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November 19, 2025

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Representative: Tatsushi Ogawa, President  
Security Code: 6454 (Prime Market of TSE)  
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## **Announcement Regarding the Status and Completion of Acquisition of Own Shares**

(Acquisition of Own shares in accordance with the provisions of the Articles of Incorporation pursuant to Article 165, Paragraph 2 of the Companies Act)

MAX Co., Ltd. (the “Company”) hereby announces the status of acquisition of its own shares pursuant to Article 156 of the Companies Act of Japan, as applied pursuant to Paragraph 3, Article 165 of the same act, which was resolved at the Board of Directors meeting held on July 31, 2025, as follows.

The Company also announces that the acquisition of own shares based on the above resolution by the Board of Directors has been completed.

1. Type of shares acquired : Common stock of the Company
2. Total number of shares acquired : 217,100 shares
3. Total amount of share acquisition costs : 1,364,095,000 yen
4. Acquisition period : From November 1, 2025 to November 18, 2025 (contractual basis)
5. Method of acquisition : Market purchase on the Tokyo Stock Exchange

(Reference)

1. Resolution at the Board of Directors meeting held on July 31, 2025
  - (1) Type of shares to be acquired : Common stock of the Company
  - (2) Total number of shares to be acquired : 1,000,000 shares (maximum)  
(Proportion of the total number of shares issued excluding treasury stock : 2.18%)
  - (3) Total amount of share acquisition costs : 5,500,000,000 yen (maximum)
  - (4) Acquisition period : From August 1, 2025 to December 31, 2025
  - (5) Method of acquisition : Market Purchase of Own Shares including Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
2. Cumulative total of treasury stock acquired by November 18, 2025, based on the above Board of Directors resolution
  - (1) Total number of shares acquired : 996,300 shares
  - (2) Total amount of share acquisition costs : 5,499,897,000 yen