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(Stock Exchange Code 6458)
June 8, 2026

To Shareholders with Voting Rights:

Satoshi Suenaga
Chief Executive Officer
SINKO INDUSTRIES LTD.
1-4-5 Minamimorimachi, Kita-ku, Osaka

**NOTICE OF
THE 77th ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

The 77th Annual General Meeting of Shareholders of SINKO INDUSTRIES LTD. (the “Company”) will be held for the purposes as described below.

In convening the general meeting of shareholders, the Company has taken measures for electronic provision, and matters to be provided electronically are posted on the website indicated below as “NOTICE OF THE 77th ANNUAL GENERAL MEETING OF SHAREHOLDERS.”

The Company’s website
<https://www.sinko.co.jp/ir/stock/shareholders.html>

In addition to the above, matters to be provided electronically are also posted on the website indicated below.

Tokyo Stock Exchange (TSE) website (Listed Company Search)
<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Please access the above website, enter the Company’s name “SINKO INDUSTRIES LTD.” in the “Issue name (company name)” or the Company’s securities code “6458” in the “Code” and click “Search,” and click “Basic information,” then select “Documents for public inspection/PR information,” and refer to the information.

Instead of attending the meeting in person, you can exercise your voting rights in writing or through electromagnetic means (the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than 6:00 p.m. on Tuesday, June 23, 2026, Japan time.

- 1. Date and Time:** Wednesday, June 24, 2026 at 10:00 a.m. Japan time (Reception opens at 9:00 a.m.)
- 2. Place:** Conference room, 5F of the Company located at 1-4-5 Minamimorimachi, Kita-ku, Osaka
- 3. Meeting Agenda:**
 - Matters to be reported:**
 1. The Business Report, Consolidated Financial Statements for the Company’s 77th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company’s 77th Fiscal Year (April 1, 2025 - March 31, 2026)

Proposals to be resolved:

Proposal 1: Distribution of Surplus

Proposal 2: Election of 8 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal 3: Election of 5 Directors Who Are Audit and Supervisory Committee Members

Proposal 4: Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member

- ◎ When attending the meeting in person, submit the enclosed Exercise of Voting Rights form to the receptionist.
- ◎ Shareholders attending the Meeting who require assistance are asked to inquire with the staff on hand at the venue.
- ◎ Any revisions to the matters to be provided electronically will be posted on each of the websites on which these matters are posted.
- ◎ Based on the provisions of laws and regulations and Article 15 of the Company's Articles of Incorporation, the matters listed below are not included in the written documents sent to the shareholders who have requested the delivery of documents. Accordingly, such documents are part of the subject documents that were audited by the Audit and Supervisory Committee and Accounting Auditor in preparing the Audit Report.
 - (1) Notes to Consolidated Financial Statements of the Consolidated Financial Statements
 - (2) Notes to Non-Consolidated Financial Statements of the Non-Consolidated Financial Statements
- ◎ Souvenirs will not be handed out to shareholders at the Company's General Meeting of Shareholders. We sincerely appreciate your understanding.
- ◎ If there are any changes in the method of operation of the General Meeting of Shareholders, etc. due to future circumstances, we will post them on our website (<https://www.sinko.co.jp>).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Distribution of Surplus

In the previous fiscal year, the Group launched its Medium-term Management Plan “move.2027,” which runs through the fiscal year ending March 31, 2027 and we have focused on managing our business with an eye to cost of capital and stock price. Regarding profit distribution, we plan to invest in and pursue new initiatives for growth by expanding production capacity, improving customer service, and raising added value through research and development. At the same time, we will return profits to shareholders based on clear policies. From the previous fiscal year, we have raised our target payout ratio to 50%. Even during periods of weak earnings, we will maintain a minimum DOE of 3.5%.

Under the abovementioned policy, the year-end dividend for the fiscal year under review will be 30 yen per share.

Items Related to the Year-end Dividend

- (1) Type of dividend property
Cash
- (2) Items related to the allocation of dividend property and its total amount
30 yen per common share, for a total of 2,042,611,980 yen
- (3) Date the distribution of surplus comes into effect
June 25, 2026

Proposal 2: Election of 8 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all 8 Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the Company proposes the election of 8 Directors (excluding Directors who are Audit and Supervisory Committee Members).

The Audit and Supervisory Committee has determined that this proposal is appropriate, and that there are no additional matters to be stated concerning this proposal.

The candidates are as follows:

No.	Name	Positions and responsibilities at the Company	Attendance at the Board of Directors meetings	Gender
1	Satoshi Suenaga [Reappointment]	Representative Director and Chief Executive Officer	17 out of 17 meetings (100%)	Male
2	Tokuji Aota [Reappointment]	Representative Director and Executive Vice President Chief Financial Officer General Manager of Administration Division	17 out of 17 meetings (100%)	Male
3	Takenori Taniguchi [Reappointment]	Director and Senior Executive Officer General Manager of Manufacturing Division	17 out of 17 meetings (100%)	Male
4	Tomoaki Fujii [Reappointment]	Director and Senior Executive Officer General Manager of Corporate Planning Division	17 out of 17 meetings (100%)	Male
5	Yoshiaki Sakai [New appointment]	Executive Officer General Manager of Sales Division General Manager of Data Center Business Department	-	Male
6	Minako Adachi [Reappointment] [Outside] [Independent]	Director	17 out of 17 meetings (100%)	Female
7	Shinichi Hirano [Reappointment] [Outside] [Independent]	Director	17 out of 17 meetings (100%)	Male
8	Itsuko Fukuda [Reappointment] [Outside] [Independent]	Director	17 out of 17 meetings (100%)	Female

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
1	Satoshi Suenaga (March 8, 1962) [Reappointment]	April 1984 April 2007 June 2008 June 2013 April 2016 June 2017 June 2020	Joined the Company General Manager of Tokyo Branch Operating Officer Director and Operating Officer Director and Executive Officer General Manager of Corporate Planning Division Director and Senior Executive Officer Representative Director and Chief Executive Officer (current position)	46,100
		[Reason for nomination] Mr. Satoshi Suenaga has been engaged in sales divisions in Japan and overseas since he joined the Company, and he has served as Representative Director and Chief Executive Officer of the Company since 2020. As he possesses a wealth of experience and a track record in the Company's business operation, the Company nominated him as a candidate for Director.		
2	Tokuji Aota (March 1, 1962) [Reappointment]	October 2011 February 2014 July 2014 June 2015 June 2016 June 2017 June 2020	General Manager of Meguro Branch, the Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently, MUFG Bank, Ltd.) Joined the Company Deputy General Manager of Administration Division Operating Officer Director and Operating Officer General Manager of Administration Division (current position) Director and Executive Officer Representative Director and Executive Vice President, Chief Financial Officer (current position)	26,400
		[Reason for nomination] As Mr. Tokuji Aota possesses a track record in, among others, accounting and finance-related businesses and personnel and general affairs-related businesses since he joined the Company, utilizing deep insight into finance and economy in general accumulated in his former job, the Company nominated him as a candidate for Director.		
3	Takenori Taniguchi (February 20, 1962) [Reappointment]	April 1982 July 2007 June 2013 June 2016 June 2017 April 2020	Joined OKAYAMA SINKO KOGYO CO., LTD. (currently, the Company) Director; General Manager of Manufacturing Department I Director and Executive Officer General Manager of General Affairs Department; General Manager of Manufacturing Management Department Chief Executive Officer Director of the Company Director and Senior Executive Officer (current position) General Manager of Manufacturing Division (current position)	43,600
		[Reason for nomination] Mr. Takenori Taniguchi served as Chief Executive Officer of a subsidiary serving as the manufacturing division of the Group, from 2016. After the Company merged with the subsidiary, he has served as General Manager of Manufacturing Division. As he possesses a wealth of experience and a track record in business operations, the Company nominated him as a candidate for Director.		

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
4	Tomoaki Fujii (December 20, 1974) [Reappointment]	April 1997 April 2015 April 2017 June 2017 June 2018 April 2020 June 2020 April 2021 June 2022	Joined the Company General Manager of Information Technology Department, Administration Division General Manager of Planning and Related Business Department, Corporate Planning Division Operating Officer Director Responsible for China Business Department Director and Executive Officer General Manager of Corporate Planning Division General Manager of Corporate Planning Division (current position) Director and Senior Executive Officer (current position)	98,778
		[Reason for nomination] As Mr. Tomoaki Fujii has been engaged in administration and corporate planning divisions since he joined the Company, and possesses a wealth of experience and track record in the Company's business operation, the Company nominated him as a candidate for Director.		
5	Yoshiaki Sakai (June 8, 1967) [New appointment]	April 1990 April 2012 June 2016 June 2023 March 2026 April 2026	Joined the Company General Manager of Sales Department I, Tokyo Branch Operating Officer General Manager of Tokyo Branch Executive Officer (current position) General Manager of Data Center Business Department, Sales Management Division General Manager of Sales Management Division General Manager of Data Center Business Department General Manager of Sales Division General Manager of Data Center Business Department (current position)	13,400
		[Reason for nomination] As Mr. Yoshiaki Sakai has been engaged in sales divisions since he joined the Company, and possesses a wealth of experience and track record in the Company's business operation, the Company nominated him as a candidate for Director.		
6	Minako Adachi (October 1, 1956) [Reappointment] [Outside] [Independent]	April 1979 June 2006 June 2010 October 2012 April 2013 June 2015 June 2019 June 2019 June 2023 June 2024 October 2024 June 2025	Joined HOCHIKI CORPORATION Managing Director of Hochiki Europe (U.K.) Limited Director of HOCHIKI CORPORATION Chairman of Board of Hochiki Fire Prevention Technology Corp. President and Director of Hochiki Australia Pty. Ltd. Chairman of Board and General Manager of Hochiki Fire Prevention Technology Corp. President & Director of Hochiki Shoji Corp. Director of the Company (current position) Auditor (part time) of HOCHIKI CORPORATION External Director of SANSHIN ELECTRONICS CO., LTD. External Director (Audit & Supervisory Committee Member) of SANSHIN ELECTRONICS CO., LTD. (current position) Director of Innovation of FUJI Foundation (current position) Retired from Auditor (part time) of HOCHIKI CORPORATION	-
		[Reason for nomination and expected role] Ms. Minako Adachi possesses a wealth of experience and track record in corporate management and has extensive international experience in particular. As it is expected that she can offer advice on general management of the Company and contribute to further enhancement of its management supervisory function, the Company nominated her as a candidate for Outside Director.		

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
7	Shinichi Hirano (January 16, 1956) [Reappointment] [Outside] [Independent]	April 1979	Joined Asahi Breweries, Ltd. (currently, Asahi Group Holdings Ltd.)	-
		July 2011	Managing Director, Senior General Manager of Sales Headquarters, ASAHI BREWERIES, LTD.	
		March 2013	Senior Managing Director; General Manager of Sales Administration Division	
		March 2015	Director and Vice President	
		March 2016	President and Representative Director	
		March 2019	Retired from President and Representative Director	
		January 2020	Outside Director of GiG Works Inc. (current position)	
		June 2020	Director (Audit and Supervisory Committee Member) of the Company	
	June 2021	Outside Director, Riken Vitamin Co., Ltd. (current position)		
	June 2022	Director of the Company (current position)		
[Reason for nomination and expected role] Mr. Shinichi Hirano possesses a wealth of experience, track record, and broad knowledge in corporate management accumulated over many years of his service as an officer for other companies. As it is expected that he can offer advice on general management of the Company and contribute to further enhancement of its management supervisory function, the Company nominated him as a candidate for Outside Director.				
8	Itsuko Fukuda (February 5, 1962) [Reappointment] [Outside] [Independent]	April 1984	Joined TOSHIBA CORPORATION	-
		June 2018	President and CEO of TOKYO ELECTRONICS SYSTEMS CORPORATION	
		October 2019	President and CEO of TOSHIBA ELECTRONIC SYSTEMS CORPORATION	
		October 2022	Director of TOSHIBA ELECTRONIC TECHNOLOGIES CORPORATION	
		June 2023	Retired from Director of TOSHIBA ELECTRONIC TECHNOLOGIES CORPORATION	
		June 2024	Director of the Company (current position) Outside Director of Ichikawa Co., Ltd. (current position)	
		June 2025	Outside Director (Audit and Supervisory Committee Member) of ITFOR Inc. (current position)	
		[Reason for nomination and expected role] Ms. Itsuko Fukuda possesses a wealth of experience and a track record in corporate management and has a high level of insight into the IT field. As it is expected that she can offer advice on general management of the Company and contribute to further enhancement of its management supervisory function, the Company nominated her as a candidate for Outside Director.		

(Notes)

1. There are no special interests between each candidate and the Company.
2. Ms. Minako Adachi, Mr. Shinichi Hirano, and Ms. Itsuko Fukuda are candidates for Outside Directors.
3. Ms. Minako Adachi's term of office as Outside Director will be 7 years as of the conclusion of this General Meeting of Shareholders. Mr. Shinichi Hirano's term of office as Outside Director will be 6 years (of which the term of office as Director who is an Audit and Supervisory Committee Member is 2 years) as of the conclusion of this General Meeting of Shareholders. Ms. Itsuko Fukuda's term of office as Outside Director will be 2 years as of the conclusion of this General Meeting of Shareholders.
4. The Company has entered into liability limitation agreements with Ms. Minako Adachi, Mr. Shinichi Hirano, and Ms. Itsuko Fukuda to limit their liability for compensation as stipulated in Article 423, Paragraph 1 of the Companies Act. Upon the approval of their reelection, the Company will renew the agreement. The limit of liability for compensation in the agreements is equal to the minimum amount stipulated by laws and regulations.
5. The Company has entered into a directors and officers liability insurance contract, specified in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company, which covers damages and expenses incurred by the insured in the event that they are claimed for damages resulting from their actions in the performance of their duties. Each candidate will be included as the insured by the said contract. The Company plans to renew the contract with the same terms and conditions at the next renewal.
6. The Company has registered Ms. Minako Adachi, Mr. Shinichi Hirano, and Ms. Itsuko Fukuda with the Tokyo Stock Exchange as Independent Directors stipulated by the Exchange. Upon the approval of their reelection, they will continue to be Independent Directors.

Proposal 3: Election of 5 Directors Who Are Audit and Supervisory Committee Members

The terms of office of all 5 Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the Company proposes the election of 5 Directors who are Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has previously given its approval to this proposal. The candidates are as follows:

No.	Name	Positions and responsibilities at the Company	Attendance at the Board of Directors meetings	Attendance at the Audit and Supervisory Committee meetings	Gender
1	Masakazu Sano [Reappointment]	Director; Full-time Audit and Supervisory Committee Member	17 out of 17 meetings (100%)	13 out of 13 meetings (100%)	Male
2	Hisao Kitadono [Reappointment]	Director; Full-time Audit and Supervisory Committee Member	17 out of 17 meetings (100%)	13 out of 13 meetings (100%)	Male
3	Yoshio Nakagawa [Reappointment] [Outside] [Independent]	Director; Audit and Supervisory Committee Member	17 out of 17 meetings (100%)	13 out of 13 meetings (100%)	Male
4	Emiko Ikigoshi [Reappointment] [Outside] [Independent]	Director; Audit and Supervisory Committee Member	17 out of 17 meetings (100%)	13 out of 13 meetings (100%)	Female
5	Hideo Eirai [New appointment] [Outside] [Independent]	–	–	–	Male

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
1	Masakazu Sano (February 10, 1958) [Reappointment]	April 1980	Joined KUROGANE SINKO INDUSTRIES LTD. (currently, the Company)	46,900
		April 2012	General Manager of Quality Control Department, Technical Division	
		April 2015	General Manager of Design Department, Technical Division	
		June 2018	Operating Officer	
		June 2021	Advisor, Technical Division	
		June 2022	Director (Full-time Audit and Supervisory Committee Member) (current position)	
[Reason for nomination] Mr. Masakazu Sano has been engaged in technical divisions since he joined the Company. As it is expected that he can reflect such ample experience and track record in the Company's management and contribute to the enhancement of its audit and supervisory function, the Company nominated him as a candidate for Director who is an Audit and Supervisory Committee Member.				
2	Hisao Kitadono (September 15, 1960) [Reappointment]	April 1983	Joined the Company	19,500
		April 2012	General Manager of Information Technology Department, Administration Division	
		April 2016	Senior General Manager of Information Technology Department, Administration Division	
		October 2017	General Manager of Internal Audit Office	
		June 2018	Operating Officer	
		June 2024	Director (Full-time Audit and Supervisory Committee Member) (current position)	
[Reason for nomination] Mr. Hisao Kitadono has been engaged in administration and internal audit divisions since he joined the Company. As it is expected that he can reflect such ample experience and track record in the Company's management and contribute to the enhancement of its audit and supervisory function, the Company nominated him as a candidate for Director who is an Audit and Supervisory Committee Member.				
3	Yoshio Nakagawa (May 6, 1956) [Reappointment] [Outside] [Independent]	April 1995	Public Prosecutor of Tokyo District Public Prosecutors Office	33,900
		April 2017	Public Prosecutor of Osaka High Public Prosecutors Office	
		July 2019	Registered as an attorney; joined Shizuoka Bar Association	
		November 2019	Attorney, Nakagawa Law Office (current position)	
		June 2020	Director of the Company	
		June 2022	Director (Audit and Supervisory Committee Member) (current position)	
[Reason for nomination and expected role] Although Mr. Yoshio Nakagawa has never been involved in corporate management in the past, he possesses ample experience and expertise accumulated as a public prosecutor and an attorney. As it is expected that he can offer objective and appropriate advice on such matters as improving the Company's internal control and enhancing its compliance, the Company nominated him as a candidate for Outside Director who is an Audit and Supervisory Committee Member.				

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
4	Emiko Ikigoshi (May 13, 1960) [Reappointment] [Outside] [Independent]	October 1990 March 1994 June 2003 August 2007 October 2023 June 2024	Joined Chuo Shinko Audit Corporation Registered as a Certified Public Accountant (current position) Partner, ChuoAoyama Audit Corporation Joined Deloitte Touche Tohmatsu (currently, Deloitte Touche Tohmatsu LLC) Partner Representative of Ikigoshi Certified Public Accountant Office (current position) Director (Audit and Supervisory Committee Member) of the Company (current position) Outside Director (Audit and Supervisory Committee Member) of Chugin Financial Group, Inc. (current position) Outside Director of HISAKA WORKS, LTD. (current position)	–
		[Reason for nomination and expected role] Although Ms. Emiko Ikigoshi has never been involved in corporate management in the past, she has ample experience and wide-ranging knowledge gained as a certified public accountant. As it is expected that she will utilize them to enhance the Company's audit system, the Company nominated her as a candidate for Outside Director who is an Audit and Supervisory Committee Member.		
5	Hideo Eirai (October 13, 1960) [New appointment] [Outside] [Independent]	April 1983 February 2003 April 2013 April 2015 April 2022 June 2024 April 2026	Joined The Mitsubishi Bank, Ltd. (currently, MUFG Bank, Ltd.) Held various positions in the bank, including General Manager of Tenma Branch and General Manager of Umeda Branch Joined Tiger Corporation Executive Officer, General Manager of Management Headquarters, General Manager of President's Office Director (with responsibility for management), General Manager of President's Office Director, General Manager of President's Office Managing Director, General Manager of President's Office Retired from Managing Director, General Manager of President's Office	–
		[Reason for nomination and expected role] Mr. Hideo Eirai possesses many years of experience in financial institutions in addition to deep insight and abundant achievements from his service as an officer for other companies. As it is expected that he can audit and supervise the overall management from a wide-ranging and high-level perspective, the Company nominated him as a candidate for Outside Director who is an Audit and Supervisory Committee Member.		

(Notes)

1. There are no special interests between each candidate and the Company.
2. Mr. Yoshio Nakagawa, Ms. Emiko Ikigoshi, and Mr. Hideo Eirai are candidates for Outside Directors who are Audit and Supervisory Committee Members.
3. Mr. Yoshio Nakagawa's term of office as Outside Director will be 6 years (including 4 years as Director who is an Audit and Supervisory Committee Member) as of the conclusion of this General Meeting of Shareholders.
4. Ms. Emiko Ikigoshi's term of office as Outside Director who is an Audit and Supervisory Committee Member will be 2 years as of the conclusion of this General Meeting of Shareholders.
5. Tiger Corporation, where Mr. Hideo Eirai served as Director, received from the Consumer Affairs Agency a cease and desist order in August 2021 pursuant to the provisions of the Act against Unjustifiable Premiums and Misleading Representations concerning representations relating to electric kettles supplied by the company, and subsequently received in February 2022 a surcharge payment order pursuant to the provisions of the same Act.
6. The Company has entered into liability limitation agreements with Mr. Yoshio Nakagawa and Ms. Emiko Ikigoshi to limit their liability for compensation as stipulated in Article 423, Paragraph 1 of the Companies Act. Upon the approval of their reelection, the Company will renew the agreement. The Company will also enter into a liability limitation agreement with Mr. Hideo Eirai if his election is approved. The limit of liability for compensation in the agreements is equal to the minimum amount stipulated by laws and regulations.
7. The Company has entered into a directors and officers liability insurance contract, specified in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company, which covers damages and expenses incurred by the insured in the

event that they are claimed for damages resulting from their actions in the performance of their duties. Each candidate will be included as the insured by the said contract. The Company plans to renew the contract with the same terms and conditions at the next renewal.

8. The Company has registered Mr. Yoshio Nakagawa and Ms. Emiko Ikigoshi with the Tokyo Stock Exchange as Independent Directors stipulated by the Exchange. Upon the approval of their reelection, they will continue to be Independent Directors. The Company has also registered Mr. Hideo Eirai as an Independent Director stipulated by the Exchange, and if his election is approved, he is scheduled to newly become an Independent Director. Although Mr. Hideo Eirai formerly worked for MUFG Bank, Ltd. (formerly The Mitsubishi Bank, Ltd. at the time he joined the bank), which is one of the Company's major lending banks, he has been employed by other companies for more than ten years since retiring from the bank. In addition, as of March 31, 2026, the outstanding borrowings of the Company Group from MUFG Bank, Ltd. account for less than 2% of the Company's consolidated total assets and are therefore considered immaterial. Accordingly, the Company has determined that there is no issue with his independence.

(Reference)

Skills matrix of Directors (if each candidate is elected at this general meeting)

	Name	Corporate management	Finance & accounting	Sales, marketing & strategy	Manufacturing technology & IT	Legal affairs, compliance & risk management	ESG & sustainability	Industry knowledge	Personnel/ labor management & human resource development	Internationality
Directors	Satoshi Suenaga	●		●	●		●	●		●
	Tokuji Aota	●	●	●		●	●		●	
	Takenori Taniguchi	●			●			●	●	●
	Tomoaki Fujii	●		●	●			●		●
	Yoshiaki Sakai			●				●		
	Minako Adachi	Outside Independent	●		●					●
	Shinichi Hirano	Outside Independent	●		●				●	●
	Itsuko Fukuda	Outside Independent	●			●				
Directors who are Audit and Supervisory Committee Members	Masakazu Sano				●			●		
	Hisao Kitadono				●	●		●		
	Yoshio Nakagawa	Outside Independent				●				
	Emiko Ikigoshi	Outside Independent		●						
	Hideo Eirai	Outside Independent	●	●	●		●	●	●	

Proposal 4: Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member

The effectiveness of the appointment of Mr. Ryohei Okao, a Substitute Director who is an Audit and Supervisory Committee Member elected at the 76th Annual General Meeting of Shareholders held on June 25, 2025, will expire at the opening of this year's Annual General Meeting of Shareholders. In order to prepare for cases where the number of Directors who are Audit and Supervisory Committee Members falls below the number prescribed by laws and regulations, the Company proposes the election of 1 Substitute Director who is an Audit and Supervisory Committee Member.

The Audit and Supervisory Committee has previously given its approval to this proposal.

The candidate is as follows:

Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
Ryohei Okao (July 11, 1979) [Outside] [Independent]	October 2001 Joined Shin Nihon & Co. (currently, Ernst & Young ShinNihon LLC) July 2005 Registered as certified public accountant June 2019 Retired from Ernst & Young ShinNihon LLC July 2019 Representative of Okao Certified Public Accountant Office (current position)	—
[Reason for nomination and expected role] Mr. Ryohei Okao possesses a wealth of experience and broad knowledge accumulated as a certified public accountant. As it is expected that he can utilize them for enhancement of the Company's audit structure, the Company nominated him as a candidate for Substitute Outside Director who is an Audit and Supervisory Committee Member.		

(Notes)

1. There are no special interests between the candidate and the Company.
2. Mr. Ryohei Okao is a candidate for Substitute Outside Director who is an Audit and Supervisory Committee Member.
3. If Mr. Ryohei Okao assumes the position of Outside Director who is an Audit and Supervisory Committee Member, the Company will enter into a liability limitation agreement with him to limit his liability for compensation as stipulated in Article 423, Paragraph 1 of the Companies Act. The limit of liability for compensation in the agreement is equal to the minimum amount stipulated by laws and regulations.
4. The Company has entered into a directors and officers liability insurance contract, specified in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company, which covers damages and expenses incurred by the insured in the event that they are claimed for damages resulting from their actions in the performance of their duties. If Mr. Ryohei Okao assumes the position of Outside Director who is an Audit and Supervisory Committee Member, he will be included as the insured by the said contract.
5. If Mr. Ryohei Okao assumes the position of Outside Director who is an Audit and Supervisory Committee Member, he satisfies the requirements of Independent Director as stipulated by the rules of the Tokyo Stock Exchange, and the Company will register him as an Independent Director.