



September 1, 2025

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Notice Concerning Completion of Share Acquisition (transfer to Consolidated Subsidiary)

NSK Ltd. (hereinafter referred to as "NSK") hereby announces that it has completed today, the acquisition of share of NSK Steering & Control, Inc. ("NS&C"), currently an equity-method affiliate of NSK, held by Japan Industrial Solutions III Investment Limited Partnership ("JIS"), as previously announced in the "Notice Concerning Equity-Method Affiliates (transfer to Consolidated Subsidiary)" dated May 12, 2025, and thereby, completed the conversion of NS&C into a consolidated subsidiary.

The impact of the transaction on the consolidated financial results is currently under assessment. NSK will promptly notify of any matters that need to be announced in the future.

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