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April 10, 2026

**Consolidated Financial Results
for the Fiscal Year Ended February 28, 2026
[Under Japanese GAAP]**

| | |
|--|---|
| Name of Company: | TAKEUCHI MFG. CO., LTD. |
| Stock Code: | 6432 |
| Stock Exchange Listing: | Tokyo Stock Exchange |
| URL: | https://www.takeuchi-mfg.co.jp/ |
| Representative Title: | President & Representative Director |
| Name: | Toshiya Takeuchi |
| Contact Person Title: | Executive Officer, Manager of Business Management Department |
| Name: | Atsushi Horiuchi |
| Phone: | +81-(0)268-81-1200 |
| Date of Regular General Meeting of Shareholders (Tentative): | May 28, 2026 |
| Date of Commencement of Dividend Payment (Tentative): | May 29, 2026 |
| Date of Securities Report (Tentative): | May 28, 2026 |
| Supplementary Explanatory Materials: | Yes |
| Financial Results Briefing: | Yes (for institutional investors and analysts) |

(Yen in millions, rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended February 2026 (March 1, 2025 – February 28, 2026)

(1) Result of Operations (Consolidated)

(Percentage Figures Represent Year on Year Changes)

| | Net Sales | | Operating Profit | | Ordinary Profit | | Profit Attributable to Owners of Parent | |
|-----------------------------|-------------|-----|------------------|-----|-----------------|------|---|-------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| Fiscal Year Ended Feb. 2026 | 225,284 | 5.7 | 37,687 | 1.5 | 39,187 | 10.1 | 28,270 | 8.3 |
| Fiscal Year Ended Feb. 2025 | 213,230 | 0.3 | 37,142 | 5.2 | 35,608 | 0.4 | 26,113 | (0.1) |

(Note) Comprehensive income: FY Feb./2026: 29,262 million yen [(13.7)%], FY Feb./2025: 33,918 million yen [11.2%]

| | Earnings per Share | Earnings per Share Fully Diluted | Return on Equity | Ratio of Ordinary Profit to Assets | Ratio of Operating Profit to Net Sales |
|-----------------------------|--------------------|----------------------------------|------------------|------------------------------------|--|
| | Yen | Yen | % | % | % |
| Fiscal Year Ended Feb. 2026 | 611.92 | - | 16.0 | 17.7 | 16.7 |
| Fiscal Year Ended Feb. 2025 | 552.45 | - | 16.6 | 17.1 | 17.4 |

(Reference) Equity in earnings/losses of affiliates: FY Feb./2026: - million yen FY Feb./2025: - million yen

(2) Financial Position (Consolidated)

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|-------------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| As of February 28, 2026 | 225,133 | 186,935 | 83.0 | 4,046.84 |
| As of February 28, 2025 | 217,718 | 167,000 | 76.7 | 3,614.13 |

(Reference) Shareholders' equity: As of February 28, 2026: 186,935 million yen As of February 28, 2025: 167,000 million yen

(3) Cash Flow Position (Consolidated)

| | Net Cash Provided by (Used in) Operating Activities | Net Cash Provided by (Used in) Investing Activities | Net Cash Provided by (Used in) Financing Activities | Cash and Cash Equivalents at End of Period |
|-----------------------------|---|---|---|--|
| | Million yen | Million yen | Million yen | Million yen |
| Fiscal Year Ended Feb. 2026 | 22,889 | (3,758) | (9,326) | 56,235 |
| Fiscal Year Ended Feb. 2025 | 8,283 | (2,348) | (14,583) | 46,047 |

2. Dividends

| | Dividend per Share | | | | | Annual Total Amount | Payout Ratio (Consolidated) | Dividends/ Net Assets (Consolidated) |
|------------------------------------|--------------------|-----------|-----------|-----------|-----------|---------------------|-----------------------------|--------------------------------------|
| | End of Q1 | End of Q2 | End of Q3 | End of FY | Full Year | | | |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| Fiscal Year Ended Feb. 2025 | - | 0.00 | - | 200.00 | 200.00 | 9,257 | 36.2 | 6.0 |
| Fiscal Year Ended Feb. 2026 | - | 0.00 | - | 210.00 | 210.00 | 9,719 | 34.3 | 5.5 |
| Fiscal Year Ending Feb. 2027(est.) | - | 110.00 | - | 110.00 | 220.00 | | 39.2 | |

(Note) As announced in the “Notice Regarding the Implementation of Interim Dividends” released today (April 10, 2026), we will pay dividends from retained earnings twice a year, as interim and year-end dividends, starting with the fiscal year ending February 2027, with the aim of enhancing opportunities for returning profits to our shareholders.

3. Forecast for the Fiscal Year Ending February 2027 (Consolidated, March 1, 2026 to February 28, 2027)

(Percentage Figures Represent Year on Year Changes)

| | Net Sales | | Operating Profit | | Ordinary Profit | | Profit Attributable to Owners of Parent | | Earnings per Share |
|------------|-------------|-----|------------------|-------|-----------------|-------|---|-------|--------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First Half | 123,800 | 8.5 | 23,500 | 0.4 | 22,600 | (4.6) | 16,000 | (6.2) | 346.37 |
| Full Year | 244,000 | 8.3 | 37,300 | (1.0) | 36,500 | (6.9) | 25,900 | (8.4) | 560.69 |

* Notes

(1) Important Changes in the Scope of Consolidation During the Period: None

(2) Changes in Accounting Principles and Estimates, and Retrospective Restatement

(a) Changes due to revision of accounting standards: Yes

(b) Changes other than in (a): None

(c) Changes in accounting estimates: None

(d) Retrospective restatement: None

(3) Number of Shares Outstanding (Common Stock)

(a) Shares outstanding (including treasury shares)

As of February 28, 2026: 48,999,000

As of February 28, 2025: 48,999,000

(b) Treasury shares

As of February 28, 2026: 2,806,085

As of February 28, 2025: 2,791,467

(c) Average number of shares

Period ended February 28, 2026: 46,198,714

Period ended February 28, 2025: 47,268,353

(Note) Treasury shares include shares held by the Board Incentive Plan Trust (92,040 shares as of February 28, 2026 and 77,640 shares as of February 28, 2025).

(Reference) Overview of Non-Consolidated Financial Results

Non-Consolidated Financial Results for the Fiscal Year Ended February 2026 (March 1, 2025 – February 28, 2026)

(1) Result of Operations (Non-Consolidated)

(Percentage Figures Represent Year on Year Changes)

| | Net Sales | | Operating Profit | | Ordinary Profit | | Profit | |
|-----------------------------|-------------|-------|------------------|--------|-----------------|-----|-------------|-----|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| Fiscal Year Ended Feb. 2026 | 187,514 | (6.5) | 28,228 | (10.0) | 29,508 | 0.5 | 21,051 | 1.4 |
| Fiscal Year Ended Feb. 2025 | 200,612 | 4.0 | 31,380 | 10.1 | 29,350 | 4.1 | 20,753 | 2.7 |

| | Earnings per Share | | Earnings per Share Fully Diluted | |
|-----------------------------|--------------------|-----|----------------------------------|-----|
| | Yen | Yen | Yen | Yen |
| Fiscal Year Ended Feb. 2026 | 455.67 | - | - | - |
| Fiscal Year Ended Feb. 2025 | 439.06 | - | - | - |

(2) Financial Position (Non-Consolidated)

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|-------------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| As of February 28, 2026 | 145,422 | 114,791 | 78.9 | 2,485.05 |
| As of February 28, 2025 | 142,590 | 102,928 | 72.2 | 2,227.53 |

(Reference) Shareholders' equity As of Feb. 28, 2026: 114,791 million yen As of Feb. 28, 2025: 102,928 million yen

* This report is exempt from the requirement of review by a certified public accountant or audit firm.

* Cautionary statement regarding forecasts of operating results and special notes

(1) Financial Outlook

Forward-looking statements in these materials are based on information available to management at the time this report was formulated and assumptions that management believes are reasonable. Actual results may differ significantly from these statements for a number of reasons. For information about the forecasts, please see "1. Results of Operations (4) Future Outlook" on page 5 of the Supplementary Information

(2) Access to Supplementary Explanatory Materials for Financial Results and Contents of Financial Results Briefing
We provide "Summary of Consolidated Financial Results" on our website as supplementary explanatory materials. We plan to hold a financial results briefing for institutional investors and securities analysts on April 22, 2026. The financial results briefing materials will be posted on our website on the day of the briefing.

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1. Results of Operations

(1) Overview of Consolidated Business Performance

In its Fourth Medium-term Business Plan (FY2025–FY2027), Takeuchi Group has adopted the slogan “Building Excellence: Through the steadfast commitment to High Quality, High Performance, and High Engagement, we will strive to achieve consolidated net sales of 300 billion yen,” and is focusing on the following key measures: (1) Expand sales network and aftermarket parts sales; (2) Reorganize production models and construction of new track loader factory; (3) Expand lineup of battery-powered compact excavators; (4) Invest in human capital; and (5) Promote sustainable management. During the fiscal year under review, we launched a new crawler dumper, the TCR50-3, in July 2025 and actively conducted sales activities.

The Group's consolidated sales volume for FY2025 (March 1, 2025 to February 28, 2026) increased compared to the previous fiscal year, due to steady sales in North America, Europe, as well as Asia and Oceania.

In North America, strong performance of track loaders lifted total sales volume above the previous year, while sales of excavators fell short of expectations. In Europe, although results still varied by country, sluggish product demand bottomed out, leading to stronger sales of excavators at our UK sales subsidiary and European distributors, and sales volume exceeded the previous year. In Asia and Oceania, newly positioned as our focus market, sales volume was up year on year, primarily due to the contribution of a new distributor in Australia.

Orders received in the current fiscal year totaled 190,434 million yen, up 17.0% from the previous fiscal year. Orders from Europe have been steadily coming in, particularly for excavators. At the US sales subsidiary, with local inventory levels now sufficient, there was a shift in customers' order cycle, as orders which temporarily declined in the third quarter, began to recover in the fourth quarter. As a result, the order backlog at the end of the current fiscal year totaled 43,568 million yen, down 34,849 million yen compared to the end of the previous fiscal year.

Based on the above, net sales rose 5.7% year on year to 225,284 million yen, reaching a new record high. This was due to an increase in consolidated sales volume for the current fiscal year compared to the previous fiscal year, as well as product price increases. In terms of profit, operating profit was 37,687 million yen (up 1.5% year on year). This was due to increased sales and a significant reduction in the negative impact from the write-down of battery-powered excavator parts that occurred in the previous fiscal year, despite negative factors such as a 3,167 million yen reduction in profit caused by US tariffs (of the 5,138 million yen tariff cost increase, 1,971 million yen was passed on to prices) and the impact of foreign exchange rates. Ordinary profit was 39,187 million yen (up 10.1% year on year), primarily due to the record of foreign exchange gains of 1,075 million yen. Profit attributable to owners of parent was 28,270 million yen, up 8.3% year on year, because tax expenses of 10,917 million yen were incurred, and each profit indicator also reached record highs.

Operating results by geographic segment were as follows.

(a) Japan

Sales to European distributors account for most of the net sales in this segment. In Europe, sluggish product demand bottomed out and there was a modest recovery, although weakness in the economic environment persists. In this environment, sales volume exceeded the previous fiscal year, resulting in net sales of 67,812 million yen, up 1.0% year on year. Segment profit was 31,363 million yen, down 8.6% year on year, mainly due to the decline in net sales to our US subsidiary led by production adjustments.

(b) United States

In the US segment, mortgage rates are declining amid policy interest rate cuts and there is solid demand for new homes, however, home purchases are stagnant because home prices remain elevated. Under these circumstances, sales of compact excavators, whose demand is closely linked to housing-related construction, fell short of expectations. Meanwhile, demand for non-residential construction, primarily infrastructure and construction investment, remained robust. This increased track loader sales, and total sales in the United States exceeded the previous fiscal year. As a result, net sales totaled 128,711 million yen, up 7.2% from the previous fiscal year. In terms of profits, segment profits totaled 6,735 million yen, down 38.3% year on year, due to factors such as a decrease of 3,167 million yen in profit caused by US tariffs (of the 5,138 million yen tariff cost increase, 1,971 million yen was passed on to prices), an increase in transfer prices from the home office implemented in the first quarter of the previous fiscal year, price discounts implemented in the first half of the current fiscal year to improve weak sales, and an increase in the sales ratio to major rental companies that receive volume discounts.

(c) United Kingdom

In the UK segment, product demand bottomed out after a period of weakness, and the construction machinery market recovered, although the economic environment remained sluggish. Amid this environment, net sales totaled 17,976 million yen, up 23.6% year on year, as sales volume of products

exceeded the previous year due to replacement investments in our products that had been restrained in the previous year, among other factors. Segment profit was 1,238 million yen, up 147.7%, mainly due to the transfer price reduction from the home office implemented in the first quarter of the previous fiscal year.

(d) France

In the France segment, the continued unstable political situation and sluggish economic environment were reducing investment appetite not only in construction machinery but in general. As a result, net sales totaled 10,776 million yen, down 4.8% year on year, mainly due to a decrease in product sales volume year on year. Segment profit was 578 million yen, down 29.2%, due to profit-reducing factors such as price discounts and increases in the transfer price from the home office implemented in the first quarter of the previous fiscal year.

(e) China

The China segment's main business is the manufacture and sale of construction machinery parts for the Japan segment. Net sales to external customers totaled 6 million yen, down 94.4% year on year, and segment profit was 254 million yen, down 14.4%.

(2) Overview of Financial Condition

(Assets)

Total assets at the end of the current fiscal year increased by 7,414 million yen compared to the end of the previous fiscal year to 225,133 million yen. This was mainly due to increases in cash and deposits of 10,688 million yen and in non-tangible fixed assets of 206 million yen, which offset decreases in inventories of 2,530 million yen and in other current assets of 714 million yen.

(Liabilities)

Total liabilities at the end of the current fiscal year decreased by 12,520 million yen compared to the end of the previous fiscal year to 38,197 million yen. This was mainly due to decreases in accounts payable-trade of 10,718 million yen and in income taxes payable of 1,988 million yen.

(Net assets)

Net assets at the end of the current fiscal year increased by 19,935 million yen compared to the end of the previous fiscal year to 186,935 million yen. This was mainly due to increases of 28,270 million yen in profit attributable to owners of parent and of 854 million yen in foreign currency translation adjustments, despite a decrease of 9,257 million yen by the dividend payments.

(3) Overview of Cash Flows

Cash and cash equivalents (hereinafter referred to as "cash") at the end of the current fiscal year increased by 10,188 million yen compared to the end of the previous fiscal year to 56,235 million yen. The status of each cash flow and their factors during the current fiscal year are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities increased by 14,606 million yen compared to the previous fiscal year to 22,889 million yen. This was mainly due to inflows resulting from the decrease in accounts receivable of 1,678 million yen, the decrease in inventories of 2,431 million yen, and profit before income taxes of 39,187 million yen, compared to outflows resulting from the decrease in accounts payable of 10,866 million yen and the payment of income taxes of 12,625 million yen.

(Cash flows from investing activities)

Net cash used in investing activities increased by 1,410 million yen compared to the previous fiscal year to 3,758 million yen. This was mainly due to an increase in fixed term deposits of 500 million yen, the acquisition of tangible fixed assets of 2,853 million yen, and the acquisition of intangible fixed assets of 416 million yen.

(Cash flows from financing activities)

Net cash used in financing activities decreased by 5,257 million yen compared to the previous fiscal year to 9,326 million yen. This was mainly due to 9,218 million yen for dividends paid.

(Reference) Cash Flow Indices

| | FY Feb./2022 | FY Feb./2023 | FY Feb./2024 | FY Feb./2025 | FY Feb./2026 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Equity Ratio (%) | 75.9 | 76.7 | 74.5 | 76.7 | 83.0 |
| Market Capitalization Equity Ratio (%) | 89.1 | 87.3 | 126.5 | 108.9 | 153.9 |
| Cash Flow to Debt Ratio (Years) | — | — | — | — | — |
| Interest Coverage Ratio (Times) | — | — | — | — | — |

Equity ratio = Shareholders' equity/Total assets

Market capitalization equity ratio = Market capitalization/Total assets

Cash flow to debt ratio = Interest-bearing debts/Operating cash flows

Interest coverage ratio = Operating cash flows/Interest expenses paid

Notes:

1. Consolidated financial data are used for all ratios.
2. Market capitalization is based on the number of shares issued after deducting treasury shares.
3. Interest-bearing debt is all balance sheet liabilities on which interest is paid.
4. Operating cash flows and interest expenses paid are the corresponding figures on the statements of cash flows.
5. No cash flow to debt ratio is shown because there were no interest-bearing debts.
6. No interest coverage ratio is shown because there were no interest expenses paid.

(4) Future Outlook

Consolidated Earnings Forecast

| | Results for FY Feb./2026 | Forecast for FY Feb./2027 | Change |
|--|-----------------------------|------------------------------|--------|
| | Million yen | Million yen | % |
| Net Sales | 225,284 | 244,000 | 8.3% |
| Operating Profit | 37,687 | 37,300 | (1.0)% |
| Ordinary Profit | 39,187 | 36,500 | (6.9)% |
| Profit Attributable to Owners of Parent | 28,270 | 25,900 | (8.4)% |

Exchange Rates

| | Average in FY Feb./2026 | Assumption for FY Feb./2027 |
|---------------|----------------------------|--------------------------------|
| | Yen | Yen |
| US Dollar | 149.97 | 147.00 |
| British Pound | 200.58 | 200.00 |
| Euro | 169.63 | 174.00 |
| Yuan | 20.87 | 21.20 |

The Group's main markets are Europe and North America, where our products are used in housing-related construction projects, lifeline development projects (electricity, gas, water and sewage, roads, etc.), and public- and private-sector construction investment in European and North American countries. While housing shortages and aging lifelines are getting more serious not only in Europe and North America but around the world, the construction of data centers has expanded in recent years driven by the rapid development of AI. Therefore, demand for construction work of power generation, transmission, and charging infrastructure is expected to increase in the future due to the rising demand for electricity. Over the medium to long term, we anticipate stable growth in demand for our products, as we expect an expansion of renewable energy infrastructure construction aimed at realizing a decarbonized society.

(Outlook for the North American Market)

We expect that sales of excavators and track loaders will exceed those for the current fiscal year. Although mortgage rates are trending downwards due to interest rate cuts, persistently high housing prices are slowing down the pace of home purchases. On the other hand, non-residential construction such as lifeline maintenance work and data center construction is steady. Under these conditions, we anticipate that demand for compact excavators in North America will remain sluggish. However, we aim to recover sales volume and expand our market share by implementing an aggressive sales program. We forecast steady sales of track loaders, driven by robust non-residential construction.

(Outlook for the European Market)

We expect sales volume to exceed the current fiscal year at our sales subsidiaries in the UK and France, as well as at many of our major distributors. Looking at the overall situation in Europe, demand for our compact excavators is recovering, and we expect this trend to continue. While the market in France has not yet recovered, we aim to restore sales volume and expand market share through an aggressive sales program.

As a result, sales volume for the fiscal year ending February 2027, is expected to increase 5.7% compared to the current fiscal year (a 3.9% increase in North America and a 6.1% increase in Europe), and consolidated net sales are expected to increase 8.3% to 244,000 million yen. In terms of profits, although we anticipate an increase in sales volume and price increases in Europe and North America, we expect operating profit to be 37,300 million yen (1.0% decrease year on year) due to various factors contributing to a decline in profits. The main factors include the impact of US tariffs amounting to 11,200 million yen (of the 18,700 million yen increase in tariff costs, 7,500 million yen will be passed on to sales prices. Note that tariff costs include the impact of the 25% tariff imposed on our products as steel derivative products, which took effect on April 6, 2026), fuel surcharges on transportation costs due to soaring crude oil prices, rising component prices driven by higher energy costs and the weak yen, and increased personnel expenses as part of human capital investment. We forecast ordinary profit to be 36,500 million yen, down 6.9%, and profit attributable to owners of parent to be 25,900 million yen, down 8.4% due to the inclusion of a foreign exchange loss of 1,000 million yen, etc. This foreign exchange loss is because our earnings forecast is based on a stronger yen exchange rate, while we recorded a foreign exchange gain of 1,075 million yen in the current consolidated fiscal year.

The forecast above is based on information that was available when the plan for the next fiscal year was formulated. The forecast is vulnerable to many uncertainties including but not limited to changes in demand and other aspects of market conditions and foreign exchange rate movements. Consequently, actual results may differ from this forecast because of changes in a variety of factors.

2. Basic Stance for the Selection of Accounting Standards

The policy of the Takeuchi Group is to continue preparing consolidated financial statements based on Japanese accounting standards for the time being.

For the application of international accounting standards, actions will be taken in an appropriate manner based on all relevant trends and factors in Japan and other countries.

3. Consolidated Financial Statements and Important Notes

(1) Consolidated Balance Sheet

(Millions of yen)

| | As of February 28, 2025 | As of February 28, 2026 |
|--|-------------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 46,482 | 57,170 |
| Notes and accounts receivable - trade | 45,586 | 44,829 |
| Merchandise and finished goods | 50,343 | 49,038 |
| Work in process | 15,676 | 12,832 |
| Raw materials and supplies | 14,477 | 16,094 |
| Other | 5,886 | 5,172 |
| Allowance for doubtful accounts | (1,198) | (1,190) |
| Total current assets | 177,254 | 183,948 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 18,729 | 20,138 |
| Machinery, equipment and vehicles, net | 3,875 | 3,354 |
| Tools, furniture and fixtures, net | 1,098 | 834 |
| Land | 4,287 | 4,333 |
| Construction in progress | 1,100 | 360 |
| Total property, plant and equipment | 29,091 | 29,020 |
| Intangible assets | 672 | 879 |
| Investments and other assets | | |
| Investment securities | 168 | 367 |
| Deferred tax assets | 9,088 | 9,478 |
| Retirement benefit asset | 481 | 535 |
| Other | 983 | 903 |
| Allowance for doubtful accounts | (21) | - |
| Total investments and other assets | 10,700 | 11,284 |
| Total non-current assets | 40,464 | 41,184 |
| Total assets | 217,718 | 225,133 |

(Millions of yen)

| | As of February 28, 2025 | As of February 28, 2026 |
|---|-------------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 36,022 | 25,304 |
| Income taxes payable | 5,867 | 3,878 |
| Provision for bonuses | 792 | 867 |
| Provision for product warranties | 3,094 | 3,249 |
| Other | 4,197 | 4,106 |
| Total current liabilities | 49,974 | 37,405 |
| Non-current liabilities | | |
| Provision for share awards for directors (and other officers) | 130 | 179 |
| Retirement benefit liability | 138 | 142 |
| Other | 475 | 470 |
| Total non-current liabilities | 744 | 791 |
| Total liabilities | 50,718 | 38,197 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 3,632 | 3,632 |
| Capital surplus | 3,631 | 3,631 |
| Retained earnings | 149,217 | 168,230 |
| Treasury shares | (9,033) | (9,104) |
| Total shareholders' equity | 147,448 | 166,391 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 58 | 196 |
| Foreign currency translation adjustment | 19,303 | 20,157 |
| Remeasurements of defined benefit plans | 190 | 189 |
| Total accumulated other comprehensive income | 19,551 | 20,544 |
| Total net assets | 167,000 | 186,935 |
| Total liabilities and net assets | 217,718 | 225,133 |

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
(Consolidated Statement of Income)

(Millions of yen)

| | Fiscal year ended February 28, 2025 | Fiscal year ended February 28, 2026 |
|---|--|--|
| Net sales | 213,230 | 225,284 |
| Cost of sales | 157,221 | 169,098 |
| Gross profit | 56,009 | 56,186 |
| Selling, general and administrative expenses | | |
| Transportation costs | 6,707 | 5,564 |
| Provision for product warranties | 1,959 | 1,856 |
| Provision of allowance for doubtful accounts | (0) | (0) |
| Remuneration for directors (and other officers) | 428 | 497 |
| Salaries and allowances | 3,598 | 3,905 |
| Provision for bonuses | 134 | 168 |
| Retirement benefit expenses | 111 | 105 |
| Provision for share awards for directors (and other officers) | 17 | 48 |
| Other | 5,909 | 6,351 |
| Total selling, general and administrative expenses | 18,866 | 18,498 |
| Operating profit | 37,142 | 37,687 |
| Non-operating income | | |
| Interest income | 526 | 394 |
| Dividend income | 4 | 7 |
| Foreign exchange gains | - | 1,075 |
| Other | 234 | 115 |
| Total non-operating income | 766 | 1,593 |
| Non-operating expenses | | |
| Loss on retirement of non-current assets | 44 | 4 |
| Foreign exchange losses | 2,252 | - |
| Loss on valuation of derivatives | - | 75 |
| Other | 2 | 13 |
| Total non-operating expenses | 2,300 | 93 |
| Ordinary profit | 35,608 | 39,187 |
| Profit before income taxes | 35,608 | 39,187 |
| Income taxes - current | 13,311 | 11,360 |
| Income taxes - deferred | (3,816) | (443) |
| Total income taxes | 9,495 | 10,917 |
| Profit | 26,113 | 28,270 |
| Profit attributable to owners of parent | 26,113 | 28,270 |

(Consolidated Statement of Comprehensive Income)

(Millions of yen)

| | Fiscal year ended February 28, 2025 | Fiscal year ended February 28, 2026 |
|--|--|--|
| Profit | 26,113 | 28,270 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 0 | 138 |
| Foreign currency translation adjustment | 7,698 | 854 |
| Remeasurements of defined benefit plans, net of tax | 106 | (0) |
| Total other comprehensive income | <u>7,805</u> | <u>992</u> |
| Comprehensive income | <u>33,918</u> | <u>29,262</u> |
| Comprehensive income attributable to owners of parent | 33,918 | 29,262 |
| Comprehensive income attributable to non-controlling interests | - | - |

(3) Consolidated Statement of Changes in Equity
 Previous fiscal year (March 1, 2024 – February 28, 2025)

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 3,632 | 3,631 | 130,648 | (2,032) | 135,879 |
| Changes during period | | | | | |
| Dividends of surplus | | | (7,543) | | (7,543) |
| Profit attributable to owners of parent | | | 26,113 | | 26,113 |
| Purchase of treasury shares | | | | (7,000) | (7,000) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | - | 18,569 | (7,000) | 11,568 |
| Balance at end of period | 3,632 | 3,631 | 149,217 | (9,033) | 147,448 |

| | Accumulated other comprehensive income | | | | Total net assets |
|--|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | |
| Balance at beginning of period | 57 | 11,604 | 84 | 11,745 | 147,625 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (7,543) |
| Profit attributable to owners of parent | | | | | 26,113 |
| Purchase of treasury shares | | | | | (7,000) |
| Net changes in items other than shareholders' equity | 0 | 7,698 | 106 | 7,805 | 7,805 |
| Total changes during period | 0 | 7,698 | 106 | 7,805 | 19,374 |
| Balance at end of period | 58 | 19,303 | 190 | 19,551 | 167,000 |

Current fiscal year (March 1, 2025 – February 28, 2026)

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 3,632 | 3,631 | 149,217 | (9,033) | 147,448 |
| Changes during period | | | | | |
| Dividends of surplus | | | (9,257) | | (9,257) |
| Profit attributable to owners of parent | | | 28,270 | | 28,270 |
| Purchase of treasury shares | | | | (70) | (70) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | - | 19,013 | (70) | 18,942 |
| Balance at end of period | 3,632 | 3,631 | 168,230 | (9,104) | 166,391 |

| | Accumulated other comprehensive income | | | | Total net assets |
|--|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | |
| Balance at beginning of period | 58 | 19,303 | 190 | 19,551 | 167,000 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (9,257) |
| Profit attributable to owners of parent | | | | | 28,270 |
| Purchase of treasury shares | | | | | (70) |
| Net changes in items other than shareholders' equity | 138 | 854 | (0) | 992 | 992 |
| Total changes during period | 138 | 854 | (0) | 992 | 19,935 |
| Balance at end of period | 196 | 20,157 | 189 | 20,544 | 186,935 |

(4) Consolidated Statement of Cash Flows

(Millions of yen)

| | Fiscal year ended February 28, 2025 | Fiscal year ended February 28, 2026 |
|--|--|--|
| Cash flows from operating activities | | |
| Profit before income taxes | 35,608 | 39,187 |
| Depreciation | 3,755 | 3,166 |
| Increase (decrease) in allowance for doubtful accounts | (96) | (66) |
| Increase (decrease) in provision for bonuses | 114 | 65 |
| Increase (decrease) in provision for product warranties | 680 | 177 |
| Decrease (increase) in retirement benefit asset | 0 | (53) |
| Increase (decrease) in provision for share awards for directors (and other officers) | 17 | 48 |
| Interest and dividend income | (531) | (402) |
| Foreign exchange losses (gains) | 2,140 | (121) |
| Loss (gain) on sale of non-current assets | (22) | (5) |
| Loss on retirement of non-current assets | 41 | 3 |
| Decrease (increase) in trade receivables | 1,856 | 1,678 |
| Decrease (increase) in inventories | (17,171) | 2,431 |
| Increase (decrease) in trade payables | (3,548) | (10,866) |
| Decrease (increase) in other assets | (117) | 40 |
| Increase (decrease) in other liabilities | 100 | (169) |
| Other, net | (3) | (1) |
| Subtotal | 22,823 | 35,113 |
| Interest and dividends received | 532 | 400 |
| Income taxes paid | (15,072) | (12,625) |
| Net cash provided by (used in) operating activities | 8,283 | 22,889 |
| Cash flows from investing activities | | |
| Decrease (increase) in time deposits | 58 | (500) |
| Proceeds from redemption of securities | 600 | - |
| Purchase of property, plant and equipment | (3,269) | (2,853) |
| Proceeds from sale of property, plant and equipment | 37 | 12 |
| Purchase of intangible assets | (71) | (416) |
| Proceeds from redemption of investment securities | 300 | - |
| Other, net | (3) | (1) |
| Net cash provided by (used in) investing activities | (2,348) | (3,758) |
| Cash flows from financing activities | | |
| Purchase of treasury shares | (7,000) | (70) |
| Dividends paid | (7,539) | (9,218) |
| Repayments of lease liabilities | (43) | (37) |
| Net cash provided by (used in) financing activities | (14,583) | (9,326) |
| Effect of exchange rate change on cash and cash equivalents | 14 | 383 |
| Net increase (decrease) in cash and cash equivalents | (8,634) | 10,188 |
| Cash and cash equivalents at beginning of period | 54,682 | 46,047 |
| Cash and cash equivalents at end of period | 46,047 | 56,235 |

(5) Notes to the Consolidated Financial Statements

(Segment Information, etc.)

a. Segment information

1. Summary of reportable segments

The reportable segments of the Group are based on the constituent units of the group for which separate financial information is available and the Board of Directors performs periodic examinations for determining the allocation of resources and evaluating performance.

The manufacture and sale of construction machinery is the primary business of the Group. Takeuchi Mfg. operates in Japan and Takeuchi Mfg. and its subsidiaries operate in other countries. Each subsidiary is managed as an independent unit, conducting business operations based on its own regional comprehensive strategy for the products handled.

Consequently, there are five reportable geographic segments based on manufacturing and sales operations: Japan, US, UK, France, and China

2. Method for determining sales, profits/losses, assets, liabilities, and other items for reportable segments

The accounting methods used for the reported segments are the same as those used in the preparation of the consolidated financial statements.

Reportable segments' profits are operating profit. Inter-segment sales and transfers are based on market prices.

3. Reportable segment sales, profits/losses, assets, liabilities, and other items

Previous fiscal year (March 1, 2024 – February 28, 2025)

(Million yen)

| | Reporting Segments | | | | | Total | Adjustments (Note 1) | Amount on the Consolidated Statements of Income (Note 2) |
|---|--------------------|---------|--------|--------|-------|---------|-------------------------|--|
| | Japan | US | UK | France | China | | | |
| Net Sales Revenue from Contracts with Customers | 67,133 | 120,103 | 14,547 | 11,325 | 120 | 213,230 | - | 213,230 |
| (Of Which to Outside Customers) | 67,133 | 120,103 | 14,547 | 11,325 | 120 | 213,230 | - | 213,230 |
| (Of Which Inter- Segment /Transfer) | 133,478 | 9 | 17 | 10 | 4,673 | 138,188 | (138,188) | - |
| Total | 200,612 | 120,113 | 14,564 | 11,335 | 4,793 | 351,418 | (138,188) | 213,230 |
| Segment Profit | 34,305 | 10,911 | 499 | 816 | 297 | 46,830 | (9,688) | 37,142 |
| Segment Assets | 99,519 | 100,508 | 11,626 | 10,895 | 3,569 | 226,118 | (8,399) | 217,718 |
| Others | | | | | | | | |
| Depreciation | 2,234 | 896 | 17 | 43 | 180 | 3,373 | 381 | 3,755 |
| Increase in Property, Plant and Equipment and Intangible Assets | 203 | 591 | 13 | 12 | 81 | 902 | 2,480 | 3,383 |

(Notes)

1. The adjustments are as follows.

- (1) Adjustment in segment profit of (9,688) million yen includes (6,764) million yen for elimination of inter-segment trade and (2,923) million yen for corporate expenses which has not been distributed in the segments. The corporate expenses are general expenses that are not attributed to the segments.
- (2) Adjustment in segment assets of (8,399) million yen includes (52,824) million yen for elimination of inter-segment trade and 44,424 million yen for corporate assets which has not been distributed in the segments. Corporate assets are primarily unused funds (cash and deposits) at Takeuchi Mfg. and assets associated with administrative departments.
- (3) The depreciation adjustment of 381 million yen is corporate expenses which has not been distributed in the segments.
- (4) The 2,480 million yen adjustment for increase in property, plant and equipment and intangible assets is corporate assets which has not been distributed in the segments.

2. Segment profits are adjusted for operating profit on the consolidated statements of income.

3. The information on revenue breakdown is the same as the information on sales of reporting segments in the segment information, etc., and the breakdown information is provided by geographic region.

Current fiscal year (March 1, 2025 – February 28, 2026)

(Million yen)

| | Reporting Segments | | | | | Total | Adjustments (Note 1) | Amount on the Consolidated Statements of Income (Note 2) |
|---|--------------------|---------|--------|--------|-------|---------|-------------------------|--|
| | Japan | US | UK | France | China | | | |
| Net Sales Revenue from Contracts with Customers | 67,812 | 128,711 | 17,976 | 10,776 | 6 | 225,284 | - | 225,284 |
| (Of Which to Outside Customers) | 67,812 | 128,711 | 17,976 | 10,776 | 6 | 225,284 | - | 225,284 |
| (Of Which Inter- Segment /Transfer) | 119,702 | 10 | 4 | 37 | 4,146 | 123,902 | (123,902) | - |
| Total | 187,514 | 128,722 | 17,981 | 10,814 | 4,153 | 349,187 | (123,902) | 225,284 |
| Segment Profit | 31,363 | 6,735 | 1,238 | 578 | 254 | 40,170 | (2,483) | 37,687 |
| Segment Assets | 102,584 | 108,507 | 14,132 | 8,292 | 3,885 | 237,402 | (12,269) | 225,133 |
| Others | | | | | | | | |
| Depreciation | 2,017 | 517 | 21 | 44 | 183 | 2,784 | 382 | 3,166 |
| Increase in Property, Plant and Equipment and Intangible Assets | 2,520 | 396 | 22 | 9 | 107 | 3,057 | 113 | 3,170 |

(Notes)

1. The adjustments are as follows.

- (1) Adjustment in segment profit of (2,483) million yen includes 653 million yen for elimination of inter-segment trade and (3,136) million yen for corporate expenses which has not been distributed in the segments. The corporate expenses are general expenses that are not attributed to the segments.
 - (2) Adjustment in segment assets of (12,269) million yen includes (56,458) million yen for elimination of inter-segment trade and 44,188 million yen for corporate assets which has not been distributed in the segments. Corporate assets are primarily unused funds (cash and deposits) at Takeuchi Mfg. and assets associated with administrative departments.
 - (3) The depreciation adjustment of 382 million yen is corporate expenses which has not been distributed in the segments.
 - (4) The 113 million yen adjustment for increase in property, plant and equipment and intangible assets is corporate assets which has not been distributed in the segments.
2. Segment profits are adjusted for operating profit on the consolidated statements of income.
3. The information on revenue breakdown is the same as the information on sales of reporting segments in the segment information, etc., and the breakdown information is provided by geographic region.

(Notes to Changes in Accounting Principles)

(Application of Accounting Standards for Income Taxes)

We have applied the “Accounting Standards for Income Taxes” (ASBJ Statements No. 27, October 28, 2022) from the beginning of the current consolidated fiscal year. This change has no impact on the quarterly consolidated financial statements.

(Notes to Going Concern Assumptions)

None

(Per Share Information)

| | Fiscal Year Ended February 2025 (Mar.1, 2024 – Feb. 28, 2025) | Fiscal Year Ended February 2026 (Mar.1, 2025 – Feb. 28, 2026) |
|---------------------|--|--|
| Net Asset per Share | 3,614.13 yen | 4,046.84 yen |
| Earnings per Share | 552.45 yen | 611.92 yen |

- (Notes) 1. Earnings per share (diluted) is not presented since there is no potential stock that has a dilution effect.
2. Stock held by the Board Incentive Plan Trust (77,640 shares in the fiscal year ended February 2025 and 86,359 shares in the fiscal year ended February 2026) is included in treasury shares, which are deducted from the average number of shares during the period used for calculating earnings per share. Also, 77,640 shares in the fiscal year ended February 2025 and 92,040 shares in the fiscal year ended February 2026 are included in treasury shares, which are deducted from the number of shares outstanding at fiscal year-end used for calculating net asset per share.
3. The following basis is used for calculating earnings per share.

| | Fiscal Year Ended February 2025 (Mar.1, 2024 – Feb. 28, 2025) | Fiscal Year Ended February 2026 (Mar.1, 2025 – Feb. 28, 2026) |
|--|--|--|
| Profit Attributable to Owners of Parent (Million yen) | 26,113 | 28,270 |
| Amount Not Attributed to Common Shareholders (Million yen) | - | - |
| Profit Attributable to Owners of Parent Applicable to Common Stock (Million yen) | 26,113 | 28,270 |
| Average Number of Shares During the Period (Shares) | 47,268,353 | 46,198,714 |

(Significant Subsequent Events)

None