30, 2026. The breakdown is as follows: 950 million yen in the Americas region, and 100 million yen in the European region.

(Notes to Segment Information, etc.)

I. Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	51,817	64,418	46,274	36,528	199,039	–	199,039
Inter-segment sales or transfers	31,900	213	989	3,101	36,204	(36,204)	–
Total	83,717	64,631	47,264	39,630	235,243	(36,204)	199,039
Segment income (Operating income (loss))	478	1,627	(327)	3,836	5,614	1,363	6,977

(Notes) 1. “Adjustments” refers to elimination of all inter-segment transactions.
2. Major countries or regions in each segment:
Americas: U.S., Canada, South and Central America
Europe: Germany, France, United Kingdom, and others
Asia and other areas: China, Thailand, India, and others

II. Three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)

1. Information related to sales, income or losses for individual reporting segments

(In millions of yen)

	Reporting segment					Adjustments (Note) 1	Balance sheet amount
	Japan	Americas	Europe	Asia and other areas	Total		
Net sales							
Sales to external customers	53,402	69,147	50,399	39,329	212,279	–	212,279
Inter-segment sales or transfers	32,946	125	1,000	3,146	37,219	(37,219)	–
Total	86,349	69,273	51,399	42,476	249,499	(37,219)	212,279
Segment income (Operating income (loss))	4,168	519	(352)	4,343	8,678	(359)	8,319

(Notes) 1. “Adjustments” refers to elimination of all inter-segment transactions.
2. Major countries or regions in each segment:
Americas: U.S., Canada, South and Central America
Europe: Germany, France, United Kingdom, and others
Asia and other areas: China, Thailand, India, and others

(Significant Subsequent Events)
Not applicable

3. Supplementary Information

(1) Explanatory Material

(In millions of yen, unless otherwise indicated)

			FYE3/2026					FYE3/2027
			1Q	2Q	3Q	4Q	Full year	1Q
Consolidated operating results (Lower: Net sales ratio)	Net sales		199,039	203,216	201,083	223,004	826,344	212,279
			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Operating income		6,977	5,887	6,436	11,733	31,034	8,319
			3.5%	2.9%	3.2%	5.3%	3.8%	3.9%
	Ordinary income		4,032	4,694	5,250	9,507	23,484	6,350
			2.0%	2.3%	2.6%	4.3%	2.8%	3.0%
	Extraordinary income		–	(431)	(2,513)	(5,336)	(8,282)	(899)
			–	(0.2%)	(1.3%)	(2.4%)	(1.0%)	(0.4%)
	Profit attributable to owners of parent		1,190	1,909	620	9,150	12,871	1,928
			0.6%	0.9%	0.3%	4.1%	1.6%	0.9%
Net sales by region (Lower: Net sales ratio)	Japan		50,762	52,285	52,439	56,103	211,591	52,441
			25.5%	25.7%	26.1%	25.2%	25.6%	24.7%
	Americas		65,358	69,021	62,988	69,831	267,200	70,222
			32.8%	34.0%	31.3%	31.3%	32.3%	33.1%
	Europe		41,726	39,314	42,232	50,308	173,583	45,796
			21.0%	19.3%	21.0%	22.6%	21.0%	21.6%
	Asia and other areas		41,191	42,594	43,421	46,761	173,969	43,819
			20.7%	21.0%	21.6%	21.0%	21.1%	20.6%
	Total		199,039	203,216	201,083	223,004	826,344	212,279
			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Net sales / Operating income by location	Japan	Net sales	83,717	89,098	88,558	90,787	352,161	86,349
		Operating income	478	1,425	4,201	3,087	9,192	4,168
		Operating margin	0.6%	1.6%	4.7%	3.4%	2.6%	4.8%
	Americas	Net sales	64,631	68,261	61,777	68,921	263,591	69,273
		Operating income	1,627	1,359	287	2,195	5,469	519
		Operating margin	2.5%	2.0%	0.5%	3.2%	2.1%	0.7%
	Europe	Net sales	47,264	45,173	48,192	56,832	197,462	51,399
		Operating income	(327)	(878)	(1,104)	1,249	(1,061)	(352)
		Operating margin	(0.7%)	(1.9%)	(2.3%)	2.2%	(0.5%)	(0.7%)
	Asia and other areas	Net sales	39,630	41,611	42,014	44,475	167,732	42,476
		Operating income	3,836	4,443	4,397	4,895	17,573	4,343
		Operating margin	9.7%	10.7%	10.5%	11.0%	10.5%	10.2%
	Deletion	Net sales	(36,204)	(40,928)	(39,460)	(38,011)	(154,604)	(37,219)
		Operating income	1,363	(462)	(1,345)	304	(140)	(359)
	Total	Net sales	199,039	203,216	201,083	223,004	826,344	212,279
		Operating income	6,977	5,887	6,436	11,733	31,034	8,319
		Operating margin	3.5%	2.9%	3.2%	5.3%	3.8%	3.9%

(In millions of yen, unless otherwise indicated)

			FYE3/2026 1Q	FYE3/2026 2Q	FYE3/2026 3Q	FYE3/2026 4Q	FYE3/2026 Full year	FYE3/2027 1Q
Net sales / Operating income by business applications	Bearing and Others	Net sales	82,987	84,672	84,166	97,063	348,890	89,984
		Operating income	2,263	2,291	2,177	5,525	12,256	2,979
		Operating margin	2.7%	2.7%	2.6%	5.7%	3.5%	3.3%
	CVJ/Axle	Net sales	116,051	118,544	116,916	125,941	477,453	122,294
		Operating income	4,714	3,596	4,258	6,208	18,778	5,339
		Operating margin	4.1%	3.0%	3.6%	4.9%	3.9%	4.4%
	Total	Net sales	199,039	203,216	201,083	223,004	826,344	212,279
		Operating income	6,977	5,887	6,435	11,733	31,034	8,319
		Operating margin	3.5%	2.9%	3.2%	5.3%	3.8%	3.9%
Capital expenditures / depreciation and amortization	Capital expenditures		5,015	8,027	8,058	11,363	32,464	7,147
	Depreci-ation and amorti-zation	Domestic	4,116	4,061	4,012	4,137	16,327	3,974
		Overseas	5,814	5,946	6,170	6,235	24,166	5,922
		Total	9,930	10,007	10,182	10,372	40,493	9,897
R&D expenditures			5,020	4,541	5,122	5,266	19,950	5,232
Ratio of R&D expenditures to net sales			2.5%	2.2%	2.5%	2.4%	2.4%	2.5%
Inventories			243,934	246,004	260,697	245,850	245,850	245,608
Inventory turnover ratio (times)			3.3	3.3	3.1	3.6	3.4	3.5
Interest-bearing debts	Loans		264,882	262,527	263,350	289,173	289,173	272,396
	Bonds		70,000	70,000	80,000	30,000	30,000	30,000
	Convertible-bond-type bonds with share acquisition rights		22,023	22,010	–	–	–	–
	Total		356,905	354,538	343,350	319,173	319,173	302,396
Major management indicators	Ordinary income ratio to total assets		1.9%	2.2%	2.4%	4.3%	2.7%	2.9%
	Return on assets (ROA)		0.6%	0.9%	0.3%	4.1%	1.5%	0.9%
	Return on equity (ROE)		2.1%	3.2%	1.0%	12.8%	4.9%	2.6%
	Shareholder’s equity ratio		27.0%	27.9%	31.2%	33.8%	33.8%	34.6%
	Net assets per share (yen)		435.92	435.96	465.31	499.40	499.40	504.47
	Net income per share (yen)		2.25	3.61	1.13	16.66	23.40	3.24
Employees	Domestic	(persons)	8,406	8,288	8,204	8,134	8,134	8,240
	Overseas	(persons)	13,565	13,476	13,353	13,171	13,171	12,726
	Total	(persons)	21,971	21,764	21,557	21,305	21,305	20,966
Exchange rates	Average	Dollar (yen)	144.61	147.42	154.10	156.79	150.73	159.34
		Euro (yen)	163.77	172.28	179.33	183.60	174.75	185.26
	At term end	Dollar (yen)	144.51	148.60	156.41	159.76	159.76	161.93
		Euro (yen)	169.53	174.26	183.76	183.11	183.11	185.00