



September 11, 2025

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Announcement Regarding Fire Incident at Taicang Plant in China

Tsubaki Nakashima (“the Company”) hereby announces that a fire incident occurred at the Taicang plant of TN Taicang Co., Ltd. (Head Office: Taicang, China; President: Zhang Li), a consolidated subsidiary of the Company, as outlined below.

1. Date and Time of Occurrence

Ignited at around 5:45am local time on August 28, 2025
Extinguished around 9:00am local time on August 28, 2025

2. Location

Workshop #6 of Taicang Plant (No. 1, Guangzhou East Road, Taicang City, Jiangsu, 215400 PR, China)

3. Cause of Fire

Dry sludge after pressing filtration ignited due to oxidation at workshop #6 of Taicang Plant.

4. Damage Status

Human injuries: None
Property damage: Part of the roof and machines of workshop #6 of Taicang Plant were ruined.

5. Recovery Status

There is no production or shipment damage to Taicang Plant operations.

6. Preventive Measures

Along with increasing the number of fire extinguishers at Taicang Plant, we reviewed the storage conditions of sludge at all our factories and assessed the necessary countermeasures.

7. Financial Impact

Financial impact is limited. We will promptly disclose information if a significant impact on performance is expected from the incident.